



Five Year Financial Plan 2024-2028





qathet
REGIONAL DISTRICT

qathet: Working Together

A name gifted to the Regional District by Tla'amin Nation Elders.

**qathet Regional District
2024-2028 Financial Plan**

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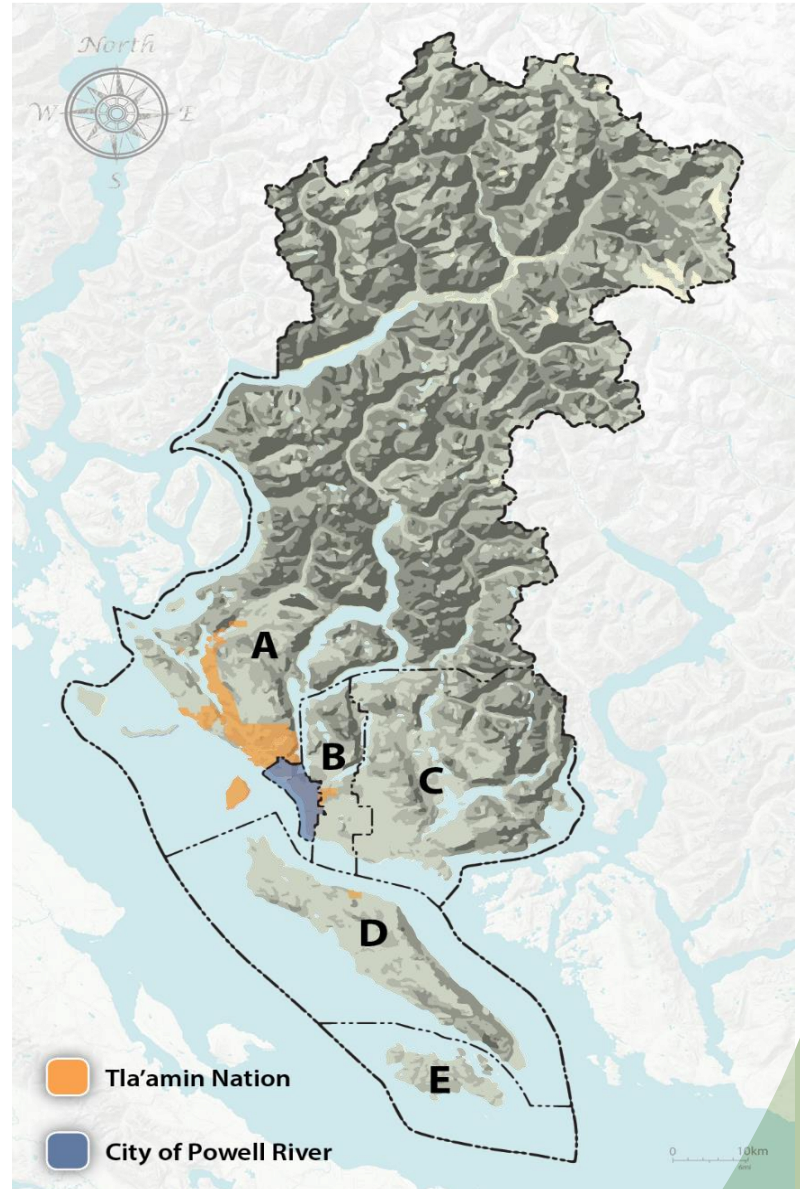
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Who We Are

The qathet Regional District (qRD) is a local government authority in British Columbia, and includes five electoral areas and one municipality (City of Powell River) in the traditional territory of the Tla'amin, shíshálh, Klahoose, Nanoose, and K'ómoks First Nation governments. Our services include, but are not limited to, land use planning, emergency preparedness, solid waste management, regional parks, and fire protection. qRD's jurisdiction covers approximately 5,000 square kilometres of land including Texada, Savary, and Lasqueti islands, north to Toba Inlet and south to Saltery Bay. The population of approximately 20,000 residents live in the City of Powell River, Electoral Areas A, B, C, D and E, and on First Nations' lands.

In June of 2017, Elders from the Tla'amin Nation gifted the word 'qathet' to the Regional District. The word, qathet, which is pronounced "KAW-thet", means working together. qathet is intentionally lowercase as Tla'amin Nation traditional orthography does not include capital letters.

The Regional District is a great community to live and play. The Regional District's tranquil lakes, meandering coastlines, and expansive mountain ranges offer unforgettable year-round, world-class recreation opportunities including the Sunshine Coast Trail, the Powell Forest Canoe Route, and rock climbing and skiing opportunities in the Eldred Valley. Our region hosts a wide range of seasonal music festivals, and events including the International Choral Kathaumixw, Sunshine Music Festival and Townsite Jazz Festival.



Message from the Manager of Financial Services

I am pleased to present the 2024-2028 Financial Plan for the qathet Regional District (qRD). Our organization is committed to service value and transparency. As we look toward our strategic goals, the qRD is ensuring a conservative budgeting approach to reduce the risk that inflationary and interest rate increases will have a major impact on our taxpayers. The annual financial planning process starts in August, with input from advisory committees, community engagement processes, and the qRD's Board and staff.

Each area in the region is very diverse in its priorities and services. The goal of our financial plan is to provide a document that any of our community members, Board members or staff can read to understand their Electoral Area's service levels, as well as see a comprehensive break down of what they are paying for and what the Board and staff are doing to sustain or improve these services.

The 2024-2028 Financial Plan summary pages are organized by participating community area to assist those interested in learning more about their area or services to easily find the information as follows:

Regional Services – Services that effect all areas, or most areas, within the region including the City of Powell River, a portion of the Sechelt Indian Government District and the Electoral Areas. Not all Electoral Areas participate in each service.

Electoral Area Shared Services – Services that effect more than one electoral area and a portion of the Sechelt Indian Government District.

Individual Area Services – Services that effect one electoral area or a portion of a service area.

Each financial plan provides an in depth look at the budget for each service and includes the tax requisition and residential tax rates per \$100,000 of assessed value for the current year and projections for the next four years. A summary of the planned capital projects, reserves for each service, planned use of the Canada Community-Building Fund (previously known as the Gas Tax), planned use of the Local Government Climate Action Program (Gas Tax), planned use of the Local Government Climate Action Program Fund, and a summary of current and proposed debt payments are provided to complete the picture of all components of service delivery.

I look forward to continuing to serve this region and its community members. Please contact me at lgreenan@qathet.ca with any questions you may have.

Sincerely,



Linda Greenan, CPA, CMA
Manager of Financial Services

City of Powell River



The City of Powell River is the member municipality within the qathet Regional District. The City encompasses the urban area between Rifle Range Road to the South and Gibsons Beach Road to the North.



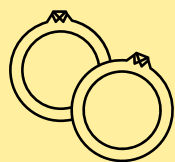
LAND BASE

3040 Ha. (0.6% total qRD)



HOUSEHOLD INCOME

Up to \$19,999: 21%
 \$20,000 to \$39,999: 34%
 \$40,000 to \$79,999: 34%
 \$80,000 and above: 18%



MARITAL STATUS

Married or living common law: 58%
 Not married / not living common-law: 42%



HOUSEHOLDS

Total occupied private dwellings: 6,385
 Owned: 75%
 Rented: 25%

FAMILY SIZE

One person: 35%
 Two persons: 39%
 Three persons: 12%
 Four persons: 9%
 Five or more persons: 5%



EMPLOYMENT

Employed: 51%
 Unemployed: 4%
 Not in the labour force: 49%

Top Industries:
 Healthcare and social assistance: 19%
 Retail: 15%
 Construction: 9%

Pop: 13,943
 64.8% total qRD



EDUCATION

No certificate, diploma or degree: 17%
 Highschool diploma or equivalent: 31%
 Post-secondary certificate, apprenticeship, or diploma: 37%
 Bachelor's degree or higher: 16%



AVERAGE AGE

0 to 14 years: 12.8%
 15 to 64 years: 56.4%
 65 to 84 years:
 85 years and over: 4.4%
 Average age of the population: 49

Electoral Area A



Electoral Area A covers the area northwest of the city boundary to Desolation Sound, and includes the Malaspina Peninsula, the community of Lund and Savary and Hernando Islands, and excludes Tla'amin Nation lands.



Pop: 1,250
5.8% total qRD



LAND BASE

394910 Ha. (76% total qRD)

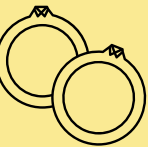
HOUSEHOLD INCOME

Up to \$19,999: 24%
\$20,000 to \$39,999: 32%
\$40,000 to \$79,999: 33%
\$80,000 and above: 17%



MARITAL STATUS

Married or living common law: 63%
Not married / not living common-law: 37%



HOUSEHOLDS

Total occupied private dwellings: 640
Owned: 86%
Rented: 14%



FAMILY SIZE

One person: 38%
Two persons: 44%
Three persons: 9%
Four persons: 5%
Five or more persons: 4%



EMPLOYMENT

Employed: 41%
Unemployed: 10%
Not in the labour force: 48%

Top Industries:

Construction: 19%
Retail: 15%
Healthcare and social assistance: 8%
Manufacturing: 8%



EDUCATION

No certificate, diploma or degree: 10%
Highschool diploma or equivalent: 29%
Post-secondary certificate, apprenticeship, or diploma: 42%
Bachelor's degree or higher: 18%



AVERAGE AGE

0 to 14 years: 10%
15 to 64 years: 58%
65 to 84 years: 31%
85 years and over: .4%
Average age of the population: 51

Electoral Area B



Electoral Area B covers the area southeast area to Whalen Road. Area B includes Paradise Valley and properties on Nootka Street, Covey Street, and Tanner Street, and excludes Tla'amin Nation lands.



Pop: 1,664
7.7% total qRD



LAND BASE

15250 Ha. (3% total qRD)

HOUSEHOLD INCOME

Up to \$19,999: 22%
\$20,000 to \$39,999: 33%
\$40,000 to \$79,999: 31%
\$80,000 and above: 14%

MARITAL STATUS

Married or living common law: 63%
Not married / not living common-law: 38%

HOUSEHOLDS

Total occupied private dwellings: 760
Owned: 86%
Rented: 14%

FAMILY SIZE

One person: 31%
Two persons: 45%
Three persons: 11%
Four persons: 8%
Five or more persons: 5%



EMPLOYMENT

Employed: 48%
Unemployed: 3%
Not in the labour force: 49%

Top Three Industries:

Healthcare and social assistance: 17%
Retail: 12%
Construction: 11%



EDUCATION

No certificate, diploma or degree: 13%
Highschool diploma or equivalent: 32%
Post-secondary certificate, apprenticeship, or diploma: 55%
Bachelor's degree or higher: 17%



AVERAGE AGE

0 to 14 years: 11%
15 to 64 years: 57%
65 to 84 years: 29%
85 years and over: 2.1%
Average age of the population: 50.5

Electoral Area C



Electoral Area C covers the area southeast from Whalen Road to Jarvis Inlet, and includes the communities of Black Point, Kelly Creek, Lang Bay, Stillwater, and Saltery Bay and excludes Tla'amin and Shíshálh Nation lands.



LAND BASE

70730 Ha. (14% total qRD)



HOUSEHOLD INCOME

Up to \$19,999: 24%
 \$20,000 to \$39,999: 35%
 \$40,000 to \$79,999: 31%
 \$80,000 and above: 11%



MARITAL STATUS

Married or living common law: 63%
 Not married / not living common-law: 38%



HOUSEHOLDS

Total occupied private dwellings: 1020
 Owned: 76%
 Rented: 24%



FAMILY SIZE

One person: 33%
 Two persons: 43%
 Three persons: 12%
 Four persons: 8%
 Five or more persons: 5%



EMPLOYMENT

Employed: 47%
 Unemployed: 6%
 Not in the labour force: 54%

Top Three Industries:

Healthcare and social assistance: 19%
 Construction: 15%
 Retail: 9%

Pop: 2,197
 10.2% total qRD



EDUCATION

No certificate, diploma or degree: 14%
 Highschool diploma or equivalent: 29%
 Post-secondary certificate, apprenticeship, or diploma: 42%
 Bachelor's degree or higher: 14%

AVERAGE AGE

0 to 14 years: 12%
 15 to 64 years: 54%
 65 to 84 years: 33%
 85 years and over: 1%
 Average age of the population: 49.8%



Electoral Area D



Pop: 1,126
5.2% total qRD

Electoral Area D covers all of Texada Island and includes the communities of Blubber Bay, Van Anda and Gillies Bay, and excludes Tla'amin and shíshálh Nation lands.



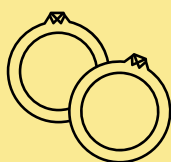
LAND BASE

30000 Ha. (6% total qRD)



HOUSEHOLD INCOME

Up to \$19,999: 26%
\$20,000 to \$39,999: 37%
\$40,000 to \$79,999: 24%
\$80,000 and above: 12%



MARITAL STATUS

Married or living common law: 59%
Not married / not living common-law: 40%



HOUSEHOLDS

Total occupied private dwellings: 595
Owned: 84%
Rented: 16%



FAMILY SIZE

One person: 42%
Two persons: 45%
Three persons: 9%
Four persons: 3%
Five or more persons: 1%



EMPLOYMENT

Employed: 35%
Unemployed: 6%
Not in the labour force: 60%

Top Three Industries:

Mining, quarrying, and oil and gas extraction: 14%
Agriculture, forestry, fishing, and hunting: 11%
Healthcare and social assistance: 11%



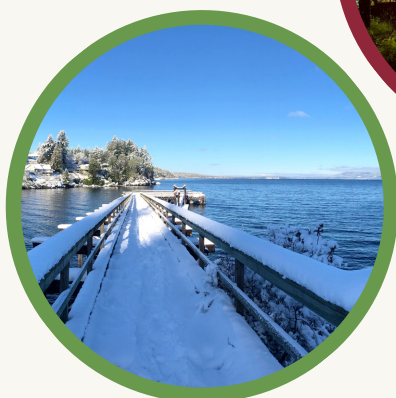
EDUCATION

No certificate, diploma or degree: 25%
Highschool diploma or equivalent: 33%
Post-secondary certificate, apprenticeship, or diploma: 26%
Bachelor's degree or higher: 16%



AVERAGE AGE

0 to 14 years: 6%
15 to 64 years: 50%
65 to 84 years: 39%
85 years and over: 3%
Average age of the population: 57



Electoral Area E



Pop: 498
2.3% total
qRD

Electoral Area E covers all of Lasqueti Island and some small surrounding islands and excludes Nanoose First Nation lands.



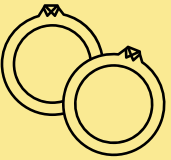
LAND BASE:

7360 Ha. (1.4% total qRD)



HOUSEHOLD INCOME

Up to \$19,999: 33%
\$20,000 to \$39,999: 40%
\$40,000 to \$79,999: 19%
\$80,000 and above: 3%



MARITAL STATUS

Married or living common law: 52%
Not married / not living common-law: 48%



HOUSEHOLDS

Total occupied private dwellings: 300
Owned: 82%
Rented: 18%



FAMILY SIZE

One person: 53%
Two persons: 34%
Three persons: 8%
Four persons: 2%
Five or more persons: 2%



EMPLOYMENT

Employed: 55%
Unemployed: 5%
Not in the labour force: 39%

Top Three Industries:
Agricultural, forestry, fishing, and hunting: 16%
Professional, scientific and technical services: 14%
Construction: 14%



EDUCATION

No certificate, diploma or degree: 13%
Highschool diploma or equivalent: 34%
Post-secondary certificate, apprenticeship, or diploma: 24%
Bachelor's degree or higher: 30%



AVERAGE AGE

0 to 14 years: 11%
15 to 64 years: 56%
65 to 84 years: 31%
85 years and over: 1%
Average age of the population: 50





Our Vision

We are progressive and work collaboratively for the common good to support a thriving, inclusive and sustainable community.

Our Mission

Provide our community with a voice and leadership in the delivery of sustainable local government services.

Our Values

Service Excellence: Consistent high-quality service that is honest, ethical, respectful and professional.

Community Support: Supporting a sustainable, inclusive community through respectful cooperation, communication, collaboration and engagement.

Accountability: Decisions and actions which are open, transparent, responsive and accessible.

STRATEGIC PRIORITIES



Environmental Sustainability

Ensure the resiliency, conservation and protection of the natural environment.



Sustainability principles that govern each decision the board makes.



Economic Sustainability

Provide and support ongoing economic benefits for the community.

Social Sustainability

Provide access, support and advocacy for a safe, secure and inclusive community.



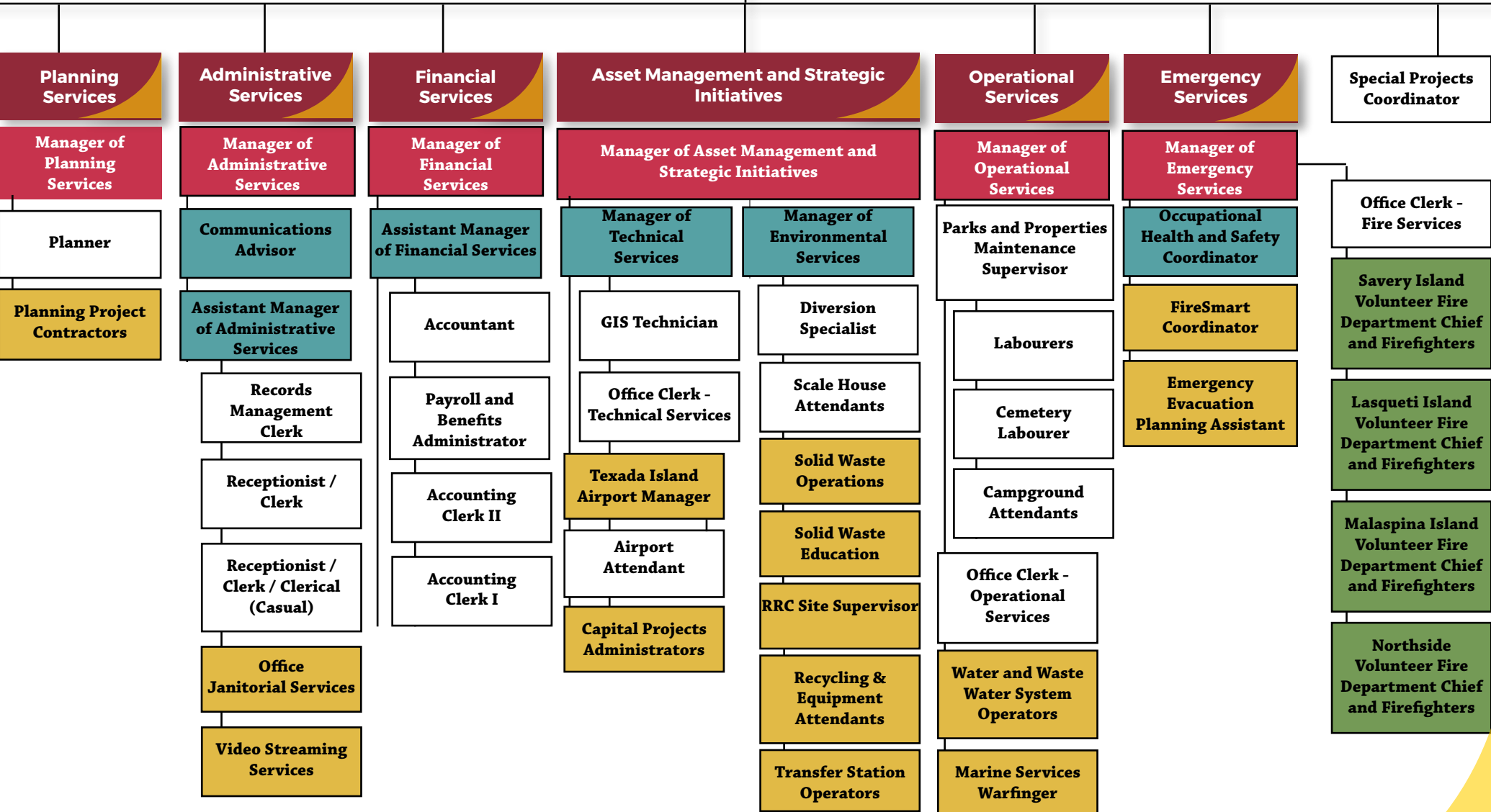
Cultural Sustainability

Provide and promote respect for diversity and heritage.



LEGEND

- Dept. Heads
- Managers and Exempt
- Union
- Contract
- Volunteers





SERVICE SUMMARY

ANNUAL REQUISITION COMPARISON - PARTICIPATING AREAS

| Service | Participating Areas | | | | | | | 2023 | 2024 | Requisition Change (\$) | Requisition Change (%) | Tax Rate\$/100K | Tax Rate Change\$/100k |
|--|---------------------|------|------|------|------|------|------|-------------------|-------------------|-------------------------|------------------------|-----------------|------------------------|
| | City | SIGD | EA A | EA B | EA C | EA D | EA E | Tax Requisition | Tax Requisition | | | | |
| Regional Services | | | | | | | | | | | | | |
| General Administration | X | / | X | X | X | X | X | 1,831,079 | 2,143,797 | 312,718 | 17.1% | 25.21 | 4.49 |
| Grant-in-Aid - General | X | / | X | X | X | X | X | 96,000 | 96,000 | (0) | 0.0% | 1.13 | 0.04 |
| Regional Parks Summary | X | / | X | X | X | X | X | 831,468 | 888,132 | 56,663 | 6.8% | 10.44 | 1.03 |
| Cemeteries | X | / | X | X | X | X | | 194,567 | 206,680 | 12,113 | 6.2% | 2.50 | 0.24 |
| Regional Animal Shelter | X | / | X | X | X | X | | 95,640 | 99,313 | 3,673 | 3.8% | 1.20 | 0.09 |
| Regional Emergency Preparedness | X | / | X | X | X | X | X | 237,643 | 266,330 | 28,687 | 12.1% | 3.13 | 0.44 |
| Heritage Conservation | X | / | X | X | X | | | 244,500 | 261,510 | 17,010 | 7.0% | 3.39 | 0.35 |
| Emergency Telephone 911 | X | | X | X | X | X | | 224,931 | 223,882 | (1,049) | -0.5% | 2.72 | 0.09 |
| Waste Management | X | / | X | X | X | X | X | 1,655,524 | 3,080,577 | 1,425,053 | 86.1% | 36.23 | 17.49 |
| Total Regional Services | | | | | | | | 5,411,353 | 7,266,222 | 1,854,869 | | 85.95 | 24.26 |
| Requisition Apportionment | | | | | | | | | | | | | |
| City of Powell River | | | | | | | | 2,889,280 | 3,789,682 | 900,402 | 31.2% | 85.95 | 24.26 |
| Sechelt IGD | | | | | | | | 6,799 | 8,349 | 1,550 | 22.8% | 85.95 | 24.26 |
| Electoral Areas | | | | | | | | 2,515,274 | 3,468,191 | 952,917 | 37.9% | 85.95 | 24.26 |
| Totals | | | | | | | | 5,411,352 | 7,266,222 | 1,854,869 | 34.3% | | |
| Electoral Area Services | | | | | | | | | | | | | |
| Shared Services | | | | | | | | | | | | | |
| EA Administration | | | X | X | X | X | X | 168,190 | 180,848 | 12,658 | 7.5% | 4.38 | 0.35 |
| EA Feasibility Studies | | | X | X | X | X | X | 25,000 | 25,000 | (0) | 0.0% | 0.61 | 0.01 |
| Planning ** | | / | X | X | X | X | | 298,714 | 317,393 | 18,679 | 6.3% | 8.25 | 0.59 |
| Development | | / | X | X | X | X | | 78,981 | 76,996 | (1,985) | -2.5% | 2.00 | (0.02) |
| Powell River Library ** | | / | X | X | X | X | | 437,299 | 453,195 | 15,896 | 3.6% | 11.78 | 0.57 |
| House No. ** | | | X | X | X | X | | 22,816 | 11,962 | (10,853) | -47.6% | 0.31 | (0.27) |
| Paratransit ** | | / | X | X | X | X | | 169,411 | 147,452 | (21,959) | -13.0% | 3.83 | (0.51) |
| Septage Disposal ** | | | X | X | X | X | | 39,619 | 40,147 | 527 | 1.3% | 1.05 | 0.03 |
| Economic Development ** | | | X | | X | X | | 41,167 | (4,936) | (46,104) | -112.0% | (0.15) | (1.42) |
| Social Planning | | / | X | X | X | X | X | 146,354 | (60,593) | (206,947) | -141.4% | (1.48) | (5.00) |
| Sub-Regional Recreation | | / | / | X | X | | | 178,500 | 234,500 | 0 | 0.0% | 8.63 | 2.06 |
| Sub-Total Shared E.A. Services | | | | | | | | 1,606,051 | 1,421,964 | (184,087) | | 39.22 | (3.63) |
| Individual Area Services | | | | | | | | | | | | | |
| Grant-in-Aid - Individual | | | X | X | X | X | X | 88,223 | 144,644 | 56,421 | 64.0% | Varies | Varies |
| Emergency Program Area D | | | | | | | X | 15,000 | 15,000 | - | 0.0% | 2.77 | (0.00) |
| Lasqueti Waste Management | | | | | | | X | - | - | - | 0.0% | 0.00 | 0.00 |
| Community Recreation - Area C | | | | | X | | | 56,590 | 59,361 | 2,771 | 4.9% | 6.94 | 0.55 |
| Community Recreation - Area E | | | | | | | X | 16,759 | 16,915 | 156 | 0.9% | 6.81 | 0.17 |
| Lasqueti Island Library (VIRL) | | | | | | | X | 33,642 | 38,112 | 4,470 | 13.3% | 15.35 | 2.01 |
| Northside Recreation | | | / | | | | | 154,744 | 160,617 | 5,873 | 3.8% | 13.11 | (0.08) |
| Malaspina VFD * | | / | | X | / | | | 874,106 | 923,955 | 49,849 | 5.7% | 70.05 | 6.96 |
| Lasqueti Island VFD | | | | | | | / | 295,925 | 364,125 | 68,200 | 23.0% | 160.37 | 32.45 |
| Savary Island VFD | | | / | | | | | 434,928 | 408,413 | (26,516) | -6.1% | 69.62 | 1.70 |
| Northside VFD | | | / | | | | | 610,316 | 659,622 | 49,306 | 8.1% | 166.09 | 15.06 |
| Myrtle Pond Water (parcel tax) | | | | / | | | | 48,465 | 53,312 | - | 0.0% | 634.67 | 0.00 |
| Lund Sewer (parcel tax) | | | / | | | | | 52,500 | 57,750 | - | 0.0% | 555.29 | 0.00 |
| Texada Health Centre | | | | | | | X | 96,388 | 98,432 | 2,045 | 2.1% | 18.19 | 0.37 |
| Texada Recreation Comm | | | | | | | X | 120,983 | 131,608 | 10,625 | 8.8% | 24.31 | 1.95 |
| Texada Airport | | | | | | | X | 127,804 | 131,584 | 3,780 | 3.0% | 24.31 | 0.69 |
| Texada Island Marine (Dock) | | | | | | | X | 64,000 | 68,000 | 4,000 | 6.3% | 12.56 | 0.73 |
| Texada Heritage | | | | | | | X | 28,832 | 28,589 | -243 | -0.8% | 5.28 | (0.05) |
| Savary Island Marine parcel tax | | | / | | | | | 190,000 | 350,000 | 160,000 | 84.2% | 248.23 | 0.00 |
| Lasqueti Marine Ramp | | | | | | | X | 7,488 | 7,660 | 172 | 2.3% | 3.09 | 0.12 |
| Lasqueti Health Center | | | | | | | X | 45,000 | 45,000 | - | 0.0% | 18.13 | 0.28 |
| Sub-Total Individual Area Services | | | | | | | | 3,361,694 | 3,762,700 | 401,006 | | | 62.88 |
| Total Electoral Area Services | | | | | | | | 4,967,745 | 5,184,664 | 216,919 | | | |
| Total Electoral Area Requisition (Regional and EA Services) | | | | | | | | 7,483,019 | 8,652,855 | 1,169,836 | 15.6% | 125.17 | 20.63 |
| Total Requisition | | | | | | | | 10,379,098 | 12,450,886 | 2,071,788 | 20.0% | | 17.01 |

* SIGD Contributes to this service
 ** Area E does not participate in all Shared Services

X Entire area participates
 / Partial area participation



qathet
REGIONAL DISTRICT



FINANCIAL PLAN BYLAW No. 595, 2024

qathet Regional District

BYLAW NO. 595

Being a bylaw to adopt the Financial Plan for the years 2024-2028

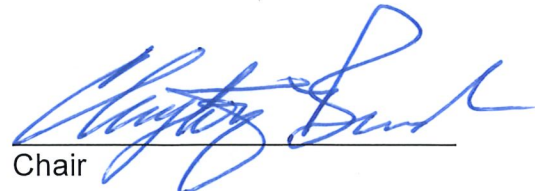
The Board of Directors of the qathet Regional District, in open meeting assembled, enacts as follows:

1. The following schedules attached hereto and made part of this bylaw are the Financial Plan for the qathet Regional District for the years 2024-2028:

- Schedule 'A' – Consolidated 2024-2028 Financial Plan
- Schedule 'B' – 2024 Financial Plan
- Schedule 'C' – 2025 Financial Plan
- Schedule 'D' – 2026 Financial Plan
- Schedule 'E' – 2027 Financial Plan
- Schedule 'F' – 2028 Financial Plan

2. This bylaw may be cited for all purposes as the "2024-2028 Financial Plan Bylaw No. 595, 2024".

| | |
|--------------------|------------------------------|
| READ A FIRST TIME | this 28th day of March, 2024 |
| READ A SECOND TIME | this 28th day of March, 2024 |
| READ A THIRD TIME | this 28th day of March, 2024 |
| ADOPTED | this 28th day of March, 2024 |


Chair


Corporate Officer

**qathet Regional District
2024-2028 Financial Plan Bylaw No. 595**

**SCHEDULE 'A'
Consolidated Summary by Year**

| TOTAL REVENUE SUMMARY | 2024 | 2025 | 2026 | 2027 | 2028 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| REQUISITION - PROPERTY VALUE TAX | 11,989,824 | 13,590,126 | 13,926,212 | 14,258,019 | 14,605,535 |
| REQUISITION - PARCEL TAX | 461,062 | 486,110 | 511,158 | 536,206 | 556,206 |
| TOTAL REQUISITION | 12,450,886 | 14,076,236 | 14,437,370 | 14,794,225 | 15,161,741 |
| GOVERNMENT GRANTS | 5,040,235 | 2,675,907 | 646,155 | 662,144 | 662,144 |
| INTEREST REVENUE | 285,589 | 203,749 | 221,651 | 223,331 | 241,987 |
| WASTE TIPPING FEES | 1,700,455 | 1,638,135 | 1,669,525 | 1,669,684 | 1,669,848 |
| UTILITY USER FEES | 191,780 | 201,368 | 211,436 | 222,007 | 233,111 |
| PARK FEES | 252,400 | 259,972 | 267,771 | 275,804 | 284,078 |
| CEMETERY SALES AND SERVICES | 129,180 | 133,055 | 137,047 | 141,158 | 145,393 |
| OTHER FEES | 193,904 | 192,496 | 195,609 | 199,138 | 202,818 |
| OTHER REVENUE | 168,300 | 198,335 | 149,809 | 155,345 | 168,944 |
| BORROWING/LEASE FINANCING | 2,552,833 | 700,000 | - | - | - |
| INTERDEPARTMENTAL RECOVERIES | 809,550 | 799,437 | 813,508 | 847,353 | 848,866 |
| MEMBER MUNICIPALITY DEBT | 2,121,240 | 2,121,240 | 2,055,187 | 2,055,187 | 2,055,187 |
| TRANSFER FROM LANDFILL LIABILITY | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 |
| TRANSFERS FROM RESERVE | 1,288,785 | 637,500 | 85,300 | 42,000 | 581,000 |
| TRANSFERS FROM NON-STAT RESERVE | 1,603,428 | 910,859 | 305,000 | 253,000 | 306,000 |
| TRANSFERS FROM PRIOR YEAR SURPLUS | 855,212 | 483,000 | 582,000 | 572,000 | 572,000 |
| TOTAL REVENUES | 29,663,776 | 25,251,890 | 21,798,587 | 22,134,232 | 23,155,627 |
| TOTAL EXPENDITURE SUMMARY | | | | | |
| OPERATING | 15,600,641 | 15,254,312 | 15,571,197 | 16,192,169 | 16,569,273 |
| CAPITAL | 8,467,703 | 4,279,505 | 353,000 | 289,000 | 827,000 |
| DEBT PAYMENT | 1,375,074 | 1,472,782 | 1,555,598 | 1,547,573 | 1,445,148 |
| TRANSFERS TO RESERVE | 1,164,207 | 1,180,736 | 1,184,808 | 1,179,224 | 1,204,889 |
| TRANSFERS TO NON-STAT RESERVE | 925,947 | 943,122 | 1,078,599 | 870,878 | 1,053,926 |
| TRANSFERS TO DEVELOPMENT COST CHARGE | 190 | 193 | 197 | 201 | 205 |
| TRANSFER TO LASQUETI LANDFILL LIABILITY | 8,773 | - | - | - | - |
| MEMBER MUNICIPALITY DEBT | 2,121,240 | 2,121,240 | 2,055,187 | 2,055,187 | 2,055,187 |
| TOTAL EXPENDITURES | 29,663,776 | 25,251,890 | 21,798,587 | 22,134,232 | 23,155,627 |

qathet Regional District
2024-2028 Financial Plan Bylaw No. 595

SCHEDULE 'B' - BUDGET
2024 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | | | | | Transfer From | | | | TOTAL REVENUE |
|-------------------------------|------------------------------|----------------|------------------|----------------|-------------------------|---------------------|----------------------|----------------|----------------|--------------------|------------------|----------------|------------------|------------------|----------------------------|-------------------|-------------------|
| | Prop. Val. Taxes | Parcel Taxes | Gov't Grants | Interest | Waste Mgmt Tipping Fees | Cemeteries Services | Cemeteries Care Fund | Park Fees | Sales & Fees | Borrowing Proceeds | Other | Recoveries | Reserve Funds | Non-Stat Reserve | Transfer from LF Liability | Prior Yr. Surplus | |
| General Admin. | 2,143,797 | | 734,745 | 101,713 | | | | | - | 253,500 | 30,000 | 754,559 | - | 158,117 | | 334,000 | 4,510,431 |
| EA Admin. | 180,848 | | | 2,975 | | | | | | | 15,000 | 54,992 | | 55,000 | | 1,211 | 310,026 |
| Grants-In-Aid | 240,644 | | | | | | | | | | | | | | | 37,454 | 278,098 |
| EA Feas. Studies | 25,000 | | - | 4,709 | | | | | | | - | | - | - | | - | 29,709 |
| Planning | 317,393 | | 124,173 | 25,473 | | | | | 3,450 | | - | | - | 221,000 | | 5,506 | 696,995 |
| Development | 76,996 | | | | | | | | | | | | | - | | 6,830 | 83,826 |
| Regional Parks | 888,132 | | 75,764 | 25,330 | | | | 252,400 | | | 34,000 | | - | 47,499 | | - | 1,323,124 |
| Cemeteries | 206,680 | | 4,382 | 12,637 | | 122,180 | 7,000 | | | | 2,500 | | - | 159,150 | | 42,038 | 556,567 |
| Reg Animal Shelter | 99,313 | | | 69 | | | | | | | | | | | | (1) | 99,381 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | 48 | 15,048 |
| Reg Emerg Preparedness | 266,330 | | 391,157 | 4,672 | | | | | | | - | | | - | | - | 662,160 |
| Heritage Conservation | 261,510 | | | | | | | | | | | | | | | | 261,510 |
| Library | 453,195 | | | | | | | | | | 9,000 | | | - | | 4,113 | 466,308 |
| Emerg. (911) | 223,882 | | | | | | | | 46,427 | | 2,331 | | | | | 29,790 | 302,430 |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | - |
| Waste Mgmt | 3,080,577 | | 921,450 | 23,100 | 1,700,455 | | | | 113,465 | 1,449,333 | 15,390 | | - | 832,709 | 20,000 | 35,000 | 8,191,479 |
| House Numbering | 11,962 | | | | | | | | | | 3,000 | | | | | 10,862 | 25,824 |
| Comm. Recreation | 76,277 | | | | | | | | | | - | | | | | 1,019 | 77,295 |
| Rural Paratransit | 147,452 | | | | | | | | | | 14,962 | | | - | | 56,917 | 229,428 |
| Lasq. Library | 38,112 | | | | | | | | | | | | | | | 2 | 38,114 |
| Septage Disposal | 40,147 | | | 4,994 | | | | | | | 900 | | | - | | (6) | 46,035 |
| Economic Dev. | (4,936) | | | | | | | | | | | | | | | 21,436 | 16,500 |
| Social Planning | (60,593) | | 150,000 | | | | | | | | | | | | | 99,622 | 189,030 |
| Northside Rec. | 160,617 | | 2,437,581 | 10,656 | | | | | 1,300 | 850,000 | 3,600 | | | 36,407 | | - | 3,500,161 |
| Sub-Regional Recreation | 234,500 | | | - | | | | | | | | | | | | - | 234,500 |
| Malaspina Fire Prot. | 923,955 | | 24,082 | 17,238 | | | | | | - | 2,400 | | 30,378 | 44,622 | | 24,330 | 1,067,006 |
| Lasqueti Fire Prot. | 364,125 | - | 24,417 | 5,367 | | | | | | - | - | | 40,517 | - | | 39,466 | 473,892 |
| Savary Fire Prot. | 408,413 | | 18,742 | 6,491 | | | | | | - | 24,082 | | 322,493 | - | | - | 780,221 |
| Northside Fire Prot. | 659,622 | | 133,742 | 8,512 | | | | | | - | 16,000 | | 354,000 | - | | (2,534) | 1,169,342 |
| Myrtle Pond Water | | 53,312 | - | 5,650 | | | | | 87,720 | | - | | 469,398 | - | | 20,000 | 636,080 |
| Lund Sewer | | 57,750 | - | 1,599 | | | | | 104,060 | | - | | 50,000 | - | | 20,000 | 233,409 |
| Tex. Health Cen. | 98,432 | | - | 1,960 | | | | | | | - | | - | - | | - | 100,392 |
| Tex. Rec. Comm. | 131,608 | | - | 4,632 | | | | | 2,000 | | - | | 22,000 | - | | 18,080 | 178,320 |
| Texada Airport | 131,584 | | - | 7,468 | | | | | 5,800 | | - | | - | - | | 50,000 | 194,852 |
| Texada Marine | 68,000 | | | 1,925 | | | | | | | - | | - | 8,167 | | - | 78,092 |
| Texada Heritage | 28,589 | | | 966 | | | | | | | - | | | | | - | 29,555 |
| Savary Marine | | 350,000 | | 5,390 | | | | | 6,500 | | - | | - | - | | - | 361,890 |
| Lasqueti Marine | 7,660 | | | 2,061 | | | | | | | | | - | 40,757 | | - | 50,479 |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | 29 | 45,029 |
| Total Cap. & Oper. | 11,989,824 | 461,062 | 5,040,235 | 285,589 | 1,700,455 | 122,180 | 7,000 | 252,400 | 385,684 | 2,552,833 | 168,300 | 809,550 | 1,288,785 | 1,603,428 | 20,000 | 855,212 | 27,542,536 |
| Municipal Debt. | | | | | | | | | | | 2,121,240 | | | | | | 2,121,240 |
| TOTAL | 11,989,824 | 461,062 | 5,040,235 | 285,589 | 1,700,455 | 122,180 | 7,000 | 252,400 | 385,684 | 2,552,833 | 2,289,540 | 809,550 | 1,288,785 | 1,603,428 | 20,000 | 855,212 | 29,663,776 |

**qathet Regional District
2024-2028 Financial Plan Bylaw No. 595**

**SCHEDULE 'B' - BUDGET
2024 Financial Plan**

| SERVICE | EXPENDITURES | | | | Transfer To | | | | | TOTAL EXPEND. |
|-------------------------------|-------------------|------------------|----------------|------------------|------------------|------------------|-------------------------|-----------------------|------------------|-------------------|
| | Operating | Capital | Debt Principal | Debt Interest | Reserves | Non-Stat Reserve | Development Cost Charge | Lasqueti LF Liability | Deferred Revenue | |
| General Admin. | 3,330,298 | 396,617 | 180,000 | 59,000 | 401,477 | 143,039 | | | | 4,510,431 |
| EA Admin. | 308,026 | | | | | 2,000 | | | | 310,026 |
| Grants-In-Aid | 278,098 | | | | | | | | | 278,098 |
| EA Feas. Studies | 22,500 | | | | - | 7,209 | | | | 29,709 |
| Planning | 556,682 | - | | | 129,118 | 11,195 | | | | 696,995 |
| Development | 83,826 | | | | | | | | | 83,826 |
| Regional Parks | 1,027,766 | 37,499 | | | 194,031 | 63,829 | | | | 1,323,124 |
| Cemeteries | 366,255 | 159,150 | | | 14,192 | 16,970 | | | | 556,567 |
| Reg Animal Shelter | 99,311 | | | | | 69 | | | | 99,381 |
| Emerg. Prog. EA 'D' | 15,048 | | | | | | | | | 15,048 |
| Reg Emerg Preparedness | 627,160 | - | | - | | 35,000 | | | | 662,160 |
| Heritage Conservation | 261,510 | | | | | | | | | 261,510 |
| Library | 466,308 | | | | | | | | | 466,308 |
| Emerg. (911) | 302,430 | | | | | | | | | 302,430 |
| Waste Mgmt - Lasq. | - | | | - | | - | | - | | - |
| Waste Mgmt | 3,899,545 | 3,182,042 | 224,244 | 661,228 | | 215,646 | | 8,773 | | 8,191,479 |
| House Numbering | 25,824 | | | | | | | | | 25,824 |
| Comm. Recreation | 77,295 | | | | | | | | | 77,295 |
| Rural Paratransit | 229,428 | - | | | | | | | | 229,428 |
| Lasq. Library | 38,114 | | | | | | | | | 38,114 |
| Septage Disposal | 15,274 | | | - | | 30,761 | | | | 46,035 |
| Economic Dev. | 16,500 | | | | | | | | | 16,500 |
| Social Planning | 189,030 | | | | | - | | | | 189,030 |
| Northside Rec. | 55,225 | 3,323,988 | 2,117 | 58,175 | | 60,656 | | | | 3,500,161 |
| Sub-Regional Recreation | 234,500 | | | | | - | | | | 234,500 |
| Malaspina Fire Prot. | 735,135 | 75,000 | 51,633 | 42,133 | 140,032 | 23,073 | | | | 1,067,006 |
| Lasqueti Fire Prot. | 419,350 | 40,517 | - | - | 14,025 | | | | | 473,892 |
| Savary Fire Prot. | 371,986 | 322,493 | - | - | 85,742 | | | | | 780,221 |
| Northside Fire Prot. | 547,611 | 439,000 | 30,080 | 47,138 | 105,512 | | | | | 1,169,342 |
| Myrtle Pond Water | 156,197 | 444,398 | 2,649 | 922 | 24,873 | 7,041 | | | | 636,079 |
| Lund Sewer | 192,695 | 25,000 | 1,342 | 368 | 13,814 | | 190 | | | 233,409 |
| Tex. Health Cen. | 61,390 | - | 7,551 | 6,493 | 23,758 | 1,200 | | | | 100,392 |
| Tex. Rec. Comm. | 138,688 | 22,000 | - | - | 17,632 | | | | | 178,320 |
| Texada Airport | 135,082 | - | | - | | 59,770 | | | | 194,852 |
| Texada Marine | 36,933 | | | | | 41,159 | | | | 78,092 |
| Texada Heritage | 28,589 | | | | | 966 | | | | 29,555 |
| Savary Marine | 157,587 | - | | - | | 204,302 | | | | 361,890 |
| Lasqueti Marine | 48,417 | | | - | - | 2,061 | | | | 50,479 |
| Lasqueti Health | 45,029 | | | | | | | | | 45,029 |
| Total Cap. & Oper. | 15,600,641 | 8,467,703 | 499,617 | 875,457 | 1,164,207 | 925,947 | 190 | 8,773 | - | 27,542,536 |
| Municipal Debt. | | | | 2,121,240 | | | | | | 2,121,240 |
| TOTAL | 15,600,641 | 8,467,703 | 499,617 | 2,996,697 | 1,164,207 | 925,947 | 190 | 8,773 | - | 29,663,776 |

qathet Regional District
2024-2028 Financial Plan Bylaw No. 595

SCHEDULE 'C' - BUDGET
2025 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | | | | | Transfer From | | | | TOTAL REVENUE |
|-------------------------------|------------------------------|----------------|------------------|----------------|-------------------------|---------------------|----------------------|----------------|----------------|--------------------|------------------|----------------|----------------|------------------|----------------------------|-------------------|-------------------|
| | Prop. Val. Taxes | Parcel Taxes | Gov't Grants | Interest | Waste Mgmt Tipping Fees | Cemeteries Services | Cemeteries Care Fund | Park Fees | Sales & Fees | Borrowing Proceeds | Other | Recoveries | Reserve Funds | Non-Stat Reserve | Transfer from LF Liability | Prior Yr. Surplus | |
| General Admin. | 2,682,605 | | 646,155 | 40,278 | | | | | - | - | 10,300 | 746,684 | - | 100,000 | | 250,000 | 4,476,022 |
| EA Admin. | 222,894 | | | 1,815 | | | | | | | | 52,753 | | - | | 40,000 | 317,462 |
| Grants-In-Aid | 278,098 | | | | | | | | | | | | | | | - | 278,098 |
| EA Feas. Studies | 25,000 | | - | 4,854 | | | | | | | | | - | 28,606 | | - | 58,460 |
| Planning | 393,239 | | - | 7,662 | | | | | 3,554 | | | | - | 15,000 | | 55,000 | 474,455 |
| Development | 87,346 | | | | | | | | | | | | | - | | - | 87,346 |
| Regional Parks | 920,108 | | 250,000 | 29,437 | | | | 259,972 | | | | | - | 63,000 | | - | 1,557,537 |
| Cemeteries | 214,635 | | - | 12,260 | | 125,845 | 7,210 | | | | | 2,575 | - | 50,000 | | 40,000 | 452,525 |
| Reg Animal Shelter | 102,246 | | | 150 | | | | | | | | | | | | - | 102,395 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | 15,000 |
| Reg Emerg Preparedness | 253,498 | | 25,000 | 3,372 | | | | | | | | | | 95,000 | | - | 376,870 |
| Heritage Conservation | 269,310 | | | | | | | | | | | | | | | | 269,310 |
| Library | 470,983 | | | | | | | | | | 9,000 | | | - | | - | 479,983 |
| Emerg. (911) | 248,000 | | | | | | | | 45,499 | | 2,401 | | | | | - | 295,900 |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | | | - | - | - | - | - |
| Waste Mgmt | 3,311,397 | | - | 15,395 | 1,638,135 | | | | 116,859 | - | 15,852 | | - | 96,000 | 20,600 | - | 5,214,237 |
| House Numbering | 22,582 | | | | | | | | | | 4,000 | | | | | - | 26,582 |
| Comm. Recreation | 79,569 | | | | | | | | | | | | | | | - | 79,569 |
| Rural Paratransit | 201,191 | | | | | | | | 15,251 | | 50,000 | | | - | | 16,000 | 282,442 |
| Lasq. Library | 39,212 | | | | | | | | | | | | | | | - | 39,212 |
| Septage Disposal | 40,418 | | | 5,610 | | | | | | | 927 | | | - | | - | 46,955 |
| Economic Dev. | 16,500 | | | | | | | | | | | | | | | - | 16,500 |
| Social Planning | 91,500 | | - | | | | | | | | | | | | | - | 91,500 |
| Northside Rec. | 242,921 | | 1,754,752 | 11,112 | | | | | 1,300 | 550,000 | | | | 383,253 | | - | 2,943,338 |
| Sub-Regional Recreation | 234,500 | | | - | | | | | | | | | | | | - | 234,500 |
| Malaspina Fire Prot. | 1,005,008 | | - | 20,632 | | | | | | | | | 35,000 | 80,000 | | - | 1,140,639 |
| Lasqueti Fire Prot. | 408,066 | - | - | 5,228 | | | | | | | | | | - | | 30,000 | 443,294 |
| Savary Fire Prot. | 457,904 | | | 3,271 | | | | | | | | | 300,000 | | | - | 761,175 |
| Northside Fire Prot. | 797,763 | | - | 9,414 | | | | | | 150,000 | 16,160 | | 240,500 | | | - | 1,213,837 |
| Myrtle Pond Water | | 55,735 | - | 4,204 | | | | | 92,105 | | | | 22,000 | | | 30,000 | 204,044 |
| Lund Sewer | | 60,375 | - | 1,930 | | | | | 109,263 | | | | 40,000 | | | 20,000 | 231,568 |
| Tex. Health Cen. | 98,510 | | - | 2,459 | | | | | | | | | | | | - | 100,969 |
| Tex. Rec. Comm. | 114,460 | | - | 4,405 | | | | | 2,060 | | | | | | | - | 120,925 |
| Texada Airport | 95,122 | | - | 8,564 | | | | | 5,974 | | 52,101 | | | | | - | 161,761 |
| Texada Marine | 70,000 | | | 2,520 | | | | | | | | | | | | - | 72,520 |
| Texada Heritage | 26,966 | | | 985 | | | | | | | | | | | | 2,000 | 29,951 |
| Savary Marine | | 370,000 | | 6,592 | | | | | 2,000 | | | | | | | - | 378,592 |
| Lasqueti Marine | 8,575 | | | 1,602 | | | | | | | | | | | | - | 10,177 |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | 45,000 |
| Total Cap. & Oper. | 13,590,126 | 486,110 | 2,675,907 | 203,749 | 1,638,135 | 125,845 | 7,210 | 259,972 | 393,864 | 700,000 | 198,335 | 799,437 | 637,500 | 910,859 | 20,600 | 483,000 | 23,130,650 |
| Municipal Debt. | | | | | | | | | | | 2,121,240 | | | | | | 2,121,240 |
| TOTAL | 13,590,126 | 486,110 | 2,675,907 | 203,749 | 1,638,135 | 125,845 | 7,210 | 259,972 | 393,864 | 700,000 | 2,319,575 | 799,437 | 637,500 | 910,859 | 20,600 | 483,000 | 25,251,890 |

**qathet Regional District
2024-2028 Financial Plan Bylaw No. 595**

**SCHEDULE 'C' - BUDGET
2025 Financial Plan**

| SERVICE | EXPENDITURES | | | | Transfer To | | | | | TOTAL EXPEND. |
|-------------------------------|-------------------|------------------|----------------|------------------|------------------|------------------|-------------------------|-----------------------|------------------|-------------------|
| | Operating | Capital | Debt Principal | Debt Interest | Reserves | Non-Stat Reserve | Development Cost Charge | Lasqueti LF Liability | Deferred Revenue | |
| General Admin. | 3,508,357 | 100,000 | 190,000 | 48,000 | 428,385 | 201,279 | | | | 4,476,022 |
| EA Admin. | 315,462 | | | | | 2,000 | | | | 317,462 |
| Grants-In-Aid | 278,098 | | | | | | | | | 278,098 |
| EA Feas. Studies | 53,606 | | | | - | 4,854 | | | | 58,460 |
| Planning | 463,793 | - | | | 4,186 | 6,476 | | | | 474,455 |
| Development | 87,346 | | | | | | | | | 87,346 |
| Regional Parks | 987,506 | 313,000 | | | 194,031 | 63,000 | | | | 1,557,537 |
| Cemeteries | 373,793 | 50,000 | | | 14,686 | 14,046 | | | | 452,525 |
| Reg Animal Shelter | 102,246 | | | | | 150 | | | | 102,395 |
| Emerg. Prog. EA 'D' | - | | | | | 15,000 | | | | 15,000 |
| Reg Emerg Preparedness | 246,870 | 95,000 | | - | | 35,000 | | | | 376,870 |
| Heritage Conservation | 269,310 | | | | | | | | | 269,310 |
| Library | 479,983 | | | | | | | | | 479,983 |
| Emerg. (911) | 295,900 | | | | | | | | | 295,900 |
| Waste Mgmt - Lasq. | - | | | - | | - | | - | | - |
| Waste Mgmt | 4,031,265 | 96,000 | 224,244 | 661,228 | | 201,500 | | - | | 5,214,237 |
| House Numbering | 26,582 | | | | | | | | | 26,582 |
| Comm. Recreation | 79,569 | | | | | | | | | 79,569 |
| Rural Paratransit | 212,442 | 70,000 | | | | | | | | 282,442 |
| Lasq. Library | 39,212 | | | | | | | | | 39,212 |
| Septage Disposal | 15,693 | | | - | | 31,261 | | | | 46,955 |
| Economic Dev. | 16,500 | | | | | | | | | 16,500 |
| Social Planning | 91,500 | | | | | - | | | | 91,500 |
| Northside Rec. | 66,333 | 2,688,005 | 74,000 | 85,000 | | 30,000 | | | | 2,943,338 |
| Sub-Regional Recreation | 234,500 | | | | | - | | | | 234,500 |
| Malaspina Fire Prot. | 744,873 | 115,000 | 54,287 | 39,479 | 142,000 | 45,000 | | | | 1,140,639 |
| Lasqueti Fire Prot. | 424,594 | - | - | - | 18,700 | | | | | 443,294 |
| Savary Fire Prot. | 381,175 | 300,000 | - | - | 80,000 | | | | | 761,175 |
| Northside Fire Prot. | 561,119 | 390,500 | 30,080 | 47,138 | 185,000 | | | | | 1,213,837 |
| Myrtle Pond Water | 123,643 | 22,000 | 2,649 | 922 | 47,670 | 7,159 | | | | 204,044 |
| Lund Sewer | 170,587 | 40,000 | 1,342 | 368 | 19,078 | | 193 | | | 231,568 |
| Tex. Health Cen. | 63,724 | - | 7,551 | 6,493 | 22,000 | 1,200 | | | | 100,969 |
| Tex. Rec. Comm. | 95,925 | - | - | - | 25,000 | | | | | 120,925 |
| Texada Airport | 106,761 | - | | - | | 55,000 | | | | 161,761 |
| Texada Marine | 61,046 | | | | | 11,474 | | | | 72,520 |
| Texada Heritage | 28,966 | | | | | 985 | | | | 29,951 |
| Savary Marine | 162,456 | - | | - | | 216,135 | | | | 378,592 |
| Lasqueti Marine | 8,575 | | | - | - | 1,602 | | | | 10,177 |
| Lasqueti Health | 45,000 | | | | - | | | | | 45,000 |
| Total Cap. & Oper. | 15,254,312 | 4,279,505 | 584,155 | 888,627 | 1,180,736 | 943,122 | 193 | - | - | 23,130,650 |
| Municipal Debt. | | | | 2,121,240 | | | | | | 2,121,240 |
| TOTAL | 15,254,312 | 4,279,505 | 584,155 | 3,009,868 | 1,180,736 | 943,122 | 193 | - | - | 25,251,890 |

qathet Regional District
2024-2028 Financial Plan Bylaw No. 595

SCHEDULE 'D' - BUDGET
2026 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | | | | | Transfer From | | | | TOTAL REVENUE |
|-------------------------------|------------------------------|----------------|----------------|----------------|-------------------------|---------------------|----------------------|----------------|----------------|--------------------|------------------|----------------|---------------|------------------|----------------------------|-------------------|-------------------|
| | Prop. Val. Taxes | Parcel Taxes | Gov't Grants | Interest | Waste Mgmt Tipping Fees | Cemeteries Services | Cemeteries Care Fund | Park Fees | Sales & Fees | Borrowing Proceeds | Other | Recoveries | Reserve Funds | Non-Stat Reserve | Transfer from LF Liability | Prior Yr. Surplus | |
| General Admin. | 2,762,406 | | 646,155 | 43,031 | | | | | - | - | 10,609 | 759,662 | - | - | | 250,000 | 4,471,863 |
| EA Admin. | 229,379 | | | 1,855 | | | | | | | | 53,846 | | - | | 40,000 | 325,080 |
| Grants-In-Aid | 278,098 | | | | | | | | | | | | | | | - | 278,098 |
| EA Feas. Studies | 25,000 | | - | 4,379 | | | | | | | | | 27,300 | - | | - | 56,679 |
| Planning | 404,258 | | - | 7,534 | | | | | 3,660 | | | | - | 10,000 | | 60,000 | 485,452 |
| Development | 91,112 | | | | | | | | | | | | | - | | - | 91,112 |
| Regional Parks | 938,287 | | - | 33,595 | | | | 267,771 | | | | 36,071 | - | 135,000 | | - | 1,410,724 |
| Cemeteries | 215,031 | | - | 19,004 | | 129,621 | 7,426 | | | | | 2,652 | - | - | | 40,000 | 413,734 |
| Reg Animal Shelter | 105,268 | | | 72 | | | | | | | | | | | | - | 105,340 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | 15,000 |
| Reg Emerg Preparedness | 259,365 | | - | 4,072 | | | | | | | | | | - | | - | 263,437 |
| Heritage Conservation | 277,345 | | | | | | | | | | | | | | | | 277,345 |
| Library | 485,067 | | | | | | | | | | 9,000 | | | - | | - | 494,067 |
| Emerg. (911) | 254,621 | | | | | | | | 44,589 | | 2,473 | | | | | - | 301,683 |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | - |
| Waste Mgmt | 3,341,176 | | - | 14,288 | 1,669,525 | | | | 120,355 | - | 16,327 | | - | 110,000 | 21,218 | 100,000 | 5,392,888 |
| House Numbering | 23,362 | | | | | | | | | | 4,000 | | | | | - | 27,362 |
| Comm. Recreation | 81,911 | | | | | | | | | | - | | - | | | - | 81,911 |
| Rural Paratransit | 190,062 | | | | | | | | 15,430 | | - | | - | - | | 10,000 | 215,492 |
| Lasq. Library | 40,344 | | | | | | | | | | | | | | | - | 40,344 |
| Septage Disposal | 40,697 | | | 6,235 | | | | | | | | 955 | | - | | - | 47,887 |
| Economic Dev. | 16,500 | | | | | | | | | | | | | | | - | 16,500 |
| Social Planning | 91,500 | | - | | | | | | | | | | | - | | - | 91,500 |
| Northside Rec. | 260,670 | | - | 4,047 | | | | | 1,300 | - | - | | - | 30,000 | | - | 296,017 |
| Sub-Regional Recreation | 234,500 | | | - | | | | | | | | | | | | - | 234,500 |
| Malaspina Fire Prot. | 1,014,902 | | - | 23,972 | | | | | | | | | 25,000 | - | | - | 1,063,874 |
| Lasqueti Fire Prot. | 417,133 | - | - | 5,602 | | | | | | | | | - | - | | 30,000 | 452,735 |
| Savary Fire Prot. | 473,225 | | - | 4,271 | | | | | | | | | - | - | | - | 477,496 |
| Northside Fire Prot. | 891,243 | | - | 12,314 | | | | | | | | | 13,000 | - | | - | 932,879 |
| Myrtle Pond Water | | 58,158 | - | 4,736 | | | | | 96,710 | | - | | - | - | | 30,000 | 189,604 |
| Lund Sewer | | 63,000 | - | 2,398 | | | | | 114,726 | - | - | | 20,000 | - | | 20,000 | 220,124 |
| Tex. Health Cen. | 100,505 | | - | 2,923 | | | | | | | | | - | - | | - | 103,428 |
| Tex. Rec. Comm. | 117,462 | | - | 4,905 | | | | | 2,122 | | | | - | - | | - | 124,488 |
| Texada Airport | 98,418 | | - | 9,377 | | | | | 6,153 | - | 51,401 | | - | 20,000 | | - | 185,350 |
| Texada Marine | 72,000 | | | 2,654 | | | | | | | | | - | - | | - | 74,654 |
| Texada Heritage | 26,814 | | | 1,005 | | | | | | | | | | | | 2,000 | 29,819 |
| Savary Marine | | 390,000 | | 7,748 | | | | | 2,000 | - | - | | - | - | | - | 399,748 |
| Lasqueti Marine | 8,551 | | | 1,634 | | | | | | | | | - | - | | - | 10,185 |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | 45,000 |
| Total Cap. & Oper. | 13,926,212 | 511,158 | 646,155 | 221,651 | 1,669,525 | 129,621 | 7,426 | 267,771 | 407,045 | - | 149,809 | 813,508 | 85,300 | 305,000 | 21,218 | 582,000 | 19,743,400 |
| Municipal Debt. | | | | | | | | | | | 2,055,187 | | | | | | 2,055,187 |
| TOTAL | 13,926,212 | 511,158 | 646,155 | 221,651 | 1,669,525 | 129,621 | 7,426 | 267,771 | 407,045 | - | 2,204,996 | 813,508 | 85,300 | 305,000 | 21,218 | 582,000 | 21,798,587 |

**qathet Regional District
2024-2028 Financial Plan Bylaw No. 595**

**SCHEDULE 'D' - BUDGET
2026 Financial Plan**

| SERVICE | EXPENDITURES | | | | Transfer To | | | | | TOTAL EXPEND. |
|-------------------------------|-------------------|----------------|----------------|------------------|------------------|------------------|-------------------------|-----------------------|------------------|-------------------|
| | Operating | Capital | Debt Principal | Debt Interest | Reserves | Non-Stat Reserve | Development Cost Charge | Lasqueti LF Liability | Deferred Revenue | |
| General Admin. | 3,598,035 | - | 200,000 | 37,000 | 431,480 | 205,347 | | | | 4,471,863 |
| EA Admin. | 323,080 | | | | | 2,000 | | | | 325,080 |
| Grants-In-Aid | 278,098 | | | | | | | | | 278,098 |
| EA Feas. Studies | 52,300 | | | | - | 4,379 | | | | 56,679 |
| Planning | 473,918 | - | | | 4,228 | 7,306 | | | | 485,452 |
| Development | 91,112 | | | | | | | | | 91,112 |
| Regional Parks | 1,013,693 | 135,000 | | | 194,031 | 68,000 | | | | 1,410,724 |
| Cemeteries | 384,436 | - | | | 15,196 | 14,103 | | | | 413,734 |
| Reg Animal Shelter | 105,268 | | | | | 72 | | | | 105,340 |
| Emerg. Prog. EA 'D' | - | | | | | 15,000 | | | | 15,000 |
| Reg Emerg Preparedness | 228,437 | - | | - | | 35,000 | | | | 263,437 |
| Heritage Conservation | 277,345 | | | | | | | | | 277,345 |
| Library | 494,067 | | | | | | | | | 494,067 |
| Emerg. (911) | 301,683 | | | | | | | | | 301,683 |
| Waste Mgmt - Lasq. | - | | | - | | - | | - | | - |
| Waste Mgmt | 4,095,915 | 110,000 | 224,244 | 661,228 | | 301,500 | | - | | 5,392,888 |
| House Numbering | 27,362 | | | | | | | | | 27,362 |
| Comm. Recreation | 81,911 | | | | | | | | | 81,911 |
| Rural Paratransit | 215,492 | - | | | | | | | | 215,492 |
| Lasq. Library | 40,344 | | | | | | | | | 40,344 |
| Septage Disposal | 16,126 | | | - | | 31,761 | | | | 47,887 |
| Economic Dev. | 16,500 | | | | | | | | | 16,500 |
| Social Planning | 91,500 | | | | | - | | | | 91,500 |
| Northside Rec. | 72,017 | 30,000 | 77,180 | 81,820 | | 35,000 | | | | 296,017 |
| Sub-Regional Recreation | 234,500 | | | | | - | | | | 234,500 |
| Malaspina Fire Prot. | 765,108 | 25,000 | 56,971 | 36,795 | 140,000 | 40,000 | | | | 1,063,874 |
| Lasqueti Fire Prot. | 436,735 | - | - | - | 16,000 | | | | | 452,735 |
| Savary Fire Prot. | 392,496 | - | - | - | 85,000 | | | | | 477,496 |
| Northside Fire Prot. | 578,661 | 13,000 | 105,080 | 56,138 | 180,000 | | | | | 932,879 |
| Myrtle Pond Water | 126,945 | - | 2,649 | 922 | 51,808 | 7,280 | | | | 189,604 |
| Lund Sewer | 178,336 | 20,000 | 1,342 | 184 | 20,066 | | 197 | | | 220,124 |
| Tex. Health Cen. | 66,184 | - | 7,551 | 6,493 | 22,000 | 1,200 | | | | 103,428 |
| Tex. Rec. Comm. | 99,488 | - | - | - | 25,000 | | | | | 124,488 |
| Texada Airport | 110,350 | 20,000 | | - | | 55,000 | | | | 185,350 |
| Texada Marine | 35,936 | | | | | 38,718 | | | | 74,654 |
| Texada Heritage | 28,814 | | | | | 1,005 | | | | 29,819 |
| Savary Marine | 185,454 | - | | - | | 214,294 | | | | 399,748 |
| Lasqueti Marine | 8,551 | | | - | - | 1,634 | | | | 10,185 |
| Lasqueti Health | 45,000 | | | | - | | | | | 45,000 |
| Total Cap. & Oper. | 15,571,197 | 353,000 | 675,018 | 880,580 | 1,184,808 | 1,078,599 | 197 | - | - | 19,743,400 |
| Municipal Debt. | | | | 2,055,187 | | | | | | 2,055,187 |
| TOTAL | 15,571,197 | 353,000 | 675,018 | 2,935,767 | 1,184,808 | 1,078,599 | 197 | - | - | 21,798,587 |

qathet Regional District
2024-2028 Financial Plan Bylaw No. 595

SCHEDULE 'E' - BUDGET
2027 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | | | | | Transfer From | | | | TOTAL REVENUE |
|-------------------------------|------------------------------|--------------|--------------|----------|-------------------------|---------------------|----------------------|-----------|--------------|--------------------|-----------|------------|---------------|------------------|----------------------------|-------------------|---------------|
| | Prop. Val. Taxes | Parcel Taxes | Gov't Grants | Interest | Waste Mgmt Tipping Fees | Cemeteries Services | Cemeteries Care Fund | Park Fees | Sales & Fees | Borrowing Proceeds | Other | Recoveries | Reserve Funds | Non-Stat Reserve | Transfer from LF Liability | Prior Yr. Surplus | |
| General Admin. | 2,806,151 | | 662,144 | 44,646 | | | | | - | - | 14,927 | 790,792 | - | 118,000 | | 250,000 | 4,686,659 |
| EA Admin. | 234,429 | | | 1,895 | | | | | | | | 56,561 | | - | | 40,000 | 332,885 |
| Grants-In-Aid | 278,098 | | | | | | | | | | | | | | | - | 278,098 |
| EA Feas. Studies | 25,000 | | - | 4,466 | | | | | | | | | - | - | | - | 29,466 |
| Planning | 415,562 | | - | 7,522 | | | | | 3,770 | | | | - | 80,000 | | 60,000 | 566,854 |
| Development | 95,147 | | | | | | | | | | | | | - | | - | 95,147 |
| Regional Parks | 956,991 | | - | 32,873 | | | | 275,804 | | | | 37,153 | - | - | | - | 1,302,821 |
| Cemeteries | 222,577 | | - | 18,895 | | 133,509 | 7,649 | | | | | 2,732 | - | - | | 40,000 | 425,362 |
| Reg Animal Shelter | 108,381 | | | 73 | | | | | | | | | | | | - | 108,454 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | 15,000 |
| Reg Emerg Preparedness | 265,445 | | - | 4,772 | | | | | | | | | | - | | - | 270,217 |
| Heritage Conservation | 285,620 | | | | | | | | | | | | | | | | 285,620 |
| Library | 499,574 | | | | | | | | | | 9,000 | | | - | | - | 508,574 |
| Emerg. (911) | 261,360 | | | | | | | | 43,697 | | 2,547 | | | | | - | 307,604 |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | | | - | - | - | - | - |
| Waste Mgmt | 3,463,620 | | - | 14,755 | 1,669,684 | | | | 123,955 | | 16,817 | | - | 5,000 | 21,855 | 100,000 | 5,415,685 |
| House Numbering | 23,371 | | | | | | | | | | 4,000 | | | | | - | 27,371 |
| Comm. Recreation | 84,324 | | | | | | | | | | | | - | | | - | 84,324 |
| Rural Paratransit | 206,180 | | | | | | | | 15,893 | | | | - | - | | - | 222,073 |
| Lasq. Library | 41,509 | | | | | | | | | | | | | | | - | 41,509 |
| Septage Disposal | 40,980 | | | 6,870 | | | | | | | 983 | | | - | | - | 48,833 |
| Economic Dev. | 16,500 | | | | | | | | | | | | | | | - | 16,500 |
| Social Planning | 91,500 | | - | | | | | | | | | | | - | | - | 91,500 |
| Northside Rec. | 264,429 | | - | 4,147 | | | | | 1,300 | | | | - | - | | - | 269,876 |
| Sub-Regional Recreation | 234,500 | | | | | | | | | | | | | | | - | 234,500 |
| Malaspina Fire Prot. | 1,030,513 | | - | 25,272 | | | | | | | | | - | - | | - | 1,055,785 |
| Lasqueti Fire Prot. | 424,350 | - | - | 5,922 | | | | | | | | | - | - | | 30,000 | 460,272 |
| Savary Fire Prot. | 483,253 | | | 5,971 | | | | | | | | | - | - | | - | 489,224 |
| Northside Fire Prot. | 905,645 | | - | 6,454 | | | | | | | 16,485 | | 35,000 | - | | - | 963,584 |
| Myrtle Pond Water | | 60,581 | - | 3,511 | | | | | 101,545 | | | | - | - | | 30,000 | 195,637 |
| Lund Sewer | | 65,625 | - | 2,819 | | | | | 120,462 | | | | 7,000 | - | | 20,000 | 215,906 |
| Tex. Health Cen. | 103,195 | | - | 1,827 | | | | | | | | | - | - | | - | 105,022 |
| Tex. Rec. Comm. | 118,663 | | - | 5,405 | | | | | 2,185 | | | | - | - | | - | 126,253 |
| Texada Airport | 101,481 | | - | 10,593 | | | | | 6,338 | | 50,701 | | - | 50,000 | | - | 219,113 |
| Texada Marine | 74,000 | | | 3,299 | | | | | | | | | - | - | | - | 77,299 |
| Texada Heritage | 27,148 | | | 1,025 | | | | | | | | | | | | 2,000 | 30,173 |
| Savary Marine | | 410,000 | | 8,653 | | | | | 2,000 | | | | - | - | | - | 420,653 |
| Lasqueti Marine | 8,524 | | | 1,667 | | | | | | | | | - | - | | - | 10,191 |
| Lasqueti Health | 45,000 | | | | | | | | | | | | | | | - | 45,000 |
| Total Cap. & Oper. | 14,258,019 | 536,206 | 662,144 | 223,331 | 1,669,684 | 133,509 | 7,649 | 275,804 | 421,146 | - | 155,345 | 847,353 | 42,000 | 253,000 | 21,855 | 572,000 | 20,079,045 |
| Municipal Debt. | | | | | | | | | | | 2,055,187 | | | | | | 2,055,187 |
| TOTAL | 14,258,019 | 536,206 | 662,144 | 223,331 | 1,669,684 | 133,509 | 7,649 | 275,804 | 421,146 | - | 2,210,532 | 847,353 | 42,000 | 253,000 | 21,855 | 572,000 | 22,134,232 |

**qathet Regional District
2024-2028 Financial Plan Bylaw No. 595**

**SCHEDULE 'E' - BUDGET
2027 Financial Plan**

| SERVICE | EXPENDITURES | | | | Transfer To | | | | | TOTAL EXPEND. |
|-------------------------------|-------------------|----------------|----------------|------------------|------------------|------------------|-------------------------|-----------------------|------------------|-------------------|
| | Operating | Capital | Debt Principal | Debt Interest | Reserves | Non-Stat Reserve | Development Cost Charge | Lasqueti LF Liability | Deferred Revenue | |
| General Admin. | 3,690,169 | 122,000 | 210,000 | 25,000 | 431,481 | 208,010 | | | | 4,686,659 |
| EA Admin. | 330,885 | | | | | 2,000 | | | | 332,885 |
| Grants-In-Aid | 278,098 | | | | | | | | | 278,098 |
| EA Feas. Studies | 25,000 | | | | - | 4,466 | | | | 29,466 |
| Planning | 484,332 | 70,000 | | | 4,270 | 8,252 | | | | 566,854 |
| Development | 95,147 | | | | | | | | | 95,147 |
| Regional Parks | 1,040,790 | - | | | 194,031 | 68,000 | | | | 1,302,821 |
| Cemeteries | 395,479 | - | | | 15,723 | 14,160 | | | | 425,362 |
| Reg Animal Shelter | 108,381 | | | | | 73 | | | | 108,454 |
| Emerg. Prog. EA 'D' | - | | | | | 15,000 | | | | 15,000 |
| Reg Emerg Preparedness | 235,217 | - | | - | | 35,000 | | | | 270,217 |
| Heritage Conservation | 285,620 | | | | | | | | | 285,620 |
| Library | 508,574 | | | | | | | | | 508,574 |
| Emerg. (911) | 307,604 | | | | | | | | | 307,604 |
| Waste Mgmt - Lasq. | - | | | - | | - | | - | | - |
| Waste Mgmt | 4,223,712 | 5,000 | 224,244 | 661,228 | | 301,500 | | - | | 5,415,685 |
| House Numbering | 27,371 | | | | | | | | | 27,371 |
| Comm. Recreation | 84,324 | | | | | | | | | 84,324 |
| Rural Paratransit | 222,073 | - | | | | | | | | 222,073 |
| Lasq. Library | 41,509 | | | | | | | | | 41,509 |
| Septage Disposal | 16,572 | | | - | | 32,261 | | | | 48,833 |
| Economic Dev. | 16,500 | | | | | | | | | 16,500 |
| Social Planning | 91,500 | | | | | - | | | | 91,500 |
| Northside Rec. | 80,876 | - | 80,550 | 78,450 | | 30,000 | | | | 269,876 |
| Sub-Regional Recreation | 234,500 | | | | | - | | | | 234,500 |
| Malaspina Fire Prot. | 786,019 | - | 57,593 | 36,173 | 140,000 | 36,000 | | | | 1,055,785 |
| Lasqueti Fire Prot. | 449,272 | - | - | - | 11,000 | | | | | 460,272 |
| Savary Fire Prot. | 404,224 | - | - | - | 85,000 | | | | | 489,224 |
| Northside Fire Prot. | 596,866 | 35,000 | 105,080 | 51,638 | 175,000 | | | | | 963,584 |
| Myrtle Pond Water | 130,393 | - | 2,649 | 922 | 54,266 | 7,407 | | | | 195,637 |
| Lund Sewer | 184,252 | 7,000 | - | - | 24,454 | | 201 | | | 215,906 |
| Tex. Health Cen. | 68,777 | - | 7,551 | 6,493 | 21,000 | 1,200 | | | | 105,022 |
| Tex. Rec. Comm. | 103,253 | - | - | - | 23,000 | | | | | 126,253 |
| Texada Airport | 114,113 | 50,000 | | - | | 55,000 | | | | 219,113 |
| Texada Marine | 65,507 | | | | | 11,792 | | | | 77,299 |
| Texada Heritage | 29,148 | | | | | 1,025 | | | | 30,173 |
| Savary Marine | 382,588 | - | | - | | 38,065 | | | | 420,653 |
| Lasqueti Marine | 8,524 | | | - | - | 1,667 | | | | 10,191 |
| Lasqueti Health | 45,000 | | | | - | | | | | 45,000 |
| Total Cap. & Oper. | 16,192,169 | 289,000 | 687,668 | 859,905 | 1,179,224 | 870,878 | 201 | - | - | 20,079,045 |
| Municipal Debt. | | | | 2,055,187 | | | | | | 2,055,187 |
| TOTAL | 16,192,169 | 289,000 | 687,668 | 2,915,092 | 1,179,224 | 870,878 | 201 | - | - | 22,134,232 |

qathet Regional District
2024-2028 Financial Plan Bylaw No. 595

SCHEDULE 'F' - BUDGET
2028 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | | | | | Transfer From | | | | TOTAL REVENUE |
|-------------------------------|------------------------------|----------------|----------------|----------------|-------------------------|---------------------|----------------------|----------------|----------------|--------------------|------------------|----------------|----------------|------------------|----------------------------|-------------------|-------------------|
| | Prop. Val. Taxes | Parcel Taxes | Gov't Grants | Interest | Waste Mgmt Tipping Fees | Cemeteries Services | Cemeteries Care Fund | Park Fees | Sales & Fees | Borrowing Proceeds | Other | Recoveries | Reserve Funds | Non-Stat Reserve | Transfer from LF Liability | Prior Yr. Surplus | |
| General Admin. | 2,889,301 | | 662,144 | 46,066 | | | | | - | - | 11,255 | 780,224 | - | 35,000 | | 250,000 | 4,673,988 |
| EA Admin. | 245,304 | | | 1,935 | | | | | | | 15,000 | 68,642 | | 50,000 | | 40,000 | 420,881 |
| Grants-In-Aid | 278,098 | | | | | | | | | | | | | | | - | 278,098 |
| EA Feas. Studies | 25,000 | | - | 4,555 | | | | | | | - | | - | - | | - | 29,555 |
| Planning | 427,163 | | - | 7,386 | | | | | 3,883 | | - | | - | 10,000 | | 60,000 | 508,432 |
| Development | 99,473 | | | | | | | | | | | | | - | | - | 99,473 |
| Regional Parks | 973,256 | | - | 35,251 | | | | 284,078 | | | 38,267 | | - | 166,000 | | - | 1,496,853 |
| Cemeteries | 230,514 | | - | 18,711 | | 137,515 | 7,878 | | | | 2,814 | | - | - | | 40,000 | 437,432 |
| Reg Animal Shelter | 111,588 | | | 75 | | | | | | | | | | | | - | 111,663 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | 15,000 |
| Reg Emerg Preparedness | 271,747 | | - | 5,472 | | | | | | | - | | | - | | - | 277,219 |
| Heritage Conservation | 294,144 | | | | | | | | | | | | | | | | 294,144 |
| Library | 514,516 | | | | | | | | | | 9,000 | | | - | | - | 523,516 |
| Emerg. (911) | 268,221 | | | | | | | | 42,823 | | 2,624 | | | | | - | 313,668 |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | - |
| Waste Mgmt | 3,622,191 | | - | 16,106 | 1,669,848 | | | | 127,663 | - | 17,322 | | - | 45,000 | 22,510 | 100,000 | 5,620,639 |
| House Numbering | 23,381 | | | | | | | | | | 4,000 | | | | | - | 27,381 |
| Comm. Recreation | 86,808 | | | | | | | | | | - | | - | | | - | 86,808 |
| Rural Paratransit | 212,496 | | | | | | | | 16,370 | | - | | - | - | | - | 228,866 |
| Lasq. Library | 42,709 | | | | | | | | | | | | | | | - | 42,709 |
| Septage Disposal | 41,266 | | | 7,515 | | | | | | | 1,013 | | | - | | - | 49,794 |
| Economic Dev. | 16,500 | | | | | | | | | | | | | | | - | 16,500 |
| Social Planning | 91,500 | | - | | | | | | | | | | | - | | - | 91,500 |
| Northside Rec. | 267,266 | | - | 4,747 | | | | | 1,300 | - | - | | - | - | | - | 273,313 |
| Sub-Regional Recreation | 234,500 | | | - | | | | | | | | | | | | - | 234,500 |
| Malaspina Fire Prot. | 1,038,112 | | - | 28,292 | | | | | | - | - | | - | - | | - | 1,066,404 |
| Lasqueti Fire Prot. | 467,222 | - | - | 6,142 | | | | | | | - | | 350,000 | - | | 30,000 | 853,364 |
| Savary Fire Prot. | 488,706 | | | 7,671 | | | | | | | - | | - | - | | - | 496,377 |
| Northside Fire Prot. | 841,645 | | - | 9,694 | | | | | | - | 16,650 | | 65,000 | - | | - | 932,989 |
| Myrtle Pond Water | | 60,581 | - | 3,888 | | | | | 106,625 | | - | | 100,000 | - | | 30,000 | 301,094 |
| Lund Sewer | | 65,625 | - | 3,231 | | | | | 126,486 | | - | | 26,000 | - | | 20,000 | 241,341 |
| Tex. Health Cen. | 104,489 | | - | 2,271 | | | | | | | - | | 40,000 | - | | - | 146,760 |
| Tex. Rec. Comm. | 121,279 | | - | 5,705 | | | | | 2,251 | | - | | - | - | | - | 129,235 |
| Texada Airport | 105,114 | | - | 11,419 | | | | | 6,528 | - | 51,001 | | - | - | | - | 174,062 |
| Texada Marine | 76,000 | | | 3,367 | | | | | | | - | | - | - | | - | 79,367 |
| Texada Heritage | 27,533 | | | 1,045 | | | | | | | - | | | | | 2,000 | 30,578 |
| Savary Marine | | 430,000 | | 9,743 | | | | | 2,000 | - | - | | - | - | | - | 441,743 |
| Lasqueti Marine | 8,493 | | | 1,701 | | | | | | | | | - | - | | - | 10,194 |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | 45,000 |
| Total Cap. & Oper. | 14,605,535 | 556,206 | 662,144 | 241,987 | 1,669,848 | 137,515 | 7,878 | 284,078 | 435,929 | - | 168,944 | 848,866 | 581,000 | 306,000 | 22,510 | 572,000 | 21,100,440 |
| Municipal Debt. | | | | | | | | | | | 2,055,187 | | | | | | 2,055,187 |
| TOTAL | 14,605,535 | 556,206 | 662,144 | 241,987 | 1,669,848 | 137,515 | 7,878 | 284,078 | 435,929 | - | 2,224,132 | 848,866 | 581,000 | 306,000 | 22,510 | 572,000 | 23,155,627 |

**qathet Regional District
2024-2028 Financial Plan Bylaw No. 595**

**SCHEDULE 'F' - BUDGET
2028 Financial Plan**

| SERVICE | EXPENDITURES | | | | Transfer To | | | | | TOTAL EXPEND. |
|-------------------------------|-------------------|----------------|----------------|------------------|------------------|------------------|-------------------------|-----------------------|------------------|-------------------|
| | Operating | Capital | Debt Principal | Debt Interest | Reserves | Non-Stat Reserve | Development Cost Charge | Lasqueti LF Liability | Deferred Revenue | |
| General Admin. | 3,784,837 | 35,000 | 200,000 | 12,000 | 431,481 | 210,671 | | | | 4,673,988 |
| EA Admin. | 418,881 | | | | | 2,000 | | | | 420,881 |
| Grants-In-Aid | 278,098 | | | | | | | | | 278,098 |
| EA Feas. Studies | 25,000 | | | | - | 4,555 | | | | 29,555 |
| Planning | 495,046 | - | | | 4,313 | 9,073 | | | | 508,432 |
| Development | 99,473 | | | | | | | | | 99,473 |
| Regional Parks | 1,068,822 | 166,000 | | | 194,031 | 68,000 | | | | 1,496,853 |
| Cemeteries | 406,947 | - | | | 16,267 | 14,218 | | | | 437,432 |
| Reg Animal Shelter | 111,588 | | | | | 75 | | | | 111,663 |
| Emerg. Prog. EA 'D' | - | | | | | 15,000 | | | | 15,000 |
| Reg Emerg Preparedness | 242,219 | - | | - | | 35,000 | | | | 277,219 |
| Heritage Conservation | 294,144 | | | | | | | | | 294,144 |
| Library | 523,516 | | | | | | | | | 523,516 |
| Emerg. (911) | 313,668 | | | | | | | | | 313,668 |
| Waste Mgmt - Lasq. | - | | | - | | - | | - | | - |
| Waste Mgmt | 4,388,667 | 45,000 | 224,244 | 661,228 | | 301,500 | | - | | 5,620,639 |
| House Numbering | 27,381 | | | | | | | | | 27,381 |
| Comm. Recreation | 86,808 | | | | | | | | | 86,808 |
| Rural Paratransit | 228,866 | - | | | | | | | | 228,866 |
| Lasq. Library | 42,709 | | | | | | | | | 42,709 |
| Septage Disposal | 17,032 | | | - | | 32,761 | | | | 49,794 |
| Economic Dev. | 16,500 | | | | | | | | | 16,500 |
| Social Planning | 91,500 | | | | | - | | | | 91,500 |
| Northside Rec. | 84,238 | - | 84,175 | 74,900 | | 30,000 | | | | 273,313 |
| Sub-Regional Recreation | 234,500 | | | | | - | | | | 234,500 |
| Malaspina Fire Prot. | 807,638 | - | 58,222 | 35,545 | 140,000 | 25,000 | | | | 1,066,404 |
| Lasqueti Fire Prot. | 462,222 | 350,000 | - | - | 41,142 | | | | | 853,364 |
| Savary Fire Prot. | 416,377 | - | - | - | 80,000 | | | | | 496,377 |
| Northside Fire Prot. | 615,771 | 65,000 | 30,080 | 47,138 | 175,000 | | | | | 932,989 |
| Myrtle Pond Water | 133,996 | 100,000 | 2,649 | 922 | 55,990 | 7,537 | | | | 301,094 |
| Lund Sewer | 190,471 | 26,000 | - | - | 24,665 | | 205 | | | 241,341 |
| Tex. Health Cen. | 71,515 | 40,000 | 7,551 | 6,493 | 20,000 | 1,200 | | | | 146,760 |
| Tex. Rec. Comm. | 107,235 | - | - | - | 22,000 | | | | | 129,235 |
| Texada Airport | 118,062 | - | | - | | 56,000 | | | | 174,062 |
| Texada Marine | 40,774 | | | | | 38,593 | | | | 79,367 |
| Texada Heritage | 29,533 | | | | | 1,045 | | | | 30,578 |
| Savary Marine | 241,747 | - | | - | | 199,996 | | | | 441,743 |
| Lasqueti Marine | 8,493 | | | - | - | 1,701 | | | | 10,194 |
| Lasqueti Health | 45,000 | | | | - | | | | | 45,000 |
| Total Cap. & Oper. | 16,569,273 | 827,000 | 606,922 | 838,226 | 1,204,889 | 1,053,926 | 205 | - | - | 21,100,440 |
| Municipal Debt. | | | | 2,055,187 | | | | | | 2,055,187 |
| TOTAL | 16,569,273 | 827,000 | 606,922 | 2,893,413 | 1,204,889 | 1,053,926 | 205 | - | - | 23,155,627 |



qathet
REGIONAL DISTRICT



TAX REQUISITION

ANNUAL REQUISITION COMPARISON - CITY OF POWELL RIVER

| | 2023 | 2024 | | | 2023 | 2024 | |
|---------------------------------|------------------|------------------|----------------|---------------|---------------|---------------|---------------|
| | Tax | Tax | Requisition | Requisition | Estimated | Estimated | Change |
| | Requisition | Requisition | Change (\$) | Change (%) | Tax | Tax | \$ |
| Regional Services | | | | | | | |
| General Administration | 970,573 | 1,111,518 | 140,946 | 14.5% | 131.09 | 148.85 | 17.76 |
| Grants-in-Aid - General | 50,885 | 49,774 | (1,111) | -2% | 6.87 | 6.67 | (0.21) |
| Regional Parks | 440,724 | 460,479 | 19,756 | 4.5% | 59.52 | 61.66 | 2.14 |
| Emergency Telephone - 911 | 122,893 | 119,715 | - 3,178 | -2.6% | 16.60 | 16.03 | (0.57) |
| Cemeteries | 106,160 | 110,382 | 4,222 | 4.0% | 14.34 | 14.78 | 0.44 |
| Regional Animal Shelter | 52,184 | 53,040 | 857 | 1.6% | 7.05 | 7.10 | 0.05 |
| Waste Management | 877,519 | 1,597,221 | 719,702 | 82.0% | 118.52 | 213.89 | 95.37 |
| Regional Emergency Preparedness | 125,964 | 138,087 | 12,123 | 9.6% | 17.01 | 18.49 | 1.48 |
| Heritage Conservation | 142,379 | 149,465 | 7,086 | 5.0% | 19.23 | 20.02 | 0.79 |
| Total Regional Services | 2,889,280 | 3,789,682 | 900,402 | | 390.23 | 507.49 | 117.26 |
| Total Requisition | 2,889,280 | 3,789,682 | 900,402 | 31.16% | 390.23 | 507.49 | 117.26 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
 Requisition and tax estimates are based on BCAA 2024 Completed Assessment Roll Values.

| | |
|-----------------------------------|---------|
| 2023 Average residential dwelling | 632,522 |
| 2024 Average residential dwelling | 590,417 |

ANNUAL REQUISITION COMPARISON - ELECTORAL AREA A

| | 2023 Tax Requisition | 2024 Tax Requisition | Requisition Change (\$) | Requisition Change (%) | 2023 Estimated Tax | 2024 Estimated Tax | Change \$ |
|---|----------------------------|----------------------------|----------------------------|---------------------------|--------------------------|--------------------------|----------------|
| Regional Services | | | | | | | |
| General Administration | 243,270 | 309,099 | 65,829 | 27.1% | 107.03 | 123.53 | 16.49 |
| Grants-in-Aid - General | 12,754 | 13,842 | 1,087 | 8.5% | 5.61 | 5.53 | (0.08) |
| Regional Parks | 110,466 | 128,053 | 17,588 | 15.9% | 48.60 | 51.17 | 2.57 |
| Emergency Telephone - 911 | 30,803 | 33,291 | 2,489 | 8.1% | 13.55 | 13.30 | (0.25) |
| Cemeteries | 26,609 | 30,696 | 4,087 | 15.4% | 11.71 | 12.27 | 0.56 |
| Regional Animal Shelter | 13,080 | 14,750 | 1,670 | 12.8% | 5.75 | 5.89 | 0.14 |
| Waste Management | 219,947 | 444,167 | 224,220 | 101.9% | 96.77 | 177.50 | 80.73 |
| Regional Emergency Preparedness | 31,572 | 38,400 | 6,828 | 21.6% | 13.89 | 15.35 | 1.46 |
| Heritage Conservation | 35,687 | 41,564 | 5,878 | 16.5% | 15.70 | 16.61 | 0.91 |
| Total Regional Services | 724,187 | 1,053,862 | 329,675 | | 318.62 | 421.16 | 102.53 |
| Electoral Area Services | | | | | | | |
| Shared Services | | | | | | | |
| EA Administration | 47,335 | 53,752 | 6,418 | 13.6% | 20.83 | 21.48 | 0.66 |
| EA Feasibility Studies | 7,087 | 7,504 | 417 | 5.9% | 3.12 | 3.00 | (0.12) |
| Planning | 89,907 | 101,172 | 11,264 | 12.5% | 39.56 | 40.43 | 0.87 |
| Development Services | 23,772 | 24,543 | 771 | 3.2% | 10.46 | 9.81 | (0.65) |
| Para-transit | 50,990 | 47,001 | (3,988) | -7.8% | 22.43 | 18.78 | (3.65) |
| House Numbering | 6,887 | 3,823 | (3,064) | -44.5% | 3.03 | 1.53 | (1.50) |
| Powell River Library | 131,619 | 144,460 | 12,841 | 9.8% | 57.91 | 57.73 | (0.18) |
| Septage Disposal | 11,960 | 12,831 | 871 | 7.3% | 5.26 | 5.13 | (0.13) |
| Economic Development | 14,913 | (1,886) | (16,799) | -112.6% | 6.56 | (0.75) | (7.31) |
| Social Planning | 41,375 | (18,144) | (59,519) | -143.9% | 18.20 | (7.25) | (25.45) |
| Sub-Regional Recreation | 77,070 | 105,761 | 28,692 | 37.2% | 33.91 | 42.27 | 8.36 |
| Sub-Total Shared E.A. Services | 502,915 | 480,818 | (22,097) | | 221.27 | 192.15 | (29.12) |
| Individual Area Services | | | | | | | |
| Grants-in-Aid - Individual Areas | 21,892 | 45,260 | 23,368 | 106.7% | 9.63 | 18.09 | 8.46 |
| Northside Recreation [part of mainland . | 154,744 | 160,617 | 5,873 | 3.8% | 68.12 | 64.22 | (3.90) |
| Northside Fire Protection [part of mainle | 610,316 | 659,622 | 49,306 | 8.1% | 779.99 | 813.79 | 33.80 |
| Sub-Total Individual Area Services | 786,952 | 865,498 | 78,547 | | 857.74 | 896.10 | 38.36 |
| Total Electoral Area Services | 1,289,866 | 1,346,317 | 56,450 | | 1,079.01 | 1,088.25 | 9.24 |
| Total Requisition | 2,014,053 | 2,400,178 | 386,125 | 19.17% | 1,397.63 | 1,509.41 | 111.77 |
| Lund Sewer (parcel tax) | 52,500 | 57,750 | 5,250 | 10.0% | 504.81 | 555.29 | 50.48 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
 Requisition and tax estimates are based on BCAA 2024 Completed Assessment Roll Values.

| | |
|-----------------------------------|---------|
| 2023 Average residential dwelling | 516,455 |
| 2024 Average residential dwelling | 489,978 |

ANNUAL REQUISITION COMPARISON - ELECTORAL AREA A - SAVARY

| | 2023 Tax Requisition | 2024 Tax Requisition | Requisition Change (\$) | Requisition Change (%) | 2023 Estimated Tax | 2024 Estimated Tax | Change \$ |
|---|----------------------------|----------------------------|----------------------------|---------------------------|--------------------------|--------------------------|----------------|
| Regional Services | | | | | | | |
| General Administration | 132,710 | 147,890 | 15,180 | 11.4% | 101.18 | 113.09 | 11.91 |
| Grants-in-Aid - General | 6,958 | 6,623 | (335) | -4.8% | 5.30 | 5.06 | (0.24) |
| Regional Parks | 60,262 | 61,268 | 1,006 | 1.7% | 45.94 | 46.85 | 0.91 |
| Emergency Telephone - 911 | 16,804 | 15,928 | (875) | -5.2% | 12.81 | 12.18 | (0.63) |
| Cemeteries | 14,516 | 14,687 | 171 | 1.2% | 11.07 | 11.23 | 0.16 |
| Regional Animal Shelter | 7,135 | 7,057 | (78) | -1.1% | 5.44 | 5.40 | (0.04) |
| Waste Management | 119,986 | 212,514 | 92,528 | 77.1% | 91.48 | 162.50 | 71.02 |
| Regional Emergency Preparedness | 17,223 | 18,373 | 1,149 | 6.7% | 13.13 | 14.05 | 0.92 |
| Heritage Conservation | 19,468 | 19,887 | 419 | 2.2% | 14.84 | 15.21 | 0.36 |
| Total Regional Services | 395,061 | 504,226 | 109,165 | | 301.20 | 385.57 | 84.37 |
| Electoral Area Services | | | | | | | |
| Shared Services | | | | | | | |
| EA Administration | 25,822 | 25,718 | (104) | -0.4% | 19.69 | 19.67 | (0.02) |
| EA Feasibility Studies | 3,866 | 3,590 | (276) | -7.1% | 2.95 | 2.75 | (0.20) |
| Planning | 49,047 | 48,406 | (640) | -1.3% | 37.39 | 37.02 | (0.38) |
| Development Services | 12,968 | 11,743 | (1,225) | -9.4% | 9.89 | 8.98 | (0.91) |
| Para-transit | 27,816 | 22,488 | (5,328) | -19.2% | 21.21 | 17.20 | (4.01) |
| House Numbering | 3,757 | 1,829 | (1,928) | -51.3% | 2.86 | 1.40 | (1.47) |
| Powell River Library | 71,801 | 69,118 | (2,684) | -3.7% | 54.74 | 52.85 | (1.89) |
| Septage Disposal | 6,524 | 6,139 | (386) | -5.9% | 4.97 | 4.69 | (0.28) |
| Economic Development | 8,135 | (902) | (9,038) | -111.1% | 6.20 | (0.69) | (6.89) |
| Social Planning | 22,571 | (8,681) | (31,252) | -138.5% | 17.21 | (6.64) | (23.85) |
| Sub-Total Shared E.A. Services | 232,309 | 179,448 | (52,861) | | 177.12 | 137.22 | (39.90) |
| Individual Area Services | | | | | | | |
| Grants-in-Aid - Individual Areas | 11,943 | 21,655 | 9,712 | 81.3% | 9.11 | 16.56 | 7.45 |
| Savary Island Fire Protection | 434,928 | 408,413 | (26,516) | -6.1% | 331.60 | 312.30 | (19.29) |
| Sub-Total Individual Area Services | 446,871 | 430,068 | (16,803) | | 340.70 | 328.86 | (11.84) |
| Total Electoral Area Services | 679,179 | 609,516 | (69,664) | | 517.82 | 466.08 | (51.74) |
| Total Requisition | 1,074,240 | 1,113,741 | 39,501 | 3.68% | 819.02 | 851.65 | 32.63 |

| | | | | | | | |
|--|---------|---------|---------|-------|--------|--------|--------|
| Savary Island Marine (Dock) parcel tax | 190,000 | 350,000 | 160,000 | 84.2% | 134.75 | 248.23 | 113.48 |
|--|---------|---------|---------|-------|--------|--------|--------|

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2024 Completed Assessment Roll Values.

| | |
|-----------------------------------|---------|
| 2023 Average residential dwelling | 488,218 |
|-----------------------------------|---------|

| | |
|-----------------------------------|---------|
| 2024 Average residential dwelling | 448,575 |
|-----------------------------------|---------|

ANNUAL REQUISITION COMPARISON - ELECTORAL AREA C

| | 2023 Tax Requisition | 2024 Tax Requisition | Requisition Change (\$) | Requisition Change (%) | 2023 Estimated Tax | 2024 Estimated Tax | Change \$ |
|---|----------------------------|----------------------------|----------------------------|---------------------------|--------------------------|--------------------------|----------------|
| Regional Services | | | | | | | |
| General Administration | 183,458 | 215,678 | 32,220 | 17.6% | 141.68 | 162.19 | 20.51 |
| Grants-in-Aid - General | 9,618 | 9,658 | 40 | 0.4% | 7.43 | 7.26 | (0.17) |
| Regional Parks | 83,306 | 89,351 | 6,045 | 7.3% | 64.34 | 67.19 | 2.86 |
| Emergency Telephone - 911 | 23,229 | 23,229 | 0 | 0.0% | 17.94 | 17.47 | (0.47) |
| Cemeteries | 20,066 | 21,418 | 1,352 | 6.7% | 15.50 | 16.11 | 0.61 |
| Regional Animal Shelter | 9,864 | 10,292 | 428 | 4.3% | 7.62 | 7.74 | 0.12 |
| Waste Management | 165,869 | 309,923 | 144,054 | 86.8% | 128.10 | 233.06 | 104.97 |
| Regional Emergency Preparedness | 23,810 | 26,794 | 2,985 | 12.5% | 18.39 | 20.15 | 1.76 |
| Heritage Conservation | 26,912 | 29,002 | 2,090 | 7.8% | 20.78 | 21.81 | 1.03 |
| Total Regional Services | 546,132 | 735,345 | 189,213 | | 421.77 | 552.98 | 131.22 |
| Electoral Area Services | | | | | | | |
| Shared Services | | | | | | | |
| EA Administration | 37,016 | 39,390 | 2,374 | 6.4% | 28.59 | 29.62 | 1.03 |
| EA Feasibility Studies | 5,345 | 5,236 | (109) | -2.0% | 4.13 | 3.94 | (0.19) |
| Planning | 67,802 | 70,594 | 2,792 | 4.1% | 52.36 | 53.09 | 0.72 |
| Development Services | 17,927 | 17,125 | (802) | -4.5% | 13.84 | 12.88 | (0.97) |
| Para-transit | 38,453 | 32,796 | (5,657) | -14.7% | 29.70 | 24.66 | (5.03) |
| House Numbering | 5,194 | 2,668 | (2,526) | -48.6% | 4.01 | 2.01 | (2.01) |
| Emergency Preparedness | - | - | - | 0.0% | - | - | - |
| Powell River Library | 99,258 | 100,799 | 1,541 | 1.6% | 76.66 | 75.80 | (0.85) |
| Septage Disposal | 9,019 | 8,953 | (67) | -0.7% | 6.97 | 6.73 | (0.23) |
| Economic Development | 11,246 | (1,316) | (12,562) | -111.7% | 8.69 | (0.99) | (9.67) |
| Social Planning | 31,202 | (12,660) | (43,862) | -140.6% | 24.10 | (9.52) | (33.62) |
| Sub-Regional Recreation | 58,121 | 73,796 | 15,676 | 27.0% | 44.89 | 55.50 | 10.61 |
| Sub-Total Shared E.A. Services | 380,584 | 337,381 | (43,203) | | 293.92 | 253.71 | (40.21) |
| Individual Area Services | | | | | | | |
| Grants-in-Aid - Individual Areas | 17,719 | 27,806 | 10,088 | 56.9% | 13.68 | 20.91 | 7.23 |
| Community Recreation - KC Communit | 56,590 | 59,361 | 2,772 | 4.9% | 43.70 | 44.64 | 0.94 |
| Malaspina Fire Protection | 500,440 | 529,165 | 28,724 | 5.7% | 431.33 | 450.66 | 19.33 |
| Sub-Total Individual Area Services | 574,749 | 616,333 | 41,584 | | 488.72 | 516.21 | 27.49 |
| Total Electoral Area Services | 955,332 | 953,713 | (1,619) | | 782.63 | 769.92 | (12.71) |
| Total Requisition | 1,501,464 | 1,689,058 | 187,594 | 12.49% | 1,204.40 | 1,322.91 | 118.50 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2024 Completed Assessment Roll Values.

| | |
|-----------------------------------|---------|
| 2023 Average residential dwelling | 683,645 |
| 2024 Average residential dwelling | 643,346 |

ANNUAL REQUISITION COMPARISON - ELECTORAL AREA D

| | 2023 Tax Requisition | 2024 Tax Requisition | Requisition Change (\$) | Requisition Change (%) | 2023 Estimated Tax | 2024 Estimated Tax | Change \$ |
|---|----------------------------|----------------------------|----------------------------|---------------------------|--------------------------|--------------------------|----------------|
| Regional Services | | | | | | | |
| General Administration | 112,112 | 136,455 | 24,343 | 21.7% | 86.38 | 101.32 | 14.93 |
| Grants-in-Aid - General | 5,878 | 6,111 | 233 | 4.0% | 4.53 | 4.54 | 0.01 |
| Regional Parks | 50,909 | 56,531 | 5,622 | 11.0% | 39.22 | 41.97 | 2.75 |
| Emergency Telephone - 911 | 14,196 | 14,697 | 501 | 3.5% | 10.94 | 10.91 | (0.03) |
| Cemeteries | 12,263 | 13,551 | 1,288 | 10.5% | 9.45 | 10.06 | 0.61 |
| Regional Animal Shelter | 6,028 | 6,511 | 484 | 8.0% | 4.64 | 4.83 | 0.19 |
| Waste Management | 101,364 | 196,083 | 94,719 | 93.4% | 78.10 | 145.59 | 67.49 |
| Regional Emergency Preparedness | 14,550 | 16,952 | 2,402 | 16.5% | 11.21 | 12.59 | 1.38 |
| Total Regional Services | 317,299 | 446,891 | 129,592 | | 244.47 | 331.81 | 87.33 |
| Electoral Area Services | | | | | | | |
| Shared Services | | | | | | | |
| EA Administration | 21,760 | 23,688 | 1,928 | 8.9% | 16.77 | 17.59 | 0.82 |
| EA Feasibility Studies | 3,266 | 3,313 | 47 | 1.4% | 2.52 | 2.46 | (0.06) |
| Planning | 41,434 | 44,664 | 3,229 | 7.8% | 31.92 | 33.16 | 1.24 |
| Development Services | 10,955 | 10,835 | (120) | -1.1% | 8.44 | 8.04 | (0.40) |
| Para-transit | 23,499 | 20,749 | (2,749) | -11.7% | 18.11 | 15.41 | (2.70) |
| House Numbering | 3,174 | 1,688 | (1,486) | -46.8% | 2.45 | 1.25 | (1.19) |
| Powell River Library | 60,657 | 63,774 | 3,116 | 5.1% | 46.74 | 47.35 | 0.61 |
| Septage Disposal | 5,512 | 5,664 | 152 | 2.8% | 4.25 | 4.21 | (0.04) |
| Economic Development | 6,873 | (832) | (7,705) | -112.1% | 5.30 | (0.62) | (5.91) |
| Social Planning | 19,068 | (8,010) | (27,078) | -142.0% | 14.69 | (5.95) | (20.64) |
| Sub-Total Shared E.A. Services | 196,199 | 165,532 | (30,667) | | 151.17 | 122.90 | (28.26) |
| Individual Area Services | | | | | | | |
| Grants-in-Aid - Individual Areas | 16,554 | 23,366 | 6,812 | 41.1% | 12.75 | 17.35 | 4.59 |
| Emergency Program Area D | 15,000 | 15,000 | - | 0.0% | 11.56 | 11.14 | (0.42) |
| Texada Health Centre | 96,388 | 98,432 | 2,045 | 2.1% | 74.27 | 73.08 | (1.18) |
| Texada Recreation Commission | 120,983 | 131,608 | 10,625 | 8.8% | 93.22 | 97.72 | 4.50 |
| Texada Airport | 127,804 | 131,584 | 3,780 | 3.0% | 98.47 | 97.70 | (0.77) |
| Texada Marine [Van Anda Dock] | 64,000 | 68,000 | 4,000 | 6.3% | 49.31 | 50.49 | 1.18 |
| Texada Heritage | 28,832 | 28,589 | (243) | -0.8% | 22.21 | 21.23 | (0.99) |
| Sub-Total Individual Area Services | 469,561 | 496,579 | 27,018 | | 361.79 | 368.70 | 6.91 |
| Total Electoral Area Services | 665,760 | 662,111 | (3,649) | | 512.96 | 491.60 | (21.36) |
| Total Requisition | 983,059 | 1,109,002 | 125,943 | 12.81% | 757.43 | 823.41 | 65.98 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2024 Completed Assessment Roll Values.

| | |
|-----------------------------------|---------|
| 2023 Average residential dwelling | 416,807 |
| 2024 Average residential dwelling | 401,876 |

ANNUAL REQUISITION COMPARISON - ELECTORAL AREA E

| | 2023 | 2024 | | | 2023 | 2024 | |
|---|--------------------|--------------------|----------------------------|---------------------------|------------------|------------------|----------------|
| | Tax Requisition | Tax Requisition | Requisition Change (\$) | Requisition Change (%) | Estimated Tax | Estimated Tax | Change \$ |
| Regional Services | | | | | | | |
| General Administration | 52,251 | 62,583 | 10,332 | 19.8% | 114.55 | 137.03 | 22.48 |
| Grants-in-Aid - General | 2,739 | 2,802 | 63 | 2.3% | 6.01 | 6.14 | 0.13 |
| Regional Parks | 23,726 | 25,927 | 2,201 | 9.3% | 52.02 | 56.77 | 4.75 |
| Regional Emergency Preparedness | 6,781 | 7,775 | 994 | 14.7% | 14.87 | 17.02 | 2.16 |
| Waste Management | 47,241 | 89,930 | 42,689 | 90.4% | 103.57 | 196.91 | 93.34 |
| Total Regional Services | 132,739 | 189,017 | 56,278 | | 291.01 | 413.87 | 122.86 |
| Electoral Area Services | | | | | | | |
| Shared Services | | | | | | | |
| EA Administration | 10,155 | 10,864 | 709 | 7.0% | 22.26 | 23.79 | 1.53 |
| EA Feasibility Studies | 1,522 | 1,519 | (3) | -0.2% | 3.34 | 3.33 | (0.01) |
| Social Planning | 8,887 | (3,674) | (12,560) | -141.3% | 19.48 | (8.04) | (27.53) |
| Sub-Total Shared E.A. Services | 20,564 | 8,710 | (11,854) | | 45.08 | 19.07 | (26.01) |
| Individual Area Services | | | | | | | |
| Grants-in-Aid - Individual Areas | 4,000 | 11,227 | 7,227 | 180.7% | 8.77 | 24.58 | 15.81 |
| Community Recreation - LCA grant | 16,759 | 16,915 | 156 | 0.9% | 36.74 | 37.04 | 0.30 |
| Lasqueti Library - VIRL | 33,642 | 38,112 | 4,470 | 13.3% | 73.75 | 83.45 | 9.70 |
| Lasqueti Marine Ramp | 7,488 | 7,660 | 172 | 2.3% | 16.42 | 16.77 | 0.36 |
| Lasqueti Island Fire Protection | 295,925 | 364,125 | 68,200 | 23.0% | 707.08 | 871.69 | 164.61 |
| Lasqueti Health Centre | 45,000 | 45,000 | - | 0.0% | 98.65 | 98.53 | (0.12) |
| Sub-Total Individual Area Services | 402,814 | 483,040 | 80,225 | | 941.42 | 1,132.07 | 190.65 |
| Total Electoral Area Services | 423,378 | 491,750 | 68,372 | | 986.50 | 1,151.14 | 164.64 |
| Total Requisition | 556,117 | 680,767 | 124,650 | 22.41% | 1,277.51 | 1,565.01 | 287.50 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2024 Completed Assessment Roll Values.

2023 Average residential dwelling 552,733

2024 Average residential dwelling 543,547



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REGIONAL DISTRICT



RESERVES

STATUTORY RESERVE FUNDS SUMMARY

| Service | 2024 | | | | | 2025 Close | 2026 Close | 2027 Close | 2028 Close |
|---------------------------------|------------------|----------------|----------------|--------------------|------------------|------------------|------------------|------------------|-------------------|
| | Open | Contrib. | Interest | Spending | Close | | | | |
| General Administration | 144 | - | 3 | - | 147 | 153 | 159 | 165 | 172 |
| Regional Feasibility | 39,998 | - | 753 | - | 40,751 | 41,504 | 42,257 | 43,010 | 43,763 |
| Regional Parks Acquisition | 771,119 | 183,000 | 11,031 | - | 965,150 | 1,163,061 | 1,364,931 | 1,570,838 | 1,780,863 |
| Cemetery Care Fund | 403,644 | 7,000 | 7,192 | - | 417,836 | 432,522 | 447,717 | 463,440 | 479,707 |
| Malaspina VFD Reserve #1 | 363,815 | 23,000 | 6,412 | (13,000) | 380,227 | 375,227 | 380,227 | 410,227 | 440,227 |
| Malaspina VFD Reserve #2 | 456,837 | 110,620 | 6,620 | - | 574,077 | 686,077 | 796,077 | 906,077 | 1,016,077 |
| Lasqueti VFD | 344,854 | 8,658 | 5,367 | (40,517) | 318,363 | 337,063 | 353,063 | 364,063 | 55,205 |
| Savary VFD | 589,162 | 79,251 | 6,491 | (322,493) | 352,411 | 132,411 | 217,411 | 302,411 | 382,411 |
| Northside VFD | 529,237 | 97,000 | 8,512 | (354,000) | 280,749 | 225,249 | 392,249 | 532,249 | 642,249 |
| Myrtle Pond Water | 281,274 | 20,419 | 4,454 | (196,000) | 110,146 | 135,816 | 187,624 | 241,890 | 197,880 |
| Lund Sewer | 114,401 | 12,406 | 1,409 | (25,000) | 103,215 | 122,293 | 122,359 | 139,812 | 138,478 |
| Lund Sewer DCC | 10,071 | - | 190 | - | 10,261 | 10,454 | 10,651 | 10,852 | 11,058 |
| Texada Health Centre | 131,966 | 22,000 | 1,758 | - | 155,724 | 177,724 | 199,724 | 220,724 | 200,724 |
| Texada Recreation Commission | 259,192 | 13,000 | 4,632 | (22,000) | 254,824 | 279,824 | 304,824 | 327,824 | 349,824 |
| Community Parks (Cash in Lieu) | 755,047 | - | 30,202 | - | 785,249 | 779,059 | 794,640 | 826,425 | 859,482 |
| Community Works | 1,763,376 | 400,721 | 30,000 | (315,776) | 1,878,322 | 2,265,948 | 2,696,669 | 3,127,390 | 3,558,112 |
| Total Statutory Reserves | 6,814,137 | 977,075 | 125,026 | (1,288,785) | 6,627,453 | 7,164,386 | 8,310,583 | 9,487,400 | 10,156,232 |

NON-STATUTORY RESERVE FUNDS SUMMARY

| Service | 2024 | | | | | 2025 Close | 2026 Close | 2027 Close | 2028 Close | |
|---|-------------------|------------------|----------------|--------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Open | Contrib. | Interest | Cap. Spend | Op. Spend | | | | | |
| General Administration | 964,844 | - | 13,286 | (123,117) | (35,000) | 820,013 | 790,013 | 860,013 | 812,013 | 847,013 |
| COVID19 Safe Restart Funding | 12,171 | - | - | - | - | 12,171 | - | - | - | - |
| Local Government Climate Action | 119,632 | 72,082 | 750 | - | (92,709) | 99,755 | 173,294 | 248,776 | 324,658 | 400,740 |
| BC Growing Communities Fund | 1,423,016 | - | 56,921 | - | - | 1,479,937 | 1,539,135 | 1,600,700 | 1,664,728 | 1,731,317 |
| Electoral Area Administration | 202,510 | (975) | 2,975 | - | (55,000) | 149,510 | 151,510 | 153,510 | 155,510 | 107,510 |
| EA Feasibility | 280,148 | 2,500 | 4,709 | - | - | 287,357 | 263,605 | 267,984 | 272,450 | 277,005 |
| Planning | 303,639 | 4,967 | 6,228 | - | (221,000) | 93,834 | 85,310 | 82,616 | 10,868 | 9,941 |
| Regional Parks Planning | 866,746 | 49,530 | 14,299 | (37,499) | (10,000) | 883,076 | 883,076 | 816,076 | 884,076 | 786,076 |
| Cemetery | 279,791 | 11,525 | 5,445 | (159,150) | - | 137,611 | 101,657 | 115,760 | 129,920 | 144,138 |
| Regional Animal Shelter | 3,672 | - | 69 | - | - | 3,741 | 3,891 | 3,963 | 4,036 | 4,111 |
| Regional Emergency Preparedness | 324,448 | 30,328 | 4,672 | - | - | 359,448 | 299,448 | 334,448 | 369,448 | 404,448 |
| Waste Mgmt Lasqueti Island | - | - | - | - | - | - | - | - | - | - |
| Lasqueti Island Landfill Liability | 434,200 | - | 8,773 | - | (20,000) | 422,973 | 410,945 | 398,082 | 384,349 | 369,712 |
| Waste Management | 604,975 | 200,000 | 14,146 | (740,000) | - | 79,122 | 183,122 | 373,122 | 668,122 | 923,122 |
| Waste Mgmt Shoreline Cleanup | 11,011 | 1,320 | 180 | - | - | 12,511 | 14,011 | 15,511 | 17,011 | 18,511 |
| Septage Disposal | 291,454 | 25,767 | 4,994 | - | - | 322,215 | 353,476 | 385,237 | 417,498 | 450,260 |
| Northside Recreation | 614,769 | 50,000 | 10,656 | (36,407) | - | 639,018 | 285,765 | 290,765 | 320,765 | 350,765 |
| Malaspina VFD | 341,409 | 18,867 | 4,206 | (44,622) | - | 319,860 | 284,860 | 324,860 | 360,860 | 385,860 |
| Myrtle Pond Water | 69,404 | 5,845 | 1,196 | - | - | 76,445 | 83,604 | 90,884 | 98,291 | 105,828 |
| Texada Health Centre | 11,729 | 998 | 202 | - | - | 12,929 | 14,129 | 15,329 | 16,529 | 17,729 |
| Texada Airport | 317,535 | 20,000 | 4,770 | 25,000 | - | 367,305 | 392,970 | 398,749 | 375,043 | 402,463 |
| Texada Airport - Runway | 147,039 | 27,804 | 2,196 | - | - | 177,039 | 207,039 | 237,039 | 267,039 | 297,039 |
| Texada Airport - Fencing | 31,696 | 4,498 | 502 | (25,000) | - | 11,696 | 16,696 | 21,696 | 26,696 | 31,696 |
| Texada Marine | 152,345 | 39,234 | 1,925 | - | (8,167) | 185,338 | 196,812 | 235,530 | 247,322 | 285,915 |
| Texada Heritage | 67,118 | - | 966 | - | - | 68,084 | 69,069 | 70,074 | 71,099 | 72,144 |
| Savary Island Marine | 270,231 | 192,663 | 5,139 | - | - | 468,033 | 682,169 | 894,463 | 930,528 | 1,128,524 |
| Savary Island Marine Barge Reser | 19,855 | 6,250 | 250 | - | - | 26,355 | 28,355 | 30,355 | 32,355 | 34,355 |
| Lasqueti Island Marine | 113,021 | - | 2,061 | - | (40,757) | 74,325 | 75,927 | 77,561 | 79,228 | 80,929 |
| Total Non-Statutory Reserves | 8,278,408 | 763,202 | 171,519 | (1,140,795) | (482,633) | 7,589,700 | 7,589,886 | 8,343,100 | 8,940,440 | 9,667,149 |
| Total Stat and Non-Stat Reserves | 15,092,545 | 1,740,276 | 296,545 | (2,429,580) | (482,633) | 14,217,153 | 14,754,272 | 16,653,683 | 18,427,840 | 19,823,381 |



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REGIONAL DISTRICT



COMMUNITY WORKS

| COMMUNITY WORKS FUND REVENUE & EXPENDITURES | | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2023 Actual | 2024 | 2025 | 2026 | 2027 | 2028 |
| Revenue | | | | | | |
| Balance Forward | 1,844,102 | 1,763,376 | 1,878,322 | 2,265,948 | 2,696,669 | 3,127,390 |
| Annual Allocation | 377,206 | 400,721 | 400,721 | 400,721 | 400,721 | 400,721 |
| Interest | 95,883 | 30,000 | 26,905 | 30,000 | 30,000 | 30,000 |
| Funds Available | 2,317,191 | 2,194,097 | 2,305,948 | 2,696,669 | 3,127,390 | 3,558,112 |
| Expenditures & Commitments | | | | | | |
| General Administration | | | | | | |
| GHG Report and Reduction Strategy | | | | | | |
| Asset Management Training | | | | | | |
| Asset Condition Assessment / Replacement Cost (proposed) | - | - | | | | |
| Planning | | | | | | |
| Texada Island Drainage Study | - | - | | | | |
| Waste Management | | | | | | |
| Emission Reduction Quantification | 893 | - | | | | |
| Resource Recovery Center | 500,000 | - | | | | |
| Malaspina VFD | | | | | | |
| Water Collection, Tanks & Refill Station at CS Office | 2,994 | 17,378 | | | | |
| Northside VFD | | | | | | |
| Hall built-in cupboards and AirVac system | | | | | | |
| Myrtille Pond Water | | | | | | |
| Water System Asset Management Plan | - | 25,000 | | | | |
| Reconnect Water Lines from Centennial to Butler | 5,603 | 248,398 | | | | |
| Lund Sewer | | | | | | |
| Waste Water Master Plan | 44,326 | - | | | | |
| Waste Water Asset Management Plan | - | 25,000 | | | | |
| Scada System | - | - | 40,000 | | | |
| Texada Recreation Commission | | | | | | |
| Gillies Bay Old School - Furnace | | | | 33,000 | | |
| Texada Airport | | | | | | |
| Wildlife Fencing | | | | | | |
| Total Expenditures / Commitments | 553,815 | 315,776 | 40,000 | - | - | - |
| Reserve Fund Balance | 1,763,376 | 1,878,322 | 2,265,948 | 2,696,669 | 3,127,390 | 3,558,112 |

COMMUNITY WORKS FUND EXPENDITURES TO DECEMBER 31, 2023

| SERVICE | 2007-2023 |
|---|------------------|
| General Administration | |
| Green House Gas Reduction Strategy | 8,663 |
| Asset Mapping and GIS Upgrade | 35,603 |
| Building Condition Assessment | 31,800 |
| Asset Management Templates | 8,400 |
| Asset Management Training | 4,550 |
| Asset Condition Assessment / Replacement Cost | 30,000 |
| Subtotal - General Administration | 119,015 |
| EA Feasibility Studies | |
| Regional Transportation Study | 114,511 |
| Haslam Lake Water Shed Water Quality | 6,096 |
| MP & Surrounds Alternate Water Source Study | 50,250 |
| Water Conservation Plan | 10,764 |
| Southern Region Water Study | 5,369 |
| Connected Communities Study | 17,873 |
| Subtotal - EA Feasibility Studies | 204,863 |
| Planning | |
| Southern Region OCP Review Sustainability Focus | 72,624 |
| Riparian Areas Regulation - Public Education re Stream Protection | 13,000 |
| Regional Sustainability Planning | 27,640 |
| Area A - Geotechnical Hazard Land Survey | 53,000 |
| Population Projections | 4,500 |
| Subtotal - Planning | 170,764 |
| Regional Parks | |
| Parks and Open Space Plan | 41,818 |
| Padgett Road Bike Path | 857,928 |
| Gillies Bay Bike Path | 184,912 |
| Palm Beach Park - Tennis Court Upgrade | 87,356 |
| Craig Park - Tennis Court Upgrade | 78,161 |
| Regional Trails Plan | 30,000 |
| Subtotal - Regional Parks | 1,280,175 |
| Waste Management Lasqueti | |
| Waste Management Plan | 45,099 |
| Lasqueti Recycling Depot Upgrades | 202,388 |
| Subtotal - Waste Management Lasqueti | 247,487 |
| Waste Management | |
| Waste Composition Study | 38,702 |
| Re-Vegetation at Resource Recovery Site | 100,000 |
| Emission Reduction Quantification | 893 |
| Resource Recovery Center | 500,000 |
| Subtotal - Waste Management | 639,595 |
| Community Recreation | |
| Lasqueti Recreation Development | 38,870 |
| Subtotal - Community Recreation | 38,870 |
| Rural Paratransit | |
| Bus Shelters | 7,016 |
| Subtotal - Rural Paratransit | 7,016 |
| Northside Recreation | |
| Energy Efficiency Upgrades - Windows | 30,776 |
| Energy Efficiency Upgrades - Heating | 7,336 |
| Subtotal - Northside Recreation | 38,112 |

COMMUNITY WORKS FUND EXPENDITURES TO DECEMBER 31, 2023

| SERVICE | 2007-2023 |
|---|------------------|
| Malaspina VFD | |
| Energy Efficiency Upgrades - Heating | 12,169 |
| Energy Efficiency Upgrades - Bay Door | 5,477 |
| Green Technology - Exhaust Removal | 12,747 |
| Water Collection, Tanks & Refill Station at CS Office | 52,622 |
| Subtotal - Malaspina VFD | 83,015 |
| Savary Island VFD | |
| Energy Efficiency Upgrades | 140,387 |
| Subtotal - Savary VFD | 140,387 |
| Northside VFD | |
| Craig Road Fire Hall - Water Cistern | 33,201 |
| Craig Road Fire Hall - Green Tech Exhaust Removal | 18,400 |
| Hall built-in cupboards and AirVac system | 42,691 |
| Subtotal - Northside VFD | 94,292 |
| Myrtle Pond Water | |
| Water Metering | 95,956 |
| Water System Upgrades | 345,990 |
| Water System Capacity Assessment | 19,163 |
| Reconnect Water Lines from Centennial to Butler | 5,603 |
| Subtotal - Myrtle Pond Water | 466,712 |
| Lund Sewer | |
| Treatment System Upgrades | 96,897 |
| Pump Replacement | 6,005 |
| Purchase and Install of Two Generators | 68,004 |
| Emil Lake Sewer Extension | 149,694 |
| New Treatment Plant | 81,004 |
| Renew Outfall | 16,175 |
| Waste Water Master Plan | 49,648 |
| Subtotal - Lund Sewer | 467,427 |
| Texada Island Airport | |
| Texada Island Airport Master Plan | 10,000 |
| Subtotal - Texada Island Airport | 10,000 |
| Texada Recreation Commission | |
| Gillies Bay School - Heating System Upgrade | 20,935 |
| Gillies Bay School - Energy Efficiency Upgrades | 30,227 |
| Emily Lake Park - Bridge Replacement | 15,000 |
| Community Hall - Energy Efficiency Upgrades | 146,560 |
| Gillies Bay Old Shool Parking Lot Upgrades | 35,071 |
| Subtotal - Texada Recreation Commission | 247,793 |
| Savary Island Marine | |
| Active Transportation Infrastructure | 50,000 |
| Subtotal - Savary Island Marine | 50,000 |
| Other Organizations | |
| Powell River Salmon Society | - |
| Lang Creek/ Haslam Lake Water Monitoring Equipment | 44,442 |
| Tourism Powell River | - |
| Signage Renewal | 91,123 |
| Lasqueti Community Association | - |
| Hall Revitalization | 20,000 |
| Lund Waterworks Improvement | - |
| Water System Upgrades | 123,122 |
| Subtotal - Other Organizations | 278,687 |
| Total Expenditures | 4,584,209 |



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REGIONAL DISTRICT



LOCAL GOVERNMENT CLIMATE ACTION

LOCAL GOVERNMENT CLIMATE ACTION PLANNING FUND REVENUE & EXPENDITURES

| | 2023 Projected | 2024 | 2025 | 2026 | 2027 | 2028 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|
| Revenue | | | | | | |
| Balance Forward | 70,083 | 115,595 | 95,718 | 169,257 | 243,039 | 317,021 |
| Annual Allocation | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 |
| Interest | 721 | 750 | 1,457 | 1,700 | 1,900 | 2,000 |
| Funds Available | 142,886 | 188,427 | 169,257 | 243,039 | 317,021 | 391,103 |
| Expenditures & Commitments | | | | | | |
| Waste Management | | | | | | |
| Replace Black Point Recycling Depot | 27,291 | 92,709 | | | | |
| Total Expenditures / Commitments | 27,291 | 92,709 | - | - | - | - |
| Reserve Fund Balance | 115,595 | 95,718 | 169,257 | 243,039 | 317,021 | 391,103 |

**LOCAL GOVERNMENT CLIMATE ACTION PLANNING FUND
EXPENDITURES TO DECEMBER 31, 2023**

| <u>SERVICE</u> | <u>2022-2023</u> |
|--|----------------------|
| General Administration | |
| Vancouver Island and Coastal Communities Climate Leadership Plan | 2,400 |
| Waste Management | |
| Replace Black Point Recycling Depot | 27,291 |
| Total Expenditures | <u><u>29,691</u></u> |



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REGIONAL DISTRICT



DEBT

ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| Service / Purpose | Due | 2024 | 2025 | 2026 | 2027 | 2028 |
|---|-------------|------------------|------------------|------------------|------------------|------------------|
| Debt - City of Powell River | | | | | | |
| Rec Complex Rehab | 2030 | 19,983 | 19,983 | 19,983 | 19,983 | 19,983 |
| Principal | | 15,433 | 15,433 | 15,433 | 15,433 | 15,433 |
| Interest | | 4,550 | 4,550 | 4,550 | 4,550 | 4,550 |
| Roads Rehabilitation | 2025 | 66,053 | 66,053 | - | - | - |
| Principal | | 61,285 | 64,450 | | | |
| Interest | | 4,768 | 1,603 | | | |
| Millennium Parkland | 2034 | 66,512 | 66,512 | 66,512 | 66,512 | 66,512 |
| Principal | | 34,337 | 34,337 | 34,337 | 34,337 | 34,337 |
| Interest | | 32,175 | 32,175 | 32,175 | 32,175 | 32,175 |
| North Harbour Upgrades | 2041 | 209,993 | 209,993 | 209,993 | 209,993 | 209,993 |
| Principal | | 121,793 | 121,793 | 121,793 | 121,793 | 121,793 |
| Interest | | 88,200 | 88,200 | 88,200 | 88,200 | 88,200 |
| New Library | 2036 | 158,800 | 158,800 | 158,800 | 158,800 | 158,800 |
| Principal | | 67,800 | 67,800 | 67,800 | 67,800 | 67,800 |
| Interest | | 91,000 | 91,000 | 91,000 | 91,000 | 91,000 |
| Liquid Waste Treatment Plant | 2050 | 445,499 | 445,499 | 445,499 | 445,499 | 445,499 |
| Principal | | 246,499 | 246,499 | 246,499 | 246,499 | 246,499 |
| Interest | | 199,000 | 199,000 | 199,000 | 199,000 | 199,000 |
| Liquid Waste Treatment Plant | 2051 | 247,497 | 247,497 | 247,497 | 247,497 | 247,497 |
| Principal | | 118,497 | 118,497 | 118,497 | 118,497 | 118,497 |
| Interest | | 129,000 | 129,000 | 129,000 | 129,000 | 129,000 |
| Liquid Waste Treatment Plant | 2052 | 301,357 | 301,357 | 301,357 | 301,357 | 301,357 |
| Principal | | 96,857 | 96,857 | 96,857 | 96,857 | 96,857 |
| Interest | | 204,500 | 204,500 | 204,500 | 204,500 | 204,500 |
| Liquid Waste Treatment Plant | 2053 | 302,773 | 302,773 | 302,773 | 302,773 | 302,773 |
| Principal | | 95,273 | 95,273 | 95,273 | 95,273 | 95,273 |
| Interest | | 207,500 | 207,500 | 207,500 | 207,500 | 207,500 |
| Liquid Waste Treatment Plant (Projected) | 2053 | 302,773 | 302,773 | 302,773 | 302,773 | 302,773 |
| Principal | | 95,273 | 95,273 | 95,273 | 95,273 | 95,273 |
| Interest | | 207,500 | 207,500 | 207,500 | 207,500 | 207,500 |
| Total City of Powell River | | 2,121,240 | 2,121,240 | 2,055,187 | 2,055,187 | 2,055,187 |
| <i>Total City of PR Principal</i> | | <i>953,047</i> | <i>956,213</i> | <i>891,762</i> | <i>891,762</i> | <i>891,762</i> |
| <i>Total City of PR Interest</i> | | <i>1,168,193</i> | <i>1,165,028</i> | <i>1,163,425</i> | <i>1,163,425</i> | <i>1,163,425</i> |

ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| Service / Purpose | Due | 2024 | 2025 | 2026 | 2027 | 2028 |
|--|------------------|----------------|----------------|----------------|----------------|----------------|
| Debt - qathet Regional District | | | | | | |
| General Administration | | | | | | |
| In Camera (Short Term) | 2024-2028 | 239,000 | 238,000 | 237,000 | 235,000 | 212,000 |
| Principal | | 180,000 | 190,000 | 200,000 | 210,000 | 200,000 |
| Interest | | 59,000 | 48,000 | 37,000 | 25,000 | 12,000 |
| Subtotal General Administration | 2024-2054 | 239,000 | 238,000 | 237,000 | 235,000 | 212,000 |
| <i>Subtotal General Admin Principal</i> | | <i>180,000</i> | <i>190,000</i> | <i>200,000</i> | <i>210,000</i> | <i>200,000</i> |
| <i>Subtotal General Admin Interest</i> | | <i>59,000</i> | <i>48,000</i> | <i>37,000</i> | <i>25,000</i> | <i>12,000</i> |
| Waste Management | | | | | | |
| Resource Recovery Center / Waste Transfer | | | | | | |
| Station (30 years) | 2023-2053 | 376,432 | 376,432 | 376,432 | 376,432 | 376,432 |
| Principal | | 103,082 | 103,082 | 103,082 | 103,082 | 103,082 |
| Interest | | 273,350 | 273,350 | 273,350 | 273,350 | 273,350 |
| Resource Recovery Center / Waste Transfer | | | | | | |
| Station (30 years) projected | 2024-2054 | 509,040 | 509,040 | 509,040 | 509,040 | 509,040 |
| Principal | | 121,162 | 121,162 | 121,162 | 121,162 | 121,162 |
| Interest | | 387,878 | 387,878 | 387,878 | 387,878 | 387,878 |
| Subtotal Waste Management | | 885,472 | 885,472 | 885,472 | 885,472 | 885,472 |
| <i>Subtotal Waste Management Principal</i> | | <i>224,244</i> | <i>224,244</i> | <i>224,244</i> | <i>224,244</i> | <i>224,244</i> |
| <i>Subtotal Waste Management Interest</i> | | <i>661,228</i> | <i>661,228</i> | <i>661,228</i> | <i>661,228</i> | <i>661,228</i> |
| Northside Recreation | | | | | | |
| School Purchase | | | | | | |
| | 2024 | 4,042 | | | | |
| Principal | | 2,117 | | | | |
| Interest | | 1,925 | | | | |
| School Replacement (30 years proposed) | 2025-2055 | 49,500 | 88,000 | 88,000 | 88,000 | 88,000 |
| Principal | | | 21,000 | 21,000 | 21,000 | 21,000 |
| Interest | | 49,500 | 67,000 | 67,000 | 67,000 | 67,000 |
| School Replacement (5 year proposed) | 2025-2029 | 6,750 | 71,000 | 71,000 | 71,000 | 71,075 |
| Principal | | - | 53,000 | 56,180 | 59,550 | 63,175 |
| Interest | | 6,750 | 18,000 | 14,820 | 11,450 | 7,900 |
| Subtotal Northside Recreation | | 60,292 | 159,000 | 159,000 | 159,000 | 159,075 |
| <i>Subtotal NS Recreation Principal</i> | | <i>2,117</i> | <i>74,000</i> | <i>77,180</i> | <i>80,550</i> | <i>84,175</i> |
| <i>Subtotal NS Recreation Interest</i> | | <i>58,175</i> | <i>85,000</i> | <i>81,820</i> | <i>78,450</i> | <i>74,900</i> |
| Malaspina VFD | | | | | | |
| Fire Truck Replace E53 & E54 Equipment Financ | | | | | | |
| | 2039 | 47,415 | 47,415 | 47,415 | 47,415 | 47,415 |
| Principal | | 16,471 | 17,061 | 17,647 | 18,269 | 18,898 |
| Interest | | 30,944 | 30,354 | 29,768 | 29,146 | 28,517 |
| Fire Truck T55 & T57 Equipment Financing | | | | | | |
| | 2028 | 46,351 | 46,351 | 46,351 | 46,351 | 46,351 |
| Principal | | 35,162 | 37,227 | 39,324 | 39,324 | 39,324 |
| Interest | | 11,189 | 9,124 | 7,027 | 7,027 | 7,027 |
| Subtotal Malaspina VFD | | 93,766 | 93,766 | 93,766 | 93,766 | 93,766 |
| <i>Subtotal MVFD Principal</i> | | <i>51,633</i> | <i>54,287</i> | <i>56,971</i> | <i>57,593</i> | <i>58,222</i> |
| <i>Subtotal MVFD Interest</i> | | <i>42,133</i> | <i>39,479</i> | <i>36,795</i> | <i>36,173</i> | <i>35,545</i> |

ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| Service / Purpose | Due | 2024 | 2025 | 2026 | 2027 | 2028 |
|---|-------------|------------------|------------------|------------------|------------------|------------------|
| Northside VFD | | | | | | |
| Fire Department | 2042 | 29,484 | 29,484 | 29,484 | 29,484 | 29,484 |
| Principal | | 11,043 | 11,043 | 11,043 | 11,043 | 11,043 |
| Interest | | 18,442 | 18,442 | 18,442 | 18,442 | 18,442 |
| Fire Department | 2043 | 3,101 | 3,101 | 3,101 | 3,101 | 3,101 |
| Principal | | 1,121 | 1,121 | 1,121 | 1,121 | 1,121 |
| Interest | | 1,980 | 1,980 | 1,980 | 1,980 | 1,980 |
| Fire Department | 2044 | 2,172 | 2,172 | 2,172 | 2,172 | 2,172 |
| Principal | | 762 | 762 | 762 | 762 | 762 |
| Interest | | 1,410 | 1,410 | 1,410 | 1,410 | 1,410 |
| Lund Hall | 2052 | 42,461 | 42,461 | 42,461 | 42,461 | 42,461 |
| Principal | | 17,155 | 17,155 | 17,155 | 17,155 | 17,155 |
| Interest | | 25,306 | 25,306 | 25,306 | 25,306 | 25,306 |
| Fire Engine 13 (Short term proposed) | 2027 | - | - | 84,000 | 79,500 | - |
| Principal | | - | - | 75,000 | 75,000 | - |
| Interest | | - | - | 9,000 | 4,500 | - |
| Subtotal Northside VFD | | 77,218 | 77,218 | 161,218 | 156,718 | 77,218 |
| <i>Subtotal NVFD Principal</i> | | <i>30,080</i> | <i>30,080</i> | <i>105,080</i> | <i>105,080</i> | <i>30,080</i> |
| <i>Subtotal NVFD Interest</i> | | <i>47,138</i> | <i>47,138</i> | <i>56,138</i> | <i>51,638</i> | <i>47,138</i> |
| Myrtle Pond Water System | | | | | | |
| Water System Upgrade | 2030 | 3,571 | 3,571 | 3,571 | 3,571 | 3,571 |
| Principal | | 2,649 | 2,649 | 2,649 | 2,649 | 2,649 |
| Interest | | 922 | 922 | 922 | 922 | 922 |
| Subtotal Myrtle Pond | | 3,571 | 3,571 | 3,571 | 3,571 | 3,571 |
| <i>Subtotal Myrtle Pond Principal</i> | | <i>2,649</i> | <i>2,649</i> | <i>2,649</i> | <i>2,649</i> | <i>2,649</i> |
| <i>Subtotal Myrtle Pond Interest</i> | | <i>922</i> | <i>922</i> | <i>922</i> | <i>922</i> | <i>922</i> |
| Lund Sewer System | | | | | | |
| Treatment Plant Upgrade | 2026 | 1,710 | 1,710 | 1,526 | - | - |
| Principal | | 1,342 | 1,342 | 1,342 | - | - |
| Interest | | 368 | 368 | 184 | - | - |
| Subtotal Lund Sewer | | 1,710 | 1,710 | 1,526 | - | - |
| <i>Subtotal Lund Sewer Principal</i> | | <i>1,342</i> | <i>1,342</i> | <i>1,342</i> | <i>-</i> | <i>-</i> |
| <i>Subtotal Lund Sewer Interest</i> | | <i>368</i> | <i>368</i> | <i>184</i> | <i>-</i> | <i>-</i> |
| Texada Health Center | | | | | | |
| Building Upgrades (20 years) | 2038 | 14,045 | 14,045 | 14,045 | 14,045 | 14,045 |
| Principal | | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 |
| Interest | | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 |
| Subtotal Texada Health Centre | | 14,045 | 14,045 | 14,045 | 14,045 | 14,045 |
| <i>Subtotal Texada HC Principal</i> | | <i>7,551</i> | <i>7,551</i> | <i>7,551</i> | <i>7,551</i> | <i>7,551</i> |
| <i>Subtotal Texada HC Interest</i> | | <i>6,493</i> | <i>6,493</i> | <i>6,493</i> | <i>6,493</i> | <i>6,493</i> |
| Total qRD Debt Payments | | 1,375,074 | 1,472,782 | 1,555,598 | 1,547,573 | 1,445,148 |
| <i>Total qRD Principal</i> | | <i>499,617</i> | <i>584,155</i> | <i>675,018</i> | <i>687,668</i> | <i>606,922</i> |
| <i>Total qRD Interest</i> | | <i>875,457</i> | <i>888,627</i> | <i>880,580</i> | <i>859,905</i> | <i>838,226</i> |
| Total City and qRD Debt Payments | | 3,496,314 | 3,594,022 | 3,610,785 | 3,602,760 | 3,500,335 |



qathet
REGIONAL DISTRICT



CAPITAL PLAN

Net proceeds from binocular usage go
educational programs.
Wild Ocean Whale
a Center

qathet Regional District 2024-2028 Capital Plan

| Project | Category | Description | Start Year | 2024 | 2025 | 2026 | 2027 | 2028 | Funding Source |
|---|---------------------|----------------|--|------|----------------|----------------|----------------|----------------|---------------------|
| REGIONAL SERVICES | | | | | | | | | |
| GENERAL ADMINISTRATION | | | | | | | | | |
| C0152 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Dump Truck CS1 | 2024 | 20,000 | - | - | - | Other |
| C0152 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Dump Truck CS1 | 2024 | 120,000 | - | - | - | Reserve (NS) |
| C0238 | Equipment | 01-6-1000-1475 | Community Services Offices - Water Chlorination System | 2021 | 3,500 | - | - | - | Reserve (NS) |
| New | Equipment | 01-6-1000-1475 | Replace Multi-function Copier Unit 105 | 2024 | 10,000 | - | - | - | Reserve (NS) |
| New | Equipment | 01-6-1000-1475 | Unit 201 - 4675 Marine Avenue | 2024 | (10,382) | - | - | - | Reserve (NS) |
| New | Building | 01-6-1000-1471 | Unit 201 - 4675 Marine Avenue | 2023 | 253,500 | - | - | - | Borrowing |
| New | Equipment | 01-6-1000-1475 | Replace Multi-function Copier CS Offices | 2025 | - | 10,000 | - | - | Reserve (NS) |
| New | Building | 01-6-1000-1471 | Replace Admin Office HVAC System | 2025 | - | 90,000 | - | - | Reserve (NS) |
| C0248 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Cube Van CS-5 | 2027 | - | - | - | 4,000 | Other |
| C0248 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Cube Van CS-5 | 2027 | - | - | - | 60,000 | Reserve (NS) |
| New | Vehicles | 01-6-1000-1478 | Replace Utility Trailer | 2027 | - | - | - | 8,000 | Reserve (NS) |
| New | Vehicles | 01-6-1000-1478 | Replace Passenger Vehicle - 2017 Sedan V042 | 2027 | - | - | - | 30,000 | Reserve (NS) |
| C0156 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Tandem Axle Trailer | 2028 | - | - | - | - | 20,000 Reserve (NS) |
| New | Equipment | 01-6-1000-1475 | Replace Multi-function Copier Unit 202 | 2028 | - | - | - | - | 15,000 Reserve (NS) |
| New | Equipment | 01-6-1000-1475 | Server Replacement Unit 202 | 2027 | - | - | - | 20,000 | Reserve (NS) |
| Subtotal General Administration | | | | | 396,617 | 100,000 | - | 122,000 | 35,000 |
| REGIONAL PARKS | | | | | | | | | |
| Shelter Point | | | | | | | | | |
| C0250 | Infrastructure | 01-6-1400-1474 | New Well for SPP Facilities | 2023 | 4,499 | - | - | - | Reserve (NS) |
| C0124 | Buildings | 01-6-1400-1471 | Renewal of Showers and Washroom | 2024 | 30,000 | - | - | - | Reserve (NS) |
| C0251 | Land - Improvements | 01-6-1400-1470 | Replace Footbridge | 2024 | 3,000 | - | - | - | Reserve (NS) |
| C0006 | Infrastructure | 01-6-1400-1474 | Upper water reservoir water main line replacement | 2025 | - | 33,000 | - | - | Reserve (NS) |
| Haywire Bay | | | | | | | | | |
| C0211 | Buildings | 01-6-1500-1471 | Replace Exterior Stairs at Caretaker Cabin | 2028 | - | - | - | - | 6,000 Reserve (NS) |
| New | Buildings | 01-6-1500-1471 | Gazebo Updates | 2028 | - | - | - | - | 50,000 Reserve (NS) |
| New | Buildings | 01-6-1500-1471 | Replace Outhouses | 2028 | - | - | - | - | 20,000 Reserve (NS) |
| Craig Park | | | | | | | | | |
| C0212 | Equipment | 01-6-1700-1475 | Replace Chainlink Backstop | 2028 | - | - | - | - | 4,000 Reserve (NS) |
| C0252 | Equipment | 01-6-1700-1475 | Replace Irrigation Pump | 2028 | - | - | - | - | 4,000 Reserve (NS) |
| C0253 | Equipment | 01-6-1700-1475 | Replace Water Tank | 2028 | - | - | - | - | 6,000 Reserve (NS) |
| New | Equipment | 01-6-1700-1475 | Replace Tennis Court Net & Equipment | 2028 | - | - | - | - | 4,000 Reserve (NS) |
| Kla-ah-Men Lund | | | | | | | | | |
| C0165 | Infrastructure | 01-6-1820-1474 | Well Pump & Supply Line for Washroom | 2025 | - | 30,000 | - | - | Reserve (NS) |
| C0254 | Infrastructure | 01-6-1820-1474 | Sewer Extension, Septic Tank & Pump for Washroom | 2025 | - | 250,000 | - | - | Grant |
| C0165 | Buildings | 01-6-1820-1471 | Washroom Building | 2026 | - | - | 135,000 | - | Reserve (NS) |
| New | Buildings | 01-6-1820-1471 | Replace Roof on Gazebo | 2028 | - | - | - | - | 60,000 Reserve (NS) |
| New | Buildings | 01-6-1820-1471 | Replace Gazebo Dance Floor | 2028 | - | - | - | - | 12,000 Reserve (NS) |
| Subtotal Regional Parks | | | | | 37,499 | 313,000 | 135,000 | - | 166,000 |
| CEMETERIES - POWELL RIVER AND WOODLAND | | | | | | | | | |
| Cranberry Cemetery | | | | | | | | | |
| C0127 | Buildings | 01-6-2000-1471 | Mausoleum Roof | 2024 | 75,000 | - | - | - | Reserve (NS) |
| C0128 | Buildings | 01-6-2000-1471 | Roof on Maintenance Office | 2024 | 40,000 | - | - | - | Reserve (NS) |
| C0256 | Equipment | 01-6-2000-1475 | Replace Building HVAC | 2024 | 44,150 | - | - | - | Reserve (NS) |
| C0306 | Buildings | 01-6-2000-1471 | Replace Mausoleum Windows | 2025 | - | 50,000 | - | - | Reserve (NS) |
| Subtotal Cemeteries | | | | | 159,150 | 50,000 | - | - | - |

qathet Regional District 2024-2028 Capital Plan

| Project | Category | Description | Start Year | 2024 | 2025 | 2026 | 2027 | 2028 | Funding Source |
|--|---------------------|----------------|---|------|------------------|------------------|----------------|----------------|---------------------|
| REGIONAL EMERGENCY PREPAREDNESS | | | | | | | | | |
| C0257 | Equipment | 01-6-2300-1475 | Emergency Supplies Container | 2023 | - | - | - | - | - |
| C0258 | Equipment | 01-6-2300-1475 | Replace Mobile Generator (EP2) | 2025 | - | 95,000 | - | - | Reserve (NS) |
| Subtotal Emergency Preparedness | | | | | - | 95,000 | - | - | - |
| WASTE MANAGEMENT | | | | | | | | | |
| C0086 | Buildings | 01-6-3500-1471 | Commercial Waste Transfer Station | 2022 | 369,333 | - | - | - | Borrowing |
| C0086 | Buildings | 01-6-3500-1471 | Commercial Waste Transfer Station | 2022 | 490,000 | - | - | - | Reserve (NS) |
| C0295 | Equipment | 01-6-3500-1475 | RRC Weigh Scales | 2023 | 350,000 | - | - | - | Borrowing |
| C0317 | Equipment | 01-6-3500-1475 | RRC Furniture Fixtures and Equipment | 2023 | 130,000 | - | - | - | Borrowing |
| C0295 | Buildings | 01-6-3500-1471 | RRC Buildings | 2023 | 900,000 | - | - | - | Grant |
| C0295 | Buildings | 01-6-3500-1471 | RRC Buildings | 2023 | 600,000 | - | - | - | Borrowing |
| C0259 | Equipment | 01-6-3500-1475 | RRC Equipment | 2022 | 250,000 | - | - | - | Reserve (NS) |
| C0322 | Buildings | 01-6-3500-1471 | Replace Black Point Recycling Depot | 2023 | 92,709 | - | - | - | Grant |
| C0171 | Buildings | 01-6-3500-1471 | Texada Metal Transfer Station | 2025 | - | 96,000 | - | - | Reserve (NS) |
| C0260 | Buildings | 01-6-3500-1471 | Construct New Lund Recycling Depot Building | 2026 | - | - | 110,000 | - | Reserve (NS) |
| C0172 | Buildings | 01-6-3500-1471 | Wood Stove at Lasqueti Free Store | 2027 | - | - | - | 5,000 | Reserve (NS) |
| New | Equipment | 01-6-3500-1475 | Replace Burnboss Refractory Tiles | 2028 | - | - | - | - | 45,000 Reserve (NS) |
| Subtotal Waste Management | | | | | 3,182,042 | 96,000 | 110,000 | 5,000 | 45,000 |
| SUB-TOTAL REGIONAL SERVICES | | | | | 3,775,308 | 654,000 | 245,000 | 127,000 | 246,000 |
| ELECTORAL AREA SERVICES | | | | | | | | | |
| PLANNING | | | | | | | | | |
| C0261 | Equipment | 01-6-1200-1475 | Ortho Photos | 2027 | - | - | - | 70,000 | Reserve (NS) |
| Subtotal Planning | | | | | - | - | - | 70,000 | - |
| RURAL PARATRANSIT | | | | | | | | | |
| C0308 | Buildings | 01-6-3800-1471 | New Bus Shelters | 2025 | - | 20,000 | - | - | Taxes |
| C0308 | Buildings | 01-6-3800-1471 | New Bus Shelters | 2025 | - | 50,000 | - | - | Other Revenue |
| Subtotal Paratransit | | | | | - | 70,000 | - | - | - |
| NORTHSIDE RECREATION | | | | | | | | | |
| C0174 | Buildings | 01-6-5000-1471 | New Building | 2023 | 2,437,581 | 1,754,752 | - | - | Grant |
| C0174 | Buildings | 01-6-5000-1471 | New Building | 2023 | 36,407 | 383,253 | - | - | Reserve (NS) |
| C0174 | Buildings | 01-6-5000-1471 | New Building | 2023 | 850,000 | 550,000 | - | - | Borrowing |
| C0029 | Land - Improvements | 01-6-5000-1470 | Playground Equipment | 2026 | - | - | 30,000 | - | Reserve (NS) |
| Subtotal Northside Recreation | | | | | 3,323,988 | 2,688,005 | 30,000 | - | - |
| MALASPINA VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0265 | Equipment | 01-6-6000-1475 | Water Collection, Tanks & Refill Station at CS Office | 2023 | 17,378 | - | - | - | Reserve (CW) |
| C0265 | Equipment | 01-6-6000-1475 | Water Collection, Tanks & Refill Station at CS Office | 2023 | 11,622 | - | - | - | Reserve (NS) |
| C0182 | Buildings | 01-6-6000-1471 | Replace Wood Deck at No.1 Hall | 2024 | 10,000 | - | - | - | Reserve (S1) |
| C0217 | Equipment | 01-6-6000-1475 | SCBA Renewal | 2024 | 10,000 | - | - | - | Reserve (NS) |
| New | Equipment | 01-6-6000-1475 | Combi Extrication Tool | 2024 | 23,000 | - | - | - | Reserve (NS) |
| C0180 | Equipment | 01-6-6000-1475 | Radio Antenna at Hall 1 Replacement | 2025 | - | 22,000 | - | - | Reserve (S1) |
| C0218 | Equipment | 01-6-6000-1475 | Radio Antenna at Hall 2 Replacement | 2025 | - | 13,000 | - | - | Reserve (S1) |
| C0266 | Equipment | 01-6-6000-1475 | SCBA Renewal | 2025 | - | 10,000 | - | - | Reserve (NS) |
| C0267 | Equipment | 01-6-6000-1475 | Water Collection, Tanks & Refill Station 2 | 2025 | - | 70,000 | - | - | Reserve (NS) |
| C0268 | Land - Improvements | 01-6-6000-1470 | Malaspina Hall 1 Septic System | 2026 | - | - | 25,000 | - | Reserve (S1) |
| New | Equipment | 01-6-6000-1475 | Cell Repeater/Booster No. 2 Hall | 2024 | 3,000 | - | - | - | Reserve (S1) |
| Subtotal Malaspina Fire | | | | | 75,000 | 115,000 | 25,000 | - | - |

qathet Regional District 2024-2028 Capital Plan

| Project | Category | Description | Start Year | 2024 | 2025 | 2026 | 2027 | 2028 | Funding Source |
|--|---------------------|----------------|---|------|----------------|----------------|---------------|----------------|--------------------|
| LASQUETI ISLAND VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0309 | Equipment | 01-6-6100-1475 | Hot Water | 2023 | 3,000 | - | - | - | Reserve (S) |
| C0310 | Equipment | 01-6-6100-1475 | Drying Cabinet | 2023 | 3,000 | - | - | - | Reserve (S) |
| C0311 | Equipment | 01-6-6100-1475 | Water Tanks | 2023 | 6,517 | - | - | - | Reserve (S) |
| New | Equipment | 01-6-6100-1475 | Fuel Storate Tank and Covered Structure | 2024 | 28,000 | - | - | - | Reserve (S) |
| New | Vehicles | 01-6-6100-1478 | Replace Engine | 2028 | - | - | - | 350,000 | Reserve (S) |
| Subtotal Lasqueti Island Fire | | | | | 40,517 | - | - | 350,000 | |
| SAVARY ISLAND VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0188 | Equipment | 01-6-6200-1475 | SCBA Renewal | 2023 | 15,000 | - | - | - | Reserve (S) |
| C0100 | Vehicles | 01-6-6200-1478 | Engine E13 Replacement | 2023 | 297,493 | 300,000 | - | - | Reserve (S) |
| C0100 | Vehicles | 01-6-6200-1478 | Engine 21 Replacement | 2023 | - | - | - | - | Borrowing |
| New | Equipment | 01-6-6200-1475 | Rainwater Collection System | 2024 | 10,000 | - | - | - | Reserve (S) |
| Subtotal Savary Island Fire | | | | | 322,493 | 300,000 | - | - | |
| NORTHSIDE VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0272 | Buildings | 01-6-6300-1471 | Lund Satellite Hall - Maintenance Shed | 2023 | 4,000 | - | - | - | Reserve (S) |
| C0277 | Vehicles | 01-6-6300-1478 | Engine E13 Replacement | 2023 | 294,500 | 217,500 | - | - | Reserve (S) |
| C0277 | Vehicles | 01-6-6300-1478 | Engine E13 Replacement | 2023 | - | 150,000 | - | - | Borrowing |
| New | Equipment | 01-6-6300-1475 | Turnout Gear Washer | 2024 | 7,500 | - | - | - | Reserve (S) |
| C0318 | Equipment | 01-6-6300-1475 | Water Tanks | 2023 | 8,000 | - | - | - | Reserve (S) |
| C0276 | Vehicles | 01-6-6300-1478 | Rescue Truck | 2024 | 40,000 | - | - | - | Reserve (S) |
| New | Buildings | 01-6-6300-1471 | Fire Training Center | 2024 | 85,000 | - | - | - | Grant |
| C0192 | Equipment | 01-6-6300-1475 | Replace Radio Antenna | 2025 | - | 13,000 | - | - | Reserve (S) |
| C0224 | Equipment | 01-6-6300-1475 | SCBA Renewal | 2025 | - | 10,000 | - | - | Reserve (S) |
| C0278 | Equipment | 01-6-6300-1475 | Fire Truck Refill Pump Motor | 2026 | - | - | 3,000 | - | Reserve (S) |
| C0279 | Equipment | 01-6-6300-1475 | SCBA Renewal | 2026 | - | - | 10,000 | - | Reserve (S) |
| New | Equipment | 01-6-6300-1475 | SCBA Renewal | 2027 | - | - | - | 35,000 | Reserve (S) |
| New | Equipment | 01-6-6300-1475 | SCBA Renewal | 2028 | - | - | - | - | 35,000 Reserve (S) |
| New | Equipment | 01-6-6300-1475 | SCBA Air Compressor | 2028 | - | - | - | - | 30,000 Reserve (S) |
| Subtotal Northside Fire | | | | | 439,000 | 390,500 | 13,000 | 35,000 | 65,000 |
| MYRTLE POND WATER | | | | | | | | | |
| C0282 | Infrastructure | 02-6-6600-1474 | Reconnect Centennial to W Boundary of Lot 26 & Butler | 2024 | 248,398 | - | - | - | Reserve (CW) |
| C0282 | Infrastructure | 02-6-6600-1474 | Reconnect Centennial to W Boundary of Lot 26 & Butler | 2024 | 196,000 | - | - | - | Reserve (S) |
| New | Equipment | 02-6-6600-1475 | Replace Chlorine System c/w Analyzer | 2025 | - | 22,000 | - | - | Reserve (S) |
| New | Equipment | 02-6-6600-1475 | Replace Pumphouse Pump and Instrumentation | 2028 | - | - | - | 100,000 | Reserve (S) |
| Subtotal Myrtle Pond Water | | | | | 444,398 | 22,000 | - | - | 100,000 |
| LUND SEWER | | | | | | | | | |
| New | Equipment | 03-6-6900-1475 | Pump Replacement | 2024 | 25,000 | - | - | - | Reserve (S) |
| C0106 | Equipment | 03-6-6900-1475 | Install SCADA system | 2025 | - | 40,000 | - | - | Reserve (CW) |
| New | Equipment | 03-6-6900-1475 | Pump Replacement | 2026 | - | - | 20,000 | - | Reserve (S) |
| New | Equipment | 03-6-6900-1475 | Water Treatment Plant RBC Motor Replacement | 2027 | - | - | - | 7,000 | Reserve (S) |
| New | Equipment | 03-6-6900-1475 | Pump Replacement | 2028 | - | - | - | - | 20,000 Reserve (S) |
| New | Equipment | 03-6-6900-1475 | Marine Outfall Buoy Replacement | 2028 | - | - | - | - | 6,000 Reserve (S) |
| Subtotal Lund Sewer | | | | | 25,000 | 40,000 | 20,000 | 7,000 | 26,000 |
| TEXADA HEALTH CENTER | | | | | | | | | |
| New | Buildings | 01-6-7000-1471 | Update Electric Heating | 2028 | - | - | - | - | 40,000 Reserve (S) |
| Subtotal Texada Health Center | | | | | - | - | - | - | 40,000 |
| TEXADA RECREATION COMMISSION | | | | | | | | | |
| C0287 | Land - Improvements | 01-6-7100-1475 | Gillies Bay Resurface Tennis Court Equipment | 2024 | 12,000 | - | - | - | Reserve (S) |
| C0288 | Land - Improvements | 01-6-7100-1470 | Emily Lake Trail Resurfacing | 2023 | 10,000 | - | - | - | Reserve (S) |
| Subtotal Tex Rec Comm | | | | | 22,000 | - | - | - | |

qathet Regional District 2024-2028 Capital Plan

| Project | Category | Description | Start Year | 2024 | 2025 | 2026 | 2027 | 2028 | Funding Source |
|------------------------------------|---------------------|----------------|---------------|------------------|------------------|------------------|----------------|----------------|----------------|
| TEXADA AIRPORT | | | | | | | | | |
| C0292 | Land - Improvements | 01-6-7200-1470 | Crack Sealing | 2023 | - | - | 20,000 | - | Reserve (NS) |
| C0293 | Land - Improvements | 01-6-7200-1470 | Septic System | 2026 | - | - | - | 50,000 | Reserve (NS) |
| Subtotal Texada Airport | | | | | - | - | 20,000 | 50,000 | - |
| SUB-TOTAL EA SERVICES | | | | | 4,692,395 | 3,625,505 | 108,000 | 162,000 | 581,000 |
| CAPITAL PLAN TOTALS | | | | 2024 | 2025 | 2026 | 2027 | 2028 | |
| SUB-TOTAL REGIONAL SERVICES | | | | 3,775,308 | 654,000 | 245,000 | 127,000 | 246,000 | |
| SUB-TOTAL EA SERVICES | | | | 4,692,395 | 3,625,505 | 108,000 | 162,000 | 581,000 | |
| TOTAL CAPITAL | | | | 8,467,703 | 4,279,505 | 353,000 | 289,000 | 827,000 | |



qathet
REGIONAL DISTRICT



SERVICE BUDGETS

qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1000-1001 | 1,831,079 | 1,831,077 | 2,143,797 | 2,682,605 | 2,762,406 | 2,806,151 | 2,889,301 |
| 01-1-1000-1010 | 13,000 | 20,917 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 01-1-1000-1020 | 200,000 | 1,567,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 01-1-1000-1021 | 361,210 | 377,206 | 400,721 | 361,073 | 361,073 | 377,062 | 377,062 |
| 01-1-1000-1022 | - | - | - | - | - | - | - |
| 01-1-1000-1023 | 55,782 | 6,840 | 48,942 | - | - | - | - |
| 01-1-1000-1025 | - | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 |
| 01-1-1000-1040 | - | - | - | - | - | - | - |
| 01-1-1000-1120 | 14,036 | 195,792 | 70,957 | 12,599 | 12,242 | 13,842 | 15,246 |
| 01-1-1000-1121 | 30,756 | 97,761 | 30,756 | 27,679 | 30,789 | 30,804 | 30,820 |
| 01-1-1000-1128 | 10,000 | 20,765 | 10,000 | 10,300 | 10,609 | 10,927 | 11,255 |
| 01-1-1000-1129 | - | - | - | - | - | - | - |
| 01-1-1000-1130 | 657,134 | 652,699 | 694,559 | 686,684 | 699,662 | 730,792 | 720,224 |
| 01-1-1000-1131 | - | - | - | - | - | - | - |
| 01-1-1000-1132 | - | - | - | - | - | - | - |
| 01-1-1000-1133 | 60,000 | 61,632 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 01-1-1000-1140 | - | - | - | - | - | - | - |
| 01-1-1000-1142 | 35,000 | - | 35,000 | - | - | - | - |
| 01-1-1000-1148 | - | - | - | - | - | - | - |
| 01-1-1000-1150 | 334,000 | 334,000 | 334,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 01-1-1000-1499 | - | - | - | - | - | - | - |
| 01-1-1000-1800 | - | 76,287 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 3,601,998 | 5,314,059 | 4,113,814 | 4,376,022 | 4,471,863 | 4,564,659 | 4,638,988 |
| EXPENSES | | | | | | | |
| General Administration | | | | | | | |
| 01-2-1000-1220 | 1,400,338 | 1,366,491 | 1,512,972 | 1,626,664 | 1,663,264 | 1,700,687 | 1,738,953 |
| 01-2-1000-1221 | 416,876 | 351,558 | 450,171 | 482,602 | 493,460 | 504,563 | 515,916 |
| 01-2-1000-1222 | 36,600 | 10,233 | 37,735 | 38,867 | 40,033 | 41,234 | 42,471 |
| 01-2-1000-1223 | 60,906 | 51,876 | 79,944 | 82,343 | 84,813 | 87,357 | 89,978 |
| 01-2-1000-1224 | 17,750 | 14,486 | 31,850 | 32,806 | 33,790 | 34,803 | 35,847 |
| 01-2-1000-1229 | 12,157 | 563 | 5,507 | 5,673 | 5,843 | 6,018 | 6,199 |
| 01-2-1000-1230 | 140,893 | 136,944 | 149,139 | 152,495 | 155,926 | 159,434 | 163,021 |
| 01-2-1000-1232 | 25,000 | 5,524 | 25,000 | 25,750 | 26,523 | 27,318 | 28,138 |
| 01-2-1000-1237 | 5,707 | 10,839 | 5,707 | 5,878 | 6,054 | 6,236 | 6,423 |
| 01-2-1000-1240 | 10,664 | 6,520 | 10,766 | 11,089 | 11,422 | 11,764 | 12,117 |
| 01-2-1000-1255 | 296,500 | 46,686 | 136,660 | 140,760 | 144,983 | 149,332 | 153,812 |
| 01-2-1000-1268 | 79,200 | 51,115 | 65,178 | 67,133 | 69,147 | 71,222 | 73,358 |
| 01-2-1000-1270 | 9,500 | 4,097 | 9,500 | 9,785 | 10,079 | 10,381 | 10,692 |
| 01-2-1000-1271 | 25,649 | 20,568 | 28,214 | 21,192 | 23,311 | 25,643 | 28,207 |
| 01-2-1000-1274 | - | - | - | - | - | - | - |
| 01-2-1000-1299 | 3,500 | - | 3,500 | 3,605 | 3,713 | 3,825 | 3,939 |
| 01-2-1000-1360 | 35,999 | 40,924 | 35,999 | 37,079 | 38,191 | 39,337 | 40,517 |
| 01-2-1000-1362 | 85,000 | 38,591 | 90,000 | 92,700 | 95,481 | 98,345 | 101,296 |
| 01-2-1000-1420 | 2,610 | 672 | 3,910 | 4,027 | 4,148 | 4,273 | 4,401 |
| 01-2-1000-1430 | 83,722 | 51,711 | 102,323 | 105,393 | 108,554 | 111,811 | 115,165 |
| 01-2-1000-1495 | - | - | - | - | - | - | - |
| 01-2-1000-1496 | - | - | - | - | - | - | - |
| 01-2-1000-1801 | - | 76,287 | - | - | - | - | - |
| Subtotal General Admin | 2,748,571 | 2,285,685 | 2,784,076 | 2,945,839 | 3,018,735 | 3,093,585 | 3,170,452 |

qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|------------------|------------------|--------------------------|------------------|------------------|------------------|------------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| Shared General Administration | | | | | | | | |
| 01-2-1000-1243 | Equipment Rental / Repairs | 23,140 | 24,336 | 27,360 | 28,181 | 29,026 | 29,897 | 30,794 |
| 01-2-1000-1244 | Equipment Purchases | 56,865 | 30,213 | 71,000 | 73,130 | 75,324 | 77,584 | 79,911 |
| 01-2-1000-1245 | Software and Licences | 139,359 | 90,470 | 194,729 | 200,571 | 206,588 | 212,786 | 219,169 |
| 01-2-1000-1246 | Services - Other | 3,801 | 3,668 | 5,181 | 5,336 | 5,496 | 5,661 | 5,831 |
| 01-2-1000-1247 | Services - Telephone/Internet | 18,415 | 19,689 | 21,067 | 21,699 | 22,350 | 23,020 | 23,711 |
| 01-2-1000-1248 | Services - Heat | 1,500 | 1,490 | 3,190 | 3,285 | 3,384 | 3,486 | 3,590 |
| 01-2-1000-1249 | Services - Hydro | 13,280 | 11,211 | 17,964 | 18,503 | 19,058 | 19,630 | 20,218 |
| 01-2-1000-1250 | Services - Garbage | 6,703 | 3,683 | 6,741 | 6,943 | 7,151 | 7,366 | 7,587 |
| 01-2-1000-1251 | Stationary & Supplies | 29,870 | 26,762 | 30,170 | 31,075 | 32,007 | 32,968 | 33,957 |
| 01-2-1000-1252 | Strata / Rental Fees | 17,000 | 18,073 | 27,760 | 28,593 | 29,450 | 30,334 | 31,244 |
| 01-2-1000-1259 | Taxes | - | - | - | - | - | - | - |
| 01-2-1000-1260 | Water | - | 1,057 | - | - | - | - | - |
| 01-2-1000-1261 | Sewer | - | - | - | - | - | - | - |
| 01-2-1000-1262 | Postage | 2,900 | 794 | 2,900 | 2,987 | 3,076 | 3,169 | 3,264 |
| 01-2-1000-1404 | Facility/Grounds Repairs/Maintenance | 36,680 | 26,653 | 40,180 | 41,385 | 42,627 | 43,906 | 45,223 |
| | Subtotal Shared General Administration | 349,512 | 258,099 | 448,241 | 461,688 | 475,538 | 489,805 | 504,499 |
| Operational Services Administration | | | | | | | | |
| 01-2-1005-1220 | Salary & Wages | 5,759 | 4,064 | 9,401 | 9,613 | 9,829 | 10,050 | 10,277 |
| 01-2-1005-1221 | Employee Benefits | 1,670 | 1,327 | 2,726 | 2,788 | 2,850 | 2,915 | 2,980 |
| 01-2-1005-1222 | Travel | 4,200 | 4,887 | 4,200 | 4,326 | 4,456 | 4,589 | 4,727 |
| 01-2-1005-1223 | Training | 5,895 | 76 | 800 | 824 | 849 | 874 | 900 |
| 01-2-1005-1246 | Services - Other | - | 50 | - | - | - | - | - |
| 01-2-1005-1247 | Services - Telephone/Internet | - | - | - | - | - | - | - |
| 01-2-1005-1249 | Services - Hydro | - | 0 | - | - | - | - | - |
| 01-2-1005-1250 | Services - Garbage | - | 133 | - | - | - | - | - |
| 01-2-1005-1404 | Maintenance Facility - O & M | 16,800 | 20,192 | 16,800 | 17,304 | 17,823 | 18,358 | 18,909 |
| 01-2-1005-1407 | Pooled Equipment - O & M | 50,739 | 36,241 | 50,954 | 52,482 | 54,057 | 55,679 | 57,349 |
| 01-2-1005-1408 | Pooled Equipment Purchases | 5,250 | 4,376 | 5,250 | 5,408 | 5,570 | 5,737 | 5,909 |
| 01-2-1005-1420 | Safety Equipment | 8,350 | 1,861 | 7,850 | 8,086 | 8,328 | 8,578 | 8,835 |
| | Subtotal Operational Services Administration | 98,663 | 73,207 | 97,982 | 100,830 | 103,762 | 106,780 | 109,886 |
| | TOTAL EXPENSES | 3,196,746 | 2,616,992 | 3,330,298 | 3,508,357 | 3,598,035 | 3,690,169 | 3,784,837 |
| DEBT AND TRANSFERS | | | | | | | | |
| Debt | | | | | | | | |
| 01-2-1000-1557 | Debt Principal | - | - | 180,000 | 190,000 | 200,000 | 210,000 | 200,000 |
| 01-2-1000-1558 | Debt Interest | - | 2,683 | 59,000 | 48,000 | 37,000 | 25,000 | 12,000 |
| | Subtotal Debt | - | 2,683 | 239,000 | 238,000 | 237,000 | 235,000 | 212,000 |
| Transfers | | | | | | | | |
| 01-2-1000-1500 | Transfer to Reserve (NS) | 13,286 | 378,121 | 13,286 | 70,000 | 70,000 | 70,000 | 70,000 |
| 01-2-1000-1501 | Transfer to Reserve (S) | 3 | 7 | 3 | 6 | 6 | 6 | 7 |
| 01-2-1000-1504 | Transfer to Reserve (CW) | 391,210 | 473,089 | 400,721 | 427,626 | 430,721 | 430,721 | 430,721 |
| 01-2-1000-1505 | Transfer to Regional Feasibility Reserve (S) | 753 | 1,871 | 753 | 753 | 753 | 753 | 753 |
| 01-2-1000-1509 | Transfer to COVID-19 Restart Reserve (NS) | - | 569 | - | - | - | - | - |
| 01-2-1000-1514 | Transfer to LG Climate Action Program Reserve (NS) | - | 76,870 | 72,832 | 72,082 | 73,782 | 73,982 | 74,082 |
| 01-2-1000-1516 | Transfer to BC Growing Comm Fund Reserve NS | - | 1,423,016 | 56,921 | 59,197 | 61,565 | 64,028 | 66,589 |
| | Subtotal Transfers | 405,253 | 2,353,544 | 544,516 | 629,665 | 636,828 | 639,491 | 642,152 |
| | TOTAL DEBT AND TRANSFERS | 405,253 | 2,356,227 | 783,516 | 867,665 | 873,828 | 874,491 | 854,152 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 3,601,998 | 4,973,219 | 4,113,814 | 4,376,022 | 4,471,863 | 4,564,659 | 4,638,988 |
| | Net Surplus (Deficit) | - | 0 | 340,840 | - | - | - | - |

qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-1000-1128 | - | - | 20,000 | - | - | 4,000 | - |
| 01-5-1000-1141 | - | - | - | - | - | - | - |
| 01-5-1000-1142 | 85,500 | 292,363 | 123,117 | 100,000 | - | 118,000 | 35,000 |
| 01-5-1000-1143 | - | 726,500 | 253,500 | - | - | - | - |
| 01-5-1000-1148 | 3,500 | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 89,000 | 1,018,863 | 396,617 | 100,000 | - | 122,000 | 35,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-1000-1220 | - | 892 | - | - | - | - | - |
| 01-6-1000-1221 | - | 225 | - | - | - | - | - |
| 01-6-1000-1469 | - | - | - | - | - | - | - |
| 01-6-1000-1470 | - | - | - | - | - | - | - |
| 01-6-1000-1471 | 8,500 | 946,237 | 253,500 | 90,000 | - | - | - |
| 01-6-1000-1473 | - | - | - | - | - | - | - |
| 01-6-1000-1474 | - | - | - | - | - | - | - |
| 01-6-1000-1475 | 80,500 | 71,509 | 3,117 | 10,000 | - | 20,000 | 15,000 |
| 01-6-1000-1476 | - | - | - | - | - | - | - |
| 01-6-1000-1478 | - | - | 140,000 | - | - | 102,000 | 20,000 |
| 01-6-1000-1509 | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | 89,000 | 1,018,863 | 396,617 | 100,000 | - | 122,000 | 35,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| MUNICIPAL DEBT SERVICING | | | | | | | |
| Debt Recoveries | | | | | | | |
| 01-1-1000-1024 | 2,119,970 | 1,621,006 | 2,121,240 | 2,121,240 | 2,055,187 | 2,055,187 | 2,055,187 |
| Total Debt Recoveries | 2,119,970 | 1,621,006 | 2,121,240 | 2,121,240 | 2,055,187 | 2,055,187 | 2,055,187 |
| Debt Payments | | | | | | | |
| 01-2-1000-1551 | 2,119,970 | 1,621,006 | 2,121,240 | 2,121,240 | 2,055,187 | 2,055,187 | 2,055,187 |
| Total Debt Payments | 2,119,970 | 1,621,006 | 2,121,240 | 2,121,240 | 2,055,187 | 2,055,187 | 2,055,187 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| Opening Balance | 137 | 137 | 144 | 147 | 153 | 159 | 165 |
| Interest Earned | 2 | 3 | 3 | 6 | 6 | 6 | 7 |
| Transfers from Operating | 1 | 3 | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 140 | 144 | 147 | 153 | 159 | 165 | 172 |
| STATUTORY RESERVE (REGIONAL FEASIBILITY FUND) | | | | | | | |
| Opening Balance | 38,127 | 38,127 | 39,998 | 40,751 | 41,504 | 42,257 | 43,010 |
| Interest Earned | 376 | 727 | 753 | 768 | 783 | 798 | 813 |
| Transfers from Operating | 753 | 1,143 | - | (15) | (30) | (45) | (60) |
| Closing Balance | 39,256 | 39,998 | 40,751 | 41,504 | 42,257 | 43,010 | 43,763 |
| STATUTORY RESERVE (COMMUNITY WORKS) | | | | | | | |
| Opening Balance | 1,844,102 | 1,844,102 | 1,763,376 | 1,878,322 | 2,265,948 | 2,696,669 | 3,127,390 |
| Interest Earned | 30,000 | 95,883 | 30,000 | 26,905 | 30,000 | 30,000 | 30,000 |
| Transfers from Operating | 361,210 | 377,206 | 400,721 | 400,721 | 400,721 | 400,721 | 400,721 |
| Transfers for Eligible Projects | (859,912) | (553,815) | (315,776) | 40,000 | - | - | - |
| Closing Balance | 1,375,400 | 1,763,377 | 1,878,322 | 2,265,948 | 2,696,669 | 3,127,390 | 3,558,112 |

qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------|-----------|-----------|--------------------------|-----------|-----------|-----------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 879,086 | 879,086 | 964,844 | 820,013 | 790,013 | 860,013 | 812,013 |
| Interest Earned | 3,790 | 6,873 | 13,286 | 11,142 | 10,542 | 11,942 | 13,246 |
| Transfers from Operating | 9,496 | 371,248 | - | 58,858 | 59,458 | 58,058 | 56,754 |
| Transfer to Operating | - 35,000 | - | (35,000) | - | - | - | - |
| Transfer to Capital | (85,500) | (292,363) | (123,117) | (100,000) | - | (118,000) | (35,000) |
| Closing Balance | 771,872 | 964,844 | 820,013 | 790,013 | 860,013 | 812,013 | 847,013 |
| NON-STATUTORY RESERVE (COVID-19 RESTART FUNDING) | | | | | | | |
| Opening Balance | 11,602 | 11,602 | 12,171 | - | - | - | - |
| Interest Earned | - | 224 | - | - | - | - | - |
| Transfers from Operating | - | 345 | - | - | - | - | - |
| Transfers for Eligible Projects | - | - | - | - | - | - | - |
| Closing Balance | 11,602 | 12,171 | 12,171 | - | - | - | - |
| NON-STATUTORY RESERVE (Local Govt Climate Action Program) | | | | | | | |
| Opening Balance | 70,053 | 70,053 | 119,632 | 99,755 | 173,294 | 248,776 | 324,658 |
| Interest Earned | - | 721 | 750 | 1,457 | 1,700 | 1,900 | 2,000 |
| Transfers from Operating | - | 76,150 | 72,082 | 72,082 | 73,782 | 73,982 | 74,082 |
| Transfers for Eligible Projects | - | (27,291) | (92,709) | - | - | - | - |
| Transfers to Capital | - | - | - | - | - | - | - |
| Closing Balance | 70,053 | 119,632 | 99,755 | 173,294 | 248,776 | 324,658 | 400,740 |
| NON-STATUTORY RESERVE (BC Growing Communities Fund) | | | | | | | |
| Opening Balance | - | - | 1,423,016 | 1,479,937 | 1,539,135 | 1,600,700 | 1,664,728 |
| Interest Earned | - | 56,016 | 56,921 | 59,197 | 61,565 | 64,028 | 66,589 |
| Transfers from Operating | - | 1,367,000 | - | - | - | - | - |
| Transfers for Eligible Projects | - | - | - | - | - | - | - |
| Transfers to Capital | - | - | - | - | - | - | - |
| Closing Balance | - | 1,423,016 | 1,479,937 | 1,539,135 | 1,600,700 | 1,664,728 | 1,731,317 |

qathet Regional District
ELECTORAL AREA ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1120-1001 | 166,553 | 166,553 | 178,759 | 219,495 | 225,878 | 230,823 | 241,590 |
| 01-1-1121-1001 | 183 | 183 | 139 | 515 | 530 | 546 | 563 |
| 01-1-1122-1001 | 32 | 32 | - | 412 | 424 | 437 | 450 |
| 01-1-1123-1001 | 1,409 | 1,409 | 1,950 | 1,648 | 1,697 | 1,748 | 1,801 |
| 01-1-1124-1001 | - | - | - | 412 | 424 | 437 | 450 |
| 01-1-1125-1001 | 13 | 13 | - | 412 | 424 | 437 | 450 |
| 01-1-1120-1120 | 2,975 | 9,908 | 2,975 | 1,815 | 1,855 | 1,895 | 1,935 |
| 01-1-1120-1128 | 15,000 | 11,511 | 15,000 | - | - | - | 15,000 |
| 01-1-1120-1130 | 51,886 | 51,886 | 54,992 | 52,753 | 53,846 | 56,561 | 68,642 |
| 01-1-1120-1142 | 60,000 | 10,164 | 55,000 | - | - | - | 50,000 |
| 01-1-1120-1148 | - | - | - | - | - | - | - |
| 01-1-1120-1150 | - | - | - | 40,000 | 40,000 | 40,000 | 40,000 |
| 01-1-1121-1150 | 317 | 318 | 361 | - | - | - | - |
| 01-1-1122-1150 | 368 | 368 | 400 | - | - | - | - |
| 01-1-1123-1150 | 191 | 192 | 350 | - | - | - | - |
| 01-1-1124-1150 | 400 | 400 | 400 | - | - | - | - |
| 01-1-1125-1150 | 387 | 387 | 400 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 299,714 | 253,323 | 310,026 | 317,462 | 325,080 | 332,885 | 420,881 |
| EXPENDITURES | | | | | | | |
| General | | | | | | | |
| 01-2-1120-1200 | 5,000 | 2,393 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-1120-1220 | 155,910 | 137,460 | 162,363 | 166,016 | 169,752 | 173,571 | 177,477 |
| 01-2-1120-1221 | 47,331 | 39,395 | 49,306 | 50,416 | 51,550 | 52,710 | 53,896 |
| 01-2-1120-1226 | - | - | - | - | - | - | - |
| 01-2-1120-1230 | 27,674 | 27,172 | 29,031 | 29,685 | 30,353 | 31,035 | 31,734 |
| 01-2-1120-1232 | 2,000 | 12,735 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-1120-1233 | 56,500 | 20,960 | 57,025 | 58,736 | 60,498 | 62,313 | 64,182 |
| 01-2-1120-1234 | - | - | - | - | - | - | 80,000 |
| Subtotal General | 294,414 | 240,114 | 304,726 | 312,063 | 319,579 | 327,279 | 415,167 |
| Electoral Areas | | | | | | | |
| 01-2-1121-1200 | 500 | 139 | 500 | 515 | 530 | 546 | 563 |
| 01-2-1122-1200 | 400 | - | 400 | 412 | 424 | 437 | 450 |
| 01-2-1123-1200 | 1,600 | 1,950 | 1,600 | 1,648 | 1,697 | 1,748 | 1,801 |
| 01-2-1124-1200 | 400 | - | 400 | 412 | 424 | 437 | 450 |
| 01-2-1125-1200 | 400 | - | 400 | 412 | 424 | 437 | 450 |
| Subtotal Electoral Area | 3,300 | 2,089 | 3,300 | 3,399 | 3,501 | 3,606 | 3,714 |
| TOTAL EXPENSES | 297,714 | 242,203 | 308,026 | 315,462 | 323,080 | 330,885 | 418,881 |
| 01-2-1120-1500 | 2,000 | 9,908 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 299,714 | 252,112 | 310,026 | 317,462 | 325,080 | 332,885 | 420,881 |
| Net Surplus (Deficit) | - | 1,212 | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 202,765 | 202,765 | 202,510 | 149,510 | 151,510 | 153,510 | 155,510 |
| Interest Earned | 2,975 | 9,908 | 2,975 | 1,815 | 1,855 | 1,895 | 1,935 |
| Transfers from Operating | (975) | - | (975) | 185 | 145 | 105 | 65 |
| Transfer to Operating | (60,000) | (10,164) | (55,000) | - | - | - | (50,000) |
| Closing Balance | 144,765 | 202,510 | 149,510 | 151,510 | 153,510 | 155,510 | 107,510 |

qathet Regional District
GRANTS-IN-AID

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1130-1001 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 |
| 01-1-1131-1001 | 33,834 | 33,834 | 66,915 | 84,321 | 84,321 | 84,321 | 84,321 |
| 01-1-1132-1001 | 16,116 | 16,116 | 15,329 | 20,000 | 20,000 | 20,000 | 20,000 |
| 01-1-1133-1001 | 17,719 | 17,719 | 27,806 | 38,094 | 38,094 | 38,094 | 38,094 |
| 01-1-1134-1001 | 16,554 | 16,554 | 23,366 | 28,456 | 28,456 | 28,456 | 28,456 |
| 01-1-1135-1001 | 4,000 | 4,000 | 11,227 | 11,227 | 11,227 | 11,227 | 11,227 |
| 01-1-1130-1150 | - | - | - | - | - | - | - |
| 01-1-1131-1150 | 11,065 | 11,065 | 17,406 | - | - | - | - |
| 01-1-1132-1150 | 2,884 | 2,884 | 4,671 | - | - | - | - |
| 01-1-1133-1150 | 2,797 | 2,797 | 10,288 | - | - | - | - |
| 01-1-1134-1150 | 31 | 31 | 5,090 | - | - | - | - |
| 01-1-1135-1150 | 2,000 | 2,000 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 203,000 | 203,000 | 278,098 | 278,098 | 278,098 | 278,098 | 278,098 |
| EXPENSES | | | | | | | |
| 01-2-1130-1205 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 |
| 01-2-1131-1205 | 44,899 | 27,493 | 84,321 | 84,321 | 84,321 | 84,321 | 84,321 |
| 01-2-1132-1205 | 19,000 | 14,329 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 01-2-1133-1205 | 20,516 | 10,228 | 38,094 | 38,094 | 38,094 | 38,094 | 38,094 |
| 01-2-1134-1205 | 16,585 | 11,495 | 28,456 | 28,456 | 28,456 | 28,456 | 28,456 |
| 01-2-1135-1205 | 6,000 | 6,000 | 11,227 | 11,227 | 11,227 | 11,227 | 11,227 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 203,000 | 165,546 | 278,098 | 278,098 | 278,098 | 278,098 | 278,098 |
| Net Surplus (Deficit) | - | 37,454 | - | - | - | - | - |

qathet Regional District
ELECTORAL AREA FEASIBILITY STUDIES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1140-1001 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 01-1-1140-1022 | - | 45,000 | - | - | - | - | - |
| 01-1-1140-1120 | 4,709 | 12,100 | 4,709 | 4,854 | 4,379 | 4,466 | 4,555 |
| 01-1-1140-1128 | - | - | - | - | - | - | - |
| 01-1-1140-1140 | - | - | - | - | 27,300 | - | - |
| 01-1-1140-1142 | - | - | - | 28,606 | - | - | - |
| 01-1-1140-1143 | - | - | - | - | - | - | - |
| 01-1-1140-1150 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 29,709 | 82,100 | 29,709 | 58,460 | 56,679 | 29,466 | 29,555 |
| EXPENSES | | | | | | | |
| TOTAL EXPENSES | | | | | | | |
| 01-2-1140-1500 | 7,209 | 34,600 | 7,209 | 4,854 | 4,379 | 4,466 | 4,555 |
| 01-2-1140-1504 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 29,709 | 82,100 | 29,709 | 58,460 | 56,679 | 29,466 | 29,555 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| NON-STATUTORY EA FEASIBILITY RESERVE | | | | | | | |
| Opening Balance | 245,548 | 245,548 | 280,148 | 287,357 | 263,605 | 267,984 | 272,450 |
| Interest Earned | 4,709 | 12,100 | 4,709 | 4,854 | 4,379 | 4,466 | 4,555 |
| Transfers from Operating | 2,500 | 22,500 | 2,500 | - | - | - | - |
| Repayments from Service Establishment - Lasqueti Health | - | - | - | - | - | - | - |
| Transfer to Operating | - | - | - | (28,606) | - | - | - |
| Closing Balance | 252,757 | 280,148 | 287,357 | 263,605 | 267,984 | 272,450 | 277,005 |

qathet Regional District
REGIONAL PLANNING

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1200-1001 | 298,714 | 298,714 | 317,393 | 393,239 | 404,258 | 415,562 | 427,163 |
| 01-1-1200-1023 | - | - | 124,173 | - | - | - | - |
| 01-1-1200-1030 | 500 | - | - | - | - | - | - |
| 01-1-1200-1035 | 2,200 | 3,950 | 3,450 | 3,554 | 3,660 | 3,770 | 3,883 |
| 01-1-1200-1120 | 6,228 | 15,424 | 11,195 | 3,476 | 3,306 | 3,252 | 3,073 |
| 01-1-1200-1121 | 14,278 | 35,317 | 14,278 | 4,186 | 4,228 | 4,270 | 4,313 |
| 01-1-1200-1128 | - | - | - | - | - | - | - |
| 01-1-1200-1140 | 14,840 | - | - | - | - | - | - |
| 01-1-1200-1142 | 143,830 | 28,471 | 221,000 | 15,000 | 10,000 | 10,000 | 10,000 |
| 01-1-1200-1144 | - | - | - | - | - | - | - |
| 01-1-1200-1148 | - | - | - | - | - | - | - |
| 01-1-1200-1150 | - | - | 5,506 | 55,000 | 60,000 | 60,000 | 60,000 |
| 01-1-1200-1800 | - | 12,470 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 480,590 | 394,346 | 696,995 | 474,455 | 485,452 | 496,854 | 508,432 |
| EXPENSES | | | | | | | |
| General | | | | | | | |
| 01-2-1200-1220 | 128,241 | 131,962 | 164,261 | 167,957 | 171,736 | 175,600 | 179,551 |
| 01-2-1200-1221 | 41,847 | 35,095 | 52,331 | 53,509 | 54,713 | 55,944 | 57,203 |
| 01-2-1200-1222 | 4,000 | 3,673 | 4,000 | 4,120 | 4,244 | 4,371 | 4,502 |
| 01-2-1200-1223 | 2,956 | 2,165 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-1200-1230 | 10,551 | 10,052 | 11,054 | 11,385 | 11,727 | 12,079 | 12,441 |
| 01-2-1200-1232 | 1,000 | 75 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-1200-1245 | 1,785 | 2,008 | 1,820 | 1,875 | 1,931 | 1,989 | 2,048 |
| 01-2-1200-1255 | - | - | - | - | - | - | - |
| 01-2-1200-1268 | - | 180 | 6,540 | 6,736 | 6,938 | 7,146 | 7,361 |
| 01-2-1200-1271 | 2,834 | 1,821 | 3,117 | 3,429 | 3,772 | 4,149 | 4,564 |
| 01-2-1200-1281 | - | - | - | - | - | - | - |
| 01-2-1200-1284 | 1,000 | - | - | - | - | - | - |
| 01-2-1200-1299 | - | - | - | - | - | - | - |
| 01-2-1200-1323 | 6,943 | 1,229 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-1200-1362 | 70,000 | 4,295 | 60,000 | 68,500 | 68,500 | 68,500 | 68,500 |
| 01-2-1200-1420 | - | - | - | - | - | - | - |
| 01-2-1200-1430 | - | - | - | - | - | - | - |
| 01-2-1200-1485 | 94,306 | 94,306 | 117,559 | 121,562 | 124,896 | 128,329 | 131,864 |
| 01-2-1200-1801 | - | 12,470 | - | - | - | - | - |
| Subtotal General | 365,464 | 299,331 | 427,682 | 446,283 | 455,882 | 465,756 | 475,912 |
| Planning Projects | | | | | | | |
| 01-2-1205-1222 | - | - | - | - | - | - | - |
| 01-2-1205-1268 | 15,950 | 2,118 | 12,000 | 12,360 | 12,731 | 13,113 | 13,506 |
| 01-2-1205-1324 | - | - | - | - | - | - | - |
| 01-2-1205-1255 | 73,670 | 28,471 | 112,000 | - | - | - | - |
| 01-2-1205-1327 | - | - | - | - | - | - | - |
| 01-2-1205-1328 | 5,000 | 5,053 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-1205-1362 | - | - | - | - | - | - | - |
| Subtotal Planning Projects | 94,620 | 35,643 | 129,000 | 17,510 | 18,035 | 18,576 | 19,134 |
| TOTAL EXPENSES | 460,084 | 334,974 | 556,682 | 463,793 | 473,918 | 484,332 | 495,046 |
| 01-2-1200-1500 | 6,228 | 15,424 | 11,195 | 6,476 | 7,306 | 8,252 | 9,073 |
| 01-2-1200-1501 | 14,278 | 35,317 | 4,945 | 4,186 | 4,228 | 4,270 | 4,313 |
| 01-2-1200-1506 | - | - | - | - | - | - | - |
| 01-2-1200-1515 | - | - | 124,173 | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 480,590 | 385,715 | 696,995 | 474,455 | 485,452 | 496,854 | 508,432 |
| Net Surplus (Deficit) | 0 | 8,630.89 | - | - | - | - | - |

qathet Regional District
REGIONAL PLANNING

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------|----------|----------|-----------|--------------------------|----------|---------------|----------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1200-1142 | Transfer from Reserve (NS) | - | - | - | - | - | 70,000 | - |
| TOTAL REVENUE AND FUNDING SOURCES | | - | - | - | - | - | 70,000 | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1200-1475 | Equipment - General | - | - | - | - | - | 70,000 | - |
| TOTAL CAPITAL SPENDING | | - | - | - | - | - | 70,000 | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 316,686 | 316,686 | 303,639 | 93,834 | 85,310 | 82,616 | 10,868 |
| | Interest Earned | 6,228 | 15,424 | 6,228 | 3,476 | 3,306 | 3,252 | 3,073 |
| | Transfers from Operating | 0 | - | 4,967 | 3,000 | 4,000 | 5,000 | 6,000 |
| | Transfer to Operating | - | (28,471) | (221,000) | (15,000) | (10,000) | (10,000) | (10,000) |
| | Transfer to Capital | - | - | - | - | - | (70,000) | - |
| | Closing Balance | 322,914 | 303,639 | 93,834 | 85,310 | 82,616 | 10,868 | 9,941 |
| NON-STATUTORY RESERVE - HOUSING INITIATIVES | | | | | | | | |
| | Opening Balance | - | - | - | 124,173 | 124,173 | 124,173 | 124,173 |
| | Interest Earned | - | - | 4,967 | 3,476 | 3,306 | 3,252 | 3,073 |
| | Transfers from Operating | - | - | 119,206 | 3,476 | 3,306 | 3,252 | 3,073 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | - | - | 124,173 | 124,173 | 124,173 | 124,173 | 124,173 |
| COMMUNITY PARKS RESERVE - EA A (CASH IN LIEU OF PARK LAND) | | | | | | | | |
| | Opening Balance | 360,951 | 360,951 | 378,663 | 383,044 | 390,705 | 398,519 | 414,460 |
| | Interest Earned | 7,219 | 17,712 | 7,156 | 7,299 | 7,445 | 7,594 | 7,746 |
| | Transfers from Operating | - | - | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 368,170 | 378,663 | 393,810 | 390,705 | 398,519 | 414,460 | 431,039 |
| COMMUNITY PARKS RESERVE - EA B (CASH IN LIEU OF PARK LAND) | | | | | | | | |
| | Opening Balance | 212,885 | 212,885 | 223,332 | 225,916 | 230,434 | 235,043 | 244,444 |
| | Interest Earned | 4,258 | 10,446 | 4,243 | 4,328 | 4,415 | 4,503 | 4,593 |
| | Transfers from Operating | - | - | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 217,143 | 223,332 | 232,265 | 230,434 | 235,043 | 244,444 | 254,222 |
| COMMUNITY PARKS RESERVE - EA C (CASH IN LIEU OF PARK LAND) | | | | | | | | |
| | Opening Balance | 145,893 | 145,893 | 153,052 | 154,823 | 157,919 | 161,078 | 167,521 |
| | Interest Earned | 2,918 | 7,159 | 2,879 | 2,936 | 2,995 | 3,055 | 3,116 |
| | Transfers from Operating | - | - | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 148,811 | 153,052 | 159,174 | 157,919 | 161,078 | 167,521 | 174,222 |

qathet Regional District
 DEVELOPMENT (REFERRALS) SERVICE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1210-1001 | Requisition - Property Value Tax | 78,981 | 78,981 | 76,996 | 87,346 | 91,112 | 95,147 | 99,473 |
| 01-1-1210-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1210-1150 | Prior Year Surplus - Operating | - | 10,055 | 6,830 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 78,981 | 89,036 | 83,826 | 87,346 | 91,112 | 95,147 | 99,473 |
| EXPENSES | | | | | | | | |
| 01-2-1210-1220 | Salary & Wages | 57,076 | 63,100 | 60,807 | 62,175 | 63,574 | 65,004 | 66,467 |
| 01-2-1210-1221 | Payroll Benefits & Overhead | 20,072 | 17,293 | 21,154 | 23,269 | 25,596 | 28,156 | 30,971 |
| 01-2-1210-1271 | Insurance | 332 | 313 | 366 | 402 | 442 | 487 | 535 |
| 01-2-1210-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 78,981 | 82,206 | 83,826 | 87,346 | 91,112 | 95,147 | 99,473 |
| Net Surplus (Deficit) | | - | 6,830 | - | - | - | - | - |

qathet Regional District
REGIONAL PARKS SUMMARY

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 1001 | 831,468 | 831,468 | 888,132 | 920,108 | 938,287 | 956,991 | 973,256 |
| 1023 | 15,764 | 53,435 | 75,764 | - | - | - | - |
| 1040 | 8,400 | 7,700 | 8,400 | 8,652 | 8,912 | 9,179 | 9,454 |
| 1050 | 232,000 | 217,676 | 237,000 | 244,110 | 251,433 | 258,976 | 266,746 |
| 1051 | 7,000 | 4,685 | 7,000 | 7,210 | 7,426 | 7,649 | 7,879 |
| 1052 | - | - | - | - | - | - | - |
| 1120 | 14,299 | 38,637 | 14,299 | 14,526 | 14,726 | 9,966 | 8,226 |
| 1121 | 11,031 | 31,047 | 11,031 | 14,911 | 18,870 | 22,907 | 27,025 |
| 1128 | 34,000 | 42,849 | 34,000 | 35,020 | 36,071 | 37,153 | 38,267 |
| 1129 | - | - | - | - | - | - | - |
| 1140 | - | - | - | - | - | - | - |
| 1142 | 80,000 | 44,915 | 10,000 | - | - | - | - |
| 1148 | - | - | - | - | - | - | - |
| 1150 | - | - | - | - | - | - | - |
| 1498 | - | - | - | - | - | - | - |
| 1499 | - | - | - | - | - | - | - |
| 1800 | - | 91,033 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 1,233,962 | 1,363,445 | 1,285,626 | 1,244,537 | 1,275,724 | 1,302,821 | 1,330,853 |
| EXPENSES | | | | | | | |
| 1220 | 392,065 | 380,590 | 407,588 | 416,759 | 426,136 | 435,724 | 445,528 |
| 1221 | 113,699 | 104,844 | 118,201 | 120,860 | 123,579 | 126,360 | 129,203 |
| 1222 | 4,885 | 6,586 | 7,485 | 7,710 | 7,941 | 8,179 | 8,424 |
| 1223 | 4,535 | 1,550 | 5,535 | 5,701 | 5,872 | 6,048 | 6,230 |
| 1224 | 1,065 | - | 1,065 | 1,097 | 1,130 | 1,164 | 1,199 |
| 1228 | 96,436 | 107,512 | 125,812 | 128,643 | 131,537 | 134,497 | 137,523 |
| 1229 | 4,104 | 438 | 5,220 | 5,377 | 5,538 | 5,704 | 5,875 |
| 1246 | 6,350 | 1,409 | 8,294 | 8,516 | 8,742 | 9,005 | 9,275 |
| 1247 | 2,886 | 2,601 | 2,890 | 2,976 | 3,066 | 3,158 | 3,252 |
| 1248 | 3,345 | 2,826 | 3,323 | 3,423 | 3,526 | 3,631 | 3,740 |
| 1249 | 8,575 | 7,465 | 8,412 | 8,665 | 8,925 | 9,192 | 9,468 |
| 1250 | 13,517 | 13,765 | 15,542 | 16,008 | 16,488 | 16,983 | 17,493 |
| 1255 | - | - | - | - | - | - | - |
| 1264 | 6,500 | 835 | 9,500 | 9,785 | 10,079 | 10,381 | 10,692 |
| 1268 | 6,133 | 11,937 | 9,355 | 8,863 | 9,129 | 9,403 | 9,685 |
| 1270 | 4,831 | 4,339 | 4,831 | 4,976 | 5,125 | 5,279 | 5,437 |
| 1271 | 22,564 | 22,799 | 26,233 | 28,857 | 31,742 | 34,916 | 38,408 |
| 1274 | 46,200 | 19,152 | 6,200 | 54,814 | 56,458 | 58,152 | 59,897 |
| 1280 | 2,000 | - | - | - | - | - | - |
| 1285 | 17,340 | 10,508 | 17,340 | 17,860 | 18,396 | 18,948 | 19,516 |
| 1286 | 1,030 | - | 1,030 | 1,061 | 1,093 | 1,126 | 1,159 |
| 1299 | 3,000 | - | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 1362 | - | 381 | - | - | - | - | - |
| 1404 | 132,001 | 103,184 | 144,751 | 149,094 | 153,566 | 158,173 | 162,919 |
| 1420 | 10,795 | 772 | 10,495 | 10,810 | 11,134 | 11,468 | 11,812 |
| 1468 | - | - | - | - | - | - | - |
| 1485 | 82,248 | 82,248 | 85,663 | 82,281 | 84,407 | 86,603 | 88,879 |
| 1496 | - | - | - | - | - | - | - |
| 1497 | - | - | - | - | - | - | - |
| 1800 | - | 91,033 | - | - | - | - | - |
| TOTAL EXPENSES | 986,102 | 976,774 | 1,027,766 | 987,506 | 1,013,693 | 1,040,790 | 1,068,822 |
| 1500 | 53,829 | 172,624 | 63,829 | 63,000 | 68,000 | 68,000 | 68,000 |
| 1501 | 194,031 | 214,047 | 194,031 | 194,031 | 194,031 | 194,031 | 194,031 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 1,233,962 | 1,363,445 | 1,285,626 | 1,244,537 | 1,275,724 | 1,302,821 | 1,330,853 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
REGIONAL PARKS SUMMARY

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------|---------------|---------------|--------------------------|----------------|-----------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 1023 Grant | 17,500 | 17,500 | - | 250,000 | - | - | - |
| 1128 Other Revenue | 24,000 | - | - | - | - | - | - |
| 1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 1142 Transfer from Reserve (NS) | 42,500 | 38,967 | 37,499 | 63,000 | 135,000 | - | 166,000 |
| TOTAL REVENUE AND FUNDING SOURCES | 84,000 | 56,467 | 37,499 | 313,000 | 135,000 | - | 166,000 |
| CAPITAL SPENDING | | | | | | | |
| 1220 Salary & Wages | - | 1,140 | - | - | - | - | - |
| 1221 Employee Benefits | - | 392 | - | - | - | - | - |
| 1469 Land | - | - | - | - | - | - | - |
| 1470 Land Improvements | 20,000 | 19,433 | 3,000 | - | - | - | - |
| 1471 Buildings & Structures | 24,000 | - | 30,000 | - | 135,000 | - | 148,000 |
| 1474 Infrastructure | 40,000 | 35,501 | 4,499 | 313,000 | - | - | - |
| 1475 Equipment | - | - | - | - | - | - | 18,000 |
| TOTAL CAPITAL SPENDING | 84,000 | 56,467 | 37,499 | 313,000 | 135,000 | - | 166,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE - REGIONAL PARKS ACQUISITION | | | | | | | |
| Opening Balance | 557,072 | 557,072 | 771,119 | 965,150 | 1,163,061 | 1,364,931 | 1,570,838 |
| Interest Earned | 11,031 | 31,047 | 11,031 | 14,911 | 18,870 | 22,907 | 27,025 |
| Transfers from Operating | 183,000 | 183,000 | 183,000 | 183,000 | 183,000 | 183,000 | 183,000 |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 751,103 | 771,119 | 965,150 | 1,163,061 | 1,364,931 | 1,570,838 | 1,780,863 |
| NON-STATUTORY RESERVE - REGIONAL PARKS PLANNING | | | | | | | |
| Opening Balance | 778,003 | 778,003 | 866,746 | 883,076 | 883,076 | 816,076 | 884,076 |
| Interest Earned | 14,299 | 38,637 | 14,299 | 14,526 | 14,726 | 9,966 | 8,226 |
| Transfers from Operating | 39,530 | 133,987 | 49,530 | 48,474 | 53,274 | 58,034 | 59,774 |
| Transfer to Operating | - | (44,915) | (10,000) | - | - | - | - |
| Transfer to Capital | (42,500) | (38,967) | (37,499) | (63,000) | (135,000) | - | (166,000) |
| Closing Balance | 789,332 | 866,746 | 883,076 | 883,076 | 816,076 | 884,076 | 786,076 |

qathet Regional District
REGIONAL PARKS GENERAL

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1300-1001 | 471,531 | 471,531 | 479,446 | 485,897 | 493,060 | 500,281 | 504,590 |
| 01-1-1300-1023 | - | 50,000 | 60,000 | - | - | - | - |
| 01-1-1300-1120 | 14,299 | 38,637 | 14,299 | 14,526 | 14,726 | 9,966 | 8,226 |
| 01-1-1300-1121 | 11,031 | 31,047 | 11,031 | 14,911 | 18,870 | 22,907 | 27,025 |
| 01-1-1300-1128 | 7,500 | 15,631 | 7,500 | 7,725 | 7,957 | 8,195 | 8,441 |
| 01-1-1300-1129 | - | - | - | - | - | - | - |
| 01-1-1300-1140 | - | - | - | - | - | - | - |
| 01-1-1300-1142 | 80,000 | 44,915 | 10,000 | - | - | - | - |
| 01-1-1300-1148 | - | - | - | - | - | - | - |
| 01-1-1300-1150 | - | - | - | - | - | - | - |
| 01-1-1300-1800 | - | 30,539 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 584,361 | 682,299 | 582,276 | 523,059 | 534,612 | 541,350 | 548,282 |
| EXPENSES | | | | | | | |
| 01-2-1300-1220 | 210,462 | 148,789 | 221,509 | 226,493 | 231,589 | 236,800 | 242,128 |
| 01-2-1300-1221 | 61,034 | 42,857 | 64,238 | 65,683 | 67,161 | 68,672 | 70,217 |
| 01-2-1300-1222 | 2,010 | 652 | 4,610 | 4,748 | 4,891 | 5,037 | 5,189 |
| 01-2-1300-1223 | 4,335 | 1,550 | 5,335 | 5,495 | 5,660 | 5,830 | 6,005 |
| 01-2-1300-1224 | - | - | - | - | - | - | - |
| 01-2-1300-1255 | - | - | - | - | - | - | - |
| 01-2-1300-1268 | 3,200 | 6,393 | 3,335 | 3,435 | 3,538 | 3,644 | 3,754 |
| 01-2-1300-1270 | 700 | 767 | 700 | 721 | 743 | 765 | 788 |
| 01-2-1300-1271 | 4,089 | 4,560 | 5,016 | 5,518 | 6,070 | 6,677 | 7,345 |
| 01-2-1300-1274 | 30,000 | 14,635 | - | (61,200) | (63,036) | (64,927) | (66,875) |
| 01-2-1300-1299 | - | - | - | - | - | - | - |
| 01-2-1300-1362 | - | 381 | - | - | - | - | - |
| 01-2-1300-1404 | 9,400 | 6,378 | 9,400 | 9,682 | 9,972 | 10,272 | 10,580 |
| 01-2-1300-1420 | - | - | - | - | - | - | - |
| 01-2-1300-1468 | - | - | - | - | - | - | - |
| 01-2-1300-1485 | 29,271 | 29,271 | 28,273 | 23,452 | 23,993 | 24,549 | 25,122 |
| 01-2-1300-1801 | - | 30,539 | - | - | - | - | - |
| TOTAL EXPENSES | 354,501 | 286,773 | 342,416 | 284,028 | 290,581 | 297,319 | 304,251 |
| 01-2-1300-1500 | 35,829 | 154,624 | 45,829 | 45,000 | 50,000 | 50,000 | 50,000 |
| 01-2-1300-1501 | 194,031 | 214,047 | 194,031 | 194,031 | 194,031 | 194,031 | 194,031 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 584,361 | 655,445 | 582,276 | 523,059 | 534,612 | 541,350 | 548,282 |
| Net Surplus (Deficit) | - | 26,854.41 | - | - | - | - | - |

qathet Regional District
SHELTER POINT PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1400-1001 | Requisition - Property Value Tax | 158,229 | 158,229 | 190,726 | 199,951 | 204,966 | 210,162 | 215,552 |
| 01-1-1400-1023 | Grant | 4,382 | - | 4,382 | - | - | - | - |
| 01-1-1400-1040 | Rental | 8,400 | 7,700 | 8,400 | 8,652 | 8,912 | 9,179 | 9,454 |
| 01-1-1400-1050 | Camper Fees | 107,000 | 103,418 | 109,500 | 112,785 | 116,169 | 119,654 | 123,243 |
| 01-1-1400-1051 | Shower & Firewood | 4,500 | 2,921 | 4,500 | 4,635 | 4,774 | 4,917 | 5,065 |
| 01-1-1400-1052 | Concession | - | - | - | - | - | - | - |
| 01-1-1400-1128 | Other | - | 549 | - | - | - | - | - |
| 01-1-1400-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1400-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1400-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| 01-1-1400-1800 | Transfer from Equity in Capi | - | 23,892 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 282,511 | 296,709 | 317,508 | 326,023 | 334,820 | 343,911 | 353,314 |
| EXPENSES | | | | | | | | |
| 01-2-1400-1220 | Salary & Wages | 54,477 | 69,629 | 57,910 | 59,213 | 60,545 | 61,907 | 63,300 |
| 01-2-1400-1221 | Payroll Benefits & Overhead | 15,798 | 17,093 | 16,794 | 17,172 | 17,558 | 17,953 | 18,357 |
| 01-2-1400-1222 | Travel | 2,000 | 4,716 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-1400-1224 | Health & Safety | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-1400-1228 | Contractor Wages | 96,436 | 107,512 | 125,812 | 128,643 | 131,537 | 134,497 | 137,523 |
| 01-2-1400-1229 | Contractor Overhead | 4,104 | 438 | 5,220 | 5,377 | 5,538 | 5,704 | 5,875 |
| 01-2-1400-1246 | Services - Other | 2,750 | 397 | 2,750 | 2,833 | 2,917 | 3,005 | 3,095 |
| 01-2-1400-1247 | Services - Telephone/Internet | 2,286 | 2,023 | 2,255 | 2,322 | 2,392 | 2,464 | 2,538 |
| 01-2-1400-1248 | Services - Heat | 1,255 | 1,322 | 1,475 | 1,519 | 1,565 | 1,612 | 1,660 |
| 01-2-1400-1249 | Service - Hydro | 5,360 | 5,181 | 5,695 | 5,866 | 6,042 | 6,224 | 6,410 |
| 01-2-1400-1250 | Services - Garbage | 6,566 | 7,960 | 8,984 | 9,254 | 9,531 | 9,817 | 10,112 |
| 01-2-1400-1264 | Concession Maintenance | 6,500 | 835 | 9,500 | 9,785 | 10,079 | 10,381 | 10,692 |
| 01-2-1400-1268 | Communications/Advertising | 1,333 | 3,296 | 1,985 | 2,045 | 2,106 | 2,169 | 2,234 |
| 01-2-1400-1270 | Other Expenses | 2,431 | 1,807 | 2,431 | 2,504 | 2,579 | 2,656 | 2,736 |
| 01-2-1400-1271 | Insurance | 7,450 | 7,492 | 8,242 | 9,066 | 9,972 | 10,970 | 12,067 |
| 01-2-1400-1274 | Studies/Professional Fees | 15,000 | 4,517 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-1400-1280 | Firewood | 2,000 | - | - | - | - | - | - |
| 01-2-1400-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1400-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1400-1404 | Facility/Grounds Repairs/Maintenance | 29,750 | 34,766 | 31,650 | 32,600 | 33,577 | 34,585 | 35,622 |
| 01-2-1400-1420 | Safety Equipment | 2,690 | 67 | 2,590 | 2,668 | 2,748 | 2,830 | 2,915 |
| 01-2-1400-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1400-1485 | Administration | 23,327 | 23,327 | 26,216 | 26,919 | 27,646 | 28,396 | 29,173 |
| 01-2-1400-1496 | Loss on Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-1400-1497 | Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-2-1400-1801 | Amortization Expense | - | 23,892 | - | - | - | - | - |
| | TOTAL EXPENSES | 282,511 | 316,272 | 317,508 | 326,023 | 334,820 | 343,911 | 353,314 |
| 01-2-1400-1500 | Transfer to Reserve (NS) | - | - | - | - | - | - | - |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 282,511 | 316,272 | 317,508 | 326,023 | 334,820 | 343,911 | 353,314 |
| | Net Surplus (Deficit) | - | 19,563.09 | - | - | - | - | - |

qathet Regional District
SHELTER POINT PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--|---------------|---------------|--------------------------|---------------|------|------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-1400-1023 | Grant | - | - | - | - | - | - |
| 01-5-1400-1128 | Other Revenue | - | - | - | - | - | - |
| 01-5-1400-1142 | Transfer from Reserve (NS) | 40,000 | 35,501 | 37,499 | 33,000 | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 40,000 | 35,501 | 37,499 | 33,000 | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-1400-1220 | Salary & Wages | - | - | - | - | - | - |
| 01-6-1400-1221 | Employee Benefits | - | - | - | - | - | - |
| 01-6-1400-1469 | Land - Development | - | - | - | - | - | - |
| 01-6-1400-1470 | Land - Improvements | - | - | 3,000 | - | - | - |
| 01-6-1400-1471 | Buildings & Structures | - | - | 30,000 | - | - | - |
| 01-6-1400-1474 | Infrastructure | 40,000 | 35,501 | 4,499 | 33,000 | - | - |
| 01-6-1400-1475 | Equipment | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 40,000 | 35,501 | 37,499 | 33,000 | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - |

qathet Regional District
HAYWIRE BAY PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1500-1001 | Requisition - Property Value Tax | 37,549 | 37,549 | 34,472 | 39,671 | 40,541 | 41,465 | 42,451 |
| 01-1-1500-1023 | Grant | 4,382 | - | 4,382 | - | - | - | - |
| 01-1-1500-1050 | Camper Fees | 125,000 | 114,258 | 127,500 | 131,325 | 135,265 | 139,323 | 143,502 |
| 01-1-1500-1051 | Shower & Firewood Revenue | 2,500 | 1,764 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 01-1-1500-1128 | Other Revenue | 8,500 | 8,670 | 8,500 | 8,755 | 9,018 | 9,288 | 9,567 |
| 01-1-1500-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1500-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1500-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1500-1800 | Transfer from Equity in Capi | - | 11,448 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 177,931 | 173,689 | 177,354 | 182,326 | 187,475 | 192,808 | 198,334 |
| EXPENSES | | | | | | | | |
| 01-2-1500-1220 | Salary & Wages | 67,245 | 85,508 | 66,850 | 68,354 | 69,892 | 71,465 | 73,073 |
| 01-2-1500-1221 | Payroll Benefits & Overhead | 19,501 | 21,636 | 19,387 | 19,823 | 20,269 | 20,725 | 21,191 |
| 01-2-1500-1222 | Transportation | 550 | 392 | 550 | 567 | 583 | 601 | 619 |
| 01-2-1500-1223 | Training | 200 | - | 200 | 206 | 212 | 219 | 225 |
| 01-2-1500-1224 | Health & Safety | 65 | - | 65 | 67 | 69 | 71 | 73 |
| 01-2-1500-1246 | Services - Other | 1,500 | 50 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-1500-1247 | Services - Telephone/Internet | 600 | 579 | 635 | 654 | 674 | 694 | 715 |
| 01-2-1500-1248 | Services - Heat | 2,090 | 1,504 | 1,848 | 1,904 | 1,961 | 2,020 | 2,080 |
| 01-2-1500-1249 | Service - Hydro | - | - | - | - | - | - | - |
| 01-2-1500-1250 | Services - Garbage | 5,232 | 4,420 | 4,781 | 4,924 | 5,072 | 5,224 | 5,381 |
| 01-2-1500-1268 | Communications/Advertising | 1,200 | 897 | 1,535 | 1,581 | 1,628 | 1,677 | 1,728 |
| 01-2-1500-1270 | Other Expenses | 1,700 | 1,765 | 1,700 | 1,751 | 1,804 | 1,858 | 1,913 |
| 01-2-1500-1271 | Insurance | 5,031 | 4,524 | 5,534 | 6,088 | 6,697 | 7,366 | 8,103 |
| 01-2-1500-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-1500-1280 | Firewood | - | - | - | - | - | - | - |
| 01-2-1500-1285 | Road Maintenance | 17,340 | 10,508 | 17,340 | 17,860 | 18,396 | 18,948 | 19,516 |
| 01-2-1500-1286 | Outdoor Learning Centre | 1,030 | - | 1,030 | 1,061 | 1,093 | 1,126 | 1,159 |
| 01-2-1500-1299 | Contingency | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-2-1500-1404 | Facility/Grounds Repairs/Maintenance | 32,350 | 33,283 | 32,350 | 33,321 | 34,320 | 35,350 | 36,410 |
| 01-2-1500-1420 | Safety Equipment | 5,605 | 706 | 5,405 | 5,567 | 5,734 | 5,906 | 6,083 |
| 01-2-1500-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1500-1485 | Administration | 14,692 | 14,692 | 14,644 | 15,054 | 15,480 | 15,920 | 16,376 |
| 01-2-1500-1801 | Amortization Expense | - | 11,448 | - | - | - | - | - |
| | TOTAL EXPENSES | 177,931 | 191,911 | 177,354 | 182,326 | 187,475 | 192,808 | 198,334 |
| 01-2-1500-1500 | Transfer to Reserve (NS) | - | - | - | - | - | - | - |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 177,931 | 191,911 | 177,354 | 182,326 | 187,475 | 192,808 | 198,334 |
| | Net Surplus (Deficit) | - | 0 - 18,221.94 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1500-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-1500-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | 76,000 |
| | TOTAL REVENUE AND FUNDING SOURCES | - | - | - | - | - | - | 76,000 |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1500-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-1500-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-1500-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-1500-1470 | Land - Improvements | - | - | - | - | - | - | - |
| 01-6-1500-1471 | Buildings & Structures | - | - | - | - | - | - | 76,000 |
| 01-6-1500-1474 | Infrastructure | - | - | - | - | - | - | - |
| 01-6-1500-1475 | Equipment | - | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | - | - | - | - | - | - | 76,000 |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
PALM BEACH PARK

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--------------------------------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1600-1001 | Requisition - Property Value Tax | 59,597 | 59,597 | 81,802 | 84,258 | 86,810 | 89,497 | 92,295 |
| 01-1-1600-1023 | Grant | - | 500 | - | - | - | - | - |
| 01-1-1600-1128 | Other | - | - | - | - | - | - | - |
| 01-1-1600-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1600-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1600-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1600-1498 | Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-1-1600-1499 | Gain on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-1600-1800 | Transfer from Equity in Capi | - | 14,002 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 59,597 | 74,100 | 81,802 | 84,258 | 86,810 | 89,497 | 92,295 |
| EXPENSES | | | | | | | | |
| 01-2-1600-1220 | Salary & Wages | 24,741 | 31,383 | 25,507 | 26,081 | 26,668 | 27,268 | 27,882 |
| 01-2-1600-1221 | Payroll Benefits & Overhead | 7,175 | 9,222 | 7,397 | 7,564 | 7,734 | 7,908 | 8,086 |
| 01-2-1600-1222 | Travel | 75 | - | 75 | 77 | 80 | 82 | 84 |
| 01-2-1600-1246 | Services - Other | 960 | 912 | 2,904 | 2,964 | 3,024 | 3,115 | 3,208 |
| 01-2-1600-1249 | Services - Hydro | 2,005 | 1,285 | 1,541 | 1,588 | 1,635 | 1,684 | 1,735 |
| 01-2-1600-1250 | Services - Garbage | 1,140 | 1,057 | 1,134 | 1,168 | 1,203 | 1,239 | 1,276 |
| 01-2-1600-1268 | Communications / Advertising | 200 | 507 | 1,250 | 1,288 | 1,326 | 1,366 | 1,407 |
| 01-2-1600-1271 | Insurance | 3,581 | 3,070 | 3,939 | 4,333 | 4,766 | 5,243 | 5,767 |
| 01-2-1600-1274 | Studies and Professional Fees | 1,200 | - | 1,200 | 1,236 | 1,273 | 1,311 | 1,351 |
| 01-2-1600-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1600-1404 | Facility/Grounds Repairs/Maintenance | 12,100 | 10,671 | 28,600 | 29,458 | 30,342 | 31,252 | 32,190 |
| 01-2-1600-1420 | Safety Equipment | 1,500 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-1600-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1600-1485 | Administration | 4,921 | 4,921 | 6,754 | 6,957 | 7,168 | 7,390 | 7,621 |
| 01-2-1600-1801 | Amortization Expense | - | 14,002 | - | - | - | - | - |
| TOTAL EXPENSES | | 59,597 | 77,031 | 81,802 | 84,258 | 86,810 | 89,497 | 92,295 |
| 01-2-1600-1500 | Transfer to Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 59,597 | 77,031 | 81,802 | 84,258 | 86,810 | 89,497 | 92,295 |
| Net Surplus (Deficit) | | - | 2,931.70 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1600-1023 | Grant | 17,500 | 17,500 | - | - | - | - | - |
| 01-5-1600-1128 | Other Revenue | 24,000 | - | - | - | - | - | - |
| 01-5-1600-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-1600-1142 | Transfer from Reserve (NS) | 2,500 | 3,465 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 44,000 | 20,965 | - | - | - | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1600-1220 | Salary & Wages | - | 1,140 | - | - | - | - | - |
| 01-6-1600-1221 | Employee Benefits | - | 392 | - | - | - | - | - |
| 01-6-1600-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-1600-1470 | Land - Improvement | 20,000 | 19,433 | - | - | - | - | - |
| 01-6-1600-1471 | Buildings & Structures | 24,000 | - | - | - | - | - | - |
| 01-6-1600-1474 | Infrastructure | - | - | - | - | - | - | - |
| 01-6-1600-1475 | Equipment | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 44,000 | 20,965 | - | - | - | - | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |

qathet Regional District
CRAIG PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1700-1001 | 60,020 | 60,020 | 55,703 | 64,466 | 66,294 | 68,190 | 70,160 |
| 01-1-1700-1023 | 7,000 | 2,589 | 7,000 | - | - | - | - |
| 01-1-1700-1140 | - | - | - | - | - | - | - |
| 01-1-1700-1128 | - | - | - | - | - | - | - |
| 01-1-1700-1148 | - | - | - | - | - | - | - |
| 01-1-1700-1150 | - | - | - | - | - | - | - |
| 01-1-1700-1800 | - | 11,152 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 67,020 | 73,761 | 62,703 | 64,466 | 66,294 | 68,190 | 70,160 |
| EXPENSES | | | | | | | |
| 01-2-1700-1220 | 24,940 | 35,941 | 25,885 | 26,467 | 27,063 | 27,672 | 28,294 |
| 01-2-1700-1221 | 7,233 | 11,101 | 7,507 | 7,676 | 7,848 | 8,025 | 8,205 |
| 01-2-1700-1222 | 50 | 825 | 50 | 52 | 53 | 55 | 56 |
| 01-2-1700-1246 | 520 | - | 520 | 536 | 552 | 568 | 585 |
| 01-2-1700-1249 | 1,020 | 855 | 992 | 1,022 | 1,052 | 1,084 | 1,116 |
| 01-2-1700-1250 | 360 | 307 | 423 | 436 | 449 | 462 | 476 |
| 01-2-1700-1268 | 200 | 570 | 500 | 515 | 530 | 546 | 563 |
| 01-2-1700-1271 | 1,963 | 2,227 | 2,449 | 2,694 | 2,964 | 3,260 | 3,586 |
| 01-2-1700-1274 | - | - | - | - | - | - | - |
| 01-2-1700-1299 | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-2-1700-1404 | 23,700 | 14,126 | 17,700 | 18,231 | 18,778 | 19,341 | 19,922 |
| 01-2-1700-1420 | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-1700-1468 | - | - | - | - | - | - | - |
| 01-2-1700-1496 | - | - | - | - | - | - | - |
| 01-2-1700-1485 | 5,534 | 5,534 | 5,177 | 5,323 | 5,474 | 5,630 | 5,793 |
| 01-2-1700-1801 | - | 11,152 | - | - | - | - | - |
| TOTAL EXPENSES | 67,020 | 82,638 | 62,703 | 64,466 | 66,294 | 68,190 | 70,160 |
| 01-2-1700-1500 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 67,020 | 82,638 | 62,703 | 64,466 | 66,294 | 68,190 | 70,160 |
| Net Surplus (Deficit) | - | 8,876.42 | - | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-1700-1140 | - | - | - | - | - | - | - |
| 01-5-1700-1142 | - | - | - | - | - | - | 18,000 |
| TOTAL REVENUE AND FUNDING SOURCES | - | - | - | - | - | - | 18,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-1700-1220 | - | - | - | - | - | - | - |
| 01-6-1700-1221 | - | - | - | - | - | - | - |
| 01-6-1700-1470 | - | - | - | - | - | - | - |
| 01-6-1700-1471 | - | - | - | - | - | - | - |
| 01-6-1700-1475 | - | - | - | - | - | - | 18,000 |
| TOTAL CAPITAL SPENDING | - | - | - | - | - | - | 18,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
 PARADISE VALLEY EXHIBITION PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------|--------------|--------------|--------------------------|--------------|--------------|--------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1800-1001 | 4,732 | 4,732 | 4,884 | 5,002 | 5,125 | 5,252 | 5,383 |
| 01-1-1800-1128 | - | - | - | - | - | - | - |
| 01-1-1800-1140 | - | - | - | - | - | - | - |
| 01-1-1800-1148 | - | - | - | - | - | - | - |
| 01-1-1800-1150 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 4,732 | 4,732 | 4,884 | 5,002 | 5,125 | 5,252 | 5,383 |
| EXPENSES | | | | | | | |
| 01-2-1800-1220 | 1,164 | 640 | 1,005 | 1,028 | 1,051 | 1,075 | 1,099 |
| 01-2-1800-1221 | 337 | 191 | 292 | 298 | 305 | 312 | 319 |
| 01-2-1800-1222 | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1800-1246 | 620 | - | 620 | 639 | 658 | 677 | 698 |
| 01-2-1800-1249 | - | - | - | - | - | - | - |
| 01-2-1800-1250 | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-1800-1271 | 61 | 45 | 67 | 73 | 81 | 89 | 98 |
| 01-2-1800-1274 | - | - | - | - | - | - | - |
| 01-2-1800-1299 | - | - | - | - | - | - | - |
| 01-2-1800-1362 | - | - | - | - | - | - | - |
| 01-2-1800-1404 | 1,650 | 320 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-1800-1420 | - | - | - | - | - | - | - |
| 01-2-1800-1485 | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| TOTAL EXPENSES | 4,732 | 1,947 | 4,884 | 5,002 | 5,125 | 5,252 | 5,383 |
| 01-2-1800-1500 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 4,732 | 1,947 | 4,884 | 5,002 | 5,125 | 5,252 | 5,383 |
| Net Surplus (Deficit) | 0 | 2,785.09 | - | - | - | - | - |

qathet Regional District
DIVER'S ROCK PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------|--------------|--------------|--------------------------|--------------|--------------|--------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-1810-1001 | 8,499 | 8,499 | 8,623 | 8,848 | 9,079 | 9,318 | 9,564 |
| 01-1-1810-1023 | - | - | - | - | - | - | - |
| 01-1-1810-1128 | - | - | - | - | - | - | - |
| 01-1-1810-1140 | - | - | - | - | - | - | - |
| 01-1-1810-1148 | - | - | - | - | - | - | - |
| 01-1-1810-1150 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 8,499 | 8,499 | 8,623 | 8,848 | 9,079 | 9,318 | 9,564 |
| EXPENSES | | | | | | | |
| 01-2-1810-1220 | 1,795 | 1,541 | 1,885 | 1,927 | 1,971 | 2,015 | 2,060 |
| 01-2-1810-1221 | 521 | 485 | 547 | 559 | 571 | 584 | 597 |
| 01-2-1810-1222 | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1810-1246 | - | - | - | - | - | - | - |
| 01-2-1810-1249 | - | - | - | - | - | - | - |
| 01-2-1810-1250 | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-1810-1271 | 83 | 81 | 92 | 101 | 111 | 122 | 134 |
| 01-2-1810-1274 | - | - | - | - | - | - | - |
| 01-2-1810-1299 | - | - | - | - | - | - | - |
| 01-2-1810-1404 | 5,200 | 223 | 5,200 | 5,356 | 5,517 | 5,682 | 5,853 |
| 01-2-1810-1420 | - | - | - | - | - | - | - |
| 01-2-1810-1485 | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| TOTAL EXPENSES | 8,499 | 3,080 | 8,623 | 8,848 | 9,079 | 9,318 | 9,564 |
| 01-2-1810-1500 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 8,499 | 3,080 | 8,623 | 8,848 | 9,079 | 9,318 | 9,564 |
| Net Surplus (Deficit) | 0 | 5,419.06 | - | - | - | - | - |

qathet Regional District
KLA HA MEN LUND GAZEBO PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|---------------|---------------|--------------------------|----------------|----------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1820-1001 | Requisition - Property Value Tax | 27,520 | 27,520 | 28,687 | 28,141 | 28,449 | 28,772 | 29,112 |
| 01-1-1820-1023 | Grant | - | 346 | - | - | - | - | - |
| 01-1-1820-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1820-1128 | Other Revenue | 18,000 | 18,000 | 18,000 | 18,540 | 19,096 | 19,669 | 20,259 |
| 01-1-1820-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1820-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 45,520 | 45,866 | 46,687 | 46,681 | 47,546 | 48,441 | 49,371 |
| EXPENSES | | | | | | | | |
| 01-2-1820-1220 | Salary & Wages | 6,356 | 6,860 | 6,157 | 6,296 | 6,437 | 6,582 | 6,730 |
| 01-2-1820-1221 | Payroll Benefits & Overhead | 1,843 | 2,129 | 1,786 | 1,826 | 1,867 | 1,909 | 1,952 |
| 01-2-1820-1222 | Travel | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1820-1246 | Services - Other | - | 50 | - | - | - | - | - |
| 01-2-1820-1249 | Services - Hydro | 190 | 143 | 184 | 189 | 195 | 201 | 207 |
| 01-2-1820-1250 | Services - Garbage | 20 | 20 | 20 | 21 | 21 | 22 | 23 |
| 01-2-1820-1268 | Communications/Advertising | - | 275 | 750 | - | - | - | - |
| 01-2-1820-1270 | Other | - | - | - | - | - | - | - |
| 01-2-1820-1271 | Insurance | 257 | 764 | 841 | 925 | 1,017 | 1,119 | 1,231 |
| 01-2-1820-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1820-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1820-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1820-1404 | Facility/Grounds Repairs/Maintenance | 16,051 | 3,356 | 16,051 | 16,533 | 17,029 | 17,539 | 18,066 |
| 01-2-1820-1420 | Safety Equipment | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-1820-1485 | Administration | 2,253 | 2,253 | 2,349 | 2,326 | 2,396 | 2,468 | 2,544 |
| | TOTAL EXPENSES | 27,520 | 15,849 | 28,687 | 28,681 | 29,546 | 30,441 | 31,371 |
| 01-2-1820-1500 | Transfer to Reserve (Non Stat) | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 45,520 | 33,849 | 46,687 | 46,681 | 47,546 | 48,441 | 49,371 |
| | Net Surplus (Deficit) | - | 0 | 12,016.24 | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1820-1023 | Grant | - | - | - | 250,000 | - | - | - |
| 01-5-1820-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-1820-1142 | Transfer from Reserve (NS) | - | - | - | 30,000 | 135,000 | - | 72,000 |
| | TOTAL REVENUE AND FUNDING SOURCES | - | - | - | 280,000 | 135,000 | - | 72,000 |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1820-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| 01-6-1820-1471 | Buildings | - | - | - | - | 135,000 | - | 72,000 |
| 01-6-1820-1474 | Infrastructure | - | - | - | 280,000 | - | - | - |
| | TOTAL CAPITAL SPENDING | - | - | - | 280,000 | 135,000 | - | 72,000 |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
ROSSANDER PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|--------------|--------------|--------------------------|--------------|--------------|--------------|--------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1830-1001 | Requisition - Property Value Tax | 3,790 | 3,790 | 3,788 | 3,874 | 3,963 | 4,055 | 4,150 |
| 01-1-1830-1023 | Grant | - | - | - | - | - | - | - |
| 01-1-1830-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-1830-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1830-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1830-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 3,790 | 3,790 | 3,788 | 3,874 | 3,963 | 4,055 | 4,150 |
| EXPENSES | | | | | | | | |
| 01-2-1830-1220 | Salary & Wages | 886 | 297 | 880 | 899 | 920 | 940 | 961 |
| 01-2-1830-1221 | Payroll Benefits & Overhead | 257 | 129 | 255 | 261 | 267 | 273 | 279 |
| 01-2-1830-1222 | Travel | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1830-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-1830-1249 | Services - Hydro | - | - | - | - | - | - | - |
| 01-2-1830-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-1830-1268 | Advertising/Communications | - | - | - | - | - | - | - |
| 01-2-1830-1271 | Insurance | 48 | 36 | 53 | 58 | 64 | 70 | 77 |
| 01-2-1830-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1830-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1830-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1830-1404 | Facility/Grounds Repairs/Maintenance | 1,800 | 61 | 1,800 | 1,854 | 1,910 | 1,967 | 2,026 |
| 01-2-1830-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-1830-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| | TOTAL EXPENSES | 3,790 | 1,272 | 3,788 | 3,874 | 3,963 | 4,055 | 4,150 |
| 01-2-1830-1500 | Transfer to Reserve (Non Stat) | - | - | - | - | - | - | - |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 3,790 | 1,272 | 3,788 | 3,874 | 3,963 | 4,055 | 4,150 |
| | Net Surplus (Deficit) | - | 2,518.35 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1830-1128 | Other Revenue | - | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | - | - | - | - | - | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1830-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | - | - | - | - | - | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
CEMETERIES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|--|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-2000-1001 | Requisition - Property Value Tax | 194,567 | 194,567 | 206,680 | 214,635 | 215,031 | 222,577 | 230,514 |
| 01-1-2000-1023 | Grant | 4,382 | - | 4,382 | - | - | - | - |
| | Cranberry - Sales & Services | 106,618 | 107,562 | 117,280 | 120,798 | 124,422 | 128,155 | 132,000 |
| | Woodland - Sales & Services | 1,000 | 9,068 | 4,900 | 5,047 | 5,198 | 5,354 | 5,515 |
| 01-1-2000-1084 | Care Fund Contributions Collected | 7,000 | 8,386 | 7,000 | 7,210 | 7,426 | 7,649 | 7,878 |
| 01-1-2000-1120 | Interest Revenue (NS) | 5,445 | 13,987 | 5,445 | 4,784 | 11,235 | 10,821 | 10,322 |
| 01-1-2000-1121 | Interest Revenue (Care Fund) | 7,192 | 18,696 | 7,192 | 7,476 | 7,770 | 8,074 | 8,388 |
| 01-1-2000-1128 | Other Revenue | 2,500 | 4,882 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 01-1-2000-1133 | Truck/Equipment Recoveries | - | - | - | - | - | - | - |
| 01-1-2000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-2000-1141 | Transfer from Reserve (Care Fund) | - | - | - | - | - | - | - |
| 01-1-2000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-2000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-2000-1150 | Prior Year Surplus - Operating | 50,000 | 50,000 | 42,038 | 40,000 | 40,000 | 40,000 | 40,000 |
| 01-1-2000-1499 | Gain on Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-2000-1800 | Transfer from Equity in Capital | - | 31,153 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 378,704 | 438,300 | 397,417 | 402,525 | 413,734 | 425,362 | 437,432 |
| EXPENSES | | | | | | | | |
| 01-2-2000-1220 | Salary & Wages | 163,837 | 158,504 | 168,005 | 169,229 | 173,037 | 176,930 | 180,911 |
| 01-2-2000-1221 | Payroll Benefits & Overhead | 47,513 | 41,320 | 48,722 | 49,818 | 50,939 | 52,085 | 53,257 |
| 01-2-2000-1222 | Travel | 1,000 | 656 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-2000-1223 | Training | - | - | - | - | - | - | - |
| 01-2-2000-1224 | Health & Safety | 1,295 | - | 1,495 | 1,540 | 1,586 | 1,634 | 1,683 |
| 01-2-2000-1244 | Equipment Purchases | 8,480 | - | 5,500 | 5,665 | 5,835 | 6,010 | 6,190 |
| 01-2-2000-1245 | Software & Licenses | 1,550 | 1,998 | 2,820 | 2,905 | 2,992 | 3,081 | 3,174 |
| 01-2-2000-1246 | Services - Other | 3,980 | 2,377 | 1,926 | 1,983 | 2,043 | 2,104 | 2,167 |
| 01-2-2000-1247 | Services - Phone | 3,150 | 2,605 | 2,913 | 3,001 | 3,091 | 3,184 | 3,279 |
| 01-2-2000-1248 | Services - Heat | 2,520 | 2,123 | 2,655 | 2,735 | 2,817 | 2,902 | 2,989 |
| 01-2-2000-1249 | Services - Hydro | 3,410 | 3,261 | 3,714 | 3,825 | 3,940 | 4,058 | 4,180 |
| 01-2-2000-1250 | Services - Garbage | 1,200 | 1,394 | 1,386 | 1,428 | 1,470 | 1,515 | 1,560 |
| 01-2-2000-1251 | Stationary & Supplies | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-2000-1255 | Consultant | - | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-2000-1259 | Services - Tax | - | - | - | - | - | - | - |
| 01-2-2000-1260 | Services - Water | - | 326 | - | - | - | - | - |
| 01-2-2000-1261 | Services - Sewer | - | - | - | - | - | - | - |
| 01-2-2000-1262 | Services - Postage / Freight | - | - | - | - | - | - | - |
| 01-2-2000-1265 | Equipment O & M | - | 2,005 | - | - | - | - | - |
| 01-2-2000-1268 | Communications/Advertising | - | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-2000-1270 | Other | - | 2,808 | - | - | - | - | - |
| 01-2-2000-1271 | Insurance | 12,284 | 13,209 | 14,530 | 15,983 | 17,582 | 19,340 | 21,274 |
| 01-2-2000-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-2000-1294 | Purchases for Re-sale | 16,800 | 25,325 | 16,800 | 17,304 | 17,823 | 18,358 | 18,909 |
| 01-2-2000-1298 | Operating Reserve | - | - | - | - | - | - | - |
| 01-2-2000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-2000-1404 | Facility/Grounds Repairs/Maintenance | 38,000 | 24,384 | 38,000 | 39,140 | 40,314 | 41,524 | 42,769 |
| 01-2-2000-1415 | Woodlands O & M | 8,209 | 4,351 | 8,209 | 8,455 | 8,709 | 8,970 | 9,239 |
| 01-2-2000-1416 | Mausoleum O & M | 5,400 | 1,555 | 5,400 | 5,562 | 5,729 | 5,901 | 6,078 |
| 01-2-2000-1420 | Safety Equipment | 3,605 | 206 | 8,405 | 8,657 | 8,917 | 9,184 | 9,460 |
| 01-2-2000-1430 | Consultant - Computer Systems Services | 1,100 | - | 1,933 | 1,991 | 2,051 | 2,112 | 2,176 |
| 01-2-2000-1485 | Administration | 29,109 | 29,109 | 30,241 | 30,864 | 31,742 | 32,654 | 33,601 |
| 01-2-2000-1496 | Loss on Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-2000-1497 | Asset Transfer To Admin | - | - | - | - | - | - | - |
| 01-2-2000-1801 | Amortization Expense | - | 31,153 | - | - | - | - | - |
| | TOTAL EXPENSES | 352,542 | 348,669 | 366,255 | 373,793 | 384,436 | 395,479 | 406,947 |

qathet Regional District
CEMETERIES

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| 01-2-2000-1501 | Transfer to Reserve - Care Fund | 14,192 | 27,929 | 14,192 | 14,686 | 15,196 | 15,723 | 16,267 |
| 01-2-2000-1500 | Transfer to Reserve (NS) | 11,970 | 20,512 | 16,970 | 14,046 | 14,103 | 14,160 | 14,218 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 378,704 | 397,109 | 397,417 | 402,525 | 413,734 | 425,362 | 437,432 |
| Net Surplus (Deficit) | | 0 | 41,191 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-2000-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-2000-1142 | Transfer from Reserve (NS) | 45,000 | 25,152 | 159,150 | 50,000 | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 45,000 | 25,152 | 159,150 | 50,000 | - | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-2000-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-2000-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-2000-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| 01-6-2000-1470 | Land - Improvement | 20,000 | - | - | - | - | - | - |
| 01-6-2000-1471 | Buildings & Structures | - | - | 115,000 | 50,000 | - | - | - |
| 01-6-2000-1474 | Infrastructure | - | - | - | - | - | - | - |
| 01-6-2000-1475 | Equipment - General | - | - | 44,150 | - | - | - | - |
| 01-6-2000-1478 | Vehicles | 25,000 | 25,152 | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 45,000 | 25,152 | 159,150 | 50,000 | - | - | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| CARE FUND - STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 375,715 | 375,715 | 403,644 | 417,836 | 432,522 | 447,717 | 463,440 |
| Interest Earned | | 7,192 | 18,696 | 7,192 | 7,476 | 7,770 | 8,074 | 8,388 |
| Transfers from Operating | | 7,000 | 9,233 | 7,000 | 7,210 | 7,426 | 7,649 | 7,878 |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Closing Balance | | 389,907 | 403,644 | 417,836 | 432,522 | 447,717 | 463,440 | 479,707 |
| NON-STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 284,431 | 284,431 | 279,791 | 137,611 | 101,657 | 115,760 | 129,920 |
| Interest Earned | | 5,445 | 13,987 | 5,445 | 4,784 | 3,465 | 2,747 | 1,934 |
| Transfers from Operating | | 6,525 | 6,525 | 11,525 | 9,262 | 10,638 | 11,413 | 12,284 |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Transfer to Capital | | (45,000) | 25,152 | (159,150) | (50,000) | - | - | - |
| Closing Balance | | 251,401 | 279,791 | 137,611 | 101,657 | 115,760 | 129,920 | 144,138 |

qathet Regional District
REGIONAL ANIMAL SHELTER SERVICE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------------------------------|---------------|---------------|---------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-2100-1001 | Requisition - Property Value Tax | 95,640 | 95,640 | 99,313 | 102,246 | 105,268 | 108,381 | 111,588 |
| 01-1-2100-1120 | Interest Revenue (NS) | 69 | 172 | 69 | 150 | 72 | 73 | 75 |
| 01-1-2100-1150 | Prior Year Surplus - Operating | - | (1) | 1 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 95,710 | 95,811 | 99,381 | 102,395 | 105,340 | 108,454 | 111,663 |
| EXPENSES | | | | | | | | |
| 01-2-2100-1215 | SPCA Contribution | 94,140 | 94,140 | 97,811 | 100,746 | 103,768 | 106,881 | 110,088 |
| 01-2-2100-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 95,640 | 95,640 | 99,311 | 102,246 | 105,268 | 108,381 | 111,588 |
| 01-2-2100-1500 | Transfer to Reserve (NS) | 69 | 172 | 69 | 150 | 72 | 73 | 75 |
| 01-2-2100-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 95,710 | 95,812 | 99,381 | 102,395 | 105,340 | 108,454 | 111,663 |
| Net Surplus (Deficit) | | - | (1) | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 3,500 | 3,500 | 3,672 | 3,741 | 3,891 | 3,963 | 4,036 |
| Interest Earned | | 69 | 172 | 69 | 150 | 72 | 73 | 75 |
| Transfers from Operating | | - | - | - | - | - | - | - |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Transfer to Capital | | - | - | - | - | - | - | - |
| Closing Balance | | 3,569 | 3,672 | 3,741 | 3,891 | 3,963 | 4,036 | 4,111 |

qathet Regional District
EMERGENCY PROGRAM - AREA 'D'

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-2200-1001 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-1-2200-1128 | - | - | - | - | - | - | - |
| 01-1-2200-1150 | - | 14 | 48 | - | - | - | - |
| 01-1-2200-1800 | - | 903 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 15,000 | 15,917 | 15,048 | 15,000 | 15,000 | 15,000 | 15,000 |
| EXPENSES | | | | | | | |
| 01-2-2200-1215 | 13,395 | 13,395 | 13,433 | 13,373 | 13,360 | 13,346 | 13,331 |
| 01-2-2200-1244 | - | - | - | - | - | - | - |
| 01-2-2200-1271 | 105 | 71 | 116 | 127 | 140 | 154 | 169 |
| 01-2-2200-1275 | - | - | - | - | - | - | - |
| 01-2-2200-1362 | - | - | - | - | - | - | - |
| 01-2-2200-1485 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-2200-1801 | - | 903 | - | - | - | - | - |
| TOTAL EXPENSES | 15,000 | 15,869 | 15,048 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-2-2200-1500 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 15,000 | 15,869 | 15,048 | 15,000 | 15,000 | 15,000 | 15,000 |
| Net Surplus (Deficit) | - 0 | 49 | - | - | - | - | - |

qathet Regional District
 REGIONAL EMERGENCY PREPAREDNESS PROGRAM

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-2300-1001 | 237,643 | 237,643 | 266,330 | 253,498 | 259,365 | 265,445 | 271,747 |
| 01-1-2300-1023 | 225,000 | 110,745 | 391,157 | 25,000 | - | - | - |
| 01-1-2300-1120 | 4,672 | 13,639 | 4,672 | 3,372 | 4,072 | 4,772 | 5,472 |
| 01-1-2300-1128 | - | 229 | - | - | - | - | - |
| 01-1-2305-1128 | - | 560 | - | - | - | - | - |
| 01-1-2300-1142 | - | - | - | - | - | - | - |
| 01-1-2300-1148 | - | - | - | - | - | - | - |
| 01-1-2305-1148 | - | - | - | - | - | - | - |
| 01-1-2300-1150 | - | - | - | - | - | - | - |
| 01-1-2300-1800 | - | 22,569 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 467,316 | 385,385 | 662,160 | 281,870 | 263,437 | 270,217 | 277,219 |
| EXPENSES | | | | | | | |
| General | | | | | | | |
| 01-2-2300-1220 | 23,247 | 21,347 | 29,845 | 30,516 | 31,203 | 31,905 | 32,623 |
| 01-2-2300-1221 | 6,742 | 6,140 | 8,655 | 8,850 | 9,049 | 9,252 | 9,461 |
| 01-2-2300-1222 | 6,000 | 1,612 | 6,000 | 6,180 | 6,365 | 6,556 | 6,753 |
| 01-2-2300-1223 | 11,570 | 15,946 | 9,250 | 9,528 | 9,813 | 10,108 | 10,411 |
| 01-2-2300-1224 | - | - | - | - | - | - | - |
| 01-2-2300-1228 | 228,600 | 100,501 | 394,757 | 25,000 | - | - | - |
| 01-2-2300-1229 | 3,940 | 3,006 | 4,981 | 5,131 | 5,284 | 5,443 | 5,606 |
| 01-2-2300-1240 | 7,291 | 7,655 | 7,339 | 7,559 | 7,786 | 8,019 | 8,260 |
| 01-2-2300-1245 | - | - | - | - | - | - | - |
| 01-2-2300-1246 | 1,500 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-2300-1247 | 3,760 | 3,365 | 3,844 | 3,959 | 4,078 | 4,200 | 4,326 |
| 01-2-2300-1268 | - | 5,312 | 10,700 | 11,021 | 11,352 | 11,692 | 12,043 |
| 01-2-2300-1270 | 15,500 | 15,028 | 15,500 | 15,965 | 16,444 | 16,937 | 17,445 |
| 01-2-2300-1271 | 1,380 | 2,522 | 2,775 | 3,052 | 3,357 | 3,693 | 4,062 |
| 01-2-2300-1274 | - | - | - | - | - | - | - |
| 01-2-2300-1281 | 7,500 | 1,029 | 7,500 | 7,725 | 7,957 | 8,195 | 8,441 |
| 01-2-2300-1299 | 5,000 | - | - | - | - | - | - |
| 01-2-2300-1354 | 11,000 | 11,911 | 11,000 | 11,330 | 11,670 | 12,020 | 12,381 |
| 01-2-2300-1367 | 900 | 900 | 900 | 927 | 955 | 983 | 1,013 |
| 01-2-2300-1368 | 11,000 | 13,126 | 12,552 | 12,929 | 13,317 | 13,716 | 14,128 |
| 01-2-2300-1369 | 7,000 | 4,378 | 7,000 | 7,210 | 7,426 | 7,649 | 7,879 |
| 01-2-2300-1370 | 500 | - | 500 | - | - | - | - |
| 01-2-2300-1371 | 15,000 | 4,352 | 15,000 | 15,450 | 15,914 | 16,391 | 16,883 |
| 01-2-2300-1388 | 15,000 | 16,283 | 15,000 | - | - | - | - |
| 01-2-2300-1420 | - | - | - | - | - | - | - |
| 01-2-2300-1430 | 1,000 | - | 2,250 | 2,318 | 2,387 | 2,459 | 2,532 |
| 01-2-2300-1485 | 48,886 | 48,886 | 60,312 | 60,676 | 62,489 | 64,358 | 66,284 |
| 01-2-2300-1801 | - | 22,569 | - | - | - | - | - |
| Subtotal General | 432,316 | 305,868 | 627,160 | 246,870 | 228,437 | 235,217 | 242,219 |

qathet Regional District
REGIONAL EMERGENCY PREPAREDNESS PROGRAM

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| Emergency Operation Center | | | | | | | |
| 01-2-2305-1220 | EOC - Overtime Wages | - | - | - | - | - | - |
| 01-2-2305-1221 | EOC - Benefit Costs | - | - | - | - | - | - |
| 01-2-2305-1222 | EOC - Travel | - | - | - | - | - | - |
| 01-2-2305-1227 | EOC - Food | - | - | - | - | - | - |
| 01-2-2305-1228 | EOC - Service Contracts | - | 560 | - | - | - | - |
| 01-2-2305-1243 | EOC - Rented Equipment | - | - | - | - | - | - |
| 01-2-2305-1244 | EOC - Equipment Purchases | - | - | - | - | - | - |
| 01-2-2305-1245 | EOC - Software & Licences | - | - | - | - | - | - |
| 01-2-2305-1247 | EOC - Telephone and data service | - | - | - | - | - | - |
| 01-2-2305-1265 | EOC - Owned Equipment Operating Costs | - | - | - | - | - | - |
| 01-2-2305-1268 | EOC - Communications/Advertising | - | - | - | - | - | - |
| 01-2-2305-1281 | EOC - Materials & Supplies | - | - | - | - | - | - |
| 01-2-2305-1354 | EOC - Public Information | - | - | - | - | - | - |
| 01-2-2305-1420 | EOC - Safety Equipment | - | - | - | - | - | - |
| 01-2-2305-1299 | EOC - Contingency | - | - | - | - | - | - |
| | Subtotal Emergency Operation Center | - | 560 | - | - | - | - |
| | TOTAL EXPENSES | 433,696 | 308,950 | 629,934 | 249,922 | 231,794 | 238,910 |
| | | | | | | | 246,281 |
| DEBT & TRANSFERS | | | | | | | |
| 01-2-2300-1500 | Transfer to Reserve (NS) | 35,000 | 69,137 | 35,000 | 35,000 | 35,000 | 35,000 |
| 01-2-2300-1520 | Deferred Revenue | - | - | - | - | - | - |
| 01-2-2300-1506 | Transfer to Capital | - | - | - | - | - | - |
| 01-2-2300-1557 | Debt Principle | - | - | - | - | - | - |
| 01-2-2300-1558 | Debt Interest | - | - | - | - | - | - |
| | TOTAL DEBT & TRANSFERS | 35,000 | 69,137 | 35,000 | 35,000 | 35,000 | 35,000 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 467,316 | 375,564 | 662,160 | 281,870 | 263,437 | 277,219 |
| | Net Surplus (Deficit) | - | 9,820.93 | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-2300-1142 | Transfer from Reserve (NS) | 100,000 | 11,022 | - | 95,000 | - | - |
| 01-5-2300-1152 | Transfer from Operating | - | - | - | - | - | - |
| 01-5-2300-1143 | Borrowing | - | - | - | - | - | - |
| 01-5-2300-1023 | Grant | 12,500 | 25,000 | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 112,500 | 36,022 | - | 95,000 | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-2300-1220 | Salary & Wages | - | - | - | - | - | - |
| 01-6-2300-1221 | Employee Benefits | - | - | - | - | - | - |
| 01-6-2300-1471 | Buildings | - | - | - | - | - | - |
| 01-6-2300-1475 | Equipment | 112,500 | 36,022 | - | 95,000 | - | - |
| 01-6-2300-1478 | Vehicle | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 112,500 | 36,022 | - | 95,000 | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 266,333 | 266,333 | 324,448 | 359,448 | 299,448 | 334,448 |
| | Interest Earned | 4,672 | 13,639 | 4,672 | 3,372 | 4,072 | 4,772 |
| | Transfers from Operating | 30,328 | 55,498 | 30,328 | 31,628 | 30,928 | 30,228 |
| | Transfer to Operating | - | - | - | - | - | - |
| | Transfer to Capital | (100,000) | (11,022) | - | (95,000) | - | - |
| | Closing Balance | 201,333 | 324,448 | 359,448 | 299,448 | 334,448 | 369,448 |

qathet Regional District
HERITAGE CONSERVATION

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-3000-1001 | Requisition - Property Value Tax | 244,500 | 244,500 | 261,510 | 269,310 | 277,345 | 285,620 | 294,144 |
| 01-1-3000-1120 | Interest Revenue | - | - | - | - | - | - | - |
| 01-1-3000-1150 | Prior Year Surplus | - | 0 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 244,500 | 244,500 | 261,510 | 269,310 | 277,345 | 285,620 | 294,144 |
| EXPENSES | | | | | | | | |
| 01-2-3000-1215 | Powell River Museum Contribution | 243,000 | 243,000 | 260,010 | 267,810 | 275,845 | 284,120 | 292,644 |
| 01-2-3000-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 244,500 | 244,500 | 261,510 | 269,310 | 277,345 | 285,620 | 294,144 |
| 01-2-3000-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 244,500 | 244,500 | 261,510 | 269,310 | 277,345 | 285,620 | 294,144 |
| Net Surplus (Deficit) | | - | 0 | - | - | - | - | - |

qathet Regional District
 LIBRARY SERVICES (A,B,C,D)

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-3100-1001 | Requisition - Property Value Tax | 437,299 | 437,299 | 453,195 | 470,983 | 485,067 | 499,574 | 514,516 |
| 01-1-3100-1128 | Contribution from Tla'Amin | 8,436 | 8,785 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| 01-1-3100-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-3100-1150 | Prior Year Surplus | - | 4,153 | 4,113 | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 445,735 | 450,237 | 466,308 | 479,983 | 494,067 | 508,574 | 523,516 |
| EXPENSES | | | | | | | | |
| 01-2-3100-1215 | Powell River Library Contribution | 444,235 | 444,625 | 464,808 | 478,483 | 492,567 | 507,074 | 522,016 |
| 01-2-3100-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-3100-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 445,735 | 446,125 | 466,308 | 479,983 | 494,067 | 508,574 | 523,516 |
| | Net Surplus (Deficit) | - | 4,113 | - | - | - | - | - |

qathet Regional District
EMERGENCY TELEPHONE (911) SERVICES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-3200-1001 | 224,931 | 224,931 | 223,882 | 248,000 | 254,621 | 261,360 | 268,221 |
| 01-1-3200-1080 | 46,427 | 47,845 | 46,427 | 45,499 | 44,589 | 43,697 | 42,823 |
| 01-1-3200-1128 | 1,939 | 2,285 | 2,331 | 2,401 | 2,473 | 2,547 | 2,624 |
| 01-1-3200-1150 | - | 20,858 | 29,790 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 273,297 | 295,919 | 302,430 | 295,900 | 301,683 | 307,604 | 313,668 |
| EXPENSES | | | | | | | |
| 01-2-3200-1215 | 228,010 | 232,022 | 254,566 | 259,657 | 264,850 | 270,147 | 275,550 |
| 01-2-3200-1256 | 4,833 | 5,007 | 4,833 | 4,736 | 4,642 | 4,549 | 4,458 |
| 01-2-3200-1270 | - | - | - | - | - | - | - |
| 01-2-3200-1271 | 1,714 | 1,291 | 1,885 | 2,074 | 2,281 | 2,510 | 2,761 |
| 01-2-3200-1299 | 7,000 | - | 7,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-3200-1362 | 10,000 | 6,070 | 10,000 | - | - | - | - |
| 01-2-3200-1485 | 21,740 | 21,740 | 24,146 | 24,432 | 24,910 | 25,399 | 25,899 |
| TOTAL EXPENSES | 273,297 | 266,130 | 302,430 | 295,900 | 301,683 | 307,604 | 313,668 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 273,297 | 266,130 | 302,430 | 295,900 | 301,683 | 307,604 | 313,668 |
| Net Surplus (Deficit) | (0) | 29,790 | - | - | - | - | - |

qathet Regional District
WASTE MANAGEMENT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|--|------------------|------------------|--------------------------|------------------|------------------|------------------|------------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-3500-1001 | Requisition - Property Value Tax | 1,655,524 | 1,655,524 | 3,080,577 | 3,311,397 | 3,341,176 | 3,463,620 | 3,622,191 |
| 01-1-3500-1023 | Grant | 21,450 | 13,750 | 21,450 | - | - | - | - |
| 01-1-3500-1090 | Tipping Fees - Mainland | 1,570,515 | 1,594,195 | 1,695,455 | 1,632,985 | 1,664,220 | 1,664,220 | 1,664,220 |
| 01-1-3505-1090 | Tipping Fees - Lasqueti | 5,000 | 6,394 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-1-3500-1091 | Recycling BC Incentives/Fees | 112,465 | 125,120 | 112,465 | 115,839 | 119,314 | 122,894 | 126,580 |
| 01-1-3500-1092 | Trash Bash Contribution | - | - | - | - | - | - | - |
| 01-1-3500-1093 | Sales - Other | - | - | - | - | - | - | - |
| 01-1-3500-1120 | Interest Revenue (NS) | 28,574 | 74,423 | 23,100 | 15,395 | 14,288 | 14,755 | 16,106 |
| 01-1-3500-1128 | Other | 15,390 | 21,801 | 15,390 | 15,852 | 16,327 | 16,817 | 17,322 |
| 01-1-3500-1129 | Proceeds on Sale of Assets | - | - | - | - | - | - | - |
| 01-1-3505-1128 | Other - Lasqueti | - | 4,553 | - | - | - | - | - |
| 01-1-3505-1129 | Proceeds on Sale of Assets Lasqueti | - | - | - | - | - | - | - |
| 01-1-3500-1140 | Transfer from Reserve (CW) | 20,700 | 893 | - | - | - | - | - |
| 01-1-3500-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-3505-1146 | Transfer from Landfill Liability | 18,850 | 9,868 | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 |
| 01-1-3500-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-3500-1150 | Prior Year Surplus | 35,000 | 35,000 | 35,000 | - | 100,000 | 100,000 | 100,000 |
| 01-1-3500-1194 | Invasive species treatment | 1,000 | - | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-1-3500-1499 | Gain on Sale of Assets | - | - | - | - | - | - | - |
| 01-1-3500-1800 | Transfer from Equity in Capital | - | 41,435 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 3,484,469 | 3,582,954 | 5,009,437 | 5,118,237 | 5,282,888 | 5,410,685 | 5,575,639 |
| EXPENSES | | | | | | | | |
| Waste Management - Mainland | | | | | | | | |
| 01-2-3500-1220 | Salary & Wages | 123,955 | 115,859 | 401,108 | 410,133 | 359,361 | 367,447 | 375,714 |
| 01-2-3500-1221 | Payroll Benefits & Overhead | 35,947 | 24,960 | 116,321 | 118,939 | 121,615 | 124,351 | 127,149 |
| 01-2-3500-1222 | Travel | 7,735 | 321 | 10,690 | 11,011 | 11,341 | 11,681 | 12,032 |
| 01-2-3500-1223 | Training, Conferences and Memberships | 5,950 | 4,132 | 12,818 | 13,203 | 13,599 | 14,007 | 14,427 |
| 01-2-3500-1224 | Health & Safety | 500 | - | 7,825 | 8,060 | 8,302 | 8,551 | 8,807 |
| 01-2-3500-1228 | Contractor Wages | 6,388 | 6,388 | 6,388 | 6,580 | 6,777 | 6,980 | 7,190 |
| 01-2-3500-1229 | Contractor Overhead | 8,169 | 10,793 | 6,614 | 6,812 | 7,016 | 7,227 | 7,444 |
| 01-2-3500-1240 | Burn Boss O&M | 1,400 | 1,679 | 7,400 | 7,622 | 7,851 | 8,086 | 8,329 |
| 01-2-3500-1255 | Consulting Fees | 23,500 | 18,786 | 52,000 | 5,000 | 5,150 | 5,305 | 5,464 |
| 01-2-3500-1268 | Communications/Advertising | 5,000 | 7,299 | 13,004 | 13,395 | 13,796 | 14,210 | 14,637 |
| 01-2-3500-1270 | Other | 12,629 | 11,963 | 16,829 | 17,334 | 17,854 | 18,389 | 18,941 |
| 01-2-3500-1271 | Insurance | 16,528 | 24,050 | 26,455 | 29,101 | 32,011 | 35,212 | 38,733 |
| 01-2-3500-1274 | Studies/Professional Fees | 20,700 | 850 | - | 50,000 | 51,500 | 53,045 | 54,636 |
| 01-2-3500-1294 | Purchases for resale | - | - | - | - | - | - | - |
| 01-2-3500-1299 | Contingency | - | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 01-2-3500-1354 | Public Information | 146,198 | 137,415 | 80,000 | 82,400 | 84,872 | 87,418 | 90,041 |
| 01-2-3500-1362 | Legal | 30,000 | 18,492 | 25,000 | 25,750 | 26,523 | 27,318 | 28,138 |
| 01-2-3500-1372 | Shoreline Cleanup | 11,600 | 5,854 | 10,000 | 10,300 | 10,609 | 10,927 | 11,255 |
| 01-2-3500-1376 | Waste Handling | 282,619 | 281,305 | 300,000 | - | - | - | - |
| 01-2-3500-1377 | Waste Transport | 579,373 | 572,368 | 611,001 | 629,331 | 648,211 | 667,657 | 687,687 |
| 01-2-3500-1378 | Waste Disposal | 750,356 | 776,068 | 802,112 | 841,415 | 882,645 | 925,894 | 971,263 |
| 01-2-3500-1379 | Organics Diversion | 154,000 | 201,160 | 202,000 | 208,060 | 214,302 | 220,731 | 227,353 |
| 01-2-3500-1380 | Bin Service | - | - | - | - | - | - | - |
| 01-2-3500-1381 | ICI Recycling | 16,000 | - | 16,000 | 16,480 | 16,974 | 17,484 | 18,008 |
| 01-2-3500-1382 | Texada Transfer Station | 2,500 | 700 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-3500-1383 | Depot Operation | 311,989 | 343,118 | 207,500 | 213,725 | 220,137 | 226,741 | 233,543 |
| 01-2-3500-1384 | Illegal Dumping | 11,000 | 8,774 | 10,000 | 10,300 | 10,609 | 10,927 | 11,255 |
| 01-2-3500-1386 | Invasive Species | 15,725 | 942 | 15,725 | 16,197 | 16,683 | 17,183 | 17,699 |
| 01-2-3500-1387 | Depot Maintenance | 5,000 | 1,834 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-3500-1388 | Rebate Programs | 30,400 | 22,079 | 25,700 | - | - | - | - |
| 01-2-3500-1392 | Bylaw Enforcement | - | - | - | - | - | - | 32,500 |

qathet Regional District
WASTE MANAGEMENT

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| 01-2-3500-1420 | Safety Equipment | 1,000 | - | 15,075 | 15,527 | 15,993 | 16,473 | 16,967 |
| 01-2-3500-1485 | Administration | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 01-2-3500-1495 | Transfer to Equity in Capital | - | - | - | - | - | - | - |
| 01-2-3500-1801 | Amortization Expense | - | 41,435 | - | - | - | - | - |
| Subtotal Waste Management - Mainland | | 2,666,161 | 2,688,625 | 3,080,566 | 2,849,913 | 2,887,217 | 2,986,987 | 3,123,215 |
| Waste Management - Resource Recovery Center | | | | | | | | |
| 01-2-3500-1389 | Resource Recovery Center Operation | - | - | 480,000 | 832,000 | 848,640 | 865,613 | 882,925 |
| 1391 | Landfill Monitoring | | | | | | | |
| 1420 | Safety Equipment | | | | | | | |
| 1467 | Landfill Liability Costs | | | | | | | |
| 01-2-3500-1391 | Marine Avenue Landfill Monitoring | 30,000 | 17,986 | 30,000 | 30,900 | 31,827 | 32,782 | 33,765 |
| 01-2-3510-1404 | Facility/Grounds Repairs/Maintenance | 2,500 | - | 150,477 | 154,991 | 159,641 | 164,430 | 169,363 |
| Subtotal Waste Management - Resource Recovery Cen | | 32,500 | 17,986 | 660,477 | 1,017,891 | 1,040,108 | 1,062,825 | 1,086,054 |
| Waste Management - Lasqueti | | | | | | | | |
| 01-2-3505-1220 | Salary & Wages | - | 97 | - | - | - | - | - |
| 01-2-3505-1221 | Payroll Benefits & Overhead | - | 26 | - | - | - | - | - |
| 01-2-3505-1222 | Travel | 2,000 | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-3505-1228 | Contractor Wages | 43,270 | 41,524 | 45,408 | 46,770 | 48,173 | 49,619 | 51,107 |
| 01-2-3505-1229 | Contractor Overhead | 2,857 | 2,548 | 2,856 | 2,942 | 3,030 | 3,121 | 3,215 |
| 01-2-3505-1244 | Equipment Purchases | - | 2,357 | - | - | - | - | - |
| 01-2-3505-1270 | Other | 2,007 | - | 2,007 | 2,067 | 2,129 | 2,193 | 2,259 |
| 01-2-3505-1271 | Insurance | 3,030 | 2,796 | 3,333 | 3,666 | 4,033 | 4,436 | 4,879 |
| 01-2-3505-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-3505-1352 | Public Education | 6,800 | 3,546 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-3505-1372 | Shoreline Cleanup | 1,200 | 7,000 | 1,200 | 1,236 | 1,273 | 1,311 | 1,351 |
| 01-2-3505-1373 | Site Maintenance & Monitoring | - | - | - | - | - | - | - |
| 01-2-3505-1375 | Services Coordination | - | - | - | - | - | - | - |
| 01-2-3505-1376 | Waste Handling | - | - | - | - | - | - | - |
| 01-2-3505-1377 | Waste Transport | 32,500 | 45,032 | 32,500 | 33,475 | 34,479 | 35,514 | 36,579 |
| 01-2-3505-1378 | Waste Disposal | 8,000 | 6,994 | 8,000 | 8,240 | 8,487 | 8,742 | 9,004 |
| 01-2-3505-1383 | Depot Operation | 34,400 | 32,192 | 35,198 | 36,254 | 37,342 | 38,462 | 39,616 |
| 01-2-3505-1390 | Lasqueti Landfill Closure | - | - | - | - | - | - | - |
| 01-2-3505-1391 | Lasqueti Landfill Monitoring | 18,850 | 9,868 | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 |
| 01-2-3505-1420 | Safety Equipment Lasqueti | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-2-3505-1467 | Lasqueti Landfill Liability Costs | - | 2,767 | - | - | - | - | - |
| 01-2-3505-1495 | Transfer In Equity from Capital | - | 2,767 | - | - | - | - | - |
| Subtotal Waste Management - Lasqueti | | 155,914 | 153,978 | 158,502 | 163,460 | 168,591 | 173,901 | 179,398 |
| TOTAL EXPENSES | | 2,854,574 | 2,860,589 | 3,899,545 | 4,031,265 | 4,095,915 | 4,223,712 | 4,388,667 |
| DEBT AND TRANSFERS | | | | | | | | |
| 01-2-3500-1500 | Transfer to Reserve (NS) | 319,621 | 430,891 | 214,146 | 200,000 | 300,000 | 300,000 | 300,000 |
| 01-2-3500-1502 | Transfer to Landfill Liability Reserve (NS) | 8,773 | 20,771 | 8,773 | - | - | - | - |
| 01-2-3500-1510 | Transfer to Shoreline Clean Up Reserve (NS) | 1,500 | 1,912 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-3500-1557 | Debt Principle | - | - | 224,244 | 224,244 | 224,244 | 224,244 | 224,244 |
| 01-2-3500-1558 | Debt Interest | 300,000 | 229,400 | 661,228 | 661,228 | 661,228 | 661,228 | 661,228 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 3,484,469 | 3,543,563 | 5,009,437 | 5,118,237 | 5,282,888 | 5,410,685 | 5,575,639 |
| Net Surplus (Deficit) | | - | 39,391 | - | - | - | - | - |

qathet Regional District
WASTE MANAGEMENT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|---|--|-------------------|-------------------|--------------------------|---------------|----------------|--------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-3500-1023 | Grant | 2,200,000 | 1,928,754 | 900,000 | - | - | - | - |
| 01-5-3500-1128 | Other Revenue | 900,000 | 892,819 | - | - | - | - | - |
| 01-5-3500-1140 | Transfer from Reserve (CW) | 500,000 | 500,000 | - | - | - | - | - |
| 01-5-3500-1142 | Transfer from Reserve (NS) | 970,000 | 541,397 | 740,000 | 96,000 | 110,000 | 5,000 | 45,000 |
| 01-5-3500-1143 | Borrowing | 11,261,000 | 8,901,237 | 1,449,333 | - | - | - | - |
| 01-5-3500-1149 | Transfer from LG Climate Action (NS) | - | 27,291 | 92,709 | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 15,831,000 | 12,791,499 | 3,182,042 | 96,000 | 110,000 | 5,000 | 45,000 |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-3500-1220 | Salary & Wages | - | 1,140 | - | - | - | - | - |
| 01-6-3500-1221 | Employee Benefits | - | 467 | - | - | - | - | - |
| 01-6-3500-1470 | Land - Improvements | 1,825,500 | 430,244 | - | - | - | - | - |
| 01-6-3500-1471 | Structures/Buildings | 13,270,500 | 12,347,336 | 2,452,042 | 96,000 | 110,000 | 5,000 | - |
| 01-6-3500-1475 | Equipment - General | 735,000 | 12,311 | 730,000 | - | - | - | 45,000 |
| 01-6-3505-1475 | Equipment - General | - | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 15,831,000 | 12,791,499 | 3,182,042 | 96,000 | 110,000 | 5,000 | 45,000 |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 715,482 | 715,482 | 604,975 | 79,122 | 183,122 | 373,122 | 668,122 |
| | Interest Earned | 28,511 | 74,294 | 14,146 | 6,613 | 5,693 | 6,363 | 7,933 |
| | Transfers from Operating | 291,110 | 356,597 | 200,000 | 193,387 | 294,307 | 293,637 | 292,067 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | (970,000) | (541,397) | (740,000) | (96,000) | (110,000) | (5,000) | (45,000) |
| | Closing Balance | 65,103 | 604,975 | 79,122 | 183,122 | 373,122 | 668,122 | 923,122 |
| SHORELINE CLEANUP NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 9,099 | 9,099 | 11,011 | 12,511 | 14,011 | 15,511 | 17,011 |
| | Interest Earned | 64 | 129 | 180 | 210 | 240 | 270 | 300 |
| | Transfers from Operating | 1,436 | 1,783 | 1,320 | 1,290 | 1,260 | 1,230 | 1,200 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 10,599 | 11,011 | 12,511 | 14,011 | 15,511 | 17,011 | 18,511 |
| NON-STATUTORY RESERVE - Landfill Liability | | | | | | | | |
| | Opening Balance | 423,296 | 423,296 | 434,200 | 422,973 | 410,945 | 398,082 | 384,349 |
| | Interest Earned | 8,773 | 20,771 | 8,773 | 8,572 | 8,355 | 8,122 | 7,873 |
| | Transfers from Operating | 0 | - | - | - | - | - | - |
| | Transfer to Operating | (18,850) | (9,868) | (20,000) | (20,600) | (21,218) | (21,855) | (22,510) |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 413,219 | 434,200 | 422,973 | 410,945 | 398,082 | 384,349 | 369,712 |

qathet Regional District
HOUSE NUMBERING

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-3600-1001 | Requisition - Property Value Tax | 22,816 | 22,816 | 11,962 | 22,582 | 23,362 | 23,371 | 23,381 |
| 01-1-3600-1023 | Grants | - | - | - | - | - | - | - |
| 01-1-3600-1128 | Other | 3,000 | 2,881 | 3,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 01-1-3600-1150 | Prior Year Surplus | - | 8,891 | 10,862 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 25,816 | 34,588 | 25,824 | 26,582 | 27,362 | 27,371 | 27,381 |
| EXPENSES | | | | | | | | |
| 01-2-3600-1324 | Map Updating & Reproduction | 25,000 | 22,908 | 25,000 | 25,750 | 26,523 | 26,523 | 26,523 |
| 01-2-3600-1271 | Insurance | 66 | 68 | 74 | 82 | 90 | 99 | 109 |
| 01-2-3600-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 25,816 | 23,726 | 25,824 | 26,582 | 27,362 | 27,371 | 27,381 |
| Net Surplus (Deficit) | | - | 10,862 | - | - | - | - | - |

qathet Regional District
COMMUNITY RECREATION AREAS (C & E)

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-3700-1001 | 56,590 | 56,590 | 59,361 | 61,107 | 62,906 | 64,758 | 66,666 |
| 01-1-3700-1128 | - | - | - | - | - | - | - |
| 01-1-3700-1140 | - | - | - | - | - | - | - |
| 01-1-3700-1150 | 0 | 0 | - | - | - | - | - |
| 01-1-3701-1006 | 16,759 | 16,759 | 16,915 | 18,462 | 19,005 | 19,565 | 20,142 |
| 01-1-3701-1140 | - | - | - | - | - | - | - |
| 01-1-3701-1150 | - | 1,427 | 1,019 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 73,349 | 74,775 | 77,295 | 79,569 | 81,911 | 84,324 | 86,808 |
| EXPENSES | | | | | | | |
| 01-2-3700-1215 | 55,430 | 55,430 | 58,202 | 59,948 | 61,746 | 63,598 | 65,506 |
| 01-2-3700-1485 | 1,160 | 1,160 | 1,160 | 1,160 | 1,160 | 1,160 | 1,160 |
| 01-2-3701-1215 | 16,250 | 16,250 | 17,063 | 17,574 | 18,102 | 18,645 | 19,204 |
| 01-2-3701-1216 | - | 250 | - | - | - | - | - |
| 01-2-3701-1220 | 131 | 300 | 412 | 424 | 437 | 450 | 464 |
| 01-2-3701-1221 | 38 | 27 | 119 | 123 | 127 | 131 | 134 |
| 01-2-3701-1485 | 340 | 340 | 340 | 340 | 340 | 340 | 340 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 73,349 | 73,756 | 77,295 | 79,569 | 81,911 | 84,324 | 86,808 |
| Net Surplus (Deficit) | 0 | 1,019 | - | - | - | - | - |

qathet Regional District
RURAL PARATRANSIT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-3800-1001 | 169,411 | 169,411 | 147,452 | 201,191 | 190,062 | 206,180 | 212,496 |
| 01-1-3800-1023 | 59,879 | 48,240 | 10,097 | - | - | - | - |
| 01-1-3800-1081 | 10,855 | 7,754 | 14,962 | 15,251 | 15,430 | 15,893 | 16,370 |
| 01-1-3800-1128 | - | - | - | - | - | - | - |
| 01-1-3800-1140 | - | - | - | - | - | - | - |
| 01-1-3800-1148 | - | - | - | - | - | - | - |
| 01-1-3800-1150 | 35,000 | 45,253 | 56,917 | 16,000 | 10,000 | - | - |
| 01-1-3800-1800 | - | 992 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 275,145 | 271,650 | 229,428 | 232,442 | 215,492 | 222,073 | 228,866 |
| EXPENSES | | | | | | | |
| 01-2-3800-1215 | 163,048 | 150,806 | 164,713 | 174,854 | 187,257 | 192,875 | 198,661 |
| 01-2-3800-1217 | - | - | - | - | - | - | - |
| 01-2-3800-1220 | 3,391 | 2,583 | 4,271 | 4,367 | 4,465 | 4,566 | 4,669 |
| 01-2-3800-1221 | 983 | 739 | 1,239 | 1,266 | 1,295 | 1,324 | 1,354 |
| 01-2-3800-1222 | - | 152 | - | - | - | - | - |
| 01-2-3800-1255 | - | 33,670 | 20,097 | - | - | - | - |
| 01-2-3800-1270 | - | 135 | - | - | - | - | - |
| 01-2-3800-1271 | 1,604 | 1,574 | 1,765 | 1,941 | 2,135 | 2,349 | 2,584 |
| 01-2-3800-1299 | 16,000 | - | 16,000 | 10,000 | - | - | - |
| 01-2-3800-1362 | - | 730 | - | - | - | - | - |
| 01-2-3800-1404 | 2,400 | 634 | 2,400 | 2,472 | 2,546 | 2,623 | 2,701 |
| 01-2-3800-1485 | 22,718 | 22,718 | 18,944 | 17,541 | 17,793 | 18,336 | 18,897 |
| 01-2-3800-1801 | - | 992 | - | - | - | - | - |
| TOTAL EXPENSES | 210,145 | 214,733 | 229,428 | 212,442 | 215,492 | 222,073 | 228,866 |
| 01-2-3800-1506 | - | - | - | 20,000 | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 210,145 | 214,733 | 229,428 | 232,442 | 215,492 | 222,073 | 228,866 |
| Net Surplus (Deficit) | 65,000 | 56,917 | - | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-3800-1128 | - | - | - | 50,000 | - | - | - |
| 01-5-3800-1140 | - | - | - | - | - | - | - |
| 01-5-3800-1152 | - | - | - | 20,000 | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | - | - | - | 70,000 | - | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-3800-1220 | - | - | - | - | - | - | - |
| 01-6-3800-1221 | - | - | - | - | - | - | - |
| 01-6-3800-1471 | - | - | - | 70,000 | - | - | - |
| TOTAL CAPITAL SPENDING | - | - | - | 70,000 | - | - | - |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
 LASQUETI ISLAND LIBRARY SERVICES

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-3900-1001 | Requisition - Property Value Tax | 33,642 | 33,642 | 38,112 | 39,212 | 40,344 | 41,509 | 42,709 |
| 01-1-3900-1150 | Prior Year Surplus - Operating | - | 2 | 2 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 33,642 | 33,644 | 38,114 | 39,212 | 40,344 | 41,509 | 42,709 |
| EXPENSES | | | | | | | | |
| 01-2-3900-1215 | Vancouver Island Regional Library Contribution | 32,142 | 32,142 | 36,614 | 37,712 | 38,844 | 40,009 | 41,209 |
| 01-2-3900-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 33,642 | 33,642 | 38,114 | 39,212 | 40,344 | 41,509 | 42,709 |
| Net Surplus (Deficit) | | - | 2 | - | - | - | - | - |

qathet Regional District
SEPTAGE DISPOSAL

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-4000-1001 | 39,619 | 39,619 | 40,147 | 40,418 | 40,697 | 40,980 | 41,266 |
| 01-1-4000-1120 | 4,994 | 12,926 | 4,994 | 5,610 | 6,235 | 6,870 | 7,515 |
| 01-1-4000-1128 | 900 | 887 | 900 | 927 | 955 | 983 | 1,013 |
| 01-1-4000-1142 | - | - | - | - | - | - | - |
| 01-1-4000-1150 | - | - | (6) | - | - | - | - |
| 01-1-4000-1800 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 45,514 | 53,432 | 46,035 | 46,955 | 47,887 | 48,833 | 49,794 |
| EXPENSES | | | | | | | |
| 01-2-4000-1218 | 7,038 | 7,037 | 7,312 | 7,531 | 7,757 | 7,990 | 8,230 |
| 01-2-4000-1219 | 6,135 | 6,135 | 6,374 | 6,565 | 6,762 | 6,965 | 7,174 |
| 01-2-4000-1271 | 80 | 73 | 88 | 96 | 106 | 117 | 128 |
| 01-2-4000-1299 | - | - | - | - | - | - | - |
| 01-2-4000-1485 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-4000-1801 | - | - | - | - | - | - | - |
| TOTAL EXPENSES | 14,752 | 14,745 | 15,274 | 15,693 | 16,126 | 16,572 | 17,032 |
| 01-2-4000-1500 | 30,761 | 38,693 | 30,761 | 31,261 | 31,761 | 32,261 | 32,761 |
| 01-2-4000-1557 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 45,514 | 53,438 | 46,035 | 46,955 | 47,887 | 48,833 | 49,794 |
| Net Surplus (Deficit) | - | 5.92 | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 252,761 | 252,761 | 291,454 | 322,215 | 353,476 | 385,237 | 417,498 |
| Interest Earned | 4,994 | 12,926 | 4,994 | 5,610 | 6,235 | 6,870 | 7,515 |
| Transfers from Operating | 25,767 | 25,767 | 25,767 | 25,651 | 25,526 | 25,391 | 25,246 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 283,522 | 291,454 | 322,215 | 353,476 | 385,237 | 417,498 | 450,260 |

qathet Regional District
 ECONOMIC DEVELOPMENT SERVICE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-4500-1001 | Requisition - Property Value Tax | 41,167 | 41,167 | (4,936) | 16,500 | 16,500 | 16,500 | 16,500 |
| 01-1-4500-1150 | Prior Year Surplus | 15,333 | 15,333 | 21,436 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 56,500 | 56,500 | 16,500 | 16,500 | 16,500 | 16,500 | 16,500 |
| EXPENSES | | | | | | | | |
| 01-2-4500-1205 | Grants to Organizations | 40,000 | 33,333 | - | - | - | - | - |
| 01-2-4500-1220 | Salaries & Wages | | 231 | - | | | | |
| 01-2-4500-1221 | Benefits & Overhead | | - | - | | | | |
| 01-2-4500-1270 | Other | - | - | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-2-4500-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 41,500 | 35,064 | 16,500 | 16,500 | 16,500 | 16,500 | 16,500 |
| Net Surplus (Deficit) | | 15,000 | 21,436 | - | - | - | - | - |

qathet Regional District
SOCIAL PLANNING SERVICE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-4600-1001 | 146,354 | 146,354 | (60,593) | 91,500 | 91,500 | 91,500 | 91,500 |
| 01-1-4600-1023 | 179,997 | 189,270 | 150,000 | - | - | - | - |
| 01-1-4600-1148 | - | - | - | - | - | - | - |
| 01-1-4600-1150 | 35,000 | 54,103 | 99,622 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 361,351 | 389,726 | 189,030 | 91,500 | 91,500 | 91,500 | 91,500 |
| EXPENSES | | | | | | | |
| 01-2-4600-1205 | 294,997 | 275,170 | 150,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| 01-2-4600-1215 | 50,854 | - | - | - | - | - | - |
| 01-2-4600-1220 | - | 13,434 | 29,200 | - | - | - | - |
| 01-2-4600-1221 | - | - | 8,330 | - | - | - | - |
| 01-2-4600-1299 | 14,000 | - | - | - | - | - | - |
| 01-2-4600-1485 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | 361,351 | 290,104 | 189,030 | 91,500 | 91,500 | 91,500 | 91,500 |
| 01-2-4600-1507 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 361,351 | 290,104 | 189,030 | 91,500 | 91,500 | 91,500 | 91,500 |
| Net Surplus (Deficit) | - | 99,622 | - | - | - | - | - |

qathet Regional District
NORTHSIDE RECREATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|------------------|----------------|--------------------------|------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-5000-1001 | Annual Requisition | 154,744 | 154,744 | 160,617 | 242,921 | 260,670 | 264,429 | 267,266 |
| 01-1-5000-1023 | Grant | - | - | - | - | - | - | - |
| 01-1-5000-1040 | User Fee Revenue | 1,300 | 3,820 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| 01-1-5000-1120 | Interest Revenue (NS) | 10,656 | 27,462 | 10,656 | 11,112 | 4,047 | 4,147 | 4,747 |
| 01-1-5000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-5000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-5000-1128 | Other | 3,600 | 3,600 | 3,600 | - | - | - | - |
| 01-1-5000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-5000-1494 | Actuarial Gain on Long Term Debt | - | 2,978 | 3,233 | - | - | - | - |
| 01-1-5000-1150 | Prior Year Surplus - Operating | - | (7,217) | - | - | - | - | - |
| 01-1-5000-1800 | Transfer from Equity in Capital | - | 4,222 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 170,300 | 189,608 | 179,405 | 255,333 | 266,017 | 269,876 | 273,313 |
| EXPENSES | | | | | | | | |
| 01-2-5000-1220 | Salaries & Wages | 10,146 | 19,215 | 10,805 | 11,048 | 11,297 | 11,551 | 11,811 |
| 01-2-5000-1221 | Payroll Benefits & Overhead | 2,942 | 3,794 | 3,134 | 3,204 | 3,276 | 3,350 | 3,425 |
| 01-2-5000-1222 | Travel | - | 723 | - | - | - | - | - |
| 01-2-5000-1246 | Services - Other | 2,361 | 1,515 | 2,663 | 2,743 | 2,825 | 3,410 | 3,512 |
| 01-2-5000-1247 | Services - Phone / Internet | 2,125 | 1,870 | 1,915 | 1,973 | 2,032 | 2,593 | 2,670 |
| 01-2-5000-1248 | Services - Heat | 8,510 | 10,280 | 9,718 | 10,010 | 10,310 | 14,619 | 15,058 |
| 01-2-5000-1249 | Services - Hydro | 1,285 | 2,433 | 1,447 | 1,400 | 1,442 | 2,485 | 2,560 |
| 01-2-5000-1250 | Services - Garbage | 200 | - | 100 | 800 | 824 | 1,349 | 1,389 |
| 01-2-5000-1271 | Insurance | 4,939 | 5,848 | 6,433 | 7,076 | 10,783 | 13,862 | 15,248 |
| 01-2-5000-1274 | Studies/Professional Fees | - | 83 | - | 5,000 | 5,150 | 5,305 | 5,464 |
| 01-2-5000-1299 | Contingency | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-5000-1404 | Building & Ground Maintenance | 44,300 | 23,845 | 12,350 | 15,440 | 15,903 | 13,380 | 13,782 |
| 01-2-5000-1420 | Safety Equipment | 2,000 | 49 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-5000-1485 | Administration | 7,102 | 7,102 | 4,560 | 5,477 | 5,946 | 6,678 | 6,955 |
| 01-2-5000-1801 | Amortization Expense | - | 4,222 | - | - | - | - | - |
| | TOTAL EXPENSES | 86,010 | 80,980 | 55,225 | 66,333 | 72,017 | 80,876 | 84,238 |
| 01-2-5000-1557 | Debt Principle | 2,117 | 2,117 | 2,117 | 74,000 | 77,180 | 80,550 | 84,175 |
| 01-2-5000-1558 | Debt Interest | 20,517 | 3,850 | 58,175 | 85,000 | 81,820 | 78,450 | 74,900 |
| 01-2-5000-1559 | Actuarial Gain on Long Term Debt | - | 2,978 | 3,233 | - | - | - | - |
| 01-2-5000-1500 | Transfer to Reserve (NS) | 61,656 | 78,462 | 60,656 | 30,000 | 35,000 | 30,000 | 30,000 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 170,300 | 168,386 | 179,405 | 255,333 | 266,017 | 269,876 | 273,313 |
| | Net Surplus (Deficit) | - | 21,222 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-5000-1023 | Grant | 2,444,330 | 6,749 | 2,437,581 | 1,754,752 | - | - | - |
| 01-5-5000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-5000-1142 | Transfer from Reserve (NS) | 38,862 | 2,455 | 36,407 | 383,253 | 30,000 | - | - |
| 01-5-5000-1143 | Borrowing | 850,000 | - | 850,000 | 550,000 | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 3,333,192 | 9,204 | 3,323,988 | 2,688,005 | 30,000 | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-5000-1220 | Salaries & Wages | - | - | - | - | - | - | - |
| 01-6-5000-1221 | Benefits/Overhead | - | - | - | - | - | - | - |
| 01-6-5000-1469 | Land | - | - | - | - | - | - | - |
| 01-6-5000-1470 | Land - Improvements | - | - | - | - | 30,000 | - | - |
| 01-6-5000-1471 | Buildings | 3,333,192 | 9,204 | 3,323,988 | 2,688,005 | - | - | - |
| 01-6-5000-1475 | Equipment | - | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 3,333,192 | 9,204 | 3,323,988 | 2,688,005 | 30,000 | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
 NORTHSIDE RECREATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|------------------------------|----------|---------|----------|--------------------------|----------|---------|---------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 538,762 | 538,762 | 614,769 | 639,018 | 285,765 | 290,765 | 320,765 |
| Interest Earned | 10,656 | 27,462 | 10,656 | 11,112 | 4,047 | 4,147 | 4,747 |
| Transfers from Operating | 51,000 | 51,000 | 50,000 | 18,888 | 30,953 | 25,853 | 25,253 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | (38,862) | (2,455) | (36,407) | (383,253) | (30,000) | - | - |
| Closing Balance | 561,556 | 614,769 | 639,018 | 285,765 | 290,765 | 320,765 | 350,765 |

qathet Regional District
 SUB-REGIONAL RECREATION SERVICE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-5100-1001 | Requisition - Property Value Tax | 178,500 | 178,500 | 234,500 | 234,500 | 234,500 | 234,500 | 234,500 |
| 01-1-5100-1120 | Interest Revenue (NS) | - | - | - | - | - | - | - |
| 01-1-5100-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 178,500 | 178,500 | 234,500 | 234,500 | 234,500 | 234,500 | 234,500 |
| EXPENSES | | | | | | | | |
| 01-2-5100-1215 | City of Powell River Contribution | 177,000 | 177,000 | 233,000 | 233,000 | 233,000 | 233,000 | 233,000 |
| 01-2-5100-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 178,500 | 178,500 | 234,500 | 234,500 | 234,500 | 234,500 | 234,500 |
| 01-2-5100-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 178,500 | 178,500 | 234,500 | 234,500 | 234,500 | 234,500 | 234,500 |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |

qathet Regional District
MALASPINA VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|------------------|----------------|--------------------------|------------------|------------------|------------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-6000-1001 | 874,106 | 874,106 | 923,955 | 1,005,008 | 1,014,902 | 1,030,513 | 1,038,112 |
| 01-1-6000-1023 | 21,280 | 21,280 | 24,082 | - | - | - | - |
| 01-1-6000-1120 | 4,206 | 15,829 | 4,206 | 4,667 | 5,367 | 4,567 | 5,287 |
| 01-1-6000-1121 | 13,032 | 34,901 | 13,032 | 15,964 | 18,604 | 20,705 | 23,005 |
| 01-1-6000-1128 | - | 251 | 2,400 | - | - | - | - |
| 01-1-6000-1140 | - | - | - | - | - | - | - |
| 01-1-6000-1148 | - | - | - | - | - | - | - |
| 01-1-6000-1150 | - | - | 24,330 | - | - | - | - |
| 01-1-6000-1499 | - | - | - | - | - | - | - |
| 01-1-6000-1800 | - | 105,790 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 912,624 | 1,052,158 | 992,006 | 1,025,639 | 1,038,874 | 1,055,785 | 1,066,404 |
| EXPENSES | | | | | | | |
| Shared Expenses | | | | | | | |
| 01-2-6000-1220 | 60,240 | 58,979 | 54,447 | 55,672 | 56,924 | 58,205 | 59,515 |
| 01-2-6000-1221 | 56,670 | 52,303 | 53,812 | 55,023 | 56,261 | 57,527 | 58,821 |
| 01-2-6000-1222 | 100 | 1,275 | 100 | 103 | 106 | 109 | 113 |
| 01-2-6000-1223 | 111,560 | 130,589 | 138,700 | 142,861 | 147,147 | 151,561 | 156,108 |
| 01-2-6000-1224 | 18,525 | 5,569 | 48,077 | 49,519 | 51,005 | 52,535 | 54,111 |
| 01-2-6000-1225 | 121,200 | 121,000 | 111,840 | 114,356 | 116,929 | 119,560 | 122,250 |
| 01-2-6000-1229 | - | 357 | 514 | 526 | 538 | 550 | 562 |
| 01-2-6000-1233 | 12,850 | 10,181 | 13,500 | 13,905 | 14,322 | 14,752 | 15,194 |
| 01-2-6000-1240 | 5,000 | 8,532 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6000-1242 | 20,000 | 30,048 | 30,000 | 30,900 | 31,827 | 32,782 | 33,765 |
| 01-2-6000-1244 | 44,387 | 31,716 | 56,950 | 58,659 | 60,418 | 62,231 | 64,098 |
| 01-2-6000-1245 | 3,483 | 3,203 | 3,483 | 3,587 | 3,695 | 3,806 | 3,920 |
| 01-2-6000-1246 | - | 1,785 | - | - | - | - | - |
| 01-2-6000-1247 | 1,300 | 3,869 | 1,723 | 1,775 | 1,828 | 1,883 | 1,940 |
| 01-2-6000-1248 | - | 78 | - | - | - | - | - |
| 01-2-6000-1249 | - | 838 | - | - | - | - | - |
| 01-2-6000-1250 | - | 24 | - | - | - | - | - |
| 01-2-6000-1251 | 3,000 | 1,845 | 1,200 | 1,236 | 1,273 | 1,311 | 1,351 |
| 01-2-6000-1262 | - | - | - | - | - | - | - |
| 01-2-6000-1265 | 19,250 | 16,333 | 24,825 | 25,570 | 26,337 | 27,127 | 27,941 |
| 01-2-6000-1266 | 8,700 | 3,453 | 13,685 | 14,096 | 14,518 | 14,954 | 15,403 |
| 01-2-6000-1268 | 1,100 | - | 2,510 | 2,585 | 2,663 | 2,743 | 2,825 |
| 01-2-6000-1270 | - | 151 | 2,600 | 2,678 | 2,758 | 2,841 | 2,926 |
| 01-2-6000-1271 | 12,751 | 12,701 | 14,026 | 15,429 | 16,972 | 18,669 | 20,536 |
| 01-2-6000-1274 | - | - | 7,760 | - | - | - | - |
| 01-2-6000-1277 | 4,000 | 3,274 | 4,000 | 4,120 | 4,244 | 4,371 | 4,502 |
| 01-2-6000-1278 | 12,200 | 9,927 | 12,500 | 12,875 | 13,261 | 13,659 | 14,069 |
| 01-2-6000-1279 | 16,000 | 2,022 | 7,605 | 7,833 | 8,068 | 8,310 | 8,559 |
| 01-2-6000-1299 | - | - | - | - | - | - | - |
| 01-2-6000-1340 | - | - | - | - | - | - | - |
| 01-2-6000-1362 | 10,442 | 26,888 | 5,000 | 3,000 | 3,090 | 3,183 | 3,278 |
| 01-2-6000-1404 | - | 2,861 | - | - | - | - | - |
| 01-2-6000-1420 | - | - | - | - | - | - | - |
| 01-2-6000-1430 | 786 | 280 | 1,716 | 1,767 | 1,821 | 1,875 | 1,931 |
| 01-2-6000-1461 | 6,691 | 7,119 | 7,025 | 7,236 | 7,453 | 7,676 | 7,907 |
| 01-2-6000-1468 | - | - | - | - | - | - | - |
| 01-2-6000-1485 | 54,435 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 01-2-6000-1495 | - | - | - | - | - | - | - |
| 01-2-6000-1496 | - | - | - | - | - | - | - |
| 01-2-6000-1801 | - | 105,790 | - | - | - | - | - |
| Subtotal Shared Expenses | 604,670 | 702,988 | 672,599 | 680,461 | 698,763 | 717,684 | 737,253 |

qathet Regional District
MALASPINA VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|----------------|------------------|--------------------------|------------------|------------------|------------------|------------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| Malaspina Hall No. 1 | | | | | | | | |
| 01-2-6010-1246 | Services - Other | 7,250 | 119 | 7,250 | 7,468 | 7,692 | 7,922 | 8,160 |
| 01-2-6010-1247 | Services - Phone / Internet | 11,784 | 5,139 | 7,675 | 7,905 | 8,142 | 8,386 | 8,638 |
| 01-2-6010-1248 | Services - Heat | 1,351 | 495 | 1,523 | 1,568 | 1,616 | 1,664 | 1,714 |
| 01-2-6010-1249 | Services - Electricity | 6,600 | 5,369 | 6,175 | 6,361 | 6,552 | 6,748 | 6,950 |
| 01-2-6010-1250 | Services - Garbage | 240 | 217 | 235 | 242 | 249 | 257 | 264 |
| 01-2-6010-1404 | Hall Repairs | 15,900 | 6,800 | 21,450 | 22,094 | 22,756 | 23,439 | 24,142 |
| 01-2-6010-1420 | Safety Equipment | 1,500 | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| | Subtotal Malaspina Hall No. 1 | 44,625 | 18,139 | 46,308 | 47,697 | 49,128 | 50,602 | 52,120 |
| Malaspina Hall No. 2 | | | | | | | | |
| 01-2-6020-1246 | Services - Other | 250 | 24 | 250 | 258 | 265 | 273 | 281 |
| 01-2-6020-1247 | Services - Phone / Internet | - | 2,341 | 2,847 | 2,932 | 3,020 | 3,111 | 3,204 |
| 01-2-6020-1248 | Services - Heat | 1,256 | - | 1,000 | 1,030 | 1,061 | 1,092 | 1,125 |
| 01-2-6020-1249 | Services - Electricity | 2,571 | 2,361 | 2,926 | 3,013 | 3,104 | 3,197 | 3,293 |
| 01-2-6020-1250 | Services - Garbage | 240 | - | 446 | 460 | 473 | 488 | 502 |
| 01-2-6020-1404 | Hall Repairs | 5,160 | 4,492 | 7,760 | 7,993 | 8,233 | 8,480 | 8,734 |
| 01-2-6020-1420 | Safety Equipment | 500 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| | Subtotal Malaspina Hall No. 2 | 9,977 | 9,219 | 16,228 | 16,715 | 17,217 | 17,733 | 18,265 |
| | TOTAL EXPENSES | 659,273 | 730,345 | 735,135 | 744,873 | 765,108 | 786,019 | 807,638 |
| 01-2-6000-1444 | Lease Payments | - | - | - | - | - | - | - |
| 01-2-6000-1501 | Transfer to Reserve (S) FIRE HALL | 29,412 | 39,386 | 29,412 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-2-6000-1509 | Transfer to Reserve 2 (S) APPARATUS | 110,620 | 122,515 | 110,620 | 112,000 | 110,000 | 110,000 | 110,000 |
| 01-2-6000-1500 | Transfer to Reserve (NS) EQ & MAJOR MAINT | 23,073 | 34,696 | 23,073 | 45,000 | 40,000 | 36,000 | 25,000 |
| 01-2-6000-1557 | Debt Principle | 83,188 | 48,475 | 51,633 | 54,287 | 56,971 | 57,593 | 58,222 |
| 01-2-6000-1558 | Debt Interest | 7,059 | 41,771 | 42,133 | 39,479 | 36,795 | 36,173 | 35,545 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 912,624 | 1,017,188 | 992,006 | 1,025,639 | 1,038,874 | 1,055,785 | 1,066,404 |
| | Net Surplus (Deficit) | - | 34,970.13 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-6000-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-6000-1140 | Transfer from Reserve (CW) | 30,000 | 2,994 | 17,378 | - | - | - | - |
| 01-5-6000-1141 | Transfer from Reserve 1 (S) | - | 1,298.28 | 13,000 | 35,000 | 25,000 | - | - |
| 01-5-6000-1147 | Transfer from Reserve 2 (S) | - | - | - | - | - | - | - |
| 01-5-6000-1142 | Transfer from Reserve (NS) | - | 9,245 | 44,622 | 80,000 | - | - | - |
| 01-5-6000-1143 | Borrowing | - | - | - | - | - | - | - |
| 01-5-6000-1144 | Lease Revenue | - | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 30,000 | 13,537 | 75,000 | 115,000 | 25,000 | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-6000-1220 | Salary & Wages | - | 1,054 | - | - | - | - | - |
| 01-6-6000-1221 | Benefits | - | 244 | - | - | - | - | - |
| 01-6-6000-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-6000-1470 | Land - Improvements | - | - | - | - | 25,000 | - | - |
| 01-6-6000-1471 | Buildings | - | - | 10,000 | - | - | - | - |
| 01-6-6000-1475 | Equipment | 30,000 | 12,239 | 65,000 | 115,000 | - | - | - |
| 01-6-6000-1478 | Vehicles | - | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 30,000 | 13,537 | 75,000 | 115,000 | 25,000 | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
MALASPINA VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------|----------|----------|--------------------------|---------|---------|-----------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| STATUTORY RESERVE 1 (FIRE HALLS) | | | | | | | |
| Opening Balance | 324,429 | 324,429 | 363,815 | 380,227 | 375,227 | 380,227 | 410,227 |
| Interest Earned | 6,412 | 16,386 | 6,412 | 7,000 | 7,400 | 7,300 | 7,400 |
| Transfers from Operating | 23,000 | 23,000 | 23,000 | 23,000 | 22,600 | 22,700 | 22,600 |
| Transfer to Capital | - | - | (13,000) | 35,000 | 25,000 | - | - |
| Closing Balance | 353,841 | 363,815 | 380,227 | 375,227 | 380,227 | 410,227 | 440,227 |
| STATUTORY RESERVE 2 (APPARATUS) | | | | | | | |
| Opening Balance | 334,322 | 334,322 | 456,837 | 574,077 | 686,077 | 796,077 | 906,077 |
| Interest Earned | 6,620 | - | 6,620 | 8,964 | 11,204 | 13,404 | 15,604 |
| Transfers from Operating | 104,000 | 122,515 | 110,620 | 103,036 | 98,796 | 96,596 | 94,396 |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 444,942 | 456,837 | 574,077 | 686,077 | 796,077 | 906,077 | 1,016,077 |
| NON-STATUTORY RESERVE (EQUIPMENT) | | | | | | | |
| Opening Balance | 317,256 | 317,256 | 341,409 | 319,860 | 284,860 | 324,860 | 360,860 |
| Interest Earned | 4,206 | 15,829 | 4,206 | 4,667 | 5,367 | 4,567 | 5,287 |
| Transfers from Operating | 18,867 | 18,867 | 18,867 | 40,333 | 34,633 | 31,433 | 19,713 |
| Transfer to Capital | - | (10,543) | (44,622) | (80,000) | - | - | - |
| Closing Balance | 340,329 | 341,409 | 319,860 | 284,860 | 324,860 | 360,860 | 385,860 |

qathet Regional District
LASQUETI ISLAND VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-6100-1001 | 295,925 | 295,925 | 364,125 | 408,066 | 417,133 | 424,350 | 467,222 |
| 01-1-6100-1009 | - | - | - | - | - | - | - |
| 01-1-6100-1023 | 28,500 | 15,802 | 24,417 | - | - | - | - |
| 01-1-6100-1121 | 5,367 | 16,257 | 5,367 | 5,228 | 5,602 | 5,922 | 6,142 |
| 01-1-6100-1128 | - | 200 | - | - | - | - | - |
| 01-1-6100-1140 | - | - | - | - | - | - | - |
| 01-1-6100-1148 | - | - | - | - | - | - | - |
| 01-1-6100-1150 | 32,000 | 32,000 | 39,466 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-1-6100-1498 | - | - | - | - | - | - | - |
| 01-1-6100-1499 | - | - | - | - | - | - | - |
| 01-1-6100-1499 | - | - | - | - | - | - | - |
| 01-1-6100-1800 | - | 9,869 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 361,793 | 370,054 | 433,375 | 443,294 | 452,735 | 460,272 | 503,364 |
| EXPENSES | | | | | | | |
| Shared Expenses | | | | | | | |
| 01-2-6100-1220 | 35,266 | 34,517 | 33,185 | 33,932 | 34,695 | 35,476 | 36,274 |
| 01-2-6100-1221 | 17,510 | 15,403 | 44,366 | 45,364 | 46,385 | 47,429 | 48,496 |
| 01-2-6100-1222 | 2,700 | 305 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-6100-1223 | 41,400 | 49,253 | 46,150 | 47,535 | 48,961 | 50,429 | 51,942 |
| 01-2-6100-1224 | 17,900 | 6,749 | 51,627 | 53,176 | 54,771 | 56,414 | 58,107 |
| 01-2-6100-1225 | 52,590 | 34,526 | 52,590 | 53,773 | 54,983 | 56,220 | 57,485 |
| 01-2-6100-1229 | 205 | 86 | 202 | 206 | 211 | 215 | 220 |
| 01-2-6100-1233 | 10,500 | 1,248 | 8,000 | 8,180 | 8,364 | 8,552 | 8,745 |
| 01-2-6100-1240 | 2,000 | 6,593 | 4,000 | 4,120 | 4,244 | 4,371 | 4,502 |
| 01-2-6100-1242 | 5,000 | 7,112 | 12,500 | 12,875 | 13,261 | 13,659 | 14,069 |
| 01-2-6100-1244 | 50,556 | 43,382 | 39,635 | 40,824 | 42,049 | 43,310 | 44,610 |
| 01-2-6100-1245 | 740 | 730 | 4,040 | 4,161 | 4,286 | 4,415 | 4,547 |
| 01-2-6100-1246 | - | 1,222 | 3,388 | 3,490 | 3,594 | 3,702 | 3,813 |
| 01-2-6100-1247 | 14,915 | 9,563 | 14,915 | 15,362 | 15,823 | 16,298 | 16,787 |
| 01-2-6100-1248 | - | 170 | - | - | - | - | - |
| 01-2-6100-1249 | - | - | - | - | - | - | - |
| 01-2-6100-1250 | - | 54 | - | - | - | - | - |
| 01-2-6100-1251 | 500 | 746 | 500 | 515 | 530 | 546 | 563 |
| 01-2-6100-1265 | 1,000 | 6,714 | 7,000 | 7,210 | 7,426 | 7,649 | 7,879 |
| 01-2-6100-1266 | 3,000 | 754 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-6100-1268 | - | - | 1,375 | 1,416 | 1,459 | 1,502 | 1,548 |
| 01-2-6100-1270 | 1,575 | 1,557 | 1,575 | 1,622 | 1,671 | 1,721 | 1,773 |
| 01-2-6100-1271 | 6,237 | 6,021 | 6,861 | 7,547 | 8,301 | 9,132 | 10,045 |
| 01-2-6100-1274 | 5,000 | 6,365 | 5,000 | - | - | - | - |
| 01-2-6100-1277 | 4,350 | 4,150 | 4,350 | 4,481 | 4,615 | 4,753 | 4,896 |
| 01-2-6100-1278 | 3,500 | 469 | 3,500 | 3,605 | 3,713 | 3,825 | 3,939 |
| 01-2-6100-1279 | 19,970 | 9,210 | 10,820 | 11,145 | 11,479 | 11,823 | 12,178 |
| 01-2-6100-1299 | - | - | - | - | - | - | - |
| 01-2-6100-1354 | 500 | - | 500 | 500 | 500 | 500 | 500 |
| 01-2-6100-1362 | 2,224 | - | 2,224 | 2,291 | 2,359 | 2,430 | 2,503 |
| 01-2-6100-1368 | 3,500 | 2,612 | 3,500 | 3,605 | 3,713 | 3,825 | 3,939 |
| 01-2-6100-1404 | - | 1,503 | - | - | - | - | - |
| 01-2-6100-1420 | - | 248 | - | - | - | - | - |
| 01-2-6100-1430 | - | 280 | - | - | - | - | - |
| 01-2-6100-1461 | 4,759 | 5,198 | 5,068 | 5,220 | 5,377 | 5,538 | 5,704 |
| 01-2-6100-1468 | - | - | - | - | - | - | - |
| 01-2-6100-1485 | 28,715 | 28,715 | 34,625 | 34,050 | 35,022 | 36,026 | 37,063 |
| 01-2-6100-1801 | - | 9,869 | - | - | - | - | - |
| Subtotal Shared Expenses | 336,112 | 295,323 | 407,496 | 412,385 | 424,160 | 436,319 | 448,880 |

qathet Regional District
LASQUETI ISLAND VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| Lasqueti Hall No. 1 | | | | | | | |
| 01-2-6110-1246 | 400 | 18 | 357 | 368 | 379 | 390 | 402 |
| 01-2-6110-1247 | 1,105 | 741 | 1,174 | 1,209 | 1,245 | 1,283 | 1,321 |
| 01-2-6110-1248 | 1,150 | - | 1,153 | 1,187 | 1,223 | 1,260 | 1,298 |
| 01-2-6110-1249 | - | - | - | - | - | - | - |
| 01-2-6110-1250 | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-6110-1404 | 2,000 | 377 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-6110-1420 | 1,500 | - | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| Subtotal Lasqueti Hall No. 1 | 6,655 | 1,136 | 7,684 | 7,914 | 8,152 | 8,396 | 8,648 |
| Lasqueti Hall No. 2 | | | | | | | |
| 01-2-6120-1246 | - | - | - | - | - | - | - |
| 01-2-6120-1247 | - | - | - | - | - | - | - |
| 01-2-6120-1248 | - | - | 170 | 175 | 180 | 186 | 191 |
| 01-2-6120-1249 | - | - | - | - | - | - | - |
| 01-2-6120-1250 | - | - | - | - | - | - | - |
| 01-2-6120-1404 | 4,500 | 1,480 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 01-2-6120-1420 | 500 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| Subtotal Lasqueti Hall No. 2 | 5,000 | 1,480 | 4,170 | 4,295 | 4,424 | 4,557 | 4,693 |
| TOTAL EXPENSES | 347,767 | 297,939 | 419,350 | 424,594 | 436,735 | 449,272 | 462,222 |
| 01-2-6100-1501 | 14,025 | 24,915 | 14,025 | 18,700 | 16,000 | 11,000 | 41,142 |
| 01-2-6100-1560 | - | - | - | - | - | - | - |
| 01-2-6100-1557 | - | - | - | - | - | - | - |
| 01-2-6100-1558 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 361,793 | 322,854 | 433,375 | 443,294 | 452,735 | 460,272 | 503,364 |
| Net Surplus (Deficit) | - | 47,200 | - | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-6100-1023 | - | 6,182 | - | - | - | - | - |
| 01-5-6100-1141 | 21,000 | 8,484 | 40,517 | - | - | - | 350,000 |
| 01-5-6100-1143 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 21,000 | 14,665 | 40,517 | - | - | - | 350,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-6100-1220 | - | - | - | - | - | - | - |
| 01-6-6100-1221 | - | - | - | - | - | - | - |
| 01-6-6100-1470 | - | - | - | - | - | - | - |
| 01-6-6100-1471 | - | - | - | - | - | - | - |
| 01-6-6100-1475 | 21,000 | 14,665 | 40,517 | - | - | - | - |
| 01-6-6100-1478 | - | - | - | - | - | - | 350,000 |
| TOTAL CAPITAL SPENDING | 21,000 | 14,665 | 40,517 | - | - | - | 350,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| Opening Balance | 328,423 | 328,423 | 344,854 | 318,363 | 337,063 | 353,063 | 364,063 |
| Interest Earned | 5,367 | 16,257 | 5,367 | 5,228 | 5,602 | 5,922 | 6,142 |
| Transfers from Operating | 8,658 | 8,658 | 8,658 | 13,472 | 10,398 | 5,078 | 35,000 |
| Transfer to Capital | - 21,000 | - 8,484 | (40,517) | - | - | - | 350,000 |
| Closing Balance | 321,448 | 344,854 | 318,363 | 337,063 | 353,063 | 364,063 | 55,205 |

qathet Regional District
SAVARY ISLAND VOLUNTEER FIRE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-6200-1001 | Requisition - Property Value Tax | 434,928 | 434,928 | 408,413 | 457,904 | 473,225 | 483,253 | 488,706 |
| 01-1-6200-1023 | Grant | 19,575 | 834 | 18,742 | - | - | - | - |
| 01-1-6200-1121 | Interest Revenue (S) | 6,491 | 21,963 | 6,491 | 3,271 | 4,271 | 5,971 | 7,671 |
| 01-1-6200-1128 | Other | - | 1,700 | 24,082 | - | - | - | - |
| 01-1-6200-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6200-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-6200-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-6200-1800 | Transfer from Equity in Capital | - | 51,996 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 460,995 | 511,420 | 457,728 | 461,175 | 477,496 | 489,224 | 496,377 |
| EXPENSES | | | | | | | | |
| Shared Expenses | | | | | | | | |
| 01-2-6200-1220 | Salary & Wages | 27,336 | 27,599 | 30,134 | 30,812 | 31,505 | 32,214 | 32,939 |
| 01-2-6200-1221 | Payroll Benefits & Overhead | 29,712 | 26,377 | 30,485 | 31,171 | 31,872 | 32,589 | 33,322 |
| 01-2-6200-1222 | Travel | 949 | 270 | 1,149 | 1,175 | 1,201 | 1,228 | 1,256 |
| 01-2-6200-1223 | Training | 51,600 | 27,150 | 52,500 | 54,075 | 55,697 | 57,368 | 59,089 |
| 01-2-6200-1224 | Health & Safety | 19,300 | 7,449 | 45,277 | 46,635 | 48,034 | 49,475 | 50,960 |
| 01-2-6200-1225 | Honorariums | 55,170 | 53,520 | 55,170 | 56,411 | 57,681 | 58,978 | 60,305 |
| 01-2-6200-1229 | Contractor Overhead | 205 | - | 242 | 247 | 253 | 258 | 264 |
| 01-2-6200-1233 | Seminar & Convention | - | - | 2,000 | 2,045 | 2,091 | 2,138 | 2,186 |
| 01-2-6200-1240 | Vehicle - Gas & Oil | 2,000 | 3,258 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-6200-1242 | Vehicles - Maintenance | 8,000 | 3,852 | 9,800 | 10,094 | 10,397 | 10,709 | 11,030 |
| 01-2-6200-1244 | Equipment Purchases | 26,350 | 31,802 | 22,500 | 23,175 | 23,870 | 24,586 | 25,324 |
| 01-2-6200-1245 | Software & Licenses | 1,740 | 359 | 1,740 | 1,792 | 1,846 | 1,901 | 1,958 |
| 01-2-6200-1246 | Services - Other | 250 | 663 | 1,250 | 1,288 | 1,326 | 1,366 | 1,407 |
| 01-2-6200-1247 | Services - Phone / Internet | 2,840 | 1,218 | 2,729 | 2,810 | 2,895 | 2,982 | 3,071 |
| 01-2-6200-1248 | Services - Heat | 1,080 | 188 | 1,349 | 1,390 | 1,431 | 1,474 | 1,519 |
| 01-2-6200-1249 | Services - Electricity | - | 508 | - | - | - | - | - |
| 01-2-6200-1250 | Services - Garbage | 1,500 | 431 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6200-1251 | Stationary & Supplies | 1,500 | 449 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6200-1265 | Equipment O & M | 9,100 | 4,976 | 9,100 | 9,373 | 9,654 | 9,944 | 10,242 |
| 01-2-6200-1266 | Communication O&M | 8,000 | 895 | 3,200 | 3,296 | 3,395 | 3,497 | 3,602 |
| 01-2-6200-1268 | Communications/Advertising | - | - | 1,375 | 1,416 | 1,459 | 1,502 | 1,548 |
| 01-2-6200-1270 | Other | - | 464 | - | - | - | - | - |
| 01-2-6200-1271 | Insurance | 8,694 | 9,562 | 10,518 | 11,570 | 12,727 | 13,999 | 15,399 |
| 01-2-6200-1274 | Studies | 5,000 | 3,470 | 6,000 | 6,180 | 6,365 | 6,556 | 6,753 |
| 01-2-6200-1277 | Firefighter Insurance | 3,900 | 3,639 | 3,900 | 4,017 | 4,138 | 4,262 | 4,389 |
| 01-2-6200-1278 | Volunteer Recruitment & Recognition | 10,000 | 3,074 | 7,500 | 7,725 | 7,957 | 8,195 | 8,441 |
| 01-2-6200-1279 | First Responder Equipment & Supplies | 11,130 | 3,562 | 9,130 | 9,404 | 9,686 | 9,977 | 10,276 |
| 01-2-6200-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-6200-1352 | Fire Prevention Education | 1,500 | 224 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6200-1362 | Legal Fees | 4,190 | 717 | - | - | - | - | - |
| 01-2-6200-1404 | Hall Maintenance Repairs | - | 2,589 | - | - | - | - | - |
| 01-2-6200-1420 | Safety Equipment | - | 1,785 | - | - | - | - | - |
| 01-2-6200-1430 | Consultant - Computer Systems Services | 630 | 384 | 630 | 649 | 668 | 688 | 709 |
| 01-2-6200-1461 | Vehicle Insurance/Inspection | 6,520 | 6,271 | 6,686 | 6,887 | 7,094 | 7,306 | 7,526 |
| 01-2-6200-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-6200-1485 | Administration | 29,477 | 29,477 | 30,714 | 29,823 | 30,708 | 31,625 | 32,576 |
| 01-2-6200-1801 | Amortization Expense | - | 51,996 | - | - | - | - | - |
| Subtotal Shared Expenses | | 327,673 | 308,176 | 352,578 | 361,184 | 371,907 | 383,016 | 394,533 |

qathet Regional District
SAVARY ISLAND VOLUNTEER FIRE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|-----------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| Savary Hall No. 1 | | | | | | | | |
| 01-2-6210-1246 | Services - Other | 2,750 | 328 | 250 | 258 | 265 | 273 | 281 |
| 01-2-6210-1247 | Services - Phone / Internet | 1,560 | 1,295 | 1,664 | 1,714 | 1,766 | 1,819 | 1,873 |
| 01-2-6210-1248 | Services - Heat | 1,080 | 1,124 | 1,349 | 1,390 | 1,431 | 1,474 | 1,519 |
| 01-2-6210-1249 | Services - Electricity | 1,000 | - | 1,144 | 1,178 | 1,214 | 1,250 | 1,288 |
| 01-2-6210-1250 | Services - Garbage | 240 | - | - | - | - | - | - |
| 01-2-6210-1404 | Hall Repairs | 12,100 | 6,277 | 9,000 | 9,270 | 9,548 | 9,835 | 10,130 |
| 01-2-6210-1420 | Safety Equipment | 1,500 | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| Subtotal Savary Hall No. 1 | | 20,230 | 9,024 | 15,408 | 15,870 | 16,346 | 16,837 | 17,342 |
| Savary Hall No. 2 | | | | | | | | |
| 01-2-6220-1246 | Services - Other | - | 600 | - | - | - | - | - |
| 01-2-6220-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6220-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6220-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6220-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6220-1404 | Hall Repairs | 1,550 | 841 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6220-1420 | Safety Equipment | 250 | - | 500 | 515 | 530 | 546 | 563 |
| Subtotal Savary Hall No. 2 | | 1,800 | 1,441 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| Savary Hall No. 3 | | | | | | | | |
| 01-2-6230-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-6230-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6230-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6230-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6230-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6230-1404 | Hall Repairs | 1,550 | 1,775 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6230-1420 | Safety Equipment | 250 | - | 500 | 515 | 530 | 546 | 563 |
| Subtotal Savary Hall No. 3 | | 1,800 | 1,775 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| TOTAL EXPENSES | | 351,503 | 320,416 | 371,986 | 381,175 | 392,496 | 404,224 | 416,377 |
| 01-2-6200-1560 | Lease Payments | - | - | - | - | - | - | - |
| 01-2-6200-1501 | Transfer to Reserve (S) | 103,991 | 189,161 | 85,742 | 80,000 | 85,000 | 85,000 | 80,000 |
| 01-2-6200-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-6200-1558 | Debt Interest | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 455,495 | 509,577 | 457,728 | 461,175 | 477,496 | 489,224 | 496,377 |
| Net Surplus (Deficit) | | 5,500 | 1,842.94 | - | - | - | - | - |

qathet Regional District
SAVARY ISLAND VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|--------------|----------------|--------------------------|----------|----------|----------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-6200-1023 | - | - | - | - | - | - | - |
| 01-5-6200-1128 | - | - | - | - | - | - | - |
| 01-5-6200-1141 | 265,000 | 6,407 | 322,493 | 300,000 | - | - | - |
| 01-5-6200-1143 | - | - | - | - | - | - | - |
| 01-5-6200-1148 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 265,000 | 6,407 | 322,493 | 300,000 | - | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-6200-1220 | - | - | - | - | - | - | - |
| 01-6-6200-1221 | - | 0 | - | - | - | - | - |
| 01-6-6200-1469 | - | - | - | - | - | - | - |
| 01-6-6200-1470 | - | - | - | - | - | - | - |
| 01-6-6200-1471 | - | - | - | - | - | - | - |
| 01-6-6200-1475 | 15,000 | 3,900 | 25,000 | - | - | - | - |
| 01-6-6200-1478 | 250,000 | 2,507 | 297,493 | 300,000 | - | - | - |
| 01-6-6200-1500 | - | - | - | - | - | - | - |
| 01-6-6200-1509 | - | - | - | - | - | - | - |
| 01-6-6200-1520 | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | 265,000 | 6,407 | 322,493 | 300,000 | - | - | - |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| Opening Balance | 406,408 | 406,408 | 589,162 | 352,411 | 132,411 | 217,411 | 302,411 |
| Interest Earned | 6,491 | 21,963 | 6,491 | 3,271 | 4,271 | 5,971 | 7,671 |
| Transfers from Operating | 97,500 | 167,198 | 79,251 | 76,729 | 80,729 | 79,029 | 72,329 |
| Transfer to Capital | (265,000) | (6,407) | (322,493) | (300,000) | - | - | - |
| Closing Balance | 245,399 | 589,162 | 352,411 | 132,411 | 217,411 | 302,411 | 382,411 |

qathet Regional District
NORTHSIDE VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|--|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-6300-1001 | Requisition - Property Value Tax | 610,316 | 610,316 | 659,622 | 797,763 | 891,243 | 905,645 | 841,645 |
| 01-1-6300-1023 | Grant | 31,643 | 6,983 | 48,742 | - | - | - | - |
| 01-1-6300-1121 | Interest Revenue (S) | 8,512 | 24,144 | 8,512 | 9,414 | 12,314 | 6,454 | 9,694 |
| 01-1-6300-1128 | Other Revenue | 112,000 | 132,153 | 16,000 | 16,160 | 16,322 | 16,485 | 16,650 |
| 01-1-6330-1128 | Training Center Revenue | - | - | - | - | - | - | - |
| 01-1-6300-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6300-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-6300-1150 | Prior Year Surplus - Operating | - | 1,049 | - | - | - | - | - |
| 01-1-6300-1151 | Prior Year Surplus - Reserve | - | - | 2,534 | - | - | - | - |
| 01-1-6300-1494 | Actuarial Gain on Long Term Debt | - | 4,831 | 5,895 | 6,992 | 8,123 | 9,290 | 10,495 |
| 01-1-6300-1499 | Gain on Sale of Asset | - | - | - | - | - | - | - |
| 01-1-6300-1800 | Transfer from Equity in Capital | - | 153,124 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 762,471 | 930,503 | 736,237 | 830,329 | 928,002 | 937,875 | 878,483 |
| EXPENSES | | | | | | | | |
| Shared Expenses | | | | | | | | |
| 01-2-6300-1220 | Salary & Wages | 58,726 | 58,418 | 50,133 | 51,261 | 52,415 | 53,594 | 54,800 |
| 01-2-6300-1221 | Payroll Benefits & Overhead | 53,608 | 52,334 | 51,625 | 52,786 | 53,974 | 55,188 | 56,430 |
| 01-2-6300-1222 | Travel | 1,560 | 687 | 1,560 | 1,595 | 1,631 | 1,667 | 1,705 |
| 01-2-6300-1223 | Training | 91,000 | 95,341 | 91,300 | 94,039 | 96,860 | 99,766 | 102,759 |
| 01-2-6300-1224 | Health & Safety | 20,325 | 7,933 | 49,502 | 50,987 | 52,517 | 54,092 | 55,715 |
| 01-2-6300-1225 | Volunteer Honorariums | 73,520 | 84,625 | 78,320 | 80,670 | 83,090 | 85,582 | 88,150 |
| 01-2-6300-1229 | Contractor Overhead | - | 248 | 40 | 42 | 43 | 44 | 45 |
| 01-2-6300-1233 | Conventions & Seminars | 19,900 | 12,899 | 19,900 | 20,497 | 21,112 | 21,745 | 22,398 |
| 01-2-6300-1240 | Vehicle Operating Gas & Oil | 5,000 | 8,392 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6300-1242 | Vehicle Maintenance | 10,500 | 11,778 | 10,500 | 10,815 | 11,139 | 11,474 | 11,818 |
| 01-2-6300-1244 | Equipment Purchases | 21,070 | 47,268 | 48,830 | 50,295 | 51,804 | 53,358 | 54,959 |
| 01-2-6300-1245 | Software & Licenses | 1,180 | 607 | 1,180 | 1,215 | 1,252 | 1,289 | 1,328 |
| 01-2-6300-1246 | Services - Other | - | 2,194 | - | - | - | - | - |
| 01-2-6300-1247 | Services - Phone / Internet | 1,080 | 1,238 | 1,080 | 1,112 | 1,146 | 1,180 | 1,216 |
| 01-2-6300-1248 | Services - Heat | - | 1,641 | - | - | - | - | - |
| 01-2-6300-1249 | Services - Hydro | - | 956 | - | - | - | - | - |
| 01-2-6300-1250 | Services - Garbage | - | 24 | 500 | 515 | 530 | 546 | 563 |
| 01-2-6300-1251 | Stationary & Supplies | 500 | 898 | 500 | 515 | 530 | 546 | 563 |
| 01-2-6300-1265 | Equipment O & M | 3,900 | 10,988 | 10,870 | 11,196 | 11,532 | 11,878 | 12,234 |
| 01-2-6300-1266 | Communication O&M | 2,000 | 1,333 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-6300-1268 | Communications/Advertising | - | - | 1,375 | 1,416 | 1,459 | 1,502 | 1,548 |
| 01-2-6300-1270 | Other | - | 99 | - | - | - | - | - |
| 01-2-6300-1271 | Insurance | 14,213 | 16,857 | 18,542 | 20,597 | 22,656 | 24,922 | 27,414 |
| 01-2-6300-1274 | Professional Fees | - | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-6300-1277 | Firefighter Insurance | 4,000 | 3,566 | 4,000 | 4,120 | 4,244 | 4,371 | 4,502 |
| 01-2-6300-1278 | Volunteer Recruitment & Recognition | 5,000 | 6,920 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6300-1279 | First Responder Supplies | 30,500 | 3,516 | 3,805 | 3,919 | 4,037 | 4,158 | 4,283 |
| 01-2-6300-1298 | Operating Reserve | - | - | - | - | - | - | - |
| 01-2-6300-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-6300-1362 | Legal Fees | 3,144 | - | - | - | - | - | - |
| 01-2-6300-1404 | Hall Maintenance & Repairs | - | 3,693 | - | - | - | - | - |
| 01-2-6300-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-6300-1430 | Consultant - Computer Systems Services | 640 | 280 | - | - | - | - | - |
| 01-2-6300-1461 | Vehicle Insurance & Inspection | 4,978 | 5,520 | 5,827 | 6,002 | 6,182 | 6,367 | 6,558 |
| 01-2-6300-1485 | Administration | 42,089 | 42,089 | 45,216 | 42,929 | 44,275 | 45,673 | 47,126 |
| 01-2-6300-1495 | Transfer in Equity from Capital | - | - | - | - | - | - | - |
| 01-2-6300-1496 | Loss on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-6300-1801 | Amortization Expense | - | 153,124 | - | - | - | - | - |
| Subtotal Shared Expenses | | 468,432 | 635,463 | 507,605 | 519,912 | 536,218 | 553,150 | 570,743 |

qathet Regional District
NORTHSIDE VOLUNTEER FIRE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| Northside Hall No. 1 | | | | | | | | |
| 01-2-6310-1246 | Services - Other | 276 | 2,070 | 1,782 | 1,835 | 1,890 | 1,947 | 2,005 |
| 01-2-6310-1247 | Services - Phone / Internet | 1,970 | 1,850 | 2,168 | 2,233 | 2,300 | 2,369 | 2,440 |
| 01-2-6310-1248 | Services - Heat | - | 1,923 | 6,481 | 6,676 | 6,876 | 7,082 | 7,295 |
| 01-2-6310-1249 | Services - Electricity | 7,555 | 4,845 | 6,242 | 6,429 | 6,622 | 6,821 | 7,025 |
| 01-2-6310-1250 | Services - Garbage | 240 | - | - | - | - | - | - |
| 01-2-6310-1404 | Hall Repairs | 4,900 | 2,114 | 6,400 | 6,592 | 6,790 | 6,993 | 7,203 |
| 01-2-6310-1420 | Safety Equipment | 1,500 | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| Subtotal Northside Hall No. 1 | | 16,441 | 12,802 | 25,073 | 25,825 | 26,600 | 27,398 | 28,220 |
| Northside Hall No. 2 | | | | | | | | |
| 01-2-6320-1246 | Services - Other | 1,258 | 1,493 | 2,528 | 2,604 | 2,682 | 2,762 | 2,845 |
| 01-2-6320-1247 | Services - Phone / Internet | 1,440 | 500 | - | - | - | - | - |
| 01-2-6320-1248 | Services - Heat | 5,500 | 1,110 | - | - | - | - | - |
| 01-2-6320-1249 | Services - Electricity | 630 | 523 | 606 | 624 | 643 | 662 | 682 |
| 01-2-6320-1250 | Services - Garbage | 240 | - | - | - | - | - | - |
| 01-2-6320-1404 | Hall Repairs | 10,400 | 7,025 | 6,900 | 7,107 | 7,320 | 7,540 | 7,766 |
| 01-2-6320-1420 | Safety Equipment | 500 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| Subtotal Northside Hall No. 2 | | 19,968 | 10,649 | 11,034 | 11,365 | 11,706 | 12,057 | 12,419 |
| Northside Training Center | | | | | | | | |
| 01-2-6330-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-6330-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6330-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6330-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6330-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6330-1404 | Hall Repairs | 4,900 | 300 | 3,900 | 4,017 | 4,138 | 4,262 | 4,389 |
| 01-2-6330-1420 | Safety Equipment | - | - | - | - | - | - | - |
| Subtotal Northside Training Center | | 4,900 | 300 | 3,900 | 4,017 | 4,138 | 4,262 | 4,389 |
| TOTAL EXPENSES | | 509,741 | 659,215 | 547,611 | 561,119 | 578,661 | 596,866 | 615,771 |
| 01-2-6300-1501 | Transfer to Reserve (S) | 175,512 | 191,144 | 105,512 | 185,000 | 180,000 | 175,000 | 175,000 |
| 01-2-6300-1557 | Debt Principle | 30,080 | 30,080 | 30,080 | 30,080 | 105,080 | 105,080 | 30,080 |
| 01-2-6300-1558 | Debt Interest | 47,138 | 47,767 | 47,138 | 47,138 | 56,138 | 51,638 | 47,138 |
| 01-2-6300-1559 | Actuarial Gain on Long Term Debt | - | 4,831 | 5,895 | 6,992 | 8,123 | 9,290 | 10,495 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 762,471 | 933,037 | 736,237 | 830,329 | 928,002 | 937,875 | 878,483 |
| Net Surplus (Deficit) | | - | (2,534) | - | - | - | - | - |

qathet Regional District
NORTHSIDE VOLUNTEER FIRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|--|----------------|---------------|--------------------------|----------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-6300-1023 | Grant | - | - | 85,000 | - | - | - | - |
| 01-5-6300-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-6300-1129 | Proceeds on Disposal of Assets | - | - | - | - | - | - | - |
| 01-5-6300-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-6300-1141 | Transfer from Reserve (S) | 130,400 | 92,610 | 354,000 | 240,500 | 13,000 | 35,000 | 65,000 |
| 01-5-6300-1143 | Borrowing | - | - | - | 150,000 | - | - | - |
| 01-5-6300-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 130,400 | 92,610 | 439,000 | 390,500 | 13,000 | 35,000 | 65,000 |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-6300-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-6300-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-6300-1469 | Land | - | - | - | - | - | - | - |
| 01-6-6300-1470 | Land Improvements | - | 12,142 | - | - | - | - | - |
| 01-6-6300-1471 | Buildings | 4,000 | 7,532 | 89,000 | - | - | - | - |
| 01-6-6300-1475 | Equipment | 126,400 | 72,936 | 15,500 | 23,000 | 13,000 | 35,000 | 65,000 |
| 01-6-6300-1478 | Vehicles | - | - | 334,500 | 367,500 | - | - | - |
| 01-6-6300-1500 | Capital Transfer to Reserve | - | - | - | - | - | - | - |
| 01-6-6300-1501 | Transfer to Reserve (S) | - | - | - | - | - | - | - |
| 01-6-6300-1509 | Transfer to Reserve (COVID-19) | - | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 130,400 | 92,610 | 439,000 | 390,500 | 13,000 | 35,000 | 65,000 |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 430,703 | 430,703 | 529,237 | 280,749 | 225,249 | 392,249 | 532,249 |
| 01-4-0210-3054 | Interest Earned | 8,512 | 24,144 | 8,512 | 9,414 | 12,314 | 6,454 | 9,694 |
| 01-4-0210-3054 | Transfers from Operating | 167,000 | 167,000 | 97,000 | 175,586 | 167,686 | 168,546 | 165,306 |
| 01-4-0210-3054 | Transfer to Capital | (130,400) | (92,610) | (354,000) | (240,500) | (13,000) | (35,000) | 65,000 |
| | Closing Balance | 475,815 | 529,237 | 280,749 | 225,249 | 392,249 | 532,249 | 642,249 |

qathet Regional District
MYRTLE POND WATER SYSTEM

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 02-1-6600-1009 | 48,465 | 48,465 | 53,312 | 55,735 | 58,158 | 60,581 | 60,581 |
| 02-1-6600-1015 | 78,700 | 82,197 | 87,720 | 92,105 | 96,710 | 101,545 | 106,625 |
| 02-1-6600-1023 | - | - | - | - | - | - | - |
| 02-1-6600-1120 | 1,196 | 3,086 | 1,196 | 1,336 | 1,480 | 1,625 | 1,773 |
| 02-1-6600-1121 | 4,454 | 12,629 | 4,454 | 2,868 | 3,256 | 1,885 | 2,115 |
| 02-1-6600-1128 | - | 34 | - | - | - | - | - |
| 02-1-6600-1140 | 25,000 | - | 25,000 | - | - | - | - |
| 02-1-6600-1148 | - | - | - | - | - | - | - |
| 02-1-6600-1150 | - | - | - | - | - | - | - |
| 02-1-6600-1151 | 20,000 | 20,000 | 20,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 02-1-6600-1494 | - | 1,315 | 1,415 | 1,558 | 1,705 | 1,857 | 2,015 |
| 02-1-6600-1800 | - | 45,493 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 177,815 | 213,219 | 193,097 | 183,601 | 191,309 | 197,494 | 203,109 |
| EXPENSES | | | | | | | |
| 02-2-6600-1220 | 6,177 | 7,825 | 9,045 | 9,248 | 9,456 | 9,669 | 9,887 |
| 02-2-6600-1221 | 1,791 | 2,567 | 2,623 | 2,682 | 2,742 | 2,804 | 2,867 |
| 02-2-6600-1222 | - | 12 | - | - | - | - | - |
| 02-2-6600-1223 | 1,500 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 02-2-6600-1224 | - | - | - | - | - | - | - |
| 02-2-6600-1228 | 27,723 | 24,292 | 27,723 | 28,804 | 29,928 | 31,095 | 32,308 |
| 02-2-6600-1229 | 1,287 | 996 | 1,267 | 1,305 | 1,344 | 1,385 | 1,426 |
| 02-2-6600-1246 | 900 | - | 900 | 927 | 955 | 983 | 1,013 |
| 02-2-6600-1249 | 8,400 | 6,741 | 9,471 | 9,755 | 10,047 | 10,349 | 10,659 |
| 02-2-6600-1250 | 50 | 14 | 50 | 52 | 53 | 55 | 56 |
| 02-2-6600-1265 | 26,839 | 37,642 | 27,449 | 23,272 | 23,971 | 24,690 | 25,430 |
| 02-2-6600-1268 | 3,250 | 2,909 | 500 | 515 | 530 | 546 | 563 |
| 02-2-6600-1269 | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 02-2-6600-1270 | 1,150 | 503 | 1,150 | 1,185 | 1,220 | 1,257 | 1,294 |
| 02-2-6600-1271 | 4,202 | 4,138 | 4,622 | 5,085 | 5,593 | 6,152 | 6,767 |
| 02-2-6600-1274 | 25,000 | 1,388 | 25,000 | 5,000 | 5,150 | 5,305 | 5,464 |
| 02-2-6600-1298 | 20,000 | - | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 02-2-6600-1299 | - | - | - | - | - | - | - |
| 02-2-6600-1361 | - | - | - | - | - | - | - |
| 02-2-6600-1362 | - | - | - | - | - | - | - |
| 02-2-6600-1404 | 11,800 | 1,777 | 1,000 | 6,970 | 7,179 | 7,394 | 7,616 |
| 02-2-6600-1420 | - | - | - | - | - | - | - |
| 02-2-6600-1485 | 12,696 | 12,696 | 12,897 | 10,209 | 10,482 | 10,766 | 11,064 |
| 02-2-6600-1801 | - | 45,493 | - | - | - | - | - |
| TOTAL EXPENSES | 153,766 | 148,993 | 156,197 | 123,643 | 126,945 | 130,393 | 133,996 |
| 02-2-6600-1500 | 7,041 | 8,931 | 7,041 | 7,159 | 7,280 | 7,407 | 7,537 |
| 02-2-6600-1501 | 11,659 | 28,729 | 24,873 | 47,670 | 51,808 | 54,266 | 55,990 |
| 02-2-6600-1508 | - | - | - | - | - | - | - |
| 02-2-6600-1557 | 4,344 | 4,306 | 2,649 | 2,649 | 2,649 | 2,649 | 2,649 |
| 02-2-6600-1558 | 1,005 | 945 | 922 | 922 | 922 | 922 | 922 |
| 02-2-6600-1559 | - | 1,315 | 1,415 | 1,558 | 1,705 | 1,857 | 2,015 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 177,815 | 193,219 | 193,097 | 183,601 | 191,309 | 197,494 | 203,109 |
| Net Surplus (Deficit) | 0 | 20,000 | 0 | (0) | (0) | (0) | 0 |

qathet Regional District
MYRTLE POND WATER SYSTEM

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--|----------------|--------------|--------------------------|---------------|----------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 02-5-6600-1023 | Grant | - | - | - | - | - | - |
| 02-5-6600-1128 | Other Revenue | - | - | - | - | - | - |
| 02-5-6600-1140 | Transfer from Reserve (CW) | 169,000 | 5,603 | 248,398 | - | - | - |
| 02-5-6600-1141 | Transfer from Reserve (S) | 91,000 | - | 196,000 | 22,000 | - | 100,000 |
| 02-5-6600-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 260,000 | 5,603 | 444,398 | 22,000 | - | 100,000 |
| CAPITAL SPENDING | | | | | | | |
| 02-6-6600-1220 | Salary & Wages | - | - | - | - | - | - |
| 02-6-6600-1221 | Benefits | - | - | - | - | - | - |
| 02-6-6600-1470 | Land Improvements | - | - | - | - | - | - |
| 02-6-6600-1471 | Buildings | - | - | - | - | - | - |
| 02-6-6600-1474 | Infrastructure | 260,000 | 5,603 | 444,398 | - | - | - |
| 02-6-6600-1475 | Equipment | - | - | - | 22,000 | - | 100,000 |
| | TOTAL CAPITAL SPENDING | 260,000 | 5,603 | 444,398 | 22,000 | - | 100,000 |
| | Net Surplus (Deficit) | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 252,545 | 252,545 | 281,274 | 110,146 | 135,816 | 187,624 |
| | Interest Earned | 4,454 | 12,629 | 4,454 | 2,868 | 3,256 | 1,885 |
| | Transfers from Operating | 11,659 | 16,100 | 20,419 | 44,802 | 48,552 | 52,381 |
| | Transfer to Capital | (91,000) | - | (196,000) | (22,000) | - | - |
| | Closing Balance | 177,658 | 281,274 | 110,146 | 135,816 | 187,624 | 241,890 |
| NON-STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 60,473 | 60,473 | 69,404 | 76,445 | 83,604 | 90,884 |
| | Interest Earned | 1,196 | 3,086 | 1,196 | 1,336 | 1,480 | 1,625 |
| | Transfers from Operating | 5,845 | 5,845 | 5,845 | 5,823 | 5,800 | 5,782 |
| | Transfer to Operating | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - |
| | Closing Balance | 67,514 | 69,404 | 76,445 | 83,604 | 90,884 | 98,291 |

qathet Regional District
LUND SEWER

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 03-1-6900-1009 | Requisition - Parcel Tax | 52,500 | 52,500 | 57,750 | 60,375 | 63,000 | 65,625 | 65,625 |
| 03-1-6900-1015 | User Fees | 95,700 | 90,436 | 104,060 | 109,263 | 114,726 | 120,462 | 126,486 |
| 03-1-6900-1121 | Interest Revenue (S) | 1,409 | 5,093 | 1,409 | 1,736 | 2,201 | 2,618 | 3,025 |
| 03-1-6900-1122 | Interest Revenue (DCC) | 190 | 471 | 190 | 193 | 197 | 201 | 205 |
| 03-1-6900-1023 | Grant | - | - | - | - | - | - | - |
| 03-1-6900-1128 | Other | - | - | - | - | - | - | - |
| 03-1-6900-1140 | Transfer from Reserve (CW) | 74,678 | 44,326 | 25,000 | - | - | - | - |
| 03-1-6900-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 03-1-6900-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 03-1-6900-1151 | Prior Year Surplus - Operating Reserve | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 03-1-6900-1494 | Actuarial Gain on Long Term Debt | - | 590 | 658 | 728 | 800 | - | - |
| 03-1-6900-1800 | Transfer from Equity in Capital | - | 88,086 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 244,476 | 301,501 | 209,066 | 192,295 | 200,924 | 208,906 | 215,341 |
| EXPENSES | | | | | | | | |
| 03-2-6900-1220 | Salary & Wages | 4,582 | 2,974 | 4,649 | 4,753 | 4,860 | 4,970 | 5,082 |
| 03-2-6900-1221 | Payroll Benefits & Overhead | 1,329 | 846 | 1,348 | 1,378 | 1,409 | 1,441 | 1,474 |
| 03-2-6900-1222 | Travel | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 03-2-6900-1223 | Training | 2,500 | - | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 03-2-6900-1224 | Health & Safety | - | - | - | - | - | - | - |
| 03-2-6900-1228 | Contractor | 27,974 | 25,898 | 28,376 | 29,227 | 30,104 | 31,007 | 31,937 |
| 03-2-6900-1229 | Contractor Overhead | 1,297 | 1,062 | 1,294 | 1,332 | 1,372 | 1,413 | 1,456 |
| 03-2-6900-1246 | Services - Other | 1,703 | 1,638 | 2,155 | 2,219 | 2,286 | 2,355 | 2,425 |
| 03-2-6900-1247 | Services - Phone / Internet | 150 | - | 150 | - | 2,000 | 2,060 | 2,122 |
| 03-2-6900-1249 | Services - Hydro | 7,300 | 6,880 | 7,198 | 7,414 | 7,636 | 7,865 | 8,101 |
| 03-2-6900-1250 | Services - Garbage | 120 | 13 | 120 | 124 | 127 | 131 | 135 |
| 03-2-6900-1260 | Services - Water | - | - | - | - | - | - | - |
| 03-2-6900-1265 | Equipment O&M | 24,761 | 40,342 | 26,261 | 22,049 | 22,711 | 23,392 | 24,094 |
| 03-2-6900-1267 | Equipment Repair | - | 1,585 | - | - | - | - | - |
| 03-2-6900-1268 | Communications/Advertising | 250 | 138 | 138 | 143 | 147 | 151 | 156 |
| 03-2-6900-1270 | Other | - | 315 | - | - | - | - | - |
| 03-2-6900-1271 | Insurance | 12,514 | 11,140 | 13,766 | 15,142 | 16,657 | 18,322 | 20,154 |
| 03-2-6900-1274 | Studies/Professional Fees | 74,678 | 44,326 | 25,000 | 5,000 | 5,150 | 5,305 | 5,464 |
| 03-2-6900-1295 | Monitoring | 1,530 | 2,077 | 1,530 | 1,576 | 1,623 | 1,672 | 1,722 |
| 03-2-6900-1296 | Desludging | 20,000 | 10,509 | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 |
| 03-2-6900-1298 | Operating Reserve | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 03-2-6900-1299 | Contingency | - | - | - | - | - | - | - |
| 03-2-6900-1361 | Bad Debt Expenditures | - | - | - | - | - | - | - |
| 03-2-6900-1362 | Legal | - | - | - | - | - | - | - |
| 03-2-6900-1404 | Building & Grounds Maintenance | 5,800 | 1,998 | 21,800 | 22,454 | 23,128 | 23,821 | 24,536 |
| 03-2-6900-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 03-2-6900-1468 | Minor Assets | - | - | - | - | - | - | - |
| 03-2-6900-1485 | Administration | 18,629 | 18,629 | 15,911 | 14,085 | 14,725 | 15,213 | 15,727 |
| 03-2-6900-1801 | Amortization Expense | - | 88,086 | - | - | - | - | - |
| | TOTAL EXPENSES | 225,617 | 258,455 | 192,695 | 170,587 | 178,336 | 184,252 | 190,471 |
| 03-2-6900-1501 | Transfer to Reserve (S) | 16,371 | 20,056 | 13,814 | 19,078 | 20,066 | 24,454 | 24,665 |
| 03-2-6900-1503 | Transfer to Reserve (DCC) | 190 | 471 | 190 | 193 | 197 | 201 | 205 |
| 03-2-6900-1557 | Debt Principle | 1,249 | 1,342 | 1,342 | 1,342 | 1,342 | - | - |
| 03-2-6900-1558 | Debt Interest | 1,050 | 368 | 368 | 368 | 184 | - | - |
| 03-2-6900-1559 | Actuarial Gain on Long Term Debt | - | 590 | 658 | 728 | 800 | - | - |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 244,476 | 281,282 | 209,066 | 192,295 | 200,924 | 208,906 | 215,341 |
| | Net Surplus (Deficit) | 0 | 20,220 | 0.00 | - | - | - | - |

qathet Regional District
LUND SEWER

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------|--------------|---------------|--------------------------|---------------|--------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 03-5-6900-1023 | - | - | - | - | - | - | - |
| 03-5-6900-1128 | - | - | - | - | - | - | - |
| 03-5-6900-1140 | 40,000 | - | - | 40,000 | - | - | - |
| 03-5-6900-1141 | - | 3,554 | 25,000 | - | 20,000 | 7,000 | 26,000 |
| 03-5-6900-1143 | - | - | - | - | - | - | - |
| 03-5-6900-1145 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 40,000 | 3,554 | 25,000 | 40,000 | 20,000 | 7,000 | 26,000 |
| CAPITAL SPENDING | | | | | | | |
| 03-6-6900-1220 | - | - | - | - | - | - | - |
| 03-6-6900-1221 | - | - | - | - | - | - | - |
| 03-6-6900-1469 | - | - | - | - | - | - | - |
| 03-6-6900-1470 | - | - | - | - | - | - | - |
| 03-6-6900-1471 | - | - | - | - | - | - | - |
| 03-6-6900-1474 | - | - | - | - | - | - | - |
| 03-6-6900-1475 | 40,000 | 3,554 | 25,000 | 40,000 | 20,000 | 7,000 | 26,000 |
| 03-6-6900-1500 | - | - | - | - | - | - | - |
| 03-6-6900-1520 | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | 40,000 | 3,554 | 25,000 | 40,000 | 20,000 | 7,000 | 26,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| Opening Balance | 97,899 | 97,899 | 114,401 | 103,215 | 122,293 | 122,359 | 139,812 |
| Interest Earned | 1,409 | 5,093 | 1,409 | 1,736 | 2,201 | 2,618 | 3,025 |
| Transfers from Operating | 14,963 | 14,963 | 12,406 | 17,341 | 17,865 | 21,836 | 21,640 |
| Transfer to Capital | 0 | (3,554) | (25,000) | 0 | (20,000) | (7,000) | (26,000) |
| Closing Balance | 114,270 | 114,401 | 103,215 | 122,293 | 122,359 | 139,812 | 138,478 |
| STATUTORY RESERVE - Development Cost Charge | | | | | | | |
| Opening Balance | 9,600 | 9,600 | 10,071 | 10,261 | 10,454 | 10,651 | 10,852 |
| Interest Earned | 190 | 471 | 190 | 193 | 197 | 201 | 205 |
| Transfers from Operating | - | 0 | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 9,790 | 10,071 | 10,261 | 10,454 | 10,651 | 10,852 | 11,058 |

qathet Regional District
 TEXADA HEALTH CENTRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|---------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-7000-1001 | Requisition - Property Value Tax | 96,388 | 96,388 | 98,432 | 98,510 | 100,505 | 103,195 | 104,489 |
| 01-1-7000-1120 | Interest Revenue (NS) | 202 | 521 | 202 | 226 | 250 | 274 | 298 |
| 01-1-7000-1121 | Interest Revenue (S) | 1,758 | 5,306 | 1,758 | 2,233 | 2,673 | 1,553 | 1,973 |
| 01-1-7000-1128 | Other | - | - | - | - | - | - | - |
| 01-1-7000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-7000-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-7000-1494 | Actuarial Gain on Long Term Debt | - | 948 | 1,203 | 1,465 | 1,736 | 2,015 | 2,301 |
| 01-1-7000-1800 | Transfer from Equity in Capital | - | 20,810 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 98,348 | 123,973 | 101,595 | 102,434 | 105,164 | 107,036 | 109,061 |
| EXPENSES | | | | | | | | |
| 01-2-7000-1220 | Salary & Wages | 6,715 | 4,542 | 6,821 | 6,974 | 7,131 | 7,292 | 7,456 |
| 01-2-7000-1221 | Payroll Benefits & Overhead | 1,947 | 1,330 | 1,978 | 2,023 | 2,068 | 2,115 | 2,162 |
| 01-2-7000-1222 | Travel | 100 | 94 | 100 | 103 | 106 | 109 | 113 |
| 01-2-7000-1228 | Contractor | 17,006 | 15,709 | 17,669 | 18,199 | 18,745 | 19,307 | 19,887 |
| 01-2-7000-1229 | Contractor Overhead | 697 | 697 | 712 | 733 | 755 | 778 | 801 |
| 01-2-7000-1246 | Services - Other | 1,750 | 1,654 | 1,944 | 2,003 | 2,063 | 2,124 | 2,188 |
| 01-2-7000-1259 | Services - Taxes | - | - | - | - | - | - | - |
| 01-2-7000-1260 | Services - Water | - | - | - | - | - | - | - |
| 01-2-7000-1270 | Other | - | - | - | - | - | - | - |
| 01-2-7000-1271 | Insurance | 6,729 | 6,323 | 7,402 | 8,142 | 8,956 | 9,851 | 10,837 |
| 01-2-7000-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-7000-1281 | Purchase - Supplies | - | - | - | - | - | - | - |
| 01-2-7000-1288 | Contribution to CHC | 9,673 | 8,701 | 9,866 | 10,162 | 10,467 | 10,781 | 11,105 |
| 01-2-7000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-7000-1404 | Building & Ground Maintenance | 6,829 | 9,779 | 6,829 | 7,034 | 7,245 | 7,462 | 7,686 |
| 01-2-7000-1420 | Safety Equipment | 3,000 | - | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-7000-1485 | Administration | 4,900 | 4,900 | 5,069 | 5,262 | 5,465 | 5,679 | 5,905 |
| 01-2-7000-1801 | Amortization Expense | - | 20,810 | - | - | - | - | - |
| | TOTAL EXPENSES | 59,345 | 74,540 | 61,390 | 63,724 | 66,184 | 68,777 | 71,515 |
| 01-2-7000-1500 | Transfer to Reserve (NS) | 1,200 | 1,519 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 01-2-7000-1501 | Transfer to Reserve (S) | 23,758 | 32,922 | 23,758 | 22,000 | 22,000 | 21,000 | 20,000 |
| 01-2-7000-1557 | Debt Principle | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 |
| 01-2-7000-1558 | Debt Interest | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 |
| 01-2-7000-1559 | Actuarial Gain on Long Term Debt | - | 948 | 1,203 | 1,465 | 1,736 | 2,015 | 2,301 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 98,348 | 123,973 | 101,595 | 102,434 | 105,164 | 107,036 | 109,061 |
| | Net Surplus (Deficit) | 0 | - | - | - | - | - | - |

qathet Regional District
 TEXADA HEALTH CENTRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|--|----------|----------|--------------------------|----------|----------|---------------|---------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-7000-1023 | Grant | - | - | - | - | - | - | |
| 01-5-7000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | |
| 01-5-7000-1141 | Transfer from Reserve (S) | - | - | - | - | - | 40,000 | |
| 01-5-7000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | |
| 01-5-7000-1143 | Borrowing | - | - | - | - | - | - | |
| | TOTAL REVENUE AND FUNDING SOURCES | - | - | - | - | - | 40,000 | |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-7000-1220 | Salary & Wages | - | - | - | - | - | - | |
| 01-6-7000-1221 | Benefits | - | - | - | - | - | - | |
| 01-6-7000-1469 | Land | - | - | - | - | - | - | |
| 01-6-7000-1470 | Land Improvements | - | - | - | - | - | - | |
| 01-6-7000-1471 | Buildings | - | - | - | - | - | 40,000 | |
| 01-6-7000-1474 | Infrastructure | - | - | - | - | - | - | |
| 01-6-7000-1475 | Equipment | - | - | - | - | - | - | |
| | TOTAL CAPITAL SPENDING | - | - | - | - | - | 40,000 | |
| | Net Surplus (Deficit) | - | - | - | - | - | - | |
| STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 99,044 | 99,044 | 131,966 | 155,724 | 177,724 | 199,724 | 220,724 |
| | Interest Earned | 1,758 | 5,306 | 1,758 | 2,233 | 2,673 | 1,553 | 1,973 |
| | Transfers from Operating | 22,000 | 27,616 | 22,000 | 19,767 | 19,327 | 19,447 | 18,027 |
| | Transfer to Capital | - | - | - | - | - | - | 40,000 |
| | Closing Balance | 122,802 | 131,966 | 155,724 | 177,724 | 199,724 | 220,724 | 200,724 |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 10,210 | 10,210 | 11,729 | 12,929 | 14,129 | 15,329 | 16,529 |
| | Interest Earned | 202 | 521 | 202 | 226 | 250 | 274 | 298 |
| | Transfers from Operating | 998 | 998 | 998 | 974 | 950 | 926 | 902 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 11,410 | 11,729 | 12,929 | 14,129 | 15,329 | 16,529 | 17,729 |

qathet Regional District
 TEXADA ISLAND RECREATION COMMISSION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|--|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-7100-1001 | Requisition - Property Value Tax | 120,983 | 120,983 | 131,608 | 114,460 | 117,462 | 118,663 | 121,279 |
| 01-1-7100-1121 | Interest Revenue (S) | 4,632 | 11,767 | 4,632 | 4,405 | 4,905 | 5,405 | 5,705 |
| 01-1-7100-1023 | Grant | - | - | - | - | - | - | - |
| 01-1-7100-1041 | Community Hall Rental | 1,500 | 1,910 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-1-7100-1042 | Gillies Bay School Rental | 250 | 1 | 250 | 258 | 265 | 273 | 281 |
| 01-1-7100-1043 | Gillies Bay Field Rental | 250 | 360 | 250 | 258 | 265 | 273 | 281 |
| 01-1-7100-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-7100-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7100-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-7100-1150 | Prior Year Surplus - Operating | 28,000 | 23,179 | 18,080 | - | - | - | - |
| 01-1-7100-1800 | Transfer from Equity in Capital | - | 23,554 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 155,615 | 181,753 | 156,320 | 120,925 | 124,488 | 126,253 | 129,235 |
| EXPENSES | | | | | | | | |
| Shared Expenses | | | | | | | | |
| 01-2-7100-1220 | Salary & Wages | 32,847 | 37,108 | 30,989 | 31,686 | 32,399 | 33,128 | 33,873 |
| 01-2-7100-1221 | Payroll Benefits & Overhead | 9,526 | 8,389 | 8,987 | 9,189 | 9,396 | 9,607 | 9,823 |
| 01-2-7100-1222 | Travel | 2,960 | 5,210 | 2,960 | 3,049 | 3,140 | 3,234 | 3,332 |
| 01-2-7100-1224 | Health & Safety | - | - | - | - | - | - | - |
| 01-2-7100-1228 | Contractors | - | 1,417 | - | - | - | - | - |
| 01-2-7100-1229 | Contractor Overhead | - | - | - | - | - | - | - |
| 01-2-7100-1268 | Communications/Advertising | 2,060 | 49 | 139 | 143 | 148 | 152 | 157 |
| 01-2-7100-1270 | Other Expense | - | - | - | - | - | - | - |
| 01-2-7100-1271 | Insurance | 10,244 | 11,046 | 12,151 | 13,366 | 14,703 | 16,173 | 17,790 |
| 01-2-7100-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-7100-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-7100-1404 | Other Facilities Maintenance | 2,400 | 3,050 | 2,400 | 2,472 | 2,546 | 2,623 | 2,701 |
| 01-2-7100-1409 | Grants In Aid | 1,750 | 1,750 | 1,750 | 1,803 | 1,857 | 1,912 | 1,970 |
| 01-2-7100-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-7100-1485 | Administration | 11,393 | 11,393 | 11,451 | 7,920 | 8,215 | 8,525 | 8,854 |
| 01-2-7100-1801 | Amortization Expense | - | 23,554 | - | - | - | - | - |
| | Subtotal Shared Expenses | 73,180 | 102,967 | 70,827 | 69,628 | 72,402 | 75,355 | 78,500 |
| Gillies Bay Community Hall | | | | | | | | |
| 01-2-7100-1394 | Maintenance - Community Hall | - | - | - | - | - | - | - |
| 01-2-7110-1228 | Contractors | 683 | 1,440 | 683 | 703 | 725 | 746 | 769 |
| 01-2-7110-1229 | Contractor Overhead | 28 | - | 28 | 28 | 29 | 30 | 31 |
| 01-2-7110-1246 | Services - Other | 942 | 1,274 | 1,331 | 1,371 | 1,412 | 1,455 | 1,499 |
| 01-2-7110-1247 | Services - Telephone/Internet | - | - | - | - | - | - | - |
| 01-2-7110-1249 | Services - Hydro | 2,770 | 3,408 | 3,030 | 3,121 | 3,215 | 3,311 | 3,411 |
| 01-2-7110-1250 | Services - Garbage | 796 | 816 | 796 | 820 | 844 | 870 | 896 |
| 01-2-7110-1274 | Studies and Professional Fees | - | - | 10,000 | - | - | - | - |
| 01-2-7110-1404 | Facility/Grounds Repairs/Maintenance | 32,830 | 3,068 | 14,730 | 7,828 | 8,063 | 8,305 | 8,554 |
| | Subtotal Gillies Bay Community Hall | 38,049 | 10,006 | 30,598 | 1,784 | 1,837 | 1,892 | 1,949 |
| Gillies Bay Tennis Court | | | | | | | | |
| 01-2-7120-1228 | Contractors | 493 | 840 | 493 | 508 | 523 | 539 | 555 |
| 01-2-7120-1229 | Contractor Overhead | 20 | - | 20 | 20 | 21 | 22 | 22 |
| 01-2-7120-1246 | Services - Other | 1,005 | 668 | 1,331 | 1,371 | 1,412 | 1,455 | 1,499 |
| 01-2-7120-1404 | Facility/Grounds Repairs/Maintenance | 500 | 47 | 500 | 515 | 530 | 546 | 563 |
| | Subtotal Gillies Bay Tennis Court | 2,019 | 1,555 | 2,345 | 2,415 | 2,487 | 2,562 | 2,639 |

qathet Regional District
 TEXADA ISLAND RECREATION COMMISSION

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|-------------------------------|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| Gillies Bay Old School | | | | | | | | |
| 01-2-7100-1395 | Maintenance - Gillies Bay School | - | - | - | - | - | - | - |
| 01-2-7130-1228 | Contractors | 1,821 | 1,600 | 1,821 | 1,876 | 1,932 | 1,990 | 2,050 |
| 01-2-7130-1229 | Contractor Overhead | 75 | - | 73 | 76 | 78 | 80 | 83 |
| 01-2-7130-1246 | Services - Other | 1,142 | 1,336 | 1,415 | 1,458 | 1,502 | 1,547 | 1,593 |
| 01-2-7130-1247 | Services - Telephone/Internet | 1,885 | 1,551 | 1,718 | 1,769 | 1,822 | 1,877 | 1,933 |
| 01-2-7130-1249 | Services - Hydro | 3,700 | 3,610 | 3,513 | 3,618 | 3,727 | 3,838 | 3,953 |
| 01-2-7130-1274 | Studies and Professional Fees | - | - | 10,000 | - | - | - | - |
| 01-2-7130-1404 | Facility/Grounds Repairs/Maintenance | 1,900 | 4,536 | 1,900 | 1,957 | 2,016 | 2,076 | 2,138 |
| | Subtotal Gillies Bay Old School | 10,523 | 12,633 | 20,440 | 10,754 | 11,076 | 11,408 | 11,751 |
| Gillies Bay Ball Field | | | | | | | | |
| 01-2-7100-1396 | Maintenance - Gillies Bay Ball Field | - | - | - | - | - | - | - |
| 01-2-7140-1228 | Contractors | 2,656 | 3,990 | 2,656 | 2,736 | 2,818 | 2,902 | 2,989 |
| 01-2-7140-1229 | Contractor Overhead | 109 | - | 107 | 110 | 114 | 117 | 120 |
| 01-2-7140-1246 | Services - Other | 1,142 | 1,274 | 1,331 | 1,371 | 1,412 | 1,455 | 1,499 |
| 01-2-7140-1249 | Services - Hydro | 160 | 266 | 191 | 197 | 203 | 209 | 215 |
| 01-2-7140-1404 | Facility/Grounds Repairs/Maintenance | 3,215 | 3,293 | 3,215 | 3,311 | 3,411 | 3,513 | 3,619 |
| | Subtotal Gillies Bay Ball Field | 7,282 | 8,823 | 7,501 | 7,726 | 7,958 | 8,196 | 8,442 |
| Van Anda Ball Field | | | | | | | | |
| 01-2-7100-1397 | Maintenance - Van Anda Ball Field | - | - | - | - | - | - | - |
| 01-2-7150-1228 | Contractors | 1,138 | 1,800 | 1,138 | 1,172 | 1,208 | 1,244 | 1,281 |
| 01-2-7150-1229 | Contractor Overhead | 47 | - | 46 | 47 | 49 | 50 | 52 |
| 01-2-7150-1249 | Services - Hydro | 185 | 192 | 232 | 239 | 247 | 254 | 262 |
| 01-2-7150-1404 | Facility/Grounds Repairs/Maintenance | 3,100 | 131 | 3,100 | 3,193 | 3,289 | 3,387 | 3,489 |
| | Subtotal Van Anda Ball Field | 4,470 | 2,123 | 4,517 | 4,652 | 4,792 | 4,935 | 5,084 |
| Van Anda Park | | | | | | | | |
| 01-2-7160-1228 | Contractors | 190 | 450 | 190 | 195 | 201 | 207 | 214 |
| 01-2-7160-1229 | Contractor Overhead | 8 | - | 8 | 8 | 8 | 8 | 9 |
| 01-2-7160-1404 | Facility/Grounds Repairs/Maintenance | - | - | - | - | - | - | - |
| | Subtotal Van Anda Park | 198 | 450 | 197 | 203 | 209 | 216 | 222 |
| Erickson Beach | | | | | | | | |
| 01-2-7170-1228 | Contractors | 253 | 350 | 253 | 261 | 268 | 276 | 285 |
| 01-2-7170-1229 | Contractor Overhead | 10 | - | 10 | 11 | 11 | 11 | 11 |
| 01-2-7170-1404 | Facility/Grounds Repairs/Maintenance | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| | Subtotal Erickson Beach | 1,263 | 350 | 1,263 | 1,301 | 1,340 | 1,380 | 1,422 |
| Emily Lake | | | | | | | | |
| 01-2-7180-1404 | Facility/Grounds Repairs/Maintenance | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| | Subtotal Emily Lake | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| | TOTAL EXPENSES | 137,983 | 138,906 | 138,688 | 95,925 | 99,488 | 103,253 | 107,235 |
| 01-2-7100-1501 | Transfer to Reserve (S) | 17,632 | 24,767 | 17,632 | 25,000 | 25,000 | 23,000 | 22,000 |
| 01-2-7100-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-7100-1558 | Debt Interest | - | - | - | - | - | - | - |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 155,615 | 163,673 | 156,320 | 120,925 | 124,488 | 126,253 | 129,235 |
| | Net Surplus (Deficit) | 0 | 18,080 | - | - | - | - | - |

qathet Regional District
 TEXADA ISLAND RECREATION COMMISSION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--|---------------|---------|--------------------------|---------|---------|---------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-7100-1023 | Grant | - | - | - | - | - | - |
| 01-5-7100-1128 | Other | 24,000 | - | - | - | - | - |
| 01-5-7100-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - |
| 01-5-7100-1141 | Transfer from Reserve (S) | 29,000 | - | 22,000 | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 53,000 | - | 22,000 | - | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-7100-1220 | Salary & Wages | - | - | - | - | - | - |
| 01-6-7100-1221 | Benefits | - | - | - | - | - | - |
| 01-6-7100-1469 | Land - Development | - | - | - | - | - | - |
| 01-6-7100-1470 | Land - Improvements | 22,000 | - | 10,000 | - | - | - |
| 01-6-7100-1471 | Buildings | 31,000 | - | - | - | - | - |
| 01-6-7100-1475 | Equipment / Infrastructure | - | - | 12,000 | - | - | - |
| | TOTAL CAPITAL SPENDING | 53,000 | - | 22,000 | - | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 234,425 | 234,425 | 259,192 | 254,824 | 279,824 | 304,824 |
| | Interest Earned | 4,632 | 11,767 | 4,632 | 4,405 | 4,905 | 5,405 |
| | Transfers from Operating | 13,000 | 13,000 | 13,000 | 20,595 | 20,095 | 17,595 |
| | Transfer to Capital | (29,000) | - | (22,000) | - | - | - |
| | Closing Balance | 223,057 | 259,192 | 254,824 | 279,824 | 304,824 | 327,824 |

qathet Regional District
 TEXADA AIRPORT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-7200-1001 | 127,804 | 127,804 | 131,584 | 95,122 | 98,418 | 101,481 | 105,114 |
| 01-1-7200-1023 | - | - | - | - | - | - | - |
| 01-1-7200-1044 | 5,800 | 5,234 | 5,800 | 5,974 | 6,153 | 6,338 | 6,528 |
| 01-1-7200-1120 | 7,468 | 21,386 | 7,468 | 8,564 | 9,377 | 10,593 | 11,419 |
| 01-1-7200-1128 | - | - | - | 52,101 | 51,401 | 50,701 | 51,001 |
| 01-1-7200-1140 | - | - | - | - | - | - | - |
| 01-1-7200-1148 | - | - | - | - | - | - | - |
| 01-1-7200-1150 | 50,000 | 50,000 | 50,000 | - | - | - | - |
| 01-1-7200-1800 | - | 3,738 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 191,073 | 208,162 | 194,852 | 161,761 | 165,350 | 169,113 | 174,062 |
| EXPENSES | | | | | | | |
| 01-2-7200-1220 | 19,121 | 12,292 | 19,735 | 20,180 | 20,634 | 21,098 | 21,573 |
| 01-2-7200-1221 | 5,545 | 3,171 | 5,723 | 5,852 | 5,984 | 6,118 | 6,256 |
| 01-2-7200-1222 | 250 | 521 | 250 | 258 | 265 | 273 | 281 |
| 01-2-7200-1223 | - | - | - | - | - | - | - |
| 01-2-7200-1224 | 30 | 17 | 30 | 31 | 32 | 33 | 34 |
| 01-2-7200-1228 | 15,517 | 17,120 | 17,254 | 17,643 | 18,040 | 18,446 | 18,861 |
| 01-2-7200-1229 | 630 | 701 | 630 | 649 | 668 | 688 | 709 |
| 01-2-7200-1244 | - | - | - | - | - | - | - |
| 01-2-7200-1246 | 1,251 | 232 | 1,251 | 1,289 | 1,327 | 1,367 | 1,408 |
| 01-2-7200-1247 | 2,512 | 783 | 2,421 | 2,494 | 2,569 | 2,646 | 2,725 |
| 01-2-7200-1249 | 2,600 | 2,568 | 2,822 | 2,907 | 2,994 | 3,084 | 3,177 |
| 01-2-7200-1250 | 120 | - | 120 | 124 | 127 | 131 | 135 |
| 01-2-7200-1268 | 5,200 | 45 | 5,200 | 5,356 | 5,517 | 5,682 | 5,853 |
| 01-2-7200-1271 | 8,048 | 6,775 | 8,853 | 9,738 | 10,712 | 11,783 | 12,962 |
| 01-2-7200-1274 | 38,000 | 2,104 | 38,000 | 9,140 | 9,414 | 9,697 | 9,988 |
| 01-2-7200-1289 | 2,920 | - | 2,920 | 3,008 | 3,098 | 3,191 | 3,286 |
| 01-2-7200-1299 | - | - | - | - | - | - | - |
| 01-2-7200-1354 | - | - | - | - | - | - | - |
| 01-2-7200-1361 | - | - | - | - | - | - | - |
| 01-2-7200-1362 | 5,000 | 2,749 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-7200-1404 | 12,800 | 9,463 | 12,800 | 13,184 | 13,580 | 13,987 | 14,407 |
| 01-2-7200-1420 | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-7200-1485 | 10,759 | 10,759 | 11,071 | 8,730 | 9,024 | 9,332 | 9,655 |
| 01-2-7200-1801 | - | 3,738 | - | - | - | - | - |
| TOTAL EXPENSES | 131,303 | 73,038 | 135,082 | 106,761 | 110,350 | 114,113 | 118,062 |
| 01-2-7200-1500 | 24,770 | 42,735 | 24,770 | 20,000 | 20,000 | 20,000 | 21,000 |
| 01-2-7200-1512 | 5,000 | 6,336 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-7200-1513 | 30,000 | 36,045 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-2-7200-1557 | - | - | - | - | - | - | - |
| 01-2-7200-1558 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 191,073 | 158,154 | 194,852 | 161,761 | 165,350 | 169,113 | 174,062 |
| Net Surplus (Deficit) | - | 50,007.77 | - | - | - | - | - |

qathet Regional District
 TEXADA AIRPORT

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|-------------------------------------|---------------|--------------|----------|--------------------------|---------------|---------------|----------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-7200-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-7200-1142 | Transfer from Non-Stat Reserve (NS) | 25,000 | 3,325 | - | - | 20,000 | 50,000 | - |
| 01-5-7200-1143 | Borrowing | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 25,000 | 3,325 | - | - | 20,000 | 50,000 | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-7200-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-7200-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-7200-1470 | Land - Improvements | 25,000 | 3,325 | - | - | 20,000 | 50,000 | - |
| 01-6-7200-1474 | Infrastructure | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 25,000 | 3,325 | - | - | 20,000 | 50,000 | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 278,125 | 278,125 | 317,535 | 367,305 | 392,970 | 398,749 | 375,043 |
| | Interest Earned | 7,448 | 21,366 | 4,770 | 5,665 | 5,779 | 6,294 | 6,420 |
| | Transfers from Operating | 17,322 | 21,369 | 20,000 | 20,000 | 20,000 | 20,000 | 21,000 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | (25,000) | (3,325) | 25,000 | - | (20,000) | (50,000) | - |
| | Closing Balance | 277,895 | 317,535 | 367,305 | 392,970 | 398,749 | 375,043 | 402,463 |
| NON-STATUTORY RESERVE - Runway | | | | | | | | |
| | Opening Balance | 110,994 | 110,994 | 147,039 | 177,039 | 207,039 | 237,039 | 267,039 |
| | Interest Earned | 10 | 10 | 2,196 | 2,797 | 3,397 | 3,997 | 4,597 |
| | Transfers from Operating | 29,990 | 36,035 | 27,804 | 27,203 | 26,604 | 26,003 | 25,403 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 140,994 | 147,039 | 177,039 | 207,039 | 237,039 | 267,039 | 297,039 |
| NON-STATUTORY RESERVE - Fencing | | | | | | | | |
| | Opening Balance | 25,360 | 25,360 | 31,696 | 11,696 | 16,696 | 21,696 | 26,696 |
| | Interest Earned | 10 | 10 | 502 | 102 | 202 | 302 | 402 |
| | Transfers from Operating | 4,990 | 6,326 | 4,498 | 4,898 | 4,798 | 4,698 | 4,598 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | (25,000) | - | - | - | - |
| | Closing Balance | 30,360 | 31,696 | 11,696 | 16,696 | 21,696 | 26,696 | 31,696 |

qathet Regional District
 TEXADA ISLAND MARINE FACILITIES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-7300-1001 | 64,000 | 64,000 | 68,000 | 70,000 | 72,000 | 74,000 | 76,000 |
| 01-1-7300-1120 | 1,925 | 5,671 | 1,925 | 2,520 | 2,654 | 3,299 | 3,367 |
| 01-1-7300-1128 | - | - | - | - | - | - | - |
| 01-1-7300-1140 | - | - | - | - | - | - | - |
| 01-1-7300-1142 | 11,380 | - | 8,167 | - | - | - | - |
| 01-1-7300-1148 | - | - | - | - | - | - | - |
| 01-1-7300-1150 | - | - | - | - | - | - | - |
| 01-1-7300-1800 | - | 27,075 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 77,305 | 96,745 | 78,092 | 72,520 | 74,654 | 77,299 | 79,367 |
| EXPENSES | | | | | | | |
| 01-2-7300-1220 | 3,628 | 4,086 | 3,212 | 3,285 | 3,359 | 3,434 | 3,511 |
| 01-2-7300-1221 | 1,052 | 628 | 932 | 953 | 974 | 996 | 1,018 |
| 01-2-7300-1222 | 500 | 283 | 500 | 515 | 530 | 546 | 563 |
| 01-2-7300-1268 | - | - | - | - | - | - | - |
| 01-2-7300-1271 | 12,581 | 8,514 | 13,839 | 15,223 | 16,745 | 18,420 | 20,262 |
| 01-2-7300-1299 | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-7300-1354 | - | - | - | - | - | - | - |
| 01-2-7300-1404 | 4,400 | 134 | 4,400 | 10,000 | 10,300 | 10,609 | 10,927 |
| 01-2-7300-1420 | - | - | - | - | - | - | - |
| 01-2-7300-1429 | 10,000 | - | 10,000 | 25,000 | - | 25,000 | - |
| 01-2-7300-1485 | 2,985 | 2,985 | 3,049 | 5,040 | 2,967 | 5,409 | 3,367 |
| 01-2-7300-1801 | - | 27,075 | - | - | - | - | - |
| TOTAL EXPENSES | 36,146 | 43,705 | 36,933 | 61,046 | 35,936 | 65,507 | 40,774 |
| 01-2-7300-1500 | 41,159 | 53,040 | 41,159 | 11,474 | 38,718 | 11,792 | 38,593 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 77,305 | 96,745 | 78,092 | 72,520 | 74,654 | 77,299 | 79,367 |
| Net Surplus (Deficit) | - | 0 | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 99,305 | 99,305 | 152,345 | 185,338 | 196,812 | 235,530 | 247,322 |
| Interest Earned | 1,925 | 5,671 | 1,925 | 2,520 | 2,654 | 3,299 | 3,367 |
| Transfers from Operating | 39,234 | 47,370 | 39,234 | 8,954 | 36,064 | 8,493 | 35,226 |
| Transfer to Operating | (11,380) | - | (8,167) | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 129,084 | 152,345 | 185,338 | 196,812 | 235,530 | 247,322 | 285,915 |

qathet Regional District
TEXADA HERITAGE CONSERVATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-7400-1001 | Requisition - Property Value Tax | 28,832 | 28,832 | 28,589 | 26,966 | 26,814 | 27,148 | 27,533 |
| 01-1-7400-1120 | Interest Revenue (NS) | 966 | 2,733 | 966 | 985 | 1,005 | 1,025 | 1,045 |
| 01-1-7400-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-7400-1150 | Prior Year Surplus - Operating | - | - | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-1-7400-1800 | Transfer from Equity in Capital | - | 533 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 29,798 | 32,098 | 29,555 | 29,951 | 29,819 | 30,173 | 30,578 |
| EXPENSES | | | | | | | | |
| 01-2-7400-1220 | Salaries & Wages | 703 | 331 | 653 | 668 | 683 | 698 | 714 |
| 01-2-7400-1221 | Payroll Benefits & Overhead | 204 | 114 | 189 | 194 | 198 | 203 | 207 |
| 01-2-7400-1223 | Training | 2,070 | - | 2,070 | 2,132 | 2,196 | 2,262 | 2,330 |
| 01-2-7400-1268 | Communications/Advertising | 200 | - | - | - | - | - | - |
| 01-2-7400-1270 | General Expenses | 1,061 | - | 1,061 | 1,093 | 1,126 | 1,107 | 1,122 |
| 01-2-7400-1271 | Insurance | 409 | 380 | 449 | 494 | 544 | 598 | 658 |
| 01-2-7400-1299 | Contingency | 470 | - | 470 | 484 | - | - | - |
| 01-2-7400-1352 | Public Education | 575 | - | 575 | 592 | 610 | 628 | 647 |
| 01-2-7400-1404 | Facility & Grounds Maintenance | 5,000 | 5,025 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-7400-1420 | Safety Equipment | - | 67 | - | - | - | - | - |
| 01-2-7400-1483 | Heritage Preservation | 225 | - | 225 | 232 | 239 | 246 | 253 |
| 01-2-7400-1484 | Contribution to Heritage Society | 15,535 | 11,854 | 15,535 | 15,535 | 15,535 | 15,535 | 15,535 |
| 01-2-7400-1485 | Administration | 2,381 | 2,381 | 2,361 | 2,392 | 2,379 | 2,407 | 2,438 |
| 01-2-7400-1801 | Amortization Expense | - | 533 | - | - | - | - | - |
| | TOTAL EXPENSES | 28,832 | 20,684 | 28,589 | 28,966 | 28,814 | 29,148 | 29,533 |
| 01-2-7400-1500 | Transfer to Non-Stat Reserve | 966 | 11,414 | 966 | 985 | 1,005 | 1,025 | 1,045 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 29,798 | 32,098 | 29,555 | 29,951 | 29,819 | 30,173 | 30,578 |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 55,704 | 55,704 | 67,118 | 68,084 | 69,069 | 70,074 | 71,099 |
| | Interest Earned | 966 | 2,733 | 966 | 985 | 1,005 | 1,025 | 1,045 |
| | Transfers from Operating | - | 8,681 | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 56,670 | 67,118 | 68,084 | 69,069 | 70,074 | 71,099 | 72,144 |

qathet Regional District
SAVARY ISLAND MARINE FACILITIES

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-8000-1009 | Requisition - Parcel Tax | 190,000 | 190,000 | 350,000 | 370,000 | 390,000 | 410,000 | 430,000 |
| 01-1-8000-1045 | Barge Ramp Licencing Fees | 6,500 | 6,500 | 6,500 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-1-8000-1120 | Interest Revenue (NS) | 5,390 | 10,572 | 5,390 | 6,592 | 7,748 | 8,653 | 9,743 |
| 01-1-8000-1128 | Other | - | - | - | - | - | - | - |
| 01-1-8000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-8000-1142 | Transfer from Non-Stat Reserve | 5,929 | - | - | - | - | - | - |
| 01-1-8000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-8000-1150 | Prior Year Surplus - Operating | - | 90 | - | - | - | - | - |
| 01-1-8000-1800 | Transfer from Equity in Capital | - | 85,610 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 207,819 | 292,591 | 361,890 | 378,592 | 399,748 | 420,653 | 441,743 |
| EXPENSES | | | | | | | | |
| 01-2-8000-1220 | Salaries & Wages | 9,479 | 8,679 | 8,693 | 8,889 | 9,089 | 9,293 | 9,502 |
| 01-2-8000-1221 | Payroll Benefits & Overhead | 2,749 | 2,399 | 2,521 | 2,578 | 2,636 | 2,695 | 2,756 |
| 01-2-8000-1222 | Travel | 20 | 23 | 20 | 21 | 21 | 22 | 23 |
| 01-2-8000-1224 | Health & Safety | - | - | - | - | - | - | - |
| 01-2-8000-1228 | Contractor | 14,675 | 14,614 | 15,228 | 15,684 | 16,155 | 16,640 | 17,139 |
| 01-2-8000-1229 | Contractor Overhead | 752 | 39 | 764 | 787 | 810 | 834 | 860 |
| 01-2-8000-1265 | Equipment Purchases | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-8000-1268 | Communications/Advertising | 250 | 138 | 150 | 155 | 159 | 164 | 169 |
| 01-2-8000-1271 | Insurance | 22,000 | 16,197 | 24,200 | 26,620 | 29,282 | 32,210 | 35,431 |
| 01-2-8000-1274 | Studies/Professional Fees | 30,000 | 27,363 | 30,000 | 30,900 | 31,827 | 32,782 | 33,765 |
| 01-2-8000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-8000-1323 | General Expenses | - | 27 | - | - | - | - | - |
| 01-2-8000-1362 | Legal | - | - | - | - | - | - | - |
| 01-2-8000-1402 | Barge Fac. R&M/Miscellaneous | 12,500 | 5,632 | 32,500 | 33,475 | 34,479 | 35,514 | 36,579 |
| 01-2-8000-1404 | Repairs & Maintenance | 15,500 | 15,385 | 14,000 | 14,420 | 14,853 | 15,298 | 65,000 |
| 01-2-8000-1405 | Site Maintenance | 10,000 | - | 4,000 | 10,000 | 10,300 | 200,000 | 15,000 |
| 01-2-8000-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-8000-1429 | Annual Inspections | 11,600 | 1,347 | 12,000 | 5,000 | 20,000 | 5,000 | 5,000 |
| 01-2-8000-1485 | Administration | 11,702 | 11,702 | 13,012 | 13,414 | 15,313 | 31,590 | 19,961 |
| 01-2-8000-1801 | Amortization Expense | - | 85,610 | - | - | - | - | - |
| TOTAL EXPENSES | | 141,727 | 189,154 | 157,587 | 162,456 | 185,454 | 382,588 | 241,747 |
| 01-2-8000-1500 | Transfer to Reserve (NS) | 59,592 | 96,215 | 197,802 | 214,135 | 212,294 | 36,065 | 197,996 |
| 01-2-8000-1511 | Transfer to Barge Sub-Licence Reserve (NS) | 6,500 | 7,222 | 6,500 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-2-8000-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-8000-1558 | Debt Interest | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 207,819 | 292,591 | 361,890 | 378,592 | 399,748 | 420,653 | 441,743 |
| Net Surplus (Deficit) | | - | - | 0 | 0 - | 0 - | 0 | 0 |

qathet Regional District
SAVARY ISLAND MARINE FACILITIES

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------|---------|--------------|---------|--------------------------|---------|---------|-----------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-8000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-8000-1142 | Transfer from Reserve (NS) | - | 4,038 | - | - | - | - | - |
| 01-5-8000-1143 | Borrowing | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | - | 4,038 | - | - | - | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-8000-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-8000-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-8000-1470 | Land Improvements | - | - | - | - | - | - | - |
| 01-6-8000-1471 | Buildings & Structures | - | 3,003 | - | - | - | - | - |
| 01-6-8000-1475 | Equipment | - | 1,034 | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | - | 4,038 | - | - | - | - | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 178,054 | 178,054 | 270,231 | 468,033 | 682,169 | 894,463 | 930,528 |
| Interest Earned | | 5,361 | 10,499 | 5,139 | 6,212 | 7,328 | 8,192 | 9,243 |
| Transfers from Operating | | 54,231 | 85,716 | 192,663 | 207,923 | 204,966 | 27,873 | 188,753 |
| Transfer to Operating | | (5,929) | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer to Capital | | - | 4,038 | - | - | - | - | - |
| Closing Balance | | 231,717 | 270,231 | 468,033 | 682,169 | 894,463 | 930,528 | 1,128,524 |
| NON-STATUTORY RESERVE - Savary Barge Sub-License | | | | | | | | |
| Opening Balance | | 12,633 | 12,633 | 19,855 | 26,355 | 28,355 | 30,355 | 32,355 |
| Interest Earned | | 29 | 73 | 250 | 380 | 420 | 460 | 500 |
| Transfers from Operating | | 6,471 | 7,150 | 6,250 | 1,620 | 1,580 | 1,540 | 1,500 |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Transfer to Capital | | - | - | - | - | - | - | - |
| Closing Balance | | 19,133 | 19,855 | 26,355 | 28,355 | 30,355 | 32,355 | 34,355 |

qathet Regional District
LASQUETI ISLAND MARINE RAMP

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-8600-1001 | 7,488 | 7,488 | 7,660 | 8,575 | 8,551 | 8,524 | 8,493 |
| 01-1-8600-1120 | 2,061 | 5,287 | 2,061 | 1,602 | 1,634 | 1,667 | 1,701 |
| 01-1-8600-1140 | - | - | - | - | - | - | - |
| 01-1-8600-1142 | 25,000 | - | 40,757 | - | - | - | - |
| 01-1-8600-1150 | - | - | - | - | - | - | - |
| 01-1-8600-1800 | - | 3,978 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 34,550 | 16,753 | 50,479 | 10,177 | 10,185 | 10,191 | 10,194 |
| EXPENSES | | | | | | | |
| 01-2-8600-1220 | 1,127 | 555 | 1,759 | 1,812 | 1,866 | 1,922 | 1,980 |
| 01-2-8600-1221 | 327 | 184 | 510 | 525 | 541 | 557 | 574 |
| 01-2-8600-1222 | - | - | - | - | - | - | - |
| 01-2-8600-1246 | 350 | 340 | 357 | 368 | 379 | 390 | 402 |
| 01-2-8600-1271 | 684 | 720 | 792 | 871 | 958 | 1,054 | 1,159 |
| 01-2-8600-1274 | 10,000 | - | 25,000 | - | - | - | - |
| 01-2-8600-1299 | - | - | - | - | - | - | - |
| 01-2-8600-1404 | 18,500 | 4,162 | 18,500 | 3,500 | 3,307 | 3,101 | 2,879 |
| 01-2-8600-1420 | - | - | - | - | - | - | - |
| 01-2-8600-1485 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-8600-1801 | - | 3,978 | - | - | - | - | - |
| TOTAL EXPENSES | 32,488 | 11,440 | 48,417 | 8,575 | 8,551 | 8,524 | 8,493 |
| 01-2-8600-1500 | 2,061 | 5,287 | 2,061 | 1,602 | 1,634 | 1,667 | 1,701 |
| 01-2-8600-1501 | - | - | - | - | - | - | - |
| 01-2-8600-1557 | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 34,550 | 16,726 | 50,479 | 10,177 | 10,185 | 10,191 | 10,194 |
| Net Surplus (Deficit) | - | 26.97 | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 107,734 | 107,734 | 113,021 | 74,325 | 75,927 | 77,561 | 79,228 |
| Interest Earned | 2,061 | 5,287 | 2,061 | 1,602 | 1,634 | 1,667 | 1,701 |
| Transfers from Operating | - | 0 | - | - | - | - | - |
| Transfer to Operating | - | - | (40,757) | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 109,795 | 113,021 | 74,325 | 75,927 | 77,561 | 79,228 | 80,929 |

qathet Regional District
LASQUETI HEALTH CENTRE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2023 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-8700-1001 | Requisition - Property Value Tax | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 01-1-8700-1120 | Interest Revenue | - | - | - | - | - | - | - |
| 01-1-8700-1150 | Prior Year Surplus | - | 29 | 29 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 45,000 | 45,029 | 45,029 | 45,000 | 45,000 | 45,000 | 45,000 |
| EXPENSES | | | | | | | | |
| 01-2-8700-1215 | Last Resort Society Contribution | 43,500 | 43,500 | 43,529 | 43,500 | 43,500 | 43,500 | 43,500 |
| 01-2-8700-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 45,000 | 45,000 | 45,029 | 45,000 | 45,000 | 45,000 | 45,000 |
| 01-2-8700-1507 | Transfer to EA Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 45,000 | 45,000 | 45,029 | 45,000 | 45,000 | 45,000 | 45,000 |
| Net Surplus (Deficit) | | - | 29 | - | - | - | - | - |