



qathet
REGIONAL DISTRICT

2021-2025 Financial Plan

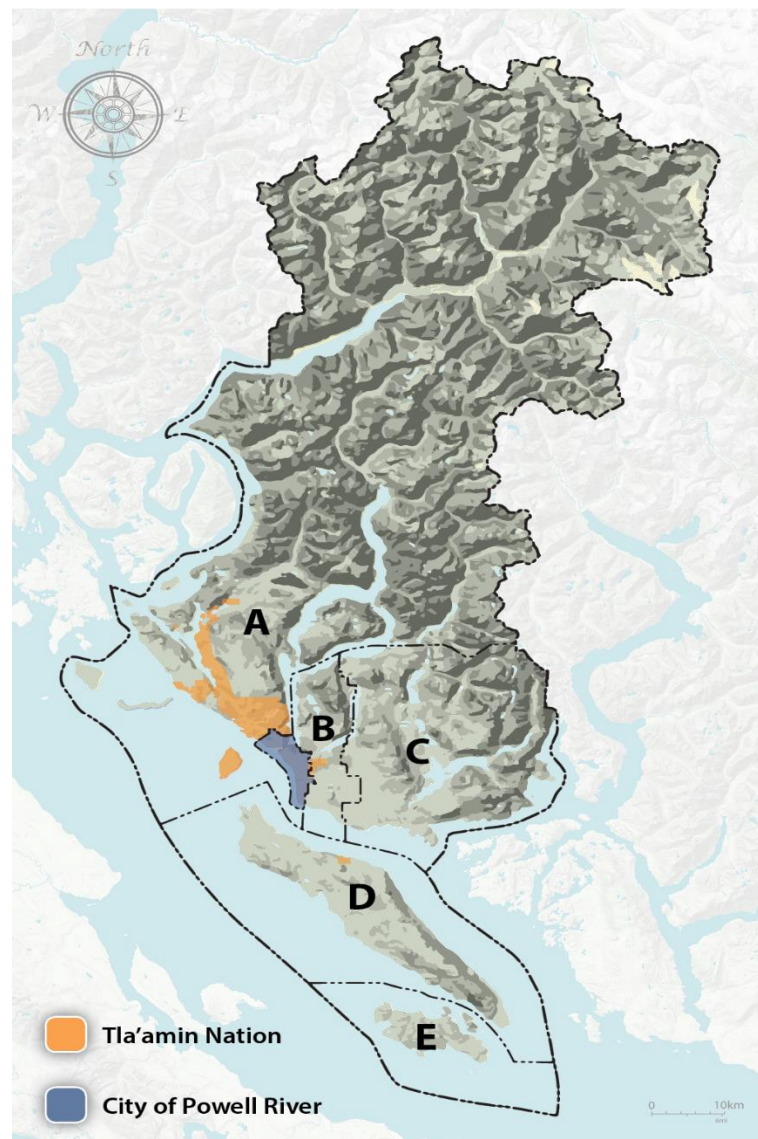


History and Purpose

The qathet Regional District (qRD) is a British Columbian local government authority incorporating five electoral areas and one municipality (the City of Powell River). We provide services such as land use planning, emergency preparedness and 911, solid waste management, regional parks and fire protection to our residents.

The qRD covers an area of approximately 5,000 sq km located on the west coast of British Columbia about 175 km north of Vancouver within the traditional territory of the Tla'amin Nation. We serve a population of just over 20,000 (2016 census).

qathet's tranquil lakes, meandering coastlines and diverse mountain ranges offer unforgettable year-round recreation opportunities. Located within the boundaries of the qRD are Texada, Savary and Lasqueti Islands, each with its own diverse communities and unique environmental and cultural flavours.





Message from the Chief Financial Officer

I am pleased to present the 2021-2025 Financial Plan for the Qathet Regional District (qRD). The financial planning process starts in August each year, with input from advisory committees, community engagement processes, and the qRD's Board and staff.

Each area in the region is very diverse in its priorities and services, whether it be a new fire truck, website update or improvements to the regional parks. The goal of our financial planning package is to provide a document that any of our community members, board members or staff can read to understand their area's service levels, what they are paying for and what the Board and staff are doing to sustain or improve services in each area.

The 2021-2025 Financial Plan summary pages are organized by participating community area to assist those interested in learning more about their area or services to easily find the information as follows:

- Regional Services – Services that effect all areas, or most areas, within the region including the City of Powell River, a portion of the Sechelt Indian Government District and the electoral areas. Not all electoral areas participate in each service.
- Electoral Area Shared Services – Services that effect more than one electoral area and a portion of the Sechelt Indian Government District.
- Individual Area Services – Services that effect one electoral area or a portion of a service area.

Each financial plan provides an in depth look at the budget for each service and includes the tax requisition and residential tax rates per \$100,000 of assessed value for the current year and projections for the next four years. A summary of the planned capital projects, reserves for each service, planned use of Community Works Funds (Gas Tax), and a summary of current and proposed debt payments are provided to complete the picture of all components of service delivery.

I look forward to continuing to serve this region and its community members. Please contact me at lgreenan@qathet.ca with any questions you may have.

Linda Greenan, CPA, CMA
Manager of Financial Services



Bylaw 567



qathet Regional District

BYLAW NO. 567

Being a bylaw to adopt the Financial Plan for the years 2021-2025


The Board of Directors of the qathet Regional District, in open meeting assembled, enacts as follows:

1. The following schedules attached hereto and made part of this bylaw are the Financial Plan for the qathet Regional District for the years 2021-2025:


- Schedule 'A' – Consolidated 2021-2025 Financial Plan
- Schedule 'B' – 2021 Financial Plan
- Schedule 'C' – 2022 Financial Plan
- Schedule 'D' – 2023 Financial Plan
- Schedule 'E' – 2024 Financial Plan
- Schedule 'F' – 2025 Financial Plan

2. This bylaw may be cited for all purposes as the "2021-2025 Financial Plan Bylaw No. 567, 2021".

| | |
|--------------------|---|
| READ A FIRST TIME | this 25 th day of March, 2021. |
| READ A SECOND TIME | this 25 th day of March, 2021. |
| READ A THIRD TIME | this 25 th day of March, 2021. |
| ADOPTED | this 25 th day of March, 2021. |



Chair



Corporate Officer

**qathet Regional District
2021-2025 Financial Plan Bylaw No. 567**

**SCHEDULE 'A'
Consolidated Summary by Year**

| | FIVE YEAR FINANCIAL PLAN | | | | | |
|---|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| TOTAL REVENUE SUMMARY | | | | | | |
| REQUISITION - PROPERTY VALUE TAX | 8,012,638 | 8,281,312 | 9,108,298 | 9,637,659 | 9,796,176 | 10,137,488 |
| REQUISITION - PARCEL TAX | 288,905 | 288,905 | 290,883 | 292,901 | 294,959 | 297,058 |
| TOTAL REQUISITION | 8,301,543 | 8,570,217 | 9,399,181 | 9,930,560 | 10,091,134 | 10,434,546 |
| GOVERNMENT GRANTS | 5,358,162 | 5,093,974 | 3,455,073 | 1,873,259 | 590,062 | 590,062 |
| INTEREST REVENUE | 56,465 | 83,977 | 82,002 | 89,029 | 102,397 | 114,975 |
| WASTE TIPPING FEES | 1,370,640 | 1,455,000 | 1,485,100 | 1,515,202 | 1,545,306 | 1,575,412 |
| UTILITY USER FEES | 142,650 | 151,010 | 159,984 | 169,183 | 175,950 | 182,988 |
| CAMPING FEES | 179,743 | 188,143 | 191,906 | 195,744 | 199,659 | 203,652 |
| SALES OF SERVICES - CEMETERY & MISC. | 96,534 | 105,735 | 107,850 | 110,007 | 112,207 | 114,451 |
| OTHER FEES | 176,495 | 163,523 | 167,961 | 174,970 | 176,613 | 178,328 |
| OTHER REVENUE | 208,377 | 411,492 | 201,146 | 205,650 | 187,937 | 190,257 |
| BORROWING/LEASE FINANCING | 885,868 | 5,950,716 | 1,099,186 | 250,814 | - | 1,270,000 |
| INTERDEPARTMENTAL RECOVERIES | 633,292 | 675,531 | 662,368 | 672,144 | 690,680 | 689,440 |
| MEMBER MUNICIPALITY DEBT | 770,249 | 1,063,400 | 1,945,634 | 1,944,110 | 1,942,547 | 1,940,945 |
| TRANSFER FROM LIABILITY | 175,120 | 133,490 | 22,200 | 22,644 | 23,097 | 23,559 |
| TRANSFERS FROM RESERVE | 751,246 | 477,593 | 163,000 | 42,000 | 160,000 | 192,000 |
| TRANSFERS FROM NON-STAT RESERVE | 358,184 | 1,512,599 | 1,002,814 | 216,000 | 193,283 | 348,000 |
| TRANSFERS FROM PRIOR YEAR SURPLUS | 574,595 | 853,362 | 567,000 | 352,000 | 342,000 | 337,000 |
| TOTAL REVENUES | 20,039,163 | 26,889,761 | 20,712,404 | 17,763,316 | 16,532,872 | 18,385,615 |
| TOTAL EXPENDITURE SUMMARY | | | | | | |
| OPERATING | 11,414,401 | 12,205,175 | 11,526,147 | 11,865,486 | 12,220,401 | 12,372,174 |
| CAPITAL | 6,137,585 | 11,541,724 | 5,072,000 | 1,813,000 | 278,000 | 1,795,000 |
| DEBT PAYMENT | 449,419 | 401,917 | 648,346 | 566,010 | 564,084 | 638,042 |
| TRANSFERS TO RESERVE | 902,477 | 1,058,955 | 1,022,033 | 1,016,788 | 1,024,640 | 1,064,405 |
| TRANSFERS TO NON-STAT RESERVE | 365,032 | 588,495 | 498,148 | 557,826 | 503,103 | 574,950 |
| TRANSFERS TO DEVELOPMENT COST CHARGE | | 95 | 96 | 96 | 97 | 98 |
| TRANSFER TO LASQUETI LANDFILL LIABILITY | - | 30,000 | - | - | - | - |
| MEMBER MUNICIPALITY DEBT | 770,249 | 1,063,400 | 1,945,634 | 1,944,110 | 1,942,547 | 1,940,945 |
| TOTAL EXPENDITURES | 20,039,164 | 26,889,761 | 20,712,404 | 17,763,316 | 16,532,872 | 18,385,614 |

qathet Regional District
2021-2025 Financial Plan Bylaw No. 567

SCHEDULE 'B' - BUDGET
2021 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | Recoveries | REVENUE Transfers | | | | TOTAL REVENUE | EXPENDITURES | | | Transfer To | | | TOTAL EXPEND. |
|-------------------------------|------------------------------|----------------|-------------------|------------------|---------------------------|---------------|------------------|------------------|----------------|-------------------|------------------|--------------------------------|-------------------|-------------------|-------------------|------------------|------------------|----------------|------------------|-------------------------|-------------------|
| | Prop. Val. Taxes | Parcel Taxes | Sales of Services | Fees | Borrowing/L ease Proceeds | Interest | Gov't Grants | Other | | Reserve Funds | Non-Stat Reserve | Transfer from andfill Liabilit | Prior Yr. Surplus | | Operating | Capital | Debt P+I | Reserves | Non-Stat Reserve | Development Cost Charge | |
| General Admin. | 1,589,191 | | | - | - | 16,170 | 575,610 | 8,500 | 626,876 | 18,860 | 231,870 | 250,000 | 3,317,076 | 2,547,493 | 220,000 | 95,388 | 377,299 | 76,896 | | | 3,317,076 |
| EA Admin. | 175,189 | | | | | 979 | | - | 48,655 | | 860 | 50,663 | 276,346 | 265,486 | | | | 10,860 | | | 276,346 |
| Grants-In-Aid | 60,320 | | | | | | | | | | | 21,680 | 82,000 | 82,000 | | | | | | | 82,000 |
| EA Feas. Studies | 25,025 | | | | | 2,142 | 112,567 | - | | 54,132 | 32,015 | 31,733 | 257,615 | 255,473 | | | | 2,142 | | | 257,615 |
| Planning | 338,688 | | | 2,550 | | 6,721 | 130,350 | 22,200 | | 14,000 | 13,502 | 70,000 | 598,011 | 564,736 | - | | 26,243 | 7,031 | | | 598,011 |
| Development | 46,502 | | | | | | | | | | | 4,881 | 51,383 | 51,383 | | | | | | | 51,383 |
| Regional Parks | 760,137 | | | 188,143 | | 6,403 | 150,919 | 95,500 | | - | 117,161 | - | 1,318,263 | 760,940 | 289,901 | | 184,849 | 82,573 | | | 1,318,263 |
| Cemeteries | 182,717 | | 105,735 | | | 5,789 | 1,900 | 2,500 | | - | 503 | 39,284 | 338,427 | 316,000 | - | | 10,458 | 11,970 | | | 338,427 |
| Reg Animal Shelter | 87,165 | | | | | 34 | | | | | | 1 | 87,199 | 87,165 | | | | 34 | | | 87,199 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | 15 | 14,985 | 14,985 | | | | | | | 14,985 |
| Reg Emerg Preparedness | 194,850 | | | | | 1,543 | 333,300 | 25,000 | | | | 8,083 | 562,776 | 491,158 | 31,000 | | | 40,618 | | | 562,776 |
| Heritage Conservation | 207,374 | | | | | | | | | | | | 207,374 | 207,374 | | | | | | | 207,374 |
| Library | 399,183 | | | | | | | 7,470 | | | | 7,106 | 413,759 | 413,759 | | | | | | | 413,759 |
| Emerg. (911) | 204,416 | | | 48,205 | | | | 1,164 | | | | 6,047 | 247,738 | 247,738 | | | | | | | 247,738 |
| Waste Mgmt - Lasq. | - | | | | | | | | | - | 15,407 | 123,490 | 138,897 | 138,897 | | | | | | | 138,897 |
| Waste Mgmt | 986,726 | | | 1,540,000 | 5,341,563 | 13,823 | 3,744,327 | 10,000 | | 165,700 | 916,571 | 10,000 | 12,887,885 | 2,661,906 | 10,085,270 | 83,000 | | 27,710 | 30,000 | | 12,887,885 |
| House Numbering | 14,999 | | | | | | | 2,000 | | | | 1,628 | 15,372 | 15,372 | | | | | | | 15,372 |
| Comm. Recreation | 67,087 | | | | | | | | | | | 1,500 | 68,587 | 68,587 | | | | | | | 68,587 |
| Rural Paratransit | 133,481 | | | 17,868 | | | | 10,994 | | | 145 | 38,747 | 201,236 | 201,236 | | | | | | | 201,236 |
| Lasq. Library | 29,584 | | | | | | | | | | | 2 | 29,582 | 29,582 | | | | | | | 29,582 |
| Septage Disposal | 38,612 | | | | | 1,973 | | 643 | | | | 334 | 41,562 | 13,562 | | | | 28,000 | | | 41,562 |
| Economic Dev. | 89,935 | | | | | | | | | | | 6,565 | 96,500 | 96,500 | | | | | | | 96,500 |
| Social Planning | 133,237 | | | | | | | | | | | 45,873 | 185,746 | 185,746 | | | | | | | 185,746 |
| Northside Rec. | 148,861 | | | 1,300 | | 4,943 | | | | | 289 | | 155,393 | 42,843 | - | 5,967 | | 106,583 | | | 155,393 |
| Sub-Regional Recreation | 178,500 | | | | | | | | | | | | 178,500 | 178,500 | | | | | | | 178,500 |
| Malaspina Fire Prot. | 794,011 | | | | | 4,410 | | | | | 47,894 | 80,000 | 926,315 | 609,159 | 41,500 | 89,495 | 141,251 | 44,910 | | | 926,315 |
| Lasqueti Fire Prot. | 212,122 | | | | | 2,204 | | | | 4,600 | 4,236 | 12,325 | 235,487 | 227,974 | 4,600 | | 2,913 | | | | 235,487 |
| Savary Fire Prot. | 241,740 | | | | | 2,343 | | | | 22,091 | 4,145 | | 270,320 | 193,429 | 22,091 | | 54,799 | | | | 270,320 |
| Northside Fire Prot. | 495,626 | | | | | 1,519 | 25,000 | 225,400 | | 30,131 | 2,577 | 5,000 | 1,388,407 | 366,778 | 768,284 | 67,749 | 185,596 | | | | 1,388,407 |
| Myrtle Pond Water | | 46,405 | | 67,521 | | 2,245 | 10,000 | | | 59,300 | 175 | 20,534 | 206,180 | 171,777 | 9,300 | 4,341 | 16,262 | 4,500 | | | 206,180 |
| Lund Sewer | | 52,500 | | 83,490 | | 766 | 10,000 | | | 108,778 | 695 | 20,000 | 276,229 | 200,236 | 53,778 | 13,799 | 8,322 | | 95 | | 276,229 |
| Tex. Health Cen. | 86,683 | | | | | 557 | | | | | 1,027 | 534 | 87,733 | 48,524 | - | 14,045 | 24,469 | 696 | | | 87,733 |
| Tex. Rec. Comm. | 106,834 | | | 800 | | 1,861 | | | | | 7,865 | 28,000 | 145,360 | 119,865 | - | - | 25,495 | | | | 145,360 |
| Texada Airport | 120,737 | | | 5,800 | | 2,616 | | | | | 15,486 | | 144,638 | 73,728 | 10,000 | | | | 60,910 | | 144,638 |
| Texada Marine | 37,000 | | | | | 2,435 | | | | | | 14,328 | 92,877 | 75,517 | | | | | 17,360 | | 92,877 |
| Texada Heritage | 27,434 | | | | | 349 | | | | | | | 27,783 | 25,123 | | | | | | 2,660 | 27,783 |
| Savary Marine | | 190,000 | | 2,000 | 6,000 | 1,169 | | 121 | | | | 204 | 199,494 | 103,646 | 6,000 | 28,134 | | 61,713 | | | 199,494 |
| Lasqueti Marine | 7,343 | | | | | 984 | | | | | | | 8,327 | 6,997 | | | | | 1,330 | | 8,327 |
| Lasqueti Health | 45,000 | | | | | | | | | | | | 45,000 | 44,000 | | | 1,000 | | | | 45,000 |
| Total Cap. & Oper. | 8,281,312 | 288,905 | 105,735 | 1,957,676 | 5,950,716 | 83,977 | 5,093,974 | 411,492 | 675,531 | 477,593 | 1,512,599 | 133,490 | 25,826,361 | 12,205,175 | 11,541,724 | 401,917 | 1,058,955 | 588,495 | 95 | 30,000 | 25,826,361 |
| Municipal Debt. | | | | | | | | 1,063,400 | | | | | 1,063,400 | | | 1,063,400 | | | | | 1,063,400 |
| TOTAL | 8,281,312 | 288,905 | 105,735 | 1,957,676 | 5,950,716 | 83,977 | 5,093,974 | 1,474,892 | 675,531 | 477,593 | 1,512,599 | 133,490 | 26,889,761 | 12,205,175 | 11,541,724 | 1,465,317 | 1,058,955 | 588,495 | 95 | | 26,889,761 |

qathet Regional District
2021-2025 Financial Plan Bylaw No. 567

SCHEDULE 'C' - BUDGET
2022 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | RECOVERIES | REVENUE Transfers | | | | TOTAL REVENUE | EXPENDITURES | | | Transfer To | | | TOTAL EXPEND. | |
|-------------------------------|------------------------------|----------------|-------------------|------------------|---------------------------|---------------|------------------|------------------|----------------|-------------------|------------------|--------------------------------|-------------------|-------------------|------------------|------------------|------------------|----------------|------------------|-------------------------|---------------|-------------------------------|
| | Prop. Val. Taxes | Parcel Taxes | Sales of Services | Fees | Borrowing/L ease Proceeds | Interest | Gov't Grants | Other | | Reserve Funds | Non-Stat Reserve | Transfer from andfill Liabilit | Prior Yr. Surplus | | Operating | Capital | Debt P+I | Reserves | Non-Stat Reserve | Development Cost Charge | | Transfer to andfill Liability |
| General Admin. | 1,773,289 | | | - | - | 15,463 | 574,073 | 8,670 | 606,647 | - | 4,000 | 200,000 | 3,182,142 | 2,651,601 | 4,000 | 90,141 | 366,401 | 70,000 | | | | 3,182,142 |
| EA Admin. | 210,848 | | | | | 1,088 | | 15,000 | 55,721 | | 59,000 | - | 341,656 | 330,796 | | | | 10,860 | | | | 341,656 |
| Grants-In-Aid | 82,000 | | | | | | | | | | | - | 82,000 | 82,000 | | | | | | | | 82,000 |
| EA Feas. Studies | 25,000 | | | | | 1,853 | - | - | | | - | - | 26,853 | 25,000 | | | | 1,853 | | | | 26,853 |
| Planning | 341,761 | | | 2,601 | | 6,964 | - | - | | | 90,000 | 100,000 | 541,326 | 444,362 | 90,000 | | 4,305 | 2,659 | | | | 541,326 |
| Development | 53,268 | | | | | | | | | | - | - | 53,268 | 53,268 | | | | | | | | 53,268 |
| Regional Parks | 784,144 | | | 191,906 | | 8,299 | - | 31,110 | | | 125,000 | - | 1,140,459 | 777,610 | 110,000 | | 184,849 | 68,000 | | | | 1,140,459 |
| Cemeteries | 191,224 | | 107,850 | | | 6,013 | - | 2,550 | | | 80,000 | 40,000 | 427,637 | 322,888 | 80,000 | | 10,702 | 14,046 | | | | 427,637 |
| Reg Animal Shelter | 88,878 | | | | | 35 | | | | | | - | 88,913 | 88,878 | | | | 35 | | | | 88,913 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | - | 15,000 | 15,000 | | | | | | | | 15,000 |
| Reg Emerg Preparedness | 197,517 | | | | | 1,889 | - | - | | | 50,000 | - | 249,406 | 184,406 | 50,000 | | | 15,000 | | | | 249,406 |
| Heritage Conservation | 211,491 | | | | | | | | | | | - | 211,491 | 211,491 | | | | | | | | 211,491 |
| Library | 414,385 | | | | | | | 7,470 | | | | - | 421,855 | 421,855 | | | | | | | | 421,855 |
| Emerg. (911) | 203,562 | | | 47,241 | | | | 1,187 | | | | - | 251,990 | 251,990 | | | | | | | | 251,990 |
| Waste Mgmt - Lasq. | - | | | | | | | | | | | - | - | - | | | | | | | | - |
| Waste Mgmt | 1,383,972 | | | 1,571,800 | | 3,924 | - | 10,200 | | | | 150,000 | 3,142,095 | 2,844,095 | | 296,500 | | 1,500 | | | | 3,142,095 |
| House Numbering | 10,669 | | | | | | | 5,000 | | | | - | 15,669 | 15,669 | | | | | | | | 15,669 |
| Comm. Recreation | 69,929 | | | | | | | | | | | - | 69,929 | 69,929 | | | | | | | | 69,929 |
| Rural Paratransit | 143,788 | | | 21,329 | | | | 2,749 | | | | 35,000 | 202,866 | 202,866 | | | | | | | | 202,866 |
| Lasq. Library | 30,144 | | | | | | | | | | | - | 30,144 | 30,144 | | | | | | | | 30,144 |
| Septage Disposal | 39,401 | | | | | 2,253 | | 656 | | | | - | 42,309 | 13,809 | | | | 28,500 | | | | 42,309 |
| Economic Dev. | 96,500 | | | | | | | | | | | - | 96,500 | 96,500 | | | | | | | | 96,500 |
| Social Planning | 100,713 | | | | | | | | | | | - | 100,713 | 100,713 | | | | | | | | 100,713 |
| Northside Rec. | 200,846 | | | 1,300 | 849,186 | 6,009 | 2,881,000 | - | | | 569,814 | - | 4,508,155 | 49,385 | 4,300,000 | 66,769 | | 92,000 | | | | 4,508,155 |
| Sub-Regional Recreation | 178,500 | | | | | | | | | | | - | 178,500 | 178,500 | | | | 0 | | | | 178,500 |
| Malaspina Fire Prot. | 853,537 | | | | | 5,868 | - | - | | | | - | 859,405 | 609,910 | | 89,495 | 140,000 | 20,000 | | | | 859,405 |
| Lasqueti Fire Prot. | 225,751 | | | | | 2,187 | - | - | | | | - | 227,938 | 221,238 | | | 6,700 | | | | | 227,938 |
| Savary Fire Prot. | 251,115 | | | | 250,000 | 2,670 | - | - | | 125,000 | | - | 628,786 | 197,786 | 375,000 | 5,000 | 51,000 | | | | | 628,786 |
| Northside Fire Prot. | 493,127 | | | | | 3,074 | - | 116,554 | | 13,000 | | - | 625,755 | 375,007 | 13,000 | 67,749 | 170,000 | | | | | 625,755 |
| Myrtle Pond Water | | 47,333 | | 70,222 | | 2,360 | - | - | | | 25,000 | 20,000 | 164,915 | 108,498 | 25,000 | 4,341 | 22,576 | 4,500 | | | | 164,915 |
| Lund Sewer | | 53,550 | | 89,762 | | 683 | - | - | | 25,000 | | 20,000 | 188,995 | 132,117 | 25,000 | 14,307 | 17,475 | | | 96 | | 188,995 |
| Tex. Health Cen. | 87,251 | | | | | 809 | - | - | | | | - | 88,060 | 49,816 | | 14,045 | 23,000 | 1,200 | | | | 88,060 |
| Tex. Rec. Comm. | 116,457 | | | 816 | | 2,116 | - | - | | | | - | 119,389 | 94,389 | | | 25,000 | | | | | 119,389 |
| Texada Airport | 121,576 | | | 5,974 | | 3,125 | - | - | | | | - | 130,674 | 75,674 | | | | | | | 55,000 | 130,674 |
| Texada Marine | 37,000 | | | | | 2,223 | - | - | | | | - | 39,223 | 26,386 | | | | | | | 12,836 | 39,223 |
| Texada Heritage | 23,263 | | | | | 375 | - | - | | | 2,000 | - | 25,638 | 25,263 | | | | | | | 375 | 25,638 |
| Savary Marine | | 190,000 | | 2,000 | | 1,726 | - | - | | | | - | 193,726 | 95,172 | | | | | | | 98,553 | 193,726 |
| Lasqueti Marine | 7,392 | | | | | 997 | - | - | | | | - | 8,389 | 7,158 | | | | | | | 1,231 | 8,389 |
| Lasqueti Health | 45,000 | | | | | | | | | | | - | 45,000 | 44,975 | | | 25 | | | | | 45,000 |
| Total Cap. & Oper. | 9,108,298 | 290,883 | 107,850 | 2,004,951 | 1,099,186 | 82,002 | 3,455,073 | 201,146 | 662,368 | 163,000 | 1,002,814 | 22,200 | 18,766,770 | 11,526,147 | 5,072,000 | 648,346 | 1,022,033 | 498,148 | 96 | - | - | 18,766,770 |
| Municipal Debt. | | | | | | | | 1,945,634 | | | | | 1,945,634 | | | 1,945,634 | | | | | | 1,945,634 |
| TOTAL | 9,108,298 | 290,883 | 107,850 | 2,004,951 | 1,099,186 | 82,002 | 3,455,073 | 2,146,780 | 662,368 | 163,000 | 1,002,814 | 22,200 | 20,712,404 | 11,526,147 | 5,072,000 | 2,593,980 | 1,022,033 | 498,148 | 96 | - | - | 20,712,404 |

qathet Regional District
2021-2025 Financial Plan Bylaw No. 567

SCHEDULE 'D' - BUDGET
2023 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | RECOVERIES | REVENUE Transfers | | | | TOTAL REVENUE | EXPENDITURES | | | Transfer To | | | TOTAL EXPEND. |
|-------------------------------|------------------------------|----------------|-------------------|------------------|---------------------------|---------------|------------------|------------------|----------------|-------------------|------------------|--------------------------------|-------------------|-------------------|------------------|------------------|------------------|----------------|------------------|-------------------------|-------------------|
| | Prop. Val. Taxes | Parcel Taxes | Sales of Services | Fees | Borrowing/L ease Proceeds | Interest | Gov't Grants | Other | | Reserve Funds | Non-Stat Reserve | Transfer from andfill Liabilit | Prior Yr. Surplus | | Operating | Capital | Debt P# | Reserves | Non-Stat Reserve | Development Cost Charge | |
| General Admin. | 1,915,343 | | | - | - | 19,392 | 574,073 | 28,843 | 624,709 | - | 80,000 | - | 3,242,360 | 2,705,960 | 100,000 | - | 366,401 | 70,000 | | | 3,242,360 |
| EA Admin. | 239,030 | | | | | 606 | | - | 47,435 | - | - | - | 287,072 | 276,212 | | | | 10,860 | | | 287,072 |
| Grants-In-Aid | 82,000 | | | | | | | | | | | | 82,000 | 82,000 | | | | | | | 82,000 |
| EA Feas. Studies | 25,000 | | | | | 1,872 | - | - | | - | - | - | 26,872 | 25,000 | | | | 1,872 | | | 26,872 |
| Planning | 353,295 | | | 2,653 | | 6,134 | - | - | | - | 100,000 | - | 462,082 | 451,948 | - | 4,348 | 5,785 | | | | 462,082 |
| Development | 55,280 | | | | | | | | | - | - | - | 55,280 | 55,280 | | | | | | | 55,280 |
| Regional Parks | 795,442 | | | 195,744 | | 9,727 | - | 31,732 | | - | 15,000 | - | 1,047,646 | 794,797 | - | | 184,849 | 68,000 | | | 1,047,646 |
| Cemeteries | 193,289 | | 110,007 | | | 9,130 | - | 2,601 | | - | 20,000 | 40,000 | 375,027 | 329,972 | 20,000 | | 10,952 | 14,103 | | | 375,027 |
| Reg Animal Shelter | 90,626 | | | | | 35 | | | | - | - | - | 90,661 | 90,626 | | | | 35 | | | 90,661 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | - | - | - | 15,000 | 15,000 | | | | | | | 15,000 |
| Reg Emerg Preparedness | 196,379 | | | | | 1,539 | - | - | | - | - | - | 197,918 | 187,918 | - | - | | 10,000 | | | 197,918 |
| Heritage Conservation | 215,691 | | | | | | | | | - | - | - | 215,691 | 215,691 | | | | | | | 215,691 |
| Library | 422,642 | | | | | | | 7,470 | | - | - | - | 430,112 | 430,112 | | | | | | | 430,112 |
| Emerg. (911) | 206,848 | | | 46,296 | | | | 1,211 | | - | - | - | 254,355 | 254,355 | | | | | | | 254,355 |
| Waste Mgmt - Lasq. | - | | | | | | | | | - | - | - | - | - | | | | | | | - |
| Waste Mgmt | 1,650,107 | | | 1,603,636 | - | 3,727 | - | 10,404 | | - | - | 22,644 | 3,440,517 | 3,064,017 | - | 296,500 | | 80,000 | | | 3,440,517 |
| House Numbering | 10,972 | | | | | | | 5,000 | | - | - | - | 15,972 | 15,972 | | | | | | | 15,972 |
| Comm. Recreation | 71,298 | | | | | | | | | - | - | - | 71,298 | 71,298 | | | | | | | 71,298 |
| Rural Paratransit | 152,686 | | | 27,301 | | | | | | - | - | 20,000 | 199,987 | 199,987 | | | | | | | 199,987 |
| Lasq. Library | 30,717 | | | | | | | | | - | - | - | 30,717 | 30,717 | | | | | | | 30,717 |
| Septage Disposal | 39,855 | | | | | 2,538 | | 669 | | - | - | - | 43,062 | 14,062 | | - | | 29,000 | | | 43,062 |
| Economic Dev. | 96,500 | | | | | | | | | - | - | - | 96,500 | 96,500 | | | | | | | 96,500 |
| Social Planning | 101,700 | | | | | | | | | - | - | - | 101,700 | 101,700 | | | | | | | 101,700 |
| Northside Rec. | 204,683 | | | 1,300 | 250,814 | 1,231 | 1,299,186 | - | | - | - | - | 1,757,214 | 50,632 | 1,550,000 | 71,582 | | 85,000 | | | 1,757,214 |
| Sub-Regional Recreation | 178,500 | | | | | | | | | - | - | - | 178,500 | 178,500 | | | | 0 | | | 178,500 |
| Malaspina Fire Prot. | 875,013 | | | | | 7,468 | - | - | | - | 46,000 | - | 928,480 | 622,985 | 46,000 | 89,495 | 140,000 | 30,000 | | | 928,480 |
| Lasqueti Fire Prot. | 227,830 | | | | | 2,254 | - | - | | - | - | - | 230,084 | 226,084 | - | - | 4,000 | | | | 230,084 |
| Savary Fire Prot. | 252,348 | | | | | 1,930 | - | - | | - | - | - | 254,278 | 202,278 | - | 20,000 | 32,000 | | | | 254,278 |
| Northside Fire Prot. | 498,652 | | | | | 4,644 | - | 117,720 | | - | - | - | 621,015 | 383,267 | - | 67,749 | 170,000 | | | | 621,015 |
| Myrtle Pond Water | | 48,280 | | 73,030 | | 2,381 | - | - | | - | 15,000 | 20,000 | 158,691 | 110,704 | 15,000 | 4,341 | 24,145 | 4,500 | | | 158,691 |
| Lund Sewer | | 54,621 | | 96,153 | | 858 | - | - | | 9,000 | - | 20,000 | 180,632 | 135,145 | 9,000 | 2,299 | 34,092 | | 96 | | 180,632 |
| Tex. Health Cen. | 86,359 | | | | | 1,051 | - | - | | - | - | - | 87,410 | 51,165 | - | 14,045 | 21,000 | 1,200 | | | 87,410 |
| Tex. Rec. Comm. | 118,750 | | | 832 | | 2,366 | - | - | | 33,000 | - | - | 154,949 | 96,949 | 33,000 | - | 25,000 | | | | 154,949 |
| Texada Airport | 122,858 | | | 6,153 | | 3,696 | - | - | | - | 40,000 | - | 172,707 | 77,707 | 40,000 | - | | 55,000 | | | 172,707 |
| Texada Marine | 37,000 | | | | | 2,351 | - | - | | - | - | - | 39,351 | 27,922 | | | | 11,429 | | | 39,351 |
| Texada Heritage | 23,408 | | | | | 379 | - | - | | - | 2,000 | - | 25,787 | 25,408 | | | | 379 | | | 25,787 |
| Savary Marine | | 190,000 | | 2,000 | | 2,712 | - | - | | - | - | - | 194,712 | 115,288 | - | - | | 79,424 | | | 194,712 |
| Lasqueti Marine | 7,558 | | | | | 1,009 | - | - | | - | - | - | 8,567 | 7,328 | | | | 1,239 | | | 8,567 |
| Lasqueti Health | 45,000 | | | | | | | | | - | - | - | 45,000 | 45,000 | | | | | | | 45,000 |
| Total Cap. & Oper. | 9,637,659 | 292,901 | 110,007 | 2,055,099 | 250,814 | 89,029 | 1,873,259 | 205,650 | 672,144 | 42,000 | 216,000 | 22,644 | 15,819,206 | 11,865,486 | 1,813,000 | 566,010 | 1,016,788 | 557,826 | 96 | - | 15,819,206 |
| Municipal Debt. | | | | | | | | 1,944,110 | | | | | | | | | 1,944,110 | | | | 1,944,110 |
| TOTAL | 9,637,659 | 292,901 | 110,007 | 2,055,099 | 250,814 | 89,029 | 1,873,259 | 2,149,760 | 672,144 | 42,000 | 216,000 | 22,644 | 17,763,316 | 11,865,486 | 1,813,000 | 2,510,120 | 1,016,788 | 557,826 | 96 | - | 17,763,316 |

qathet Regional District
2021-2025 Financial Plan Bylaw No. 567

SCHEDULE 'E' - BUDGET
2024 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | RECOVERIES | REVENUE Transfers | | | | TOTAL REVENUE | EXPENDITURES | | | Transfer To | | | TOTAL EXPEND. | | |
|-------------------------------|------------------------------|--------------|-------------------|-----------|---------------------------|----------|--------------|-----------|------------|-------------------|------------------|--------------------------------|-------------------|---------------|--------------|---------|-----------|-------------|------------------|-------------------------|---------------|-------------------------------|-----------|
| | Prop. Val. Taxes | Parcel Taxes | Sales of Services | Fees | Borrowing/L ease Proceeds | Interest | Gov't Grants | Other | | Reserve Funds | Non-Stat Reserve | Transfer from andfill Liabilit | Prior Yr. Surplus | | Operating | Capital | Debt P# | Reserves | Non-Stat Reserve | Development Cost Charge | | Transfer to andfill Liability | |
| General Admin. | 1,950,532 | | | - | - | 22,762 | 590,062 | 9,020 | 641,551 | - | 20,000 | - | 3,233,927 | 2,761,539 | 20,000 | - | 382,389 | 70,000 | | | 3,233,927 | | |
| EA Admin. | 242,753 | | | | | 715 | | - | 49,129 | | | | 292,596 | 281,736 | | | | 10,860 | | | 292,596 | | |
| Grants-In-Aid | 82,000 | | | | | | | | | | | | 82,000 | 82,000 | | | | | | | 82,000 | | |
| EA Feas. Studies | 25,000 | | | | | 1,890 | | - | | | | | 26,890 | 25,000 | | | | 1,890 | | | 26,890 | | |
| Planning | 361,999 | | | 2,706 | | 6,235 | | - | | | 100,000 | | 470,940 | 459,705 | | 4,392 | 6,843 | | | | 470,940 | | |
| Development | 57,430 | | | | | | | - | | | | | 57,430 | 57,430 | | | | | | | 57,430 | | |
| Regional Parks | 806,069 | | | 199,659 | | 12,256 | | 32,367 | | | 48,000 | | 1,098,351 | 812,502 | 33,000 | | 184,849 | 68,000 | | | 1,098,351 | | |
| Cemeteries | 198,477 | | 112,207 | | | 9,290 | | 2,653 | | | | 40,000 | 362,627 | 337,260 | | 11,207 | 14,160 | | | | 362,627 | | |
| Reg Animal Shelter | 92,408 | | | | | 36 | | | | | | | 92,444 | 92,408 | | | 36 | | | | 92,444 | | |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | 15,000 | 15,000 | | | | | | | 15,000 | | |
| Reg Emerg Preparedness | 199,876 | | | | | 1,639 | | - | | | | | 201,516 | 191,516 | | | 10,000 | | | | 201,516 | | |
| Heritage Conservation | 219,975 | | | | | | | | | | | | 219,975 | 219,975 | | | | | | | 219,975 | | |
| Library | 431,065 | | | | | | | 7,470 | | | | | 438,535 | 438,535 | | | | | | | 438,535 | | |
| Emerg. (911) | 209,286 | | | 45,370 | | | | | | | | | 255,891 | 255,891 | | | | | | | 255,891 | | |
| Waste Mgmt - Lasq. | - | | | | | | | | | | | | - | - | | | | | | | - | | |
| Waste Mgmt | 1,685,286 | | | 1,635,509 | | 4,309 | | 10,612 | | | | | 3,508,792 | 3,132,292 | | 296,500 | | 80,000 | | | 3,508,792 | | |
| House Numbering | 10,979 | | | | | | | 5,000 | | | 23,097 | 150,000 | 15,979 | 15,979 | | | | | | | 15,979 | | |
| Comm. Recreation | 72,694 | | | | | | | | | | | | 72,694 | 72,694 | | | | | | | 72,694 | | |
| Rural Paratransit | 160,582 | | | 27,847 | | | | | | | | 10,000 | 198,430 | 198,430 | | | | | | | 198,430 | | |
| Lasq. Library | 31,301 | | | | | | | | | | | | 31,301 | 31,301 | | | | | | | 31,301 | | |
| Septage Disposal | 40,310 | | | | | 2,828 | | 682 | | | | | 43,820 | 14,320 | | | | 29,500 | | | 43,820 | | |
| Economic Dev. | 96,500 | | | | | | | | | | | | 96,500 | 96,500 | | | | | | | 96,500 | | |
| Social Planning | 102,706 | | | | | | | | | | | | 102,706 | 102,706 | | | | | | | 102,706 | | |
| Northside Rec. | 208,206 | | | 1,300 | | 2,081 | | | | | | | 211,587 | 51,930 | | 69,657 | | 90,000 | | | 211,587 | | |
| Sub-Regional Recreation | 178,500 | | | | | | | | | | | | 178,500 | 178,500 | | | | 0 | | | 178,500 | | |
| Malaspina Fire Prot. | 887,197 | | | | | 8,708 | | | | | 65,000 | | 960,904 | 636,410 | 65,000 | 89,495 | 140,000 | 30,000 | | | 960,904 | | |
| Lasqueti Fire Prot. | 228,779 | | | | | 2,294 | | | | | | | 231,073 | 231,073 | | | | | | | 231,073 | | |
| Savary Fire Prot. | 253,664 | | | | | 2,250 | | | | | | | 255,914 | 206,914 | | 20,000 | 29,000 | | | | 255,914 | | |
| Northside Fire Prot. | 504,276 | | | | | 6,344 | | 118,897 | | | | 15,000 | 644,517 | 391,768 | 15,000 | 67,749 | 170,000 | | | | 644,517 | | |
| Myrtle Pond Water | | 49,245 | | 75,952 | | 2,517 | | | | | | 85,000 | 232,714 | 113,002 | 85,000 | 4,341 | 25,871 | 4,500 | | | 232,714 | | |
| Lund Sewer | | 55,713 | | 99,999 | | 1,110 | | | | | | 20,000 | 176,822 | 140,496 | | 2,299 | 33,931 | | | 97 | 176,822 | | |
| Tex. Health Cen. | 86,549 | | | | | 1,273 | | | | | | | 87,822 | 52,578 | | 14,045 | 20,000 | 1,200 | | | 87,822 | | |
| Tex. Rec. Comm. | 119,161 | | | 849 | | 2,616 | | | | | 60,000 | | 182,626 | 99,626 | 60,000 | | 23,000 | | | | 182,626 | | |
| Texada Airport | 124,625 | | | 6,338 | | 3,869 | | | | | | | 134,832 | 79,832 | | | | 55,000 | | | 134,832 | | |
| Texada Marine | 37,000 | | | | | 2,465 | | | | | | | 39,465 | 29,589 | | | | 9,876 | | | 39,465 | | |
| Texada Heritage | 23,503 | | | | | 383 | | | | | | 2,000 | 25,885 | 25,503 | | | | 383 | | | 25,885 | | |
| Savary Marine | | 190,000 | | 2,000 | | 3,506 | | | | | 60,283 | | 255,789 | 235,956 | | | | 19,833 | | | 255,789 | | |
| Lasqueti Marine | 7,507 | | | | | 1,022 | | | | | | | 8,529 | 7,507 | | | | 1,022 | | | 8,529 | | |
| Lasqueti Health | 45,000 | | | | | | | | | | | | 45,000 | 45,000 | | | | | | | 45,000 | | |
| Total Cap. & Oper. | 9,796,176 | 294,959 | 112,207 | 2,097,528 | - | 102,397 | 590,062 | 187,937 | 690,680 | 160,000 | 193,283 | 23,097 | 342,000 | 14,590,324 | 12,220,401 | 278,000 | 564,084 | 1,024,640 | 503,103 | 97 | - | 14,590,325 | |
| Municipal Debt. | | | | | | | | 1,942,547 | | | | | | | | | 1,942,547 | | | | | | 1,942,547 |
| TOTAL | 9,796,176 | 294,959 | 112,207 | 2,097,528 | - | 102,397 | 590,062 | 2,130,484 | 690,680 | 160,000 | 193,283 | 23,097 | 342,000 | 16,532,872 | 12,220,401 | 278,000 | 2,506,632 | 1,024,640 | 503,103 | 97 | | 16,532,872 | |

qathet Regional District
2021-2025 Financial Plan Bylaw No. 567

SCHEDULE 'F' - BUDGET
2025 Financial Plan

| SERVICE | REVENUE Current Year Funding | | | | | | | | RECOVERIES | REVENUE Transfers | | | | TOTAL REVENUE | EXPENDITURES | | | Transfer To | | | TOTAL EXPEND. |
|-------------------------------|------------------------------|----------------|-------------------|------------------|---------------------------|----------------|----------------|------------------|----------------|-------------------|------------------|---------------------------------|-------------------|-------------------|------------------|------------------|------------------|----------------|------------------|-------------------------|-------------------|
| | Prop. Val. Taxes | Parcel Taxes | Sales of Services | Fees | Borrowing/L ease Proceeds | Interest | Gov't Grants | Other | | Reserve Funds | Non-Stat Reserve | Transfer from Landfill Liabilit | Prior Yr. Surplus | | Operating | Capital | Debt P+I | Reserves | Non-Stat Reserve | Development Cost Charge | |
| General Admin. | 2,003,793 | | | - | - | 27,257 | 590,062 | 9,201 | 640,452 | - | - | - | 3,270,764 | 2,818,375 | - | - | 382,389 | 70,000 | | | 3,270,764 |
| EA Admin. | 248,419 | | | | | 824 | | - | 48,988 | | | | 298,231 | 287,371 | | | | 10,860 | | | 298,231 |
| Grants-In-Aid | 82,000 | | | | | | | | | | | | 82,000 | 82,000 | | | | | | | 82,000 |
| EA Feas. Studies | 25,000 | | | | | 1,909 | | - | | | | | 26,909 | 25,000 | | | | 1,909 | | | 26,909 |
| Planning | 370,878 | | | 2,760 | | 6,347 | | - | | | 100,000 | | 479,986 | 467,638 | | | 4,436 | 7,912 | | | 479,986 |
| Development | 59,730 | | | | | | | - | | | | | 59,730 | 59,730 | | | | | | | 59,730 |
| Regional Parks | 817,480 | | | 203,652 | | 14,454 | | - | 33,014 | | 128,000 | | 1,196,600 | 830,751 | 113,000 | | 184,849 | 68,000 | | | 1,196,600 |
| Cemeteries | 203,635 | | 114,451 | | | 9,656 | | - | 2,706 | | | 40,000 | 370,448 | 344,762 | | | 11,468 | 14,218 | | | 370,448 |
| Reg Animal Shelter | 94,226 | | | | | 36 | | | | | | | 94,262 | 94,226 | | | | 36 | | | 94,262 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | 15,000 | 15,000 | | | | | | | 15,000 |
| Reg Emerg Preparedness | 203,462 | | | | | 1,739 | | - | | | | | 205,202 | 195,202 | | | | 10,000 | | | 205,202 |
| Heritage Conservation | 224,345 | | | | | | | | | | | | 224,345 | 224,345 | | | | | | | 224,345 |
| Library | 439,657 | | | | | | | 7,470 | | | | | 447,127 | 447,127 | | | | | | | 447,127 |
| Emerg. (911) | 212,182 | | | 44,463 | | | | | 1,260 | | | | 257,905 | 257,905 | | | | | | | 257,905 |
| Waste Mgmt - Lasq. | - | | | | | | | | | | | | - | - | | | | | | | - |
| Waste Mgmt | 1,755,222 | | | 1,667,419 | | 4,883 | | - | 10,824 | | 23,559 | 150,000 | 3,611,907 | 3,235,407 | | 296,500 | | 80,000 | | | 3,611,907 |
| House Numbering | 10,987 | | | | | | | | 5,000 | | | | 15,987 | 15,987 | | | | | | | 15,987 |
| Comm. Recreation | 74,118 | | | | | | | | | | | | 74,118 | 74,118 | | | | | | | 74,118 |
| Rural Paratransit | 169,007 | | | 28,404 | | | | | | | | 5,000 | 202,412 | 202,412 | | | | | | | 202,412 |
| Lasq. Library | 31,897 | | | | | | | | | | | | 31,897 | 31,897 | | | | | | | 31,897 |
| Septage Disposal | 40,766 | | | | | 3,123 | | | 696 | | | | 44,585 | 14,585 | | | | 30,000 | | | 44,585 |
| Economic Dev. | 96,500 | | | | | | | | | | | | 96,500 | 96,500 | | | | | | | 96,500 |
| Social Planning | 103,733 | | | | | | | | | | | | 103,733 | 103,733 | | | | | | | 103,733 |
| Northside Rec. | 209,791 | | | 1,300 | | 2,981 | | | | | 30,000 | | 244,071 | 53,456 | 30,000 | 65,615 | | 95,000 | | | 244,071 |
| Sub-Regional Recreation | 178,500 | | | | | | | | | | | | 178,500 | 178,500 | | | | 0 | | | 178,500 |
| Malaspina Fire Prot. | 899,936 | | | | | 9,758 | | | | | 13,000 | | 922,694 | 650,199 | 13,000 | 89,495 | 140,000 | 30,000 | | | 922,694 |
| Lasqueti Fire Prot. | 271,212 | | | | | 2,294 | | | | | | | 273,506 | 236,212 | | | 37,294 | | | | 273,506 |
| Savary Fire Prot. | 258,161 | | | | | 2,540 | | | | | | 85,000 | 345,702 | 211,702 | 85,000 | 20,000 | 29,000 | | | | 345,702 |
| Northside Fire Prot. | 510,292 | | | | | 7,894 | | 120,086 | | | | 19,000 | 657,271 | 400,523 | 19,000 | 67,749 | 170,000 | | | | 657,271 |
| Myrtle Pond Water | | 50,230 | | 78,990 | | 1,971 | | | | | | 20,000 | 151,191 | 115,397 | | 4,341 | 26,952 | 4,500 | | | 151,191 |
| Lund Sewer | | 56,828 | | 103,999 | | 1,451 | | | | | | 20,000 | 182,277 | 143,863 | | 2,299 | 36,017 | | | 98 | 182,277 |
| Tex. Health Cen. | 87,817 | | | | | 1,485 | | | | | | 88,000 | 184,301 | 54,057 | 95,000 | 14,045 | 20,000 | 1,200 | | | 184,301 |
| Tex. Rec. Comm. | 121,319 | | | 866 | | 2,246 | | | | | | | 124,431 | 102,431 | | | 22,000 | | | | 124,431 |
| Texada Airport | 205,088 | | | 6,528 | 1,270,000 | 4,441 | | | | | 170,000 | | 1,656,056 | 82,056 | 1,440,000 | 78,000 | | 56,000 | | | 1,656,056 |
| Texada Marine | 37,000 | | | | | 2,564 | | | | | | | 39,564 | 31,401 | | | | 8,164 | | | 39,564 |
| Texada Heritage | 23,640 | | | | | 386 | | | | | | 2,000 | 26,027 | 25,640 | | | | 386 | | | 26,027 |
| Savary Marine | | 190,000 | | 2,000 | | 3,704 | | | | | | | 195,704 | 109,971 | | | | 85,733 | | | 195,704 |
| Lasqueti Marine | 7,696 | | | | | 1,032 | | | | | | | 8,728 | 7,696 | | | | 1,032 | | | 8,728 |
| Lasqueti Health | 45,000 | | | | | | | | | | | | 45,000 | 45,000 | | | | | | | 45,000 |
| Total Cap. & Oper. | 10,137,488 | 297,058 | 114,451 | 2,140,380 | 1,270,000 | 114,975 | 590,062 | 190,257 | 689,440 | 192,000 | 348,000 | 23,559 | 16,444,669 | 12,372,174 | 1,795,000 | 638,042 | 1,064,405 | 574,950 | 98 | - | 16,444,669 |
| Municipal Debt. | | | | | | | | 1,940,945 | | | | | 1,940,945 | | | 1,940,945 | | | | | 1,940,945 |
| TOTAL | 10,137,488 | 297,058 | 114,451 | 2,140,380 | 1,270,000 | 114,975 | 590,062 | 2,131,202 | 689,440 | 192,000 | 348,000 | 23,559 | 18,385,615 | 12,372,174 | 1,795,000 | 2,578,987 | 1,064,405 | 574,950 | 98 | - | 18,385,614 |



Service Summary



ANNUAL REQUISITION COMPARISON - PARTICIPATING AREAS

| Service | Participating Areas | | | | | | | 2020 | 2021 | Requisition Change (\$) | Requisition Change (%) | Tax Rate\$/100K | Tax Rate Change\$/100k |
|--|---------------------|------|------|------|------|------|------|------------------|------------------|-------------------------|------------------------|-----------------|------------------------|
| | City | SIGD | EA A | EA B | EA C | EA D | EA E | Tax Requisition | Tax Requisition | | | | |
| Regional Services | | | | | | | | | | | | | |
| | City | SIGD | EA A | EA B | EA C | EA D | EA E | | | | | | |
| General Administration | X | / | X | X | X | X | X | 1,520,346 | 1,589,191 | 68,845 | 4.5% | 26.86 | -0.25 |
| Grant-in-Aid - General | X | / | X | X | X | X | X | 27,000 | 30,000 | 3,000 | 11.1% | 0.51 | 0.03 |
| Regional Parks Summary | X | / | X | X | X | X | X | 756,168 | 760,137 | 3,969 | 0.5% | 12.87 | -0.62 |
| Cemeteries | X | / | X | X | X | X | | 171,999 | 182,717 | 10,718 | 6.2% | 3.19 | 0.02 |
| Regional Animal Shelter | X | / | X | X | X | X | | 86,484 | 87,165 | 681 | 0.8% | 1.52 | -0.07 |
| Regional Emergency Preparedness | X | / | X | X | X | X | X | 253,562 | 194,850 | (58,712) | -23.2% | 3.30 | -1.22 |
| Heritage Conservation | X | / | X | X | X | | | 205,740 | 207,374 | 1,634 | 0.8% | 3.86 | -0.19 |
| Emergency Telephone 911 | X | | X | X | X | X | | 153,867 | 204,416 | 50,549 | 32.9% | 3.52 | 0.68 |
| Waste Management | X | / | X | X | X | X | X | 943,380 | 986,726 | 43,346 | 4.6% | 16.70 | -0.12 |
| Total Regional Services | | | | | | | | 4,118,546 | 4,242,577 | 124,031 | | 72.33 | -1.76 |
| Requisition Apportionment | | | | | | | | | | | | | |
| City of Powell River | | | | | | | | 2,134,085 | 2,213,805 | 79,720 | 3.7% | 72.33 | 0.00 |
| Sechelt IGD | | | | | | | | 7,302 | 6,113 | -1,189 | -16.3% | 72.33 | 0.00 |
| Electoral Areas | | | | | | | | 1,977,158 | 2,022,658 | 45,500 | 2.3% | 72.33 | -1.76 |
| Totals | | | | | | | | 4,118,546 | 4,242,577 | 124,031 | 3.0% | | |
| Electoral Area Services | | | | | | | | | | | | | |
| Shared Services | | | | | | | | | | | | | |
| | City | SIGD | EA A | EA B | EA C | EA D | EA E | | | | | | |
| EA Administration | | | X | X | X | X | X | 144,584 | 175,189 | 30,605 | 21.2% | 6.15 | 0.81 |
| EA Feasibility Studies | | | X | X | X | X | X | 25,000 | 25,025 | 25 | 0.1% | 0.88 | -0.04 |
| Planning ** | | / | X | X | X | X | | 347,357 | 338,688 | (8,669) | -2.5% | 12.69 | -0.97 |
| Development | | / | X | X | X | X | | 49,760 | 46,502 | (3,258) | -6.5% | 1.74 | -0.21 |
| Powell River Library ** | | / | X | X | X | X | | 386,835 | 399,183 | 12,348 | 3.2% | 14.96 | -0.26 |
| House No. ** | | | X | X | X | X | | 27,93 | 14,999 | 14,972 | 53603.9% | 0.56 | 0.56 |
| Paratransit ** | | / | X | X | X | X | | 131,642 | 133,481 | 1,840 | 1.4% | 5.00 | -0.18 |
| Septage Disposal ** | | | X | X | X | X | | 38,421 | 38,612 | 191 | 0.5% | 1.45 | -0.06 |
| Economic Development ** | | | X | | X | X | | 94,671 | 89,935 | (4,736) | -5.0% | 3.97 | -0.41 |
| Social Planning | | / | X | X | X | X | X | 87,848 | 133,237 | 45,390 | 51.7% | 4.67 | 1.45 |
| Sub-Regional Recreation | | / | / | X | X | | | 178,500 | 178,500 | 0 | 0.0% | 9.13 | -0.39 |
| Sub-Total Shared E.A. Services | | | | | | | | 1,484,646 | 1,573,353 | 88,707 | | 61.21 | 0.30 |
| Electoral Area Services | | | | | | | | | | | | | |
| Individual Area Services | | | | | | | | | | | | | |
| | City | SIGD | EA A | EA B | EA C | EA D | EA E | | | | | | |
| Grant-in-Aid - Individual | | | X | X | X | X | X | 32,347 | 30,320 | (2,027) | -6.3% | Varies | Varies |
| Emergency Program Area D | | | | | | | X | 15,000 | 15,000 | - | 0.0% | 4.18 | -0.16 |
| Lasqueti Waste Management | | | | | | | X | - | - | - | 0.0% | - | 0.00 |
| Community Recreation - Area C | | | | | X | | | 52,903 | 52,903 | (0) | 0.0% | 9.11 | -0.37 |
| Community Recreation - Area E | | | | | | | X | 15,684 | 14,184 | (1,500) | -9.6% | 7.76 | -0.74 |
| Lasqueti Island Library (VIRL) | | | | | | | X | 29,338 | 29,584 | 246 | 0.8% | 16.19 | 0.28 |
| Northside Recreation | | | / | | | | | 147,842 | 148,861 | 1,018 | 0.7% | 15.27 | -0.43 |
| Malaspina VFD * | | / | | X | X | | | 758,544 | 794,011 | 35,467 | 4.7% | 93.68 | -0.64 |
| Lasqueti Island VFD | | | | | | | X | 217,300 | 212,122 | (5,178) | -2.4% | 128.02 | 0.43 |
| Savary Island VFD | | | / | | | | | 222,277 | 241,740 | 19,463 | 8.8% | 68.41 | -0.94 |
| Northside VFD | | | / | | | | | 484,807 | 495,626 | 10,819 | 2.2% | 194.65 | -7.61 |
| Myrtle Pond Water (parcel tax) | | | | / | | | | 46,405 | 46,405 | - | 0.0% | 559.10 | 0.00 |
| Lund Sewer (parcel tax) | | | / | | | | | 52,500 | 52,500 | - | 0.0% | 525.00 | 0.00 |
| Texada Health Centre | | | | | | | X | 87,548 | 86,683 | (865) | -1.0% | 24.17 | -1.18 |
| Texada Recreation Comm | | | | | | | X | 106,156 | 106,834 | 678 | 0.6% | 29.79 | -0.95 |
| Texada Airport | | | | | | | X | 120,563 | 120,737 | 174 | 0.1% | 33.67 | -1.25 |
| Texada Island Marine (Dock) | | | | | | | X | 37,000 | 37,000 | - | 0.0% | 10.32 | -0.40 |
| Texada Heritage | | | | | | | X | 30,104 | 27,434 | (2,670) | -8.9% | 7.65 | -1.07 |
| Savary Island Marine (Dock) parcel tax | | | / | | | | | 190,000 | 190,000 | - | 0.0% | 132.87 | 0.00 |
| Lasqueti Marine Ramp | | | | | | | X | 7,035 | 7,343 | 308 | 4.4% | 4.02 | 0.20 |
| Lasqueti Health Center | | | | | | | X | 45,000 | 45,000 | - | 0.0% | 24.63 | 0.22 |
| Sub-Total Individual Area Services | | | | | | | | 2,698,353 | 2,754,287 | 55,934 | | | -14.62 |
| Total Electoral Area Services | | | | | | | | 4,182,999 | 4,327,640 | 144,641 | | | |
| Total Electoral Area Requisition (Regional and EA Services) | | | | | | | | 6,160,157 | 6,350,298 | 190,140 | 3.1% | 133.54 | - |
| Total Requisition | | | | | | | | 8,301,545 | 8,570,217 | 268,671 | 3.2% | - | 1.16 |

* SIGD Contributes to this service
 ** Area E does not participate in all Shared Services

| | |
|---|----------------------------|
| X | Entire area participates |
| / | Partial area participation |

ANNUAL BUDGET AND REQUISITION COMPARISON BY SERVICE - PRIOR YEAR COMPARISON

| Service | 2020 | 2020 | 2021 | 2021 | Requisition Change (\$) | Requisition Change (%) | |
|--|------------------|------------------|------------------|------------------|-------------------------|------------------------|-------|
| | Budget | Tax Requisition | Budget | Tax Requisition | | | |
| Regional Services | | | | | | | |
| Shared Services | | | | | | | |
| General Administration | 3,304,391 | 1,520,346 | 3,097,076 | 1,589,191 | 68,845 | 4.5% | |
| Grant-in-Aid - General | 27,000 | 27,000 | 30,000 | 30,000 | 3,000 | 11.1% | |
| Regional Parks Summary | 1,009,956 | 756,168 | 1,028,362 | 760,137 | 3,969 | 0.5% | |
| Cemeteries | 312,675 | 171,999 | 338,427 | 182,717 | 10,718 | 6.2% | |
| Regional Animal Shelter | 86,531 | 86,484 | 87,199 | 87,165 | 681 | 0.8% | |
| Regional Emergency Preparedness | 554,618 | 253,562 | 531,776 | 194,850 | (58,712) | -23.2% | |
| Heritage Conservation | 205,740 | 205,740 | 207,374 | 207,374 | 1,634 | 0.8% | |
| Emergency Telephone 911 | 227,215 | 153,867 | 247,738 | 204,416 | 50,549 | 32.9% | |
| Waste Management | 2,530,244 | 943,380 | 2,802,616 | 986,726 | 43,346 | 4.6% | |
| Total Regional Services | 8,258,370 | 4,118,546 | 8,370,568 | 4,242,577 | 124,031 | | |
| Requisition Apportionment | | | | | | | |
| City of Powell River | | 18,214 | | 18,711 | | | |
| Sechelt IGD | | 7,302 | | 1,177 | | | |
| Electoral Areas | | 4,093,029 | | 4,222,690 | | | |
| Totals | | 4,118,546 | | 4,242,577 | | | |
| Electoral Area Services | | | | | | | |
| Shared Services | | | | | | | |
| EA Administration | 201,039 | 144,584 | 276,346 | 175,189 | 30,605 | 21.2% | |
| EA Feasibility Studies | 238,017 | 25,000 | 257,615 | 25,025 | 25.17 | 0.1% | |
| Planning ** | 428,096 | 347,357 | 598,011 | 338,688 | (8,669) | -2.5% | |
| Development | 50,374 | 49,760 | 49,760 | 51,383 | 46,502 | (3,258) | -6.5% |
| Powell River Library ** | 391,681 | 386,835 | 413,759 | 399,183 | 12,348 | 3.2% | |
| House No. ** | 18,794 | 28 | 15,372 | 14,999 | 14,972 | 53603.9% | |
| Paratransit ** | 174,130 | 131,642 | 201,236 | 133,481 | 1,840 | 1.4% | |
| Septage Disposal ** | 41,591 | 38,421 | 41,562 | 38,612 | 191 | 0.5% | |
| Economic Development ** | 94,756 | 94,671 | 96,500 | 89,935 | (4,736) | -5.0% | |
| Social Planning | 102,633 | 87,848 | 185,746 | 133,237 | 45,390 | 51.7% | |
| Sub-Regional Recreation | 178,500 | 178,500 | 178,500 | 178,500 | 0 | 0.0% | |
| Sub-Total Shared E.A. Services | 1,919,611 | 1,484,646 | 2,316,029 | 1,573,353 | 88,707 | | |
| Electoral Area Services | | | | | | | |
| Individual Area Services | | | | | | | |
| Grant-in-Aid - Individual | 81,744 | 32,347 | 82,000 | 30,320 | (2,027) | -6.3% | |
| Emergency Program Area D | 15,006 | 15,000 | 14,985 | 15,000 | - | 0.0% | |
| Lasqueti Waste Management | 188,725 | - | 138,897 | - | - | 0.0% | |
| Community Recreation - Area C | 52,903 | 52,903 | 52,903 | 52,903 | (0) | 0.0% | |
| Community Recreation - Area E | 15,684 | 15,684 | 15,684 | 14,184 | (1,500) | -9.6% | |
| Lasqueti Island Library (VIRL) | 29,336 | 29,338 | 29,582 | 29,584 | 246 | 0.8% | |
| Northside Recreation | 147,949 | 147,842 | 155,393 | 148,861 | 1,018 | 0.7% | |
| Malaspina VFD * | 759,614 | 758,544 | 884,815 | 794,011 | 35,467 | 4.7% | |
| Lasqueti Island VFD | 217,300 | 217,300 | 230,887 | 212,122 | (5,178) | -2.4% | |
| Savary Island VFD | 224,277 | 222,277 | 248,229 | 241,740 | 19,463 | 8.8% | |
| Northside VFD | 582,685 | 484,807 | 620,123 | 495,626 | 10,819 | 2.2% | |
| Myrtle Pond Water (parcel tax) | 20,000 | 46,405 | 20,000 | 46,405 | 0 | 0.0% | |
| Lund Sewer (parcel tax) | 224,451 | 52,500 | 222,451 | 52,500 | 0 | 0.0% | |
| Texada Health Centre | 84,291 | 87,548 | 87,733 | 86,683 | (865) | -1.0% | |
| Texada Recreation Comm | 122,043 | 106,156 | 145,360 | 106,834 | 678 | 0.6% | |
| Texada Airport | 128,875 | 120,563 | 134,638 | 120,737 | 174 | 0.1% | |
| Texada Island Marine (Dock) | 72,750 | 37,000 | 92,877 | 37,000 | - | 0.0% | |
| Texada Heritage | 30,336 | 30,104 | 27,783 | 27,434 | 2,669.82 | -8.9% | |
| Savary Island Marine (Dock) parcel tax | 202,857 | 190,000 | 193,494 | 190,000 | 0 | 0.0% | |
| Lasqueti Marine Ramp | 11,129 | 7,035 | 8,327 | 7,343 | 308 | 4.4% | |
| Lasqueti Health Center | 45,000.00 | 45,000 | 45,000 | 45,000 | 0 | 0.0% | |
| Sub-Total Individual Area Services | 3,256,956 | 2,698,353 | 3,451,160 | 2,754,287 | 55,934 | | |
| Total Electoral Area Services | 5,176,568 | 4,182,999 | 5,767,189 | 4,327,640 | 144,641 | | |
| Total Electoral Area Requisition (Regional and EA Services) | | 8,276,028 | | 8,550,329 | | | |
| Total Requisition | | 8,301,545 | | 8,570,217 | | | |

* SIGD Contributes to this service

** Area E does not participate in all Shared Services.

ANNUAL REQUISITION COMPARISON BY SERVICE - 6 YEAR SUMMARY

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|------------------|------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Tax Requisition | Tax Requisition | Projected Requisition | Projected Requisition | Projected Requisition | Projected Requisition |
| Regional Services | | | | | | |
| Shared Services | | | | | | |
| General Administration | 1,520,346 | 1,589,191 | 1,773,289 | 1,915,343 | 1,950,532 | 2,003,793 |
| Regional Feasibility Study | - | - | - | - | - | - |
| Grant-in-Aid - General | 27,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Regional Parks Summary | 756,168 | 760,137 | 784,144 | 795,442 | 806,069 | 817,480 |
| Cemeteries | 171,999 | 182,717 | 191,224 | 193,289 | 198,477 | 203,635 |
| Regional Animal Shelter | 86,484 | 87,165 | 88,878 | 90,626 | 92,408 | 94,226 |
| Regional Emergency Preparedness | 253,562 | 194,850 | 197,517 | 196,379 | 199,876 | 203,462 |
| Heritage Conservation | 205,740 | 207,374 | 211,491 | 215,691 | 219,975 | 224,345 |
| Emergency Telephone 911 | 153,867 | 204,416 | 203,562 | 206,848 | 209,286 | 212,182 |
| Waste Management | 943,380 | 986,726 | 1,383,972 | 1,650,107 | 1,685,266 | 1,755,222 |
| Total Regional Services | 4,118,546 | 4,242,577 | 4,864,077 | 5,293,726 | 5,391,890 | 5,544,345 |
| Requisition Apportionment | | | | | | |
| City of Powell River | 18,214 | 18,711 | 2,535,720 | 2,758,346 | 2,809,515 | 2,888,784 |
| Sechelt IGD | 7,302 | 1,177 | 7,050 | 7,692 | 7,836 | 8,062 |
| Electoral Areas | 4,093,029 | 4,222,690 | 2,321,307 | 2,527,688 | 2,574,539 | 2,647,499 |
| Totals | 4,118,546 | 4,242,577 | 4,864,077 | 5,293,726 | 5,391,890 | 5,544,345 |
| Electoral Area Services | | | | | | |
| Shared Services | | | | | | |
| EA Administration | 144,584 | 175,189 | 210,848 | 239,030 | 242,753 | 248,419 |
| EA Feasibility Studies | 25,000 | 25,025 | 25,000 | 25,000 | 25,000 | 25,000 |
| Planning ** | 347,357 | 338,688 | 341,761 | 353,295 | 361,999 | 370,878 |
| Development | 49,760 | 46,502 | 53,268 | 55,280 | 57,430 | 59,730 |
| Powell River Library ** | 386,835 | 399,183 | 414,385 | 422,642 | 431,065 | 439,657 |
| House No. ** | 28 | 14,999 | 10,669 | 10,972 | 10,979 | 10,987 |
| Paratransit ** | 131,642 | 133,481 | 143,788 | 152,686 | 160,582 | 169,007 |
| Septage Disposal ** | 38,421 | 38,612 | 39,401 | 39,855 | 40,310 | 40,766 |
| Economic Development ** | 94,671 | 89,935 | 96,500 | 96,500 | 96,500 | 96,500 |
| Social Planning | 87,848 | 133,237 | 100,713 | 101,700 | 102,706 | 103,733 |
| Sub-Regional Recreation | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 |
| Sub-Total Shared E.A. Services | 1,484,646 | 1,573,353 | 1,614,832 | 1,675,461 | 1,707,825 | 1,743,177 |
| Electoral Area Services | | | | | | |
| Individual Area Services | | | | | | |
| Grant-in-Aid - Individual | 32,347 | 30,320 | 52,000 | 52,000 | 52,000 | 52,000 |
| Emergency Program Area D | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Lasqueti Waste Management | - | - | - | - | - | - |
| Community Recreation - Area C | 52,903 | 52,903 | 53,938 | 54,994 | 56,070 | 57,169 |
| Community Recreation - Area E | 15,684 | 14,184 | 15,991 | 16,304 | 16,623 | 16,949 |
| Lasqueti Island Library (VIRL) | 29,338 | 29,584 | 30,144 | 30,717 | 31,301 | 31,897 |
| Northside Recreation | 147,842 | 148,861 | 200,846 | 204,683 | 208,206 | 209,791 |
| Malaspina VFD * | 758,544 | 794,011 | 853,537 | 875,013 | 887,197 | 899,936 |
| Lasqueti Island VFD | 217,300 | 212,122 | 225,751 | 227,830 | 228,779 | 271,212 |
| Savary Island VFD | 222,277 | 241,740 | 251,115 | 252,348 | 253,664 | 258,161 |
| Northside VFD | 484,807 | 495,626 | 493,127 | 498,652 | 504,276 | 510,292 |
| Myrtle Pond Water (parcel tax) | 46,405 | 46,405 | 47,333 | 48,280 | 49,245 | 50,230 |
| Lund Sewer (parcel tax) | 52,500 | 52,500 | 53,550 | 54,621 | 55,713 | 56,828 |
| Texada Health Centre | 87,548 | 86,683 | 87,251 | 86,359 | 86,549 | 87,817 |
| Texada Recreation Comm | 106,156 | 106,834 | 116,457 | 118,750 | 119,161 | 121,319 |
| Texada Airport | 120,563 | 120,737 | 121,576 | 122,858 | 124,625 | 205,088 |
| Texada Island Marine (Dock) | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 |
| Texada Heritage | 30,104 | 27,434 | 23,263 | 23,408 | 23,503 | 23,640 |
| Savary Island Marine (Dock) parcel tax | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| Lasqueti Marine Ramp | 7,035 | 7,343 | 7,392 | 7,558 | 7,507 | 7,696 |
| Lasqueti Health Center | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Sub-Total Individual Area Services | 2,698,353 | 2,754,287 | 2,920,272 | 2,961,374 | 2,991,420 | 3,147,024 |
| Total Electoral Area Services | 4,182,999 | 4,327,640 | 4,535,104 | 4,636,834 | 4,699,245 | 4,890,201 |
| Total Electoral Area Requisition (Regional and EA Services) | 8,276,028 | 8,550,329 | 6,856,411 | 7,164,522 | 7,273,783 | 7,537,700 |
| Total Requisition | 8,301,545 | 8,570,217 | 9,399,181 | 9,930,560 | 10,091,134 | 10,434,546 |



Following are the estimated residential tax rates per \$100,000 of net taxable value by area and based on BC Assessment Authority's 2021 Revised Assessment Roll Values. The taxes shown do not include BC Assessment Authority's 5.25% tax collection fee. Actual tax rates will be based on the revised assessment roll values plus the first supplement.

Property taxes for the rural areas are collected by the Surveyor of Taxes (SOT). The SOT can provide information on provincial taxation and your property tax notice.

Tax Requisition



**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES PER \$100,000 BY SERVICE & AREA

CITY OF POWELL RIVER

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|------------------------------------|------------------|--------------|------------------|--------------|---------------|---------------|------------------|--------------|------------------|--------------|------------------|--------------|------------------|--------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 781,012 | 27.12 | 822,199 | 26.90 | 41,187 | - 0.22 | 917,446 | 30.02 | 990,941 | 32.42 | 1,009,146 | 33.02 | 1,036,702 | 33.92 |
| Grants-in-Aid - General | 13,870 | 0.48 | 15,521 | 0.51 | 1,651 | 0.03 | 15,521 | 0.51 | 15,521 | 0.51 | 15,521 | 0.51 | 15,521 | 0.51 |
| Regional Parks | 388,449 | 13.49 | 393,272 | 12.87 | 4,823 | - 0.62 | 405,693 | 13.27 | 411,538 | 13.46 | 417,036 | 13.64 | 422,939 | 13.84 |
| Emergency Telephone - 911 | 81,859 | 2.84 | 109,304 | 3.58 | 27,445 | 0.73 | 108,847 | 3.56 | 110,604 | 3.62 | 111,908 | 3.66 | 113,456 | 3.71 |
| Cemeteries | 91,361 | 3.17 | 97,549 | 3.19 | 6,188 | 0.02 | 102,091 | 3.34 | 103,194 | 3.38 | 105,963 | 3.47 | 108,717 | 3.56 |
| Regional Animal Shelter | 45,938 | 1.60 | 46,536 | 1.52 | 598 | - 0.07 | 47,450 | 1.55 | 48,383 | 1.58 | 49,335 | 1.61 | 50,306 | 1.65 |
| Waste Management | 484,621 | 16.83 | 510,502 | 16.70 | 25,881 | - 0.12 | 716,025 | 23.43 | 853,715 | 27.93 | 871,906 | 28.53 | 908,099 | 29.71 |
| Regional Emergency Preparedness | 130,257 | 4.52 | 100,810 | 3.30 | (29,447) | - 1.22 | 102,189 | 3.34 | 101,600 | 3.32 | 103,410 | 3.38 | 105,265 | 3.44 |
| Heritage Conservation | 116,717 | 4.05 | 118,112 | 3.86 | 1,395 | - 0.19 | 120,457 | 3.94 | 122,849 | 4.02 | 125,289 | 4.10 | 127,778 | 4.18 |
| TOTAL PROPERTY VALUE TAXES* | 2,134,085 | 74.10 | 2,213,805 | 72.43 | 79,720 | - 1.67 | 2,535,720 | 82.96 | 2,758,346 | 90.24 | 2,809,514 | 91.92 | 2,888,783 | 94.51 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.

*City residential tax rates are provided only for comparison with electoral area rates. The City has the option to adjust the apportionment of its share of costs for Regional District services among its tax classes and these adjustments may generate different tax rates than those shown here.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA A - NORTH, EXCLUDING SAVARY ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance 21-20 Change | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|------------------|---------------|------------------|---------------|--------------------------|----------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 255,504 | 27.12 | 262,357 | 26.90 | 6,853 | - 0.22 | 292,750 | 30.02 | 316,201 | 32.42 | 322,011 | 33.02 | 330,803 | 33.92 |
| Grants-in-Aid - General | 4,538 | 0.48 | 4,953 | 0.51 | 415 | 0.03 | 4,953 | 0.51 | 4,953 | 0.51 | 4,953 | 0.51 | 4,953 | 0.51 |
| Regional Parks | 127,079 | 13.49 | 125,490 | 12.87 | (1,589) | - 0.62 | 129,453 | 13.27 | 131,318 | 13.46 | 133,073 | 13.64 | 134,957 | 13.84 |
| Emergency Telephone - 911 | 26,780 | 2.84 | 34,878 | 3.58 | 8,098 | 0.73 | 34,732 | 3.56 | 35,293 | 3.62 | 35,709 | 3.66 | 36,203 | 3.71 |
| Cemeteries | 29,888 | 3.17 | 31,127 | 3.19 | 1,239 | 0.02 | 32,576 | 3.34 | 32,928 | 3.38 | 33,812 | 3.47 | 34,691 | 3.56 |
| Regional Animal Shelter | 15,028 | 1.60 | 14,849 | 1.52 | (179) | - 0.07 | 15,141 | 1.55 | 15,439 | 1.58 | 15,742 | 1.61 | 16,052 | 1.65 |
| Waste Management | 158,541 | 16.83 | 162,897 | 16.70 | 4,356 | - 0.12 | 228,478 | 23.43 | 272,414 | 27.93 | 278,218 | 28.53 | 289,767 | 29.71 |
| Regional Emergency Preparedness | 42,613 | 4.52 | 32,168 | 3.30 | (10,445) | - 1.22 | 32,608 | 3.34 | 32,420 | 3.32 | 32,997 | 3.38 | 33,589 | 3.44 |
| Heritage Conservation | 38,183 | 4.05 | 37,689 | 3.86 | (495) | - 0.19 | 38,437 | 3.94 | 39,200 | 4.02 | 39,979 | 4.10 | 40,773 | 4.18 |
| Subtotal Regional Services | 698,155 | 74.10 | 706,408 | 72.43 | 8,253 | - 1.67 | 809,128 | 82.96 | 880,166 | 90.24 | 896,494 | 91.92 | 921,788 | 94.51 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 50,360 | 5.34 | 60,096 | 6.16 | 9,736 | 0.82 | 71,987 | 7.38 | 81,650 | 8.37 | 82,920 | 8.50 | 84,857 | 8.70 |
| EA Feasibility Studies | 8,667 | 0.92 | 8,587 | 0.88 | (80) | - 0.04 | 8,578 | 0.88 | 8,578 | 0.88 | 8,578 | 0.88 | 8,578 | 0.88 |
| Planning | 128,749 | 13.66 | 123,784 | 12.69 | (4,965) | - 0.97 | 124,907 | 12.81 | 129,123 | 13.24 | 132,304 | 13.57 | 135,549 | 13.90 |
| Development Services | 18,444 | 1.96 | 16,996 | 1.74 | (1,448) | - 0.21 | 19,468 | 2.00 | 20,204 | 2.07 | 20,990 | 2.15 | 21,830 | 2.24 |
| Para-transit | 48,793 | 5.18 | 48,785 | 5.00 | (8) | - 0.18 | 52,552 | 5.39 | 55,804 | 5.72 | 58,690 | 6.02 | 61,769 | 6.33 |
| House Numbering | 10 | 0.00 | 5,500 | 0.56 | 5,490 | 0.56 | 3,912 | 0.40 | 4,024 | 0.41 | 4,026 | 0.41 | 4,029 | 0.41 |
| Powell River Library | 143,382 | 15.22 | 145,894 | 14.96 | 2,512 | - 0.26 | 151,450 | 15.53 | 154,468 | 15.84 | 157,547 | 16.15 | 160,686 | 16.48 |
| Septage Disposal | 14,289 | 1.52 | 14,159 | 1.45 | (130) | - 0.06 | 14,448 | 1.48 | 14,615 | 1.50 | 14,782 | 1.52 | 14,949 | 1.53 |
| Economic Development | 41,201 | 4.37 | 38,673 | 3.97 | (2,528) | - 0.41 | 41,496 | 4.25 | 41,496 | 4.25 | 41,496 | 4.25 | 41,496 | 4.25 |
| Social Planning | 30,359 | 3.22 | 45,575 | 4.67 | 15,216 | 1.45 | 34,450 | 3.53 | 34,787 | 3.57 | 35,132 | 3.60 | 35,483 | 3.64 |
| Sub-Regional Recreation | 89,614 | 9.51 | 88,979 | 9.12 | (635) | - 0.39 | 89,005 | 9.13 | 89,005 | 9.13 | 89,005 | 9.13 | 89,005 | 9.13 |
| Subtotal EA Shared Services | 573,868 | 60.91 | 597,029 | 61.21 | 23,161 | 0.31 | 612,254 | 62.77 | 633,754 | 64.98 | 645,469 | 66.18 | 658,232 | 67.49 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 3,857 | 0.41 | 4,223 | 0.43 | 366 | 0.02 | 9,543 | 0.98 | 9,543 | 0.98 | 9,543 | 0.98 | 9,543 | 0.98 |
| Northside Recreation [part of mainland Area A] | 147,842 | 15.70 | 148,861 | 15.27 | 1,018 | - 0.43 | 200,846 | 20.60 | 204,683 | 21.00 | 208,206 | 21.36 | 209,791 | 21.52 |
| Northside Fire Protection [part of mainland Area A] | 484,807 | 202.26 | 495,626 | 193.62 | 10,819 | - 8.64 | 493,127 | 192.64 | 498,652 | 194.80 | 504,276 | 197.00 | 510,292 | 199.35 |
| Subtotal Local Services | 636,507 | 218.36 | 648,710 | 209.32 | 12,204 | - 9.04 | 703,515 | 214.22 | 712,877 | 216.78 | 722,024 | 219.34 | 729,625 | 221.85 |
| TOTAL PROPERTY VALUE TAXES | 1,908,530 | 353.37 | 1,952,147 | 342.97 | 43,617 | - 10.41 | 2,124,898 | 359.96 | 2,226,797 | 372.00 | 2,263,987 | 377.43 | 2,309,644 | 383.85 |
| Lund Sewer - Parcel Tax | 52,500 | 525.00 | 52,500 | 525.00 | - | - | 53,550 | 535.50 | 48,280 | 482.80 | 49,245 | 492.45 | 50,230 | 502.30 |
| TOTAL WITH LUND SEWER | 1,961,030 | | 2,004,647 | | 43,617 | | 2,178,448 | | 2,275,077 | | 2,313,232 | | 2,359,875 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.
Parcel tax does not vary according to property value.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

PART ELECTORAL AREA A - SAVARY ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance 21-20 Change | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|--------------------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 86,647 | 27.12 | 94,929 | 26.86 | 8,282 | - 0.25 | 105,940 | 29.98 | 114,432 | 32.38 | 116,534 | 32.98 | 119,716 | 33.88 |
| Grants-in-Aid - General | 1,539 | 0.48 | 1,794.44 | 0.51 | 256 | 0.03 | 1,794 | 0.51 | 1,794 | 0.51 | 1,794 | 0.51 | 1,794 | 0.51 |
| Regional Parks | 43,095 | 13.49 | 45,467 | 12.87 | 2,372 | - 0.62 | 46,903 | 13.27 | 47,579 | 13.46 | 48,215 | 13.64 | 48,897 | 13.84 |
| Emergency Telephone - 911 | 9,082 | 2.84 | 12,432 | 3.52 | 3,351 | 0.68 | 12,380 | 3.50 | 12,583 | 3.56 | 12,733 | 3.60 | 12,913 | 3.65 |
| Cemeteries | 10,136 | 3.17 | 11,278 | 3.19 | 1,142 | 0.02 | 11,803 | 3.34 | 11,931 | 3.38 | 12,251 | 3.47 | 12,569 | 3.56 |
| Regional Animal Shelter | 5,096 | 1.60 | 5,380 | 1.52 | 284 | - 0.07 | 5,486 | 1.55 | 5,594 | 1.58 | 5,704 | 1.61 | 5,816 | 1.65 |
| Waste Management | 53,765 | 16.83 | 59,021 | 16.70 | 5,256 | - 0.12 | 82,782 | 23.43 | 98,700 | 27.93 | 100,803 | 28.53 | 104,987 | 29.71 |
| Regional Emergency Preparedness | 14,451 | 4.52 | 11,655 | 3.30 | (2,796) | - 1.22 | 11,814 | 3.34 | 11,746 | 3.32 | 11,956 | 3.38 | 12,170 | 3.44 |
| Heritage Conservation | 12,949 | 4.05 | 13,655 | 3.86 | 706 | - 0.19 | 13,926 | 3.94 | 14,203 | 4.02 | 14,485 | 4.10 | 14,773 | 4.18 |
| Subtotal Regional Services | 236,760 | 74.10 | 255,612 | 72.33 | 18,852 | - 1.76 | 292,829 | 82.87 | 318,562 | 90.15 | 324,474 | 91.82 | 333,636 | 94.41 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 17,078 | 5.34 | 21,746 | 6.15 | 4,668 | 0.81 | 26,049 | 7.37 | 29,555 | 8.36 | 30,015 | 8.49 | 30,716 | 8.69 |
| EA Feasibility Studies | 2,939 | 0.92 | 3,111 | 0.88 | 172 | - 0.04 | 3,108 | 0.88 | 3,108 | 0.88 | 3,108 | 0.88 | 3,108 | 0.88 |
| Planning | 43,662 | 13.66 | 44,849 | 12.69 | 1,187 | - 0.97 | 45,256 | 12.81 | 46,784 | 13.24 | 47,936 | 13.57 | 49,112 | 13.90 |
| Development Services | 6,255 | 1.96 | 6,158 | 1.74 | (97) | - 0.21 | 7,054 | 2.00 | 7,320 | 2.07 | 7,605 | 2.15 | 7,909 | 2.24 |
| Para-transit | 16,547 | 5.18 | 17,676 | 5.00 | 1,129 | - 0.18 | 19,040 | 5.39 | 20,219 | 5.72 | 21,264 | 6.02 | 22,380 | 6.33 |
| House Numbering | 4 | 0.00 | 1,993 | 0.56 | 1,989 | 0.56 | 1,417 | 0.40 | 1,458 | 0.41 | 1,459 | 0.41 | 1,460 | 0.41 |
| Powell River Library | 48,624 | 15.22 | 52,860 | 14.96 | 4,236 | - 0.26 | 54,873 | 15.53 | 55,967 | 15.84 | 57,082 | 16.15 | 58,220 | 16.48 |
| Septage Disposal | 4,846 | 1.52 | 5,130 | 1.45 | 284 | - 0.06 | 5,235 | 1.48 | 5,295 | 1.50 | 5,356 | 1.52 | 5,416 | 1.53 |
| Economic Development | 13,972 | 4.37 | 14,012 | 3.97 | 40 | - 0.41 | 15,035 | 4.25 | 15,035 | 4.25 | 15,035 | 4.25 | 15,035 | 4.25 |
| Social Planning | 10,295 | 3.22 | 16,513 | 4.67 | 6,217 | 1.45 | 12,482 | 3.53 | 12,604 | 3.57 | 12,729 | 3.60 | 12,856 | 3.64 |
| Subtotal EA Shared Services | 164,222 | 51.40 | 184,048 | 52.08 | 19,826 | 0.69 | 189,550 | 53.64 | 197,344 | 55.85 | 201,588 | 57.05 | 206,212 | 58.35 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 1,308 | 0.41 | 1,530 | 0.43 | 222 | 0.02 | 3,457 | 0.98 | 3,457 | 0.98 | 3,457 | 0.98 | 3,457 | 0.98 |
| Savary Island Fire Protection | 221,579 | 69.35 | 241,740 | 68.41 | 20,161 | - 0.94 | 251,115 | 71.06 | 252,348 | 71.41 | 253,664 | 71.78 | 258,161 | 73.06 |
| Subtotal Local Services | 222,887 | 69.76 | 243,270 | 68.84 | 20,384 | - 0.92 | 254,573 | 72.04 | 255,805 | 72.39 | 257,121 | 72.76 | 261,619 | 74.03 |
| TOTAL PROPERTY VALUE TAXES | 623,869 | 195.25 | 682,930 | 193.26 | 59,062 | - 1.99 | 736,951 | 208.55 | 771,711 | 218.38 | 783,184 | 221.63 | 801,466 | 226.80 |
| Savary Island Marine (Dock) parcel tax | 190,000 | 132.87 | 190,000 | 132.87 | - | - | 190,000 | 132.87 | 190,000 | 132.87 | 190,000 | 132.87 | 190,000 | 132.87 |
| TOTAL WITH SAVARY MARINE | 813,869 | | 872,930 | | 59,062 | | 926,951 | | 961,711 | | 973,184 | | 991,466 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.
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**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA B - SOUTH OF POWELL RIVER TO WHALEN ROAD

| | 2020 | Tax Rate | 2021 | Tax Change | Variance 21-20 Change | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|--------------------------|---------------|----------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 99,936 | 27.12 | 105,191 | 26.86 | 5,254 | - 0.25 | 117,392 | 29.98 | 126,801 | 32.38 | 129,131 | 32.98 | 132,657 | 33.88 |
| Grants-in-Aid - General | 1,775 | 0.48 | 1,988 | 0.51 | 214 | 0.03 | 1,988 | 0.51 | 1,988 | 0.51 | 1,988 | 0.51 | 1,988 | 0.51 |
| Regional Parks | 49,705 | 13.49 | 50,382 | 12.87 | 677 | - 0.62 | 51,973 | 13.27 | 52,722 | 13.46 | 53,427 | 13.64 | 54,183 | 13.84 |
| Emergency Telephone - 911 | 10,474 | 2.84 | 13,776 | 3.52 | 3,302 | 0.68 | 13,718 | 3.50 | 13,943 | 3.56 | 14,110 | 3.60 | 14,308 | 3.65 |
| Cemeteries | 11,690 | 3.17 | 12,497 | 3.19 | 807 | 0.02 | 13,079 | 3.34 | 13,220 | 3.38 | 13,575 | 3.47 | 13,928 | 3.56 |
| Regional Animal Shelter | 5,878 | 1.60 | 5,962 | 1.52 | 84 | - 0.07 | 6,079 | 1.55 | 6,198 | 1.58 | 6,320 | 1.61 | 6,445 | 1.65 |
| Waste Management | 62,011 | 16.83 | 65,401 | 16.70 | 3,390 | - 0.12 | 91,730 | 23.43 | 109,369 | 27.93 | 111,700 | 28.53 | 116,336 | 29.71 |
| Regional Emergency Preparedness | 16,667 | 4.52 | 12,915 | 3.30 | (3,753) | - 1.22 | 13,091 | 3.34 | 13,016 | 3.32 | 13,248 | 3.38 | 13,486 | 3.44 |
| Heritage Conservation | 14,935 | 4.05 | 15,131 | 3.86 | 197 | - 0.19 | 15,432 | 3.94 | 15,738 | 4.02 | 16,051 | 4.10 | 16,370 | 4.18 |
| Subtotal Regional Services | 273,072 | 74.10 | 283,243 | 72.33 | 10,171 | - 1.76 | 324,483 | 82.87 | 352,997 | 90.15 | 359,549 | 91.82 | 369,701 | 94.41 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 19,821 | 5.38 | 24,057 | 6.14 | 4,236 | 0.77 | 29,123 | 7.44 | 33,013 | 8.43 | 33,527 | 8.56 | 34,309 | 8.76 |
| EA Feasibility Studies | 3,390 | 0.92 | 3,447 | 0.88 | 58 | - 0.04 | 3,444 | 0.88 | 3,444 | 0.88 | 3,444 | 0.88 | 3,444 | 0.88 |
| Planning | 50,358 | 13.66 | 49,697 | 12.69 | (661) | - 0.97 | 50,148 | 12.81 | 51,841 | 13.24 | 53,118 | 13.57 | 54,421 | 13.90 |
| Development Services | 7,214 | 1.96 | 6,823 | 1.74 | (390) | - 0.21 | 7,816 | 2.00 | 8,112 | 2.07 | 8,427 | 2.15 | 8,764 | 2.24 |
| Para-transit | 19,085 | 5.18 | 19,586 | 5.00 | 502 | - 0.18 | 21,099 | 5.39 | 22,404 | 5.72 | 23,563 | 6.02 | 24,799 | 6.33 |
| House Numbering | 4 | 0.00 | 2,208 | 0.56 | 2,204 | 0.56 | 1,571 | 0.40 | 1,615 | 0.41 | 1,616 | 0.41 | 1,618 | 0.41 |
| Powell River Library | 56,081 | 15.22 | 58,574 | 14.96 | 2,493 | - 0.26 | 60,805 | 15.53 | 62,016 | 15.84 | 63,252 | 16.15 | 64,513 | 16.48 |
| Septage Disposal | 5,589 | 1.52 | 5,685 | 1.45 | 96 | - 0.06 | 5,801 | 1.48 | 5,868 | 1.50 | 5,935 | 1.52 | 6,002 | 1.53 |
| Social Planning | 11,874 | 3.22 | 18,298 | 4.67 | 6,423 | 1.45 | 13,831 | 3.53 | 13,967 | 3.57 | 14,105 | 3.60 | 14,246 | 3.64 |
| Sub-Regional Recreation | 35,051 | 9.51 | 35,734 | 9.13 | 683 | - 0.39 | 35,734 | 9.13 | 35,734 | 9.13 | 35,734 | 9.13 | 35,734 | 9.13 |
| Subtotal EA Shared Services | 208,468 | 56.57 | 224,110 | 57.23 | 15,642 | 0.66 | 229,371 | 58.58 | 238,013 | 60.78 | 242,721 | 61.99 | 247,850 | 63.30 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 16,280 | 4.42 | 18,373 | 4.69 | 2,093 | 0.27 | 19,000 | 4.85 | 19,000 | 4.85 | 19,000 | 4.85 | 19,000 | 4.85 |
| Malaspina Fire Protection | 298,541 | 94.32 | 316,399 | 93.68 | 17,859 | - 0.64 | 340,119 | 100.70 | 348,677 | 103.24 | 353,532 | 104.67 | 358,609 | 106.18 |
| Subtotal Local Services | 314,821 | 98.73 | 334,773 | 98.37 | 19,952 | - 0.36 | 359,119 | 105.56 | 367,677 | 108.09 | 372,532 | 109.53 | 377,609 | 111.03 |
| TOTAL PROPERTY VALUE TAXES | 796,360 | 229.40 | 842,125 | 227.94 | 45,765 | - 1.46 | 912,973 | 247.00 | 958,687 | 259.02 | 974,802 | 263.33 | 995,159 | 268.74 |
| Myrtle Pond Water (parcel tax) | 46,405 | 559.10 | 46,405 | 559.10 | - | - | 47,333 | 570.28 | 48,280 | 581.68 | 49,245 | 593.32 | 50,230 | 605.18 |
| TOTAL WITH MYRTLE POND WATER | 842,765 | | 888,530 | | 45,765 | | 960,306 | | 1,006,967 | | 1,024,048 | | 1,045,389 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.
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**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA C - SOUTH, WHALEN ROAD TO JERVIS INLET

| | 2020 | Tax Rate | 2021 | Tax Change | Variance 21-20 | Change | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|------------------|---------------|------------------|---------------|-------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 151,303 | 27.12 | 156,022 | 26.86 | 4,720 | - 0.25 | 174,120 | 29.98 | 188,076 | 32.38 | 191,531 | 32.98 | 196,762 | 33.88 |
| Grants-in-Aid - General | 2,687 | 0.48 | 2,949 | 0.51 | 262 | 0.03 | 2,949 | 0.51 | 2,949 | 0.51 | 2,949 | 0.51 | 2,949 | 0.51 |
| Regional Parks | 75,253 | 13.49 | 74,728 | 12.87 | (524) | - 0.62 | 77,089 | 13.27 | 78,199 | 13.46 | 79,244 | 13.64 | 80,366 | 13.84 |
| Emergency Telephone - 911 | 15,858 | 2.84 | 20,433 | 3.52 | 4,575 | 0.68 | 20,347 | 3.50 | 20,681 | 3.56 | 20,928 | 3.60 | 21,223 | 3.65 |
| Cemeteries | 17,699 | 3.17 | 18,536 | 3.19 | 837 | 0.02 | 19,399 | 3.34 | 19,609 | 3.38 | 20,135 | 3.47 | 20,658 | 3.56 |
| Regional Animal Shelter | 8,899 | 1.60 | 8,843 | 1.52 | (57) | - 0.07 | 9,016 | 1.55 | 9,194 | 1.58 | 9,375 | 1.61 | 9,559 | 1.65 |
| Waste Management | 93,884 | 16.83 | 97,004 | 16.70 | 3,120 | - 0.12 | 136,057 | 23.43 | 162,220 | 27.93 | 165,677 | 28.53 | 172,554 | 29.71 |
| Regional Emergency Preparedness | 25,234 | 4.52 | 19,156 | 3.30 | (6,079) | - 1.22 | 19,418 | 3.34 | 19,306 | 3.32 | 19,650 | 3.38 | 20,002 | 3.44 |
| Heritage Conservation | 22,611 | 4.05 | 22,443 | 3.86 | (168) | - 0.19 | 22,889 | 3.94 | 23,343 | 4.02 | 23,807 | 4.10 | 24,280 | 4.18 |
| Subtotal Regional Services | 413,428 | 74.10 | 420,115 | 72.33 | 6,687 | - 1.76 | 481,284 | 82.87 | 523,577 | 90.15 | 533,295 | 91.82 | 548,352 | 94.41 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 28,560 | 5.12 | 35,957 | 6.19 | 7,397 | 1.07 | 42,998 | 7.40 | 48,764 | 8.40 | 49,523 | 8.53 | 50,680 | 8.73 |
| EA Feasibility Studies | 5,132 | 0.92 | 5,113 | 0.88 | (19) | - 0.04 | 5,108 | 0.88 | 5,108 | 0.88 | 5,108 | 0.88 | 5,108 | 0.88 |
| Planning | 76,242 | 13.66 | 73,713 | 12.69 | (2,529) | - 0.97 | 74,382 | 12.81 | 76,892 | 13.24 | 78,786 | 13.57 | 80,719 | 13.90 |
| Development Services | 10,922 | 1.96 | 10,121 | 1.74 | (801) | - 0.21 | 11,593 | 2.00 | 12,031 | 2.07 | 12,499 | 2.15 | 13,000 | 2.24 |
| Para-transit | 28,894 | 5.18 | 29,051 | 5.00 | 157 | - 0.18 | 31,294 | 5.39 | 33,231 | 5.72 | 34,949 | 6.02 | 36,783 | 6.33 |
| House Numbering | 6 | 0.00 | 3,275 | 0.56 | 3,269 | 0.56 | 2,330 | 0.40 | 2,396 | 0.41 | 2,398 | 0.41 | 2,399 | 0.41 |
| Emergency Preparedness | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Powell River Library | 84,907 | 15.22 | 86,879 | 14.96 | 1,972 | - 0.26 | 90,188 | 15.53 | 91,985 | 15.84 | 93,818 | 16.15 | 95,688 | 16.48 |
| Septage Disposal | 8,461 | 1.52 | 8,432 | 1.45 | (30) | - 0.06 | 8,604 | 1.48 | 8,703 | 1.50 | 8,802 | 1.52 | 8,902 | 1.53 |
| Economic Development | 24,398 | 4.37 | 23,030 | 3.97 | (1,369) | - 0.41 | 24,711 | 4.25 | 24,711 | 4.25 | 24,711 | 4.25 | 24,711 | 4.25 |
| Social Planning | 17,978 | 3.22 | 27,140 | 4.67 | 9,162 | 1.45 | 20,515 | 3.53 | 20,716 | 3.57 | 20,921 | 3.60 | 21,130 | 3.64 |
| Sub-Regional Recreation | 53,067 | 9.51 | 53,002 | 9.13 | (65) | - 0.39 | 53,002 | 9.13 | 53,002 | 9.13 | 53,002 | 9.13 | 53,002 | 9.13 |
| Subtotal EA Shared Services | 338,567 | 60.68 | 355,712 | 61.25 | 17,145 | 0.56 | 364,724 | 62.80 | 377,538 | 65.00 | 384,517 | 66.21 | 392,120 | 67.51 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 826 | 0.15 | 409 | 0.07 | (1,235) | - 0.22 | 6,000 | 1.03 | 6,000 | 1.03 | 6,000 | 1.03 | 6,000 | 1.03 |
| Community Recreation - KC Community School | 52,903 | 9.48 | 52,903 | 9.11 | (0) | - 0.37 | 53,938 | 9.29 | 54,994 | 9.47 | 56,070 | 9.65 | 57,169 | 9.84 |
| Malaspina Fire Protection | 451,988 | 94.32 | 469,294 | 93.68 | 17,306 | - 0.64 | 504,476 | 100.70 | 517,169 | 103.24 | 524,371 | 104.67 | 531,900 | 106.18 |
| Subtotal Local Services | 505,717 | 103.95 | 521,788 | 102.72 | 16,071 | - 1.23 | 564,414 | 111.02 | 578,163 | 113.74 | 586,441 | 115.36 | 595,069 | 117.05 |
| TOTAL PROPERTY VALUE TAXES | 1,257,712 | 238.73 | 1,297,615 | 236.30 | 39,903 | - 2.43 | 1,410,422 | 256.69 | 1,479,278 | 268.89 | 1,504,253 | 273.39 | 1,535,541 | 278.98 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA D - TEXADA ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance 21-20 | Change | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|-------------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|------------------|---------------|
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 93,640 | 27.12 | 96,343 | 26.86 | 2,704 | - 0.25 | 107,519 | 29.98 | 116,137 | 32.38 | 118,270 | 32.98 | 121,500 | 33.88 |
| Grants-in-Aid - General | 1,663 | 0.48 | 1,821 | 0.51 | 158 | 0.03 | 1,821 | 0.51 | 1,821 | 0.51 | 1,821 | 0.51 | 1,821 | 0.51 |
| Regional Parks | 46,573 | 13.49 | 46,145 | 12.87 | (429) | - 0.62 | 47,602 | 13.27 | 48,288 | 13.46 | 48,933 | 13.64 | 49,626 | 13.84 |
| Emergency Telephone - 911 | 9,815 | 2.84 | 12,618 | 3.52 | 2,803 | 0.68 | 12,564 | 3.50 | 12,770 | 3.56 | 12,923 | 3.60 | 13,105 | 3.65 |
| Cemeteries | 10,954 | 3.17 | 11,446 | 3.19 | 492 | 0.02 | 11,979 | 3.34 | 12,108 | 3.38 | 12,433 | 3.47 | 12,756 | 3.56 |
| Regional Animal Shelter | 5,508 | 1.60 | 5,460 | 1.52 | (47) | - 0.07 | 5,568 | 1.55 | 5,677 | 1.58 | 5,789 | 1.61 | 5,903 | 1.65 |
| Waste Management | 58,104 | 16.83 | 59,900 | 16.70 | 1,796 | - 0.12 | 84,015 | 23.43 | 100,171 | 27.93 | 102,305 | 28.53 | 106,552 | 29.71 |
| Regional Emergency Preparedness | 15,617 | 4.52 | 11,829 | 3.30 | (3,789) | - 1.22 | 11,990 | 3.34 | 11,921 | 3.32 | 12,134 | 3.38 | 12,351 | 3.44 |
| Subtotal Regional Services | 241,873 | 70.05 | 245,562 | 68.47 | 3,688 | - 1.58 | 283,058 | 78.93 | 308,893 | 86.13 | 314,608 | 87.72 | 323,614 | 90.23 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 19,034 | 5.51 | 21,936 | 6.12 | 2,902 | 0.60 | 26,707 | 7.45 | 30,271 | 8.44 | 30,743 | 8.57 | 31,460 | 8.77 |
| EA Feasibility Studies | 3,176 | 0.92 | 3,158 | 0.88 | (19) | - 0.04 | 3,154 | 0.88 | 3,154 | 0.88 | 3,154 | 0.88 | 3,154 | 0.88 |
| Planning | 47,185 | 13.66 | 45,517 | 12.69 | (1,668) | - 0.97 | 45,930 | 12.81 | 47,481 | 13.24 | 48,650 | 13.57 | 49,844 | 13.90 |
| Development Services | 6,759 | 1.96 | 6,250 | 1.74 | (510) | - 0.21 | 7,159 | 2.00 | 7,429 | 2.07 | 7,718 | 2.15 | 8,027 | 2.24 |
| Para-transit | 17,882 | 5.18 | 17,939 | 5.00 | 57 | - 0.18 | 19,324 | 5.39 | 20,520 | 5.72 | 21,581 | 6.02 | 22,713 | 6.33 |
| House Numbering | 4 | 0.00 | 2,023 | 0.56 | 2,019 | 0.56 | 1,439 | 0.40 | 1,480 | 0.41 | 1,480 | 0.41 | 1,482 | 0.41 |
| Powell River Library | 52,548 | 15.22 | 53,648 | 14.96 | 1,100 | - 0.26 | 55,691 | 15.53 | 56,800 | 15.84 | 57,932 | 16.15 | 59,087 | 16.48 |
| Septage Disposal | 5,237 | 1.52 | 5,207 | 1.45 | (30) | - 0.06 | 5,313 | 1.48 | 5,374 | 1.50 | 5,436 | 1.52 | 5,497 | 1.53 |
| Economic Development | 15,100 | 4.37 | 14,221 | 3.97 | (879) | - 0.41 | 15,259 | 4.25 | 15,259 | 4.25 | 15,259 | 4.25 | 15,259 | 4.25 |
| Social Planning | 11,126 | 3.22 | 16,759 | 4.67 | 5,632 | 1.45 | 12,668 | 3.53 | 12,792 | 3.57 | 12,919 | 3.60 | 13,048 | 3.64 |
| Subtotal EA Shared Services | 178,052 | 51.56 | 186,655 | 52.05 | 8,604 | 0.48 | 192,644 | 53.72 | 200,560 | 55.92 | 204,873 | 57.12 | 209,571 | 58.43 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 7,999 | 2.32 | 2,102 | 0.59 | (5,897) | - 1.73 | 8,000 | 2.23 | 8,000 | 2.23 | 8,000 | 2.23 | 8,000 | 2.23 |
| Emergency Program Area D | 15,000 | 4.34 | 15,000 | 4.18 | - | - 0.16 | 15,000 | 4.18 | 15,000 | 4.18 | 15,000 | 4.18 | 15,000 | 4.18 |
| Texada Health Centre | 87,548 | 25.35 | 86,683 | 24.17 | (865) | - 1.18 | 87,251 | 24.33 | 86,359 | 24.08 | 86,549 | 24.13 | 87,817 | 24.49 |
| Texada Recreation Commission | 106,156 | 30.74 | 106,834 | 29.79 | 678 | - 0.95 | 116,457 | 32.47 | 118,750 | 33.11 | 119,161 | 33.23 | 121,319 | 33.83 |
| Texada Airport | 120,563 | 34.91 | 120,737 | 33.67 | 174 | - 1.25 | 121,576 | 33.90 | 122,858 | 34.26 | 124,625 | 34.75 | 125,088 | 35.18 |
| Texada Marine [Van Anda Dock] | 37,000 | 10.72 | 37,000 | 10.32 | - | - 0.40 | 37,000 | 10.32 | 37,000 | 10.32 | 37,000 | 10.32 | 37,000 | 10.32 |
| Texada Heritage | 30,104 | 8.72 | 27,434 | 7.65 | (2,670) | - 1.07 | 23,263 | 6.49 | 23,408 | 6.53 | 23,503 | 6.55 | 23,640 | 6.59 |
| Subtotal Local Services | 404,370 | 117.11 | 395,790 | 110.36 | - 8,580 | - 6.75 | 408,547 | 113.92 | 411,375 | 114.70 | 413,838 | 115.39 | 413,838 | 115.39 |
| TOTAL PROPERTY VALUE TAXES | 824,295 | 238.72 | 828,007 | 230.87 | 3,712 | - 7.84 | 884,249 | 246.56 | 920,828 | 256.76 | 933,318 | 260.24 | 1,031,048 | 287.49 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA E - LASQUETI ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 49,998 | 27.12 | 49,152 | 26.90 | (846) | - 0.22 | 54,846 | 30.02 | 59,239 | 32.42 | 60,328 | 33.02 | 61,975 | 33.92 |
| Grants-in-Aid - General | 888 | 0.48 | 928 | 0.51 | 40 | 0.03 | 928 | 0.51 | 928 | 0.51 | 928 | 0.51 | 928 | 0.51 |
| Regional Parks | 24,867 | 13.49 | 23,510 | 12.87 | (1,357) | - 0.62 | 24,253 | 13.27 | 24,602 | 13.46 | 24,931 | 13.64 | 25,284 | 13.84 |
| Emergency Telephone - 911 | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cemeteries | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Regional Emergency Preparedness | 8,339 | 4.52 | 6,027 | 3.30 | (2,312) | - 1.22 | 6,109 | 3.34 | 6,074 | 3.32 | 6,182 | 3.38 | 6,293 | 3.44 |
| Waste Management | 31,024 | 16.83 | 30,518 | 16.70 | (505) | - 0.12 | 42,805 | 23.43 | 51,036 | 27.93 | 52,123 | 28.53 | 54,287 | 29.71 |
| Subtotal Regional Services | 115,115 | 62.44 | 110,135 | 60.27 | - 4,980 | - 2.16 | 128,940 | 70.57 | 141,879 | 77.65 | 144,492 | 79.08 | 148,767 | 81.42 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 9,731 | 5.28 | 11,266 | 6.17 | 1,535 | 0.89 | 13,824 | 7.57 | 15,642 | 8.56 | 15,886 | 8.69 | 16,256 | 8.90 |
| EA Feasibility Studies | 1,696 | 0.92 | 1,609 | 0.88 | (87) | - 0.04 | 1,607 | 0.88 | 1,607 | 0.88 | 1,607 | 0.88 | 1,607 | 0.88 |
| House Numbering | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Social Planning | 5,941 | 3.22 | 8,538 | 4.67 | 2,598 | 1.45 | 6,454 | 3.53 | 6,517 | 3.57 | 6,582 | 3.60 | 6,648 | 3.64 |
| Subtotal EA Shared Services | 17,368 | 9.42 | 21,413 | 11.72 | 4,045 | 2.30 | 21,886 | 11.98 | 23,766 | 13.01 | 24,075 | 13.18 | 24,511 | 13.41 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 2,076 | 1.13 | 4,500 | 2.46 | 2,424 | 1.34 | 6,000 | 3.28 | 6,000 | 3.28 | 6,000 | 3.28 | 6,000 | 3.28 |
| Community Recreation - LCA grant | 15,684 | 8.51 | 14,184 | 7.76 | (1,500) | - 0.74 | 15,991 | 8.75 | 16,304 | 8.92 | 16,623 | 9.10 | 16,949 | 9.28 |
| Lasqueti Waste Management | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Lasqueti Library - VIRL | 29,338 | 15.91 | 29,584 | 16.19 | 246 | 0.28 | 30,144 | 16.50 | 30,717 | 16.81 | 31,301 | 17.13 | 31,897 | 17.46 |
| Lasqueti Marine Ramp | 7,035 | 3.82 | 7,343 | 4.02 | 308 | 0.20 | 7,392 | 4.05 | 7,558 | 4.14 | 7,507 | 4.11 | 7,696 | 4.21 |
| Lasqueti Island Fire Protection | 213,752 | 127.59 | 212,122 | 128.02 | (1,630) | 0.43 | 225,751 | 136.25 | 227,830 | 137.50 | 228,779 | 138.07 | 271,212 | 163.68 |
| Lasqueti Health Centre | 45,000 | 24.41 | 45,000 | 24.63 | - | 0.22 | 45,000 | 24.63 | 45,000 | 24.63 | 45,000 | 24.63 | 45,000 | 24.63 |
| Subtotal Local Services | 312,886 | 181.36 | 312,733 | 183.08 | - 153 | 1.72 | 330,279 | 193.45 | 333,409 | 195.28 | 335,210 | 196.32 | 378,754 | 222.54 |
| TOTAL PROPERTY VALUE TAXES | 445,369 | 253.22 | 444,281 | 255.08 | - 1,087 | 1.86 | 481,104 | 275.99 | 499,054 | 285.93 | 503,777 | 288.57 | 552,032 | 317.37 |
| Lasqueti Island Fire Protection (parcel tax) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL WITH PARCEL TAX | 445,369 | | 444,281 | | - 1,087 | 1.86 | 481,104 | | 499,054 | | 503,777 | | 552,032 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
 Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.
 Parcel tax does not vary according to property value.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES PER \$100,000 BY SERVICE & AREA

CITY OF POWELL RIVER

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|------------------------------------|------------------|--------------|------------------|--------------|---------------|---------------|------------------|--------------|------------------|--------------|------------------|--------------|------------------|--------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 781,012 | 27.12 | 822,199 | 26.90 | 41,187 | - 0.22 | 917,446 | 30.02 | 990,941 | 32.42 | 1,009,146 | 33.02 | 1,036,702 | 33.92 |
| Grants-in-Aid - General | 13,870 | 0.48 | 15,521 | 0.51 | 1,651 | 0.03 | 15,521 | 0.51 | 15,521 | 0.51 | 15,521 | 0.51 | 15,521 | 0.51 |
| Regional Parks | 388,449 | 13.49 | 393,272 | 12.87 | 4,823 | - 0.62 | 405,693 | 13.27 | 411,538 | 13.46 | 417,036 | 13.64 | 422,939 | 13.84 |
| Emergency Telephone - 911 | 81,859 | 2.84 | 109,304 | 3.58 | 27,445 | 0.73 | 108,847 | 3.56 | 110,604 | 3.62 | 111,908 | 3.66 | 113,456 | 3.71 |
| Cemeteries | 91,361 | 3.17 | 97,549 | 3.19 | 6,188 | 0.02 | 102,091 | 3.34 | 103,194 | 3.38 | 105,963 | 3.47 | 108,717 | 3.56 |
| Regional Animal Shelter | 45,938 | 1.60 | 46,536 | 1.52 | 598 | - 0.07 | 47,450 | 1.55 | 48,383 | 1.58 | 49,335 | 1.61 | 50,306 | 1.65 |
| Waste Management | 484,621 | 16.83 | 510,502 | 16.70 | 25,881 | - 0.12 | 716,025 | 23.43 | 853,715 | 27.93 | 871,906 | 28.53 | 908,099 | 29.71 |
| Regional Emergency Preparedness | 130,257 | 4.52 | 100,810 | 3.30 | (29,447) | - 1.22 | 102,189 | 3.34 | 101,600 | 3.32 | 103,410 | 3.38 | 105,265 | 3.44 |
| Heritage Conservation | 116,717 | 4.05 | 118,112 | 3.86 | 1,395 | - 0.19 | 120,457 | 3.94 | 122,849 | 4.02 | 125,289 | 4.10 | 127,778 | 4.18 |
| TOTAL PROPERTY VALUE TAXES* | 2,134,085 | 74.10 | 2,213,805 | 72.43 | 79,720 | - 1.67 | 2,535,720 | 82.96 | 2,758,346 | 90.24 | 2,809,514 | 91.92 | 2,888,783 | 94.51 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.

*City residential tax rates are provided only for comparison with electoral area rates. The City has the option to adjust the apportionment of its share of costs for Regional District services among its tax classes and these adjustments may generate different tax rates than those shown here.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA A - NORTH, EXCLUDING SAVARY ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|------------------|---------------|------------------|---------------|---------------|----------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 255,504 | 27.12 | 262,357 | 26.90 | 6,853 | - 0.22 | 292,750 | 30.02 | 316,201 | 32.42 | 322,011 | 33.02 | 330,803 | 33.92 |
| Grants-in-Aid - General | 4,538 | 0.48 | 4,953 | 0.51 | 415 | 0.03 | 4,953 | 0.51 | 4,953 | 0.51 | 4,953 | 0.51 | 4,953 | 0.51 |
| Regional Parks | 127,079 | 13.49 | 125,490 | 12.87 | (1,589) | - 0.62 | 129,453 | 13.27 | 131,318 | 13.46 | 133,073 | 13.64 | 134,957 | 13.84 |
| Emergency Telephone - 911 | 26,780 | 2.84 | 34,878 | 3.58 | 8,098 | 0.73 | 34,732 | 3.56 | 35,293 | 3.62 | 35,709 | 3.66 | 36,203 | 3.71 |
| Cemeteries | 29,888 | 3.17 | 31,127 | 3.19 | 1,239 | 0.02 | 32,576 | 3.34 | 32,928 | 3.38 | 33,812 | 3.47 | 34,691 | 3.56 |
| Regional Animal Shelter | 15,028 | 1.60 | 14,849 | 1.52 | (179) | - 0.07 | 15,141 | 1.55 | 15,439 | 1.58 | 15,742 | 1.61 | 16,052 | 1.65 |
| Waste Management | 158,541 | 16.83 | 162,897 | 16.70 | 4,356 | - 0.12 | 228,478 | 23.43 | 272,414 | 27.93 | 278,218 | 28.53 | 289,767 | 29.71 |
| Regional Emergency Preparedness | 42,613 | 4.52 | 32,168 | 3.30 | (10,445) | - 1.22 | 32,608 | 3.34 | 32,420 | 3.32 | 32,997 | 3.38 | 33,589 | 3.44 |
| Heritage Conservation | 38,183 | 4.05 | 37,689 | 3.86 | (495) | - 0.19 | 38,437 | 3.94 | 39,200 | 4.02 | 39,979 | 4.10 | 40,773 | 4.18 |
| Subtotal Regional Services | 698,155 | 74.10 | 706,408 | 72.43 | 8,253 | - 1.67 | 809,128 | 82.96 | 880,166 | 90.24 | 896,494 | 91.92 | 921,788 | 94.51 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 50,360 | 5.34 | 60,096 | 6.16 | 9,736 | 0.82 | 71,987 | 7.38 | 81,650 | 8.37 | 82,920 | 8.50 | 84,857 | 8.70 |
| EA Feasibility Studies | 8,667 | 0.92 | 8,587 | 0.88 | (80) | - 0.04 | 8,578 | 0.88 | 8,578 | 0.88 | 8,578 | 0.88 | 8,578 | 0.88 |
| Planning | 128,749 | 13.66 | 123,784 | 12.69 | (4,965) | - 0.97 | 124,907 | 12.81 | 129,123 | 13.24 | 132,304 | 13.57 | 135,549 | 13.90 |
| Development Services | 18,444 | 1.96 | 16,996 | 1.74 | (1,448) | - 0.21 | 19,468 | 2.00 | 20,204 | 2.07 | 20,990 | 2.15 | 21,830 | 2.24 |
| Para-transit | 48,793 | 5.18 | 48,785 | 5.00 | (8) | - 0.18 | 52,552 | 5.39 | 55,804 | 5.72 | 58,690 | 6.02 | 61,769 | 6.33 |
| House Numbering | 10 | 0.00 | 5,500 | 0.56 | 5,490 | 0.56 | 3,912 | 0.40 | 4,024 | 0.41 | 4,026 | 0.41 | 4,029 | 0.41 |
| Powell River Library | 143,382 | 15.22 | 145,894 | 14.96 | 2,512 | - 0.26 | 151,450 | 15.53 | 154,468 | 15.84 | 157,547 | 16.15 | 160,686 | 16.48 |
| Septage Disposal | 14,289 | 1.52 | 14,159 | 1.45 | (130) | - 0.06 | 14,448 | 1.48 | 14,615 | 1.50 | 14,782 | 1.52 | 14,949 | 1.53 |
| Economic Development | 41,201 | 4.37 | 38,673 | 3.97 | (2,528) | - 0.41 | 41,496 | 4.25 | 41,496 | 4.25 | 41,496 | 4.25 | 41,496 | 4.25 |
| Social Planning | 30,359 | 3.22 | 45,575 | 4.67 | 15,216 | 1.45 | 34,450 | 3.53 | 34,787 | 3.57 | 35,132 | 3.60 | 35,483 | 3.64 |
| Sub-Regional Recreation | 89,614 | 9.51 | 88,979 | 9.12 | (635) | - 0.39 | 89,005 | 9.13 | 89,005 | 9.13 | 89,005 | 9.13 | 89,005 | 9.13 |
| Subtotal EA Shared Services | 573,868 | 60.91 | 597,029 | 61.21 | 23,161 | 0.31 | 612,254 | 62.77 | 633,754 | 64.98 | 645,469 | 66.18 | 658,232 | 67.49 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 3,857 | 0.41 | 4,223 | 0.43 | 366 | 0.02 | 9,543 | 0.98 | 9,543 | 0.98 | 9,543 | 0.98 | 9,543 | 0.98 |
| Northside Recreation [part of mainland Area A] | 147,842 | 15.70 | 148,861 | 15.27 | 1,018 | - 0.43 | 200,846 | 20.60 | 204,683 | 21.00 | 208,206 | 21.36 | 209,791 | 21.52 |
| Northside Fire Protection [part of mainland Area A] | 484,807 | 202.26 | 495,626 | 193.62 | 10,819 | - 8.64 | 493,127 | 192.64 | 498,652 | 194.80 | 504,276 | 197.00 | 510,292 | 199.35 |
| Subtotal Local Services | 636,507 | 218.36 | 648,710 | 209.32 | 12,204 | - 9.04 | 703,515 | 214.22 | 712,877 | 216.78 | 722,024 | 219.34 | 729,625 | 221.85 |
| TOTAL PROPERTY VALUE TAXES | 1,908,530 | 353.37 | 1,952,147 | 342.97 | 43,617 | - 10.41 | 2,124,898 | 359.96 | 2,226,797 | 372.00 | 2,263,987 | 377.43 | 2,309,644 | 383.85 |
| Lund Sewer - Parcel Tax | 52,500 | 525.00 | 52,500 | 525.00 | - | - | 53,550 | 535.50 | 48,280 | 482.80 | 49,245 | 492.45 | 50,230 | 502.30 |
| TOTAL WITH LUND SEWER | 1,961,030 | | 2,004,647 | | 43,617 | | 2,178,448 | | 2,275,077 | | 2,313,232 | | 2,359,875 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.
Parcel tax does not vary according to property value.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

PART ELECTORAL AREA A - SAVARY ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|---------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 86,647 | 27.12 | 95,057 | 26.90 | 8,409 | - 0.22 | 106,069 | 30.02 | 114,565 | 32.42 | 116,670 | 33.02 | 119,856 | 33.92 |
| Grants-in-Aid - General | 1,539 | 0.48 | 1,794.44 | 0.51 | 256 | 0.03 | 1,794 | 0.51 | 1,794 | 0.51 | 1,794 | 0.51 | 1,794 | 0.51 |
| Regional Parks | 43,095 | 13.49 | 45,467 | 12.87 | 2,372 | - 0.62 | 46,903 | 13.27 | 47,579 | 13.46 | 48,215 | 13.64 | 48,897 | 13.84 |
| Emergency Telephone - 911 | 9,082 | 2.84 | 12,637 | 3.58 | 3,555 | 0.73 | 12,584 | 3.56 | 12,787 | 3.62 | 12,938 | 3.66 | 13,117 | 3.71 |
| Cemeteries | 10,136 | 3.17 | 11,278 | 3.19 | 1,142 | 0.02 | 11,803 | 3.34 | 11,931 | 3.38 | 12,251 | 3.47 | 12,569 | 3.56 |
| Regional Animal Shelter | 5,096 | 1.60 | 5,380 | 1.52 | 284 | - 0.07 | 5,486 | 1.55 | 5,594 | 1.58 | 5,704 | 1.61 | 5,816 | 1.65 |
| Waste Management | 53,765 | 16.83 | 59,021 | 16.70 | 5,256 | - 0.12 | 82,782 | 23.43 | 98,700 | 27.93 | 100,803 | 28.53 | 104,988 | 29.71 |
| Regional Emergency Preparedness | 14,451 | 4.52 | 11,655 | 3.30 | (2,796) | - 1.22 | 11,814 | 3.34 | 11,746 | 3.32 | 11,956 | 3.38 | 12,170 | 3.44 |
| Heritage Conservation | 12,949 | 4.05 | 13,655 | 3.86 | 706 | - 0.19 | 13,926 | 3.94 | 14,203 | 4.02 | 14,485 | 4.10 | 14,773 | 4.18 |
| Subtotal Regional Services | 236,760 | 74.10 | 255,944 | 72.43 | 19,184 | - 1.67 | 293,162 | 82.96 | 318,900 | 90.24 | 324,816 | 91.92 | 333,980 | 94.51 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 17,078 | 5.34 | 21,774 | 6.16 | 4,696 | 0.82 | 26,082 | 7.38 | 29,583 | 8.37 | 30,043 | 8.50 | 30,745 | 8.70 |
| EA Feasibility Studies | 2,939 | 0.92 | 3,111 | 0.88 | 172 | - 0.04 | 3,108 | 0.88 | 3,108 | 0.88 | 3,108 | 0.88 | 3,108 | 0.88 |
| Planning | 43,662 | 13.66 | 44,849 | 12.69 | 1,187 | - 0.97 | 45,256 | 12.81 | 46,784 | 13.24 | 47,936 | 13.57 | 49,112 | 13.90 |
| Development Services | 6,255 | 1.96 | 6,158 | 1.74 | (97) | - 0.21 | 7,054 | 2.00 | 7,320 | 2.07 | 7,605 | 2.15 | 7,909 | 2.24 |
| Para-transit | 16,547 | 5.18 | 17,676 | 5.00 | 1,129 | - 0.18 | 19,040 | 5.39 | 20,219 | 5.72 | 21,264 | 6.02 | 22,380 | 6.33 |
| House Numbering | 4 | 0.00 | 1,993 | 0.56 | 1,989 | 0.56 | 1,417 | 0.40 | 1,458 | 0.41 | 1,459 | 0.41 | 1,460 | 0.41 |
| Powell River Library | 48,624 | 15.22 | 52,860 | 14.96 | 4,236 | - 0.26 | 54,873 | 15.53 | 55,967 | 15.84 | 57,082 | 16.15 | 58,220 | 16.48 |
| Septage Disposal | 4,846 | 1.52 | 5,130 | 1.45 | 284 | - 0.06 | 5,235 | 1.48 | 5,295 | 1.50 | 5,356 | 1.52 | 5,416 | 1.53 |
| Economic Development | 13,972 | 4.37 | 14,012 | 3.97 | 40 | - 0.41 | 15,035 | 4.25 | 15,035 | 4.25 | 15,035 | 4.25 | 15,035 | 4.25 |
| Social Planning | 10,295 | 3.22 | 16,513 | 4.67 | 6,217 | 1.45 | 12,482 | 3.53 | 12,604 | 3.57 | 12,729 | 3.60 | 12,856 | 3.64 |
| Subtotal EA Shared Services | 164,222 | 51.40 | 184,076 | 52.09 | 19,854 | 0.69 | 189,583 | 53.65 | 197,372 | 55.85 | 201,617 | 57.05 | 206,241 | 58.36 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 1,308 | 0.41 | 1,530 | 0.43 | 222 | 0.02 | 3,457 | 0.98 | 3,457 | 0.98 | 3,457 | 0.98 | 3,457 | 0.98 |
| Savary Island Fire Protection | 221,579 | 69.35 | 241,740 | 68.41 | 20,161 | - 0.94 | 251,115 | 71.06 | 252,348 | 71.41 | 253,664 | 71.78 | 258,161 | 73.06 |
| Subtotal Local Services | 222,887 | 69.76 | 243,270 | 68.84 | 20,384 | - 0.92 | 254,573 | 72.04 | 255,805 | 72.39 | 257,121 | 72.76 | 261,619 | 74.03 |
| TOTAL PROPERTY VALUE TAXES | 623,869 | 195.25 | 683,290 | 193.36 | 59,421 | - 1.89 | 737,317 | 208.65 | 772,078 | 218.49 | 783,554 | 221.73 | 801,840 | 226.91 |
| Savary Island Marine (Dock) parcel tax | 190,000 | 132.87 | 190,000 | 132.87 | - | - | 190,000 | 132.87 | 190,000 | 132.87 | 190,000 | 132.87 | 190,000 | 132.87 |
| TOTAL WITH SAVARY MARINE | 813,869 | | 873,290 | | 59,421 | | 927,317 | | 962,078 | | 973,554 | | 991,840 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.
Parcel tax does not vary according to property value.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA B - SOUTH OF POWELL RIVER TO WHALEN ROAD

| | 2020 | Tax Rate | 2021 | Tax Change | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|---------------|---------------|----------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 99,936 | 27.12 | 105,332 | 26.90 | 5,396 | - 0.22 | 117,534 | 30.02 | 126,950 | 32.42 | 129,282 | 33.02 | 132,812 | 33.92 |
| Grants-in-Aid - General | 1,775 | 0.48 | 1,988 | 0.51 | 214 | 0.03 | 1,988 | 0.51 | 1,988 | 0.51 | 1,988 | 0.51 | 1,988 | 0.51 |
| Regional Parks | 49,705 | 13.49 | 50,382 | 12.87 | 677 | - 0.62 | 51,973 | 13.27 | 52,722 | 13.46 | 53,427 | 13.64 | 54,183 | 13.84 |
| Emergency Telephone - 911 | 10,474 | 2.84 | 14,003 | 3.58 | 3,528 | 0.73 | 13,944 | 3.56 | 14,170 | 3.62 | 14,337 | 3.66 | 14,535 | 3.71 |
| Cemeteries | 11,690 | 3.17 | 12,497 | 3.19 | 807 | 0.02 | 13,079 | 3.34 | 13,220 | 3.38 | 13,575 | 3.47 | 13,928 | 3.56 |
| Regional Animal Shelter | 5,878 | 1.60 | 5,962 | 1.52 | 84 | - 0.07 | 6,079 | 1.55 | 6,198 | 1.58 | 6,320 | 1.61 | 6,445 | 1.65 |
| Waste Management | 62,011 | 16.83 | 65,401 | 16.70 | 3,390 | - 0.12 | 91,730 | 23.43 | 109,370 | 27.93 | 111,700 | 28.53 | 116,337 | 29.71 |
| Regional Emergency Preparedness | 16,667 | 4.52 | 12,915 | 3.30 | (3,753) | - 1.22 | 13,091 | 3.34 | 13,016 | 3.32 | 13,248 | 3.38 | 13,486 | 3.44 |
| Heritage Conservation | 14,935 | 4.05 | 15,131 | 3.86 | 197 | - 0.19 | 15,432 | 3.94 | 15,738 | 4.02 | 16,051 | 4.10 | 16,370 | 4.18 |
| Subtotal Regional Services | 273,072 | 74.10 | 283,611 | 72.43 | 10,539 | - 1.67 | 324,852 | 82.96 | 353,372 | 90.24 | 359,927 | 91.92 | 370,083 | 94.51 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 19,821 | 5.38 | 24,087 | 6.15 | 4,266 | 0.77 | 29,159 | 7.45 | 33,044 | 8.44 | 33,559 | 8.57 | 34,342 | 8.77 |
| EA Feasibility Studies | 3,390 | 0.92 | 3,447 | 0.88 | 58 | - 0.04 | 3,444 | 0.88 | 3,444 | 0.88 | 3,444 | 0.88 | 3,444 | 0.88 |
| Planning | 50,358 | 13.66 | 49,697 | 12.69 | (661) | - 0.97 | 50,148 | 12.81 | 51,841 | 13.24 | 53,118 | 13.57 | 54,421 | 13.90 |
| Development Services | 7,214 | 1.96 | 6,823 | 1.74 | (390) | - 0.21 | 7,816 | 2.00 | 8,112 | 2.07 | 8,427 | 2.15 | 8,764 | 2.24 |
| Para-transit | 19,085 | 5.18 | 19,586 | 5.00 | 502 | - 0.18 | 21,099 | 5.39 | 22,404 | 5.72 | 23,563 | 6.02 | 24,799 | 6.33 |
| House Numbering | 4 | 0.00 | 2,208 | 0.56 | 2,204 | 0.56 | 1,571 | 0.40 | 1,615 | 0.41 | 1,616 | 0.41 | 1,618 | 0.41 |
| Powell River Library | 56,081 | 15.22 | 58,574 | 14.96 | 2,493 | - 0.26 | 60,805 | 15.53 | 62,016 | 15.84 | 63,252 | 16.15 | 64,513 | 16.48 |
| Septage Disposal | 5,589 | 1.52 | 5,685 | 1.45 | 96 | - 0.06 | 5,801 | 1.48 | 5,868 | 1.50 | 5,935 | 1.52 | 6,002 | 1.53 |
| Social Planning | 11,874 | 3.22 | 18,298 | 4.67 | 6,423 | 1.45 | 13,831 | 3.53 | 13,967 | 3.57 | 14,105 | 3.60 | 14,246 | 3.64 |
| Sub-Regional Recreation | 35,051 | 9.51 | 35,724 | 9.12 | 673 | - 0.39 | 35,734 | 9.13 | 35,734 | 9.13 | 35,734 | 9.13 | 35,734 | 9.13 |
| Subtotal EA Shared Services | 208,468 | 56.57 | 224,130 | 57.24 | 15,663 | 0.67 | 229,408 | 58.59 | 238,045 | 60.79 | 242,753 | 61.99 | 247,883 | 63.30 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 16,280 | 4.42 | 18,373 | 4.69 | 2,093 | 0.27 | 19,000 | 4.85 | 19,000 | 4.85 | 19,000 | 4.85 | 19,000 | 4.85 |
| Malaspina Fire Protection | 298,541 | 94.32 | 316,399 | 93.68 | 17,859 | - 0.64 | 340,119 | 100.70 | 348,677 | 103.24 | 353,532 | 104.67 | 358,609 | 106.18 |
| Subtotal Local Services | 314,821 | 98.73 | 334,773 | 98.37 | 19,952 | - 0.36 | 359,119 | 105.56 | 367,677 | 108.09 | 372,532 | 109.53 | 377,609 | 111.03 |
| TOTAL PROPERTY VALUE TAXES | 796,360 | 229.40 | 842,514 | 228.04 | 46,154 | - 1.36 | 913,379 | 247.10 | 959,094 | 259.13 | 975,213 | 263.44 | 995,574 | 268.85 |
| Myrtle Pond Water (parcel tax) | 46,405 | 559.10 | 46,405 | 559.10 | - | - | 47,333 | 570.28 | 48,280 | 581.68 | 49,245 | 593.32 | 50,230 | 605.18 |
| TOTAL WITH MYRTLE POND WATER | 842,765 | | 888,919 | | 46,154 | | 960,712 | | 1,007,374 | | 1,024,458 | | 1,045,804 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.
Parcel tax does not vary according to property value.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA C - SOUTH, WHALEN ROAD TO JERVIS INLET

| | 2020 | Tax Rate | 2021 | Tax Change | Variance 21-20 | Change | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|------------------|---------------|------------------|---------------|----------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 151,303 | 27.12 | 156,232 | 26.90 | 4,929 | - 0.22 | 174,331 | 30.02 | 188,296 | 32.42 | 191,755 | 33.02 | 196,991 | 33.92 |
| Grants-in-Aid - General | 2,687 | 0.48 | 2,949 | 0.51 | 262 | 0.03 | 2,949 | 0.51 | 2,949 | 0.51 | 2,949 | 0.51 | 2,949 | 0.51 |
| Regional Parks | 75,253 | 13.49 | 74,728 | 12.87 | (524) | - 0.62 | 77,089 | 13.27 | 78,199 | 13.46 | 79,244 | 13.64 | 80,366 | 13.84 |
| Emergency Telephone - 911 | 15,858 | 2.84 | 20,770 | 3.58 | 4,911 | 0.73 | 20,683 | 3.56 | 21,017 | 3.62 | 21,264 | 3.66 | 21,559 | 3.71 |
| Cemeteries | 17,699 | 3.17 | 18,536 | 3.19 | 837 | 0.02 | 19,399 | 3.34 | 19,609 | 3.38 | 20,135 | 3.47 | 20,658 | 3.56 |
| Regional Animal Shelter | 8,899 | 1.60 | 8,843 | 1.52 | (57) | - 0.07 | 9,016 | 1.55 | 9,194 | 1.58 | 9,375 | 1.61 | 9,559 | 1.65 |
| Waste Management | 93,884 | 16.83 | 97,004 | 16.70 | 3,120 | - 0.12 | 136,057 | 23.43 | 162,221 | 27.93 | 165,677 | 28.53 | 172,554 | 29.71 |
| Regional Emergency Preparedness | 25,234 | 4.52 | 19,156 | 3.30 | (6,079) | - 1.22 | 19,418 | 3.34 | 19,306 | 3.32 | 19,650 | 3.38 | 20,002 | 3.44 |
| Heritage Conservation | 22,611 | 4.05 | 22,443 | 3.86 | (168) | - 0.19 | 22,889 | 3.94 | 23,343 | 4.02 | 23,807 | 4.10 | 24,280 | 4.18 |
| Subtotal Regional Services | 413,428 | 74.10 | 420,661 | 72.43 | 7,233 | - 1.67 | 481,830 | 82.96 | 524,133 | 90.24 | 533,856 | 91.92 | 548,919 | 94.51 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 28,560 | 5.12 | 36,002 | 6.20 | 7,443 | 1.08 | 43,053 | 7.41 | 48,811 | 8.40 | 49,571 | 8.54 | 50,728 | 8.73 |
| EA Feasibility Studies | 5,132 | 0.92 | 5,113 | 0.88 | (19) | - 0.04 | 5,108 | 0.88 | 5,108 | 0.88 | 5,108 | 0.88 | 5,108 | 0.88 |
| Planning | 76,242 | 13.66 | 73,713 | 12.69 | (2,529) | - 0.97 | 74,382 | 12.81 | 76,892 | 13.24 | 78,786 | 13.57 | 80,719 | 13.90 |
| Development Services | 10,922 | 1.96 | 10,121 | 1.74 | (801) | - 0.21 | 11,593 | 2.00 | 12,031 | 2.07 | 12,499 | 2.15 | 13,000 | 2.24 |
| Para-transit | 28,894 | 5.18 | 29,051 | 5.00 | 157 | - 0.18 | 31,294 | 5.39 | 33,231 | 5.72 | 34,949 | 6.02 | 36,783 | 6.33 |
| House Numbering | 6 | 0.00 | 3,275 | 0.56 | 3,269 | 0.56 | 2,330 | 0.40 | 2,396 | 0.41 | 2,398 | 0.41 | 2,399 | 0.41 |
| Emergency Preparedness | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Powell River Library | 84,907 | 15.22 | 86,879 | 14.96 | 1,972 | - 0.26 | 90,188 | 15.53 | 91,985 | 15.84 | 93,818 | 16.15 | 95,688 | 16.48 |
| Septage Disposal | 8,461 | 1.52 | 8,432 | 1.45 | (30) | - 0.06 | 8,604 | 1.48 | 8,703 | 1.50 | 8,802 | 1.52 | 8,902 | 1.53 |
| Economic Development | 24,398 | 4.37 | 23,030 | 3.97 | (1,369) | - 0.41 | 24,711 | 4.25 | 24,711 | 4.25 | 24,711 | 4.25 | 24,711 | 4.25 |
| Social Planning | 17,978 | 3.22 | 27,140 | 4.67 | 9,162 | 1.45 | 20,515 | 3.53 | 20,716 | 3.57 | 20,921 | 3.60 | 21,130 | 3.64 |
| Sub-Regional Recreation | 53,067 | 9.51 | 52,987 | 9.12 | (81) | - 0.39 | 53,002 | 9.13 | 53,002 | 9.13 | 53,002 | 9.13 | 53,002 | 9.13 |
| Subtotal EA Shared Services | 338,567 | 60.68 | 355,742 | 61.25 | 17,176 | 0.57 | 364,779 | 62.81 | 377,585 | 65.01 | 384,565 | 66.21 | 392,169 | 67.52 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 826 | 0.15 | 409 | 0.07 | (1,235) | - 0.22 | 6,000 | 1.03 | 6,000 | 1.03 | 6,000 | 1.03 | 6,000 | 1.03 |
| Community Recreation - KC Community School g | 52,903 | 9.48 | 52,903 | 9.11 | (0) | - 0.37 | 53,938 | 9.29 | 54,994 | 9.47 | 56,070 | 9.65 | 57,169 | 9.84 |
| Malaspina Fire Protection | 451,988 | 94.32 | 469,294 | 93.68 | 17,306 | - 0.64 | 504,476 | 100.70 | 517,169 | 103.24 | 524,371 | 104.67 | 531,900 | 106.18 |
| Subtotal Local Services | 505,717 | 103.95 | 521,788 | 102.72 | 16,071 | - 1.23 | 564,414 | 111.02 | 578,163 | 113.74 | 586,441 | 115.36 | 595,069 | 117.05 |
| TOTAL PROPERTY VALUE TAXES | 1,257,712 | 238.73 | 1,298,191 | 236.40 | 40,479 | - 2.33 | 1,411,023 | 256.79 | 1,479,881 | 268.99 | 1,504,862 | 273.49 | 1,536,156 | 279.09 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.

**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA D - TEXADA ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|------------------|---------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 93,640 | 27.12 | 96,473 | 26.90 | 2,833 | - 0.22 | 107,649 | 30.02 | 116,272 | 32.42 | 118,408 | 33.02 | 121,642 | 33.92 |
| Grants-in-Aid - General | 1,663 | 0.48 | 1,821 | 0.51 | 158 | 0.03 | 1,821 | 0.51 | 1,821 | 0.51 | 1,821 | 0.51 | 1,821 | 0.51 |
| Regional Parks | 46,573 | 13.49 | 46,145 | 12.87 | (429) | - 0.62 | 47,602 | 13.27 | 48,288 | 13.46 | 48,933 | 13.64 | 49,626 | 13.84 |
| Emergency Telephone - 911 | 9,815 | 2.84 | 12,825 | 3.58 | 3,011 | 0.73 | 12,772 | 3.56 | 12,978 | 3.62 | 13,131 | 3.66 | 13,312 | 3.71 |
| Cemeteries | 10,954 | 3.17 | 11,446 | 3.19 | 492 | 0.02 | 11,979 | 3.34 | 12,108 | 3.38 | 12,433 | 3.47 | 12,756 | 3.56 |
| Regional Animal Shelter | 5,508 | 1.60 | 5,460 | 1.52 | (47) | - 0.07 | 5,568 | 1.55 | 5,677 | 1.58 | 5,789 | 1.61 | 5,903 | 1.65 |
| Waste Management | 58,104 | 16.83 | 59,900 | 16.70 | 1,796 | - 0.12 | 84,015 | 23.43 | 100,171 | 27.93 | 102,305 | 28.53 | 106,552 | 29.71 |
| Regional Emergency Preparedness | 15,617 | 4.52 | 11,829 | 3.30 | (3,789) | - 1.22 | 11,990 | 3.34 | 11,921 | 3.32 | 12,134 | 3.38 | 12,351 | 3.44 |
| Subtotal Regional Services | 241,873 | 70.05 | 245,899 | 68.56 | 4,025 | - 1.48 | 283,395 | 79.02 | 309,237 | 86.22 | 314,954 | 87.82 | 323,963 | 90.33 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 19,034 | 5.51 | 21,964 | 6.12 | 2,930 | 0.61 | 26,741 | 7.46 | 30,300 | 8.45 | 30,772 | 8.58 | 31,490 | 8.78 |
| EA Feasibility Studies | 3,176 | 0.92 | 3,158 | 0.88 | (19) | - 0.04 | 3,154 | 0.88 | 3,154 | 0.88 | 3,154 | 0.88 | 3,154 | 0.88 |
| Planning | 47,185 | 13.66 | 45,517 | 12.69 | (1,668) | - 0.97 | 45,930 | 12.81 | 47,481 | 13.24 | 48,650 | 13.57 | 49,844 | 13.90 |
| Development Services | 6,759 | 1.96 | 6,250 | 1.74 | (510) | - 0.21 | 7,159 | 2.00 | 7,429 | 2.07 | 7,718 | 2.15 | 8,027 | 2.24 |
| Para-transit | 17,882 | 5.18 | 17,939 | 5.00 | 57 | - 0.18 | 19,324 | 5.39 | 20,520 | 5.72 | 21,581 | 6.02 | 22,713 | 6.33 |
| House Numbering | 4 | 0.00 | 2,023 | 0.56 | 2,019 | 0.56 | 1,439 | 0.40 | 1,480 | 0.41 | 1,480 | 0.41 | 1,482 | 0.41 |
| Powell River Library | 52,548 | 15.22 | 53,648 | 14.96 | 1,100 | - 0.26 | 55,691 | 15.53 | 56,800 | 15.84 | 57,932 | 16.15 | 59,087 | 16.48 |
| Septage Disposal | 5,237 | 1.52 | 5,207 | 1.45 | (30) | - 0.06 | 5,313 | 1.48 | 5,374 | 1.50 | 5,436 | 1.52 | 5,497 | 1.53 |
| Economic Development | 15,100 | 4.37 | 14,221 | 3.97 | (879) | - 0.41 | 15,259 | 4.25 | 15,259 | 4.25 | 15,259 | 4.25 | 15,259 | 4.25 |
| Social Planning | 11,126 | 3.22 | 16,759 | 4.67 | 5,632 | 1.45 | 12,668 | 3.53 | 12,792 | 3.57 | 12,919 | 3.60 | 13,048 | 3.64 |
| Subtotal EA Shared Services | 178,052 | 51.56 | 186,683 | 52.05 | 8,632 | 0.49 | 192,678 | 53.72 | 200,589 | 55.93 | 204,902 | 57.13 | 209,601 | 58.44 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 7,999 | 2.32 | 2,102 | 0.59 | (5,897) | - 1.73 | 8,000 | 2.23 | 8,000 | 2.23 | 8,000 | 2.23 | 8,000 | 2.23 |
| Emergency Program Area D | 15,000 | 4.34 | 15,000 | 4.18 | - | - 0.16 | 15,000 | 4.18 | 15,000 | 4.18 | 15,000 | 4.18 | 15,000 | 4.18 |
| Texada Health Centre | 87,548 | 25.35 | 86,683 | 24.17 | (865) | - 1.18 | 87,251 | 24.33 | 86,359 | 24.08 | 86,549 | 24.13 | 87,817 | 24.49 |
| Texada Recreation Commission | 106,156 | 30.74 | 106,834 | 29.79 | 678 | - 0.95 | 116,457 | 32.47 | 118,750 | 33.11 | 119,161 | 33.23 | 121,319 | 33.83 |
| Texada Airport | 120,563 | 34.91 | 120,737 | 33.67 | 174 | - 1.25 | 121,576 | 33.90 | 122,858 | 34.26 | 124,625 | 34.75 | 126,588 | 35.18 |
| Texada Marine [Van Anda Dock] | 37,000 | 10.72 | 37,000 | 10.32 | - | - 0.40 | 37,000 | 10.32 | 37,000 | 10.32 | 37,000 | 10.32 | 37,000 | 10.32 |
| Texada Heritage | 30,104 | 8.72 | 27,434 | 7.65 | (2,670) | - 1.07 | 23,263 | 6.49 | 23,408 | 6.53 | 23,503 | 6.55 | 23,640 | 6.59 |
| Subtotal Local Services | 404,370 | 117.11 | 395,790 | 110.36 | - 8,580 | - 6.75 | 408,547 | 113.92 | 411,375 | 114.70 | 413,838 | 115.39 | 417,864 | 118.82 |
| TOTAL PROPERTY VALUE TAXES | 824,295 | 238.72 | 828,372 | 230.98 | 4,077 | - 7.74 | 884,620 | 246.66 | 921,201 | 256.86 | 933,694 | 260.34 | 1,031,428 | 287.59 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
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**qathet Regional District
2021 - 2025 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA E - LASQUETI ISLAND

| | 2020 | Tax Rate | 2021 | Tax Rate | Variance | | 2022 | Tax Rate | 2023 | Tax Rate | 2024 | Tax Rate | 2025 | Tax Rate |
|--|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
| | | | | | 21-20 | Change | | | | | | | | |
| Regional Services | | | | | | | | | | | | | | |
| General Administration | 49,998 | 27.12 | 49,152 | 26.90 | (846) | - 0.22 | 54,846 | 30.02 | 59,239 | 32.42 | 60,328 | 33.02 | 61,975 | 33.92 |
| Grants-in-Aid - General | 888 | 0.48 | 928 | 0.51 | 40 | 0.03 | 928 | 0.51 | 928 | 0.51 | 928 | 0.51 | 928 | 0.51 |
| Regional Parks | 24,867 | 13.49 | 23,510 | 12.87 | (1,357) | - 0.62 | 24,253 | 13.27 | 24,602 | 13.46 | 24,931 | 13.64 | 25,284 | 13.84 |
| Emergency Telephone - 911 | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cemeteries | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Regional Emergency Preparedness | 8,339 | 4.52 | 6,027 | 3.30 | (2,312) | - 1.22 | 6,109 | 3.34 | 6,074 | 3.32 | 6,182 | 3.38 | 6,293 | 3.44 |
| Waste Management | 31,024 | 16.83 | 30,518 | 16.70 | (505) | - 0.12 | 42,805 | 23.43 | 51,036 | 27.93 | 52,123 | 28.53 | 54,287 | 29.71 |
| Subtotal Regional Services | 115,115 | 62.44 | 110,135 | 60.27 | - 4,980 | - 2.16 | 128,940 | 70.57 | 141,879 | 77.65 | 144,492 | 79.08 | 148,767 | 81.42 |
| Electoral Area Shared Services | | | | | | | | | | | | | | |
| EA Administration | 9,731 | 5.28 | 11,266 | 6.17 | 1,535 | 0.89 | 13,824 | 7.57 | 15,642 | 8.56 | 15,886 | 8.69 | 16,256 | 8.90 |
| EA Feasibility Studies | 1,696 | 0.92 | 1,609 | 0.88 | (87) | - 0.04 | 1,607 | 0.88 | 1,607 | 0.88 | 1,607 | 0.88 | 1,607 | 0.88 |
| House Numbering | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Social Planning | 5,941 | 3.22 | 8,538 | 4.67 | 2,598 | 1.45 | 6,454 | 3.53 | 6,517 | 3.57 | 6,582 | 3.60 | 6,648 | 3.64 |
| Subtotal EA Shared Services | 17,368 | 9.42 | 21,413 | 11.72 | 4,045 | 2.30 | 21,886 | 11.98 | 23,766 | 13.01 | 24,075 | 13.18 | 24,511 | 13.41 |
| Electoral Area Local Services / Specified Areas | | | | | | | | | | | | | | |
| Grants-in-Aid - Individual Areas | 2,076 | 1.13 | 4,500 | 2.46 | 2,424 | 1.34 | 6,000 | 3.28 | 6,000 | 3.28 | 6,000 | 3.28 | 6,000 | 3.28 |
| Community Recreation - LCA grant | 15,684 | 8.51 | 14,184 | 7.76 | (1,500) | - 0.74 | 15,991 | 8.75 | 16,304 | 8.92 | 16,623 | 9.10 | 16,949 | 9.28 |
| Lasqueti Waste Management | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Lasqueti Library - VIRL | 29,338 | 15.91 | 29,584 | 16.19 | 246 | 0.28 | 30,144 | 16.50 | 30,717 | 16.81 | 31,301 | 17.13 | 31,897 | 17.46 |
| Lasqueti Marine Ramp | 7,035 | 3.82 | 7,343 | 4.02 | 308 | 0.20 | 7,392 | 4.05 | 7,558 | 4.14 | 7,507 | 4.11 | 7,696 | 4.21 |
| Lasqueti Island Fire Protection | 213,752 | 127.59 | 212,122 | 128.02 | (1,630) | 0.43 | 225,751 | 136.25 | 227,830 | 137.50 | 228,779 | 138.07 | 271,212 | 163.68 |
| Lasqueti Health Centre | 45,000 | 24.41 | 45,000 | 24.63 | - | 0.22 | 45,000 | 24.63 | 45,000 | 24.63 | 45,000 | 24.63 | 45,000 | 24.63 |
| Subtotal Local Services | 312,886 | 181.36 | 312,733 | 183.08 | - 153 | 1.72 | 330,279 | 193.45 | 333,409 | 195.28 | 335,210 | 196.32 | 378,754 | 222.54 |
| TOTAL PROPERTY VALUE TAXES | 445,369 | 253.22 | 444,281 | 255.08 | - 1,087 | 1.86 | 481,104 | 275.99 | 499,054 | 285.93 | 503,777 | 288.57 | 552,032 | 317.37 |
| Lasqueti Island Fire Protection (parcel tax) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL WITH PARCEL TAX | 445,369 | | 444,281 | | - 1,087 | 1.86 | 481,104 | | 499,054 | | 503,777 | | 552,032 | |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2021 Revised Assessment Roll Values.
Parcel tax does not vary according to property value.



Capital Plan



2021-2025 Capital Plan

| Service Project | TCA Category | Description | Start Year | 2021 | 2022 | 2023 | 2024 | 2025 | Funding Source |
|---|---------------------|--|------------|-------------------|----------------|----------------|---------------|----------------|----------------|
| REGIONAL SERVICES | | | | | | | | | |
| GENERAL ADMINISTRATION | | | | | | | | | |
| C0122 | Equipment | Unit 202 Copier | 2021 | 20,000 | - | - | - | - | Reserve (NS) |
| C0153 | Equipment | Unit 105 Copier | 2022 | - | 4,000 | - | - | - | Reserve (NS) |
| C0154 | Vehicles | Replace CS2 Ford Pickup | 2021 | 50,000 | - | - | - | - | Reserve (NS) |
| C0155 | Vehicles | Replace CS3 Ford Pickup | 2021 | 50,000 | - | - | - | - | Reserve (NS) |
| C0152 | Vehicles | Replace Ford Dump Truck | 2023 | - | - | 20,000 | - | - | Other |
| C0152 | Vehicles | Replace Ford Dump Truck | 2023 | - | - | 80,000 | - | - | Reserve (NS) |
| C0156 | Vehicles | Replace Tandem Axle Trailer | 2024 | - | - | - | 20,000 | - | Reserve (NS) |
| C0209 | Buildings | Renovate MF for Emergency Services | 2021 | 100,000 | - | - | - | - | Reserve (C19) |
| Subtotal General Administration | | | | 220,000 | 4,000 | 100,000 | 20,000 | - | |
| REGIONAL PARKS | | | | | | | | | |
| Parks General | | | | | | | | | |
| C0146 | Land - Improvements | Padgett Road Bike Path - Bridge Extension | 2019 | 65,000 | - | - | - | - | Other |
| Shelter Point | | | | | | | | | |
| C0157 | Buildings | Covered Gathering Structure | 2020 | 31,131 | - | - | - | - | Reserve (NS) |
| C0157 | Buildings | Covered Gathering Structure | 2020 | 112,119 | - | - | - | - | Grant |
| C0006 | Infrastructure | Upper water reservoir water main line replacement | 2024 | - | - | - | 33,000 | - | Reserve (NS) |
| C0124 | Buildings | Renewal of Showers and Washroom | 2022 | - | 20,000 | - | - | - | Reserve (NS) |
| C0068 | Land - Improvements | Development of Replacement Sites | 2022 | - | 20,000 | - | - | - | Reserve (NS) |
| C0210 | Land - Improvements | 9 Hole Disc Gof Course | 2021 | 14,800 | - | - | - | - | Reserve (NS) |
| Haywire Bay | | | | | | | | | |
| C0159 | Infrastructure | Sani-Dump | 2020 | 31,851 | - | - | - | - | Reserve (NS) |
| C0159 | Infrastructure | Sani-Dump | 2020 | 35,000 | - | - | - | - | Grant |
| C0211 | Buildings | Replace Exterior Stairs at Caretaker Cabin | 2025 | - | - | - | - | 4,000 | Reserve (NS) |
| Craig Park | | | | | | | | | |
| C0162 | Land - Improvements | Replace Bleachers | 2022 | - | 55,000 | - | - | - | Reserve (NS) |
| C0163 | Buildings | Replace Flooring in Gazebo | 2022 | - | 15,000 | - | - | - | Reserve (NS) |
| C0212 | Equipment | Replace Chainlink Backstop | 2025 | - | - | - | - | 4,000 | Reserve (NS) |
| Kla-ah-Men Lund | | | | | | | | | |
| C0165 | Buildings | Washrooms | 2025 | - | - | - | - | 100,000 | Reserve (NS) |
| C0213 | Buildings | Replace Stage | 2025 | - | - | - | - | 5,000 | Reserve (NS) |
| Subtotal Regional Parks | | | | 289,901 | 110,000 | - | 33,000 | 113,000 | |
| CEMETERIES - POWELL RIVER AND WOODLAND | | | | | | | | | |
| Cranberry Cemetery | | | | | | | | | |
| C0127 | Buildings | Mausoleum Roof | 2022 | - | 55,000 | - | - | - | Reserve (NS) |
| C0128 | Buildings | Roof on Maintenance Office | 2022 | - | 25,000 | - | - | - | Reserve (NS) |
| C0080 | Vehicles | Replace RTV | 2023 | - | - | 20,000 | - | - | Reserve (NS) |
| Subtotal Cemeteries | | | | - | 80,000 | 20,000 | - | - | |
| REGIONAL SERVICES | | | | | | | | | |
| REGIONAL EMERGENCY PREPAREDNESS | | | | | | | | | |
| C0213 | Equipment | Emergency Supplies Container | 2021 | 25,000 | - | - | - | - | Grant |
| C0213 | Equipment | Emergency Supplies Container | 2021 | 3,000 | - | - | - | - | Reserve (NS) |
| C0169 | Equipment | Emergency Supplies Container | 2020 | 3,000 | - | - | - | - | Reserve (NS) |
| C0170 | Vehicles | Replace EP1 GMC Sierra | 2022 | - | 50,000 | - | - | - | Reserve (NS) |
| Subtotal Emergency Preparedness | | | | 31,000 | 50,000 | - | - | - | |
| WASTE MANAGEMENT | | | | | | | | | |
| C0027 | Land - Improvements | Resource Recover Center Phase A | 2017 | 2,084,797 | - | - | - | - | Grant |
| C0027 | Land - Improvements | Resource Recover Center Phase A | 2017 | 135,409 | - | - | - | - | Reserve (NS) |
| C0027 | Land - Improvements | Resource Recover Center Phase B | 2021 | 1,642,780 | - | - | - | - | Grant |
| C0027 | Land - Improvements | Resource Recover Center Phase B | 2021 | 579,720 | - | - | - | - | Reserve (NS) |
| C0027 | Land - Improvements | Resource Recover Center Phase B | 2021 | 2,122,500 | - | - | - | - | Borrowing |
| C0086 | Buildings | Resource Recovery Center Transfer Station | 2021 | 3,219,063 | - | - | - | - | Borrowing |
| C0171 | Buildings | Texada Metal Transfer Station | 2021 | 96,000 | - | - | - | - | Reserve (NS) |
| C0173 | Buildings | JFC Contract Contingency | 2020 | 100,000 | - | - | - | - | Reserve (NS) |
| C0172 | Buildings | Wood Stove at Lasqueti Recycling Centre | 2021 | 5,000 | - | - | - | - | Reserve (NS) |
| C0027 RV | Land - Improvements | Re Vegetation at Former Marine Avenue Incinerator Site | 2021 | 100,000 | - | - | - | - | Reserve (CW) |
| Subtotal Waste Management | | | | 10,085,270 | - | - | - | - | |
| TOTAL CAPITAL - REGIONAL SERVICES | | | | 10,626,171 | 244,000 | 120,000 | 53,000 | 113,000 | |

2021-2025 Capital Plan

| Service Project | TCA Category | Description | Start Year | 2021 | 2022 | 2023 | 2024 | 2025 | Funding Source |
|---|---------------------|---|------------|-----------|-----------|-----------|--------|--------|----------------|
| ELECTORAL AREA SERVICES | | | | | | | | | |
| PLANNING | | | | | | | | | |
| C0087 | Equipment | Ortho Photos | 2023 | - | 90,000 | - | - | - | Reserve (NS) |
| Subtotal Planning | | | | - | 90,000 | - | - | - | |
| NORTHSIDE RECREATION | | | | | | | | | |
| C0029 | Land - Improvements | Playground Equipment | 2025 | - | - | - | - | 30,000 | Reserve (NS) |
| C0174 | Buildings | New Building | 2022 | - | 2,881,000 | 1,299,186 | - | - | Grant |
| C0174 | Buildings | New Building | 2022 | - | 569,814 | - | - | - | Reserve (NS) |
| C0174 | Buildings | New Building | 2022 | - | 849,186 | 250,814 | - | - | Borrowing |
| Subtotal Northside Recreation | | | | - | 4,300,000 | 1,550,000 | - | 30,000 | |
| MALASPINA VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0214 | Equipment | SCBA Renewal | 2021 | 18,500 | - | - | - | - | Reserve (NS) |
| C0215 | Equipment | Positive Pressure Fan | 2021 | 7,500 | - | - | - | - | Reserve (NS) |
| C0216 | Land - Improvements | Asphalt Paving at Hall 1 | 2023 | - | - | 24,000 | - | - | Reserve (NS) |
| C0180 | Equipment | Replace Radio Antenna at Hall 1 | 2023 | - | - | 22,000 | - | - | Reserve (NS) |
| C0182 | Buildings | Replace Wood Deck at No.1 Hall | 2024 | - | - | - | 10,000 | - | Reserve (NS) |
| C0217 | Equipment | SCBA Renewal | 2024 | - | - | - | 55,000 | - | Reserve (NS) |
| C0218 | Equipment | Replace Radio Antenna at Hall 2 | 2025 | - | - | - | - | 13,000 | Reserve (NS) |
| C0219 | Equipment | Install Raise Option on E-53 Monitor | 2021 | 5,500 | - | - | - | - | Reserve (NS) |
| C0090 | Equipment | Generator at No.1.2 Hall | 2021 | 10,000 | - | - | - | - | Reserve (NS) |
| Subtotal Malaspina Volunteer Fire Department | | | | 41,500 | - | 46,000 | 65,000 | 13,000 | |
| LASQUETI VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0183 | Land-Improvements | South Hall Concrete Apron | 2020 | 4,600 | - | - | - | - | Reserve (S) |
| Subtotal Lasqueti Volunteer Fire Department | | | | 4,600 | - | - | - | - | |
| SAVARY ISLAND VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0096 | Buildings | Rebuild stairwell ramp to main fire hall front door | 2019 | 22,091 | - | - | - | - | Reserve (S) |
| C0188 | Equipment | SCBA | 2022 | - | 25,000 | - | - | - | Reserve (S) |
| C0100 | Vehicles | Engine 21 Replacement | 2022 | - | 100,000 | - | - | - | Reserve (S) |
| C0100 | Vehicles | Engine 21 Replacement | 2022 | - | 250,000 | - | - | - | Borrowing |
| C0220 | Land - Improvements | Hall 2 Concrete Apron | 2025 | - | - | - | - | 15,000 | Reserve (S) |
| C0221 | Land - Improvements | Hall 1 Concrete Apron | 2025 | - | - | - | - | 70,000 | Reserve (S) |
| Subtotal Savary Island Volunteer Fire Department | | | | 22,091 | 375,000 | - | - | 85,000 | |
| NORTHSIDE VOLUNTEER FIRE DEPARTMENT | | | | | | | | | |
| C0105 | Buildings | New Lund satellite hall | 2019 | 603,153 | - | - | - | - | Borrowing |
| C0105 | Buildings | New Lund satellite hall | 2019 | 60,000 | - | - | - | - | Other |
| C0105 | Buildings | New Lund satellite hall | 2019 | (121,844) | - | - | - | - | Reserve (S) |
| C0105 | Buildings | New Hall Heating & Fixtures | 2021 | 50,000 | - | - | - | - | Reserve (S) |
| C0191 | Buildings | Fire training center (installed) | 2021 | 50,000 | - | - | - | - | Other |
| C0191 | Buildings | Fire training center (installed) | 2021 | 25,000 | - | - | - | - | Grant |
| C0191 | Buildings | Fire training center (installed) | 2021 | 63,975 | - | - | - | - | Reserve (S) |
| C0192 | Equipment | Replace Radio Antenna | 2022 | - | 13,000 | - | - | - | Reserve (S) |
| C0222 | Equipment | Extraction Tools | 2024 | - | - | - | 15,000 | - | Reserve (S) |
| C0223 | Equipment | SCBA | 2021 | 30,000 | - | - | - | - | Reserve (S) |
| C0224 | Equipment | SCBA Renewal | 2025 | - | - | - | - | 19,000 | Reserve (S) |
| C0207 | Land Improvements | Privacy Fencing around Malaspina Road Tanks | 2021 | 8,000 | - | - | - | - | Reserve (S) |
| Subtotal Northside Volunteer Fire Department | | | | 768,284 | 13,000 | - | 15,000 | 19,000 | |
| ELECTORAL AREA SERVICES | | | | | | | | | |
| MYRTLE POND WATER | | | | | | | | | |
| C0109 | Equipment | Water Sample Station | 2019 | 9,300 | - | - | - | - | Reserve (S) |
| C0195 | Infrastructure | Replace Water Distribution - Water Meters | 2022 | - | 25,000 | - | - | - | Reserve (NS) |
| C0196 | Infrastructure | Replace Water Distribution - Water Meters | 2023 | - | - | 15,000 | - | - | Reserve (NS) |
| C0197 | Infrastructure | Replace Water Distribution Line - Mains | 2024 | - | - | - | 85,000 | - | Reserve (S) |
| Subtotal Myrtle Pond Water | | | | 9,300 | 25,000 | 15,000 | 85,000 | - | |

2021-2025 Capital Plan

| Service Project | TCA Category | Description | Start Year | 2021 | 2022 | 2023 | 2024 | 2025 | Funding Source |
|--|---------------------|---|------------|-------------------|------------------|------------------|----------------|------------------|----------------|
| LUND SEWER | | | | | | | | | |
| C0117 | Infrastructure | Lund Sewer Outfall Renewal/Upgrade | 2020 | 10,750 | | | | | Reserve (S) |
| C0117 | Infrastructure | Lund Sewer Outfall Renewal/Upgrade | 2020 | 37,028 | | | | | Reserve (CW) |
| C0106 | Equipment | Install SCADA system | 2022 | | 25,000 | - | - | - | Reserve (CW) |
| C0198 | Land - Improvements | Replace Chain Link Fence | 2023 | - | - | 9,000 | - | - | Reserve (S) |
| C0225 | Equipment | Replace Sludge Pump | 2021 | 6,000 | - | - | - | - | Reserve (S) |
| Subtotal Lund Sewer | | | | 53,778 | 25,000 | 9,000 | - | - | |
| TEXADA HEALTH CENTER | | | | | | | | | |
| C0226 | Land - Improvements | Replace Sptic System | 2025 | - | - | - | - | 40,000 | Reserve (S) |
| C0227 | Land - Improvements | Asphalt Paving | 2025 | - | - | - | - | 38,000 | Reserve (S) |
| C0228 | Land - Improvements | Concrete Sidewalk and steps with railing | 2025 | - | - | - | - | 10,000 | Reserve (S) |
| C0229 | Equipment | Replace Security System | 2025 | - | - | - | - | 7,000 | Reserve (NS) |
| Subtotal Texada Health Center | | | | - | - | - | - | 95,000 | |
| TEXADA RECREATION COMMISSION | | | | | | | | | |
| C0201 | Buildings | Replace Gillies Bay Old School Furnace | 2023 | - | - | 33,000 | - | - | Reserve (CW) |
| C0230 | Land - Improvements | Replace Gillies Bay Old School Sptic System | 2024 | - | - | - | 60,000 | - | Reserve (S) |
| Subtotal Texada Recreation Commission | | | | - | - | 33,000 | 60,000 | - | |
| TEXADA AIRPORT | | | | | | | | | |
| C0112 | Land - Improvements | Crack Sealing | 2021 | 10,000 | - | - | - | - | Reserve (NS) |
| C0231 | Land - Improvements | Asphalt parking lot | 2023 | - | - | 40,000 | - | - | Reserve (NS) |
| C0232 | Land - Improvements | Asphalt runway | 2025 | - | - | - | - | 92,000 | Reserve (NS) |
| C0233 | Land - Improvements | Asphalt taxiway | 2025 | - | - | - | - | 1,270,000 | Borrowing |
| C0234 | Land - Improvements | Asphalt holding area | 2025 | - | - | - | - | 78,000 | Reserve (NS) |
| Subtotal Texada Airport | | | | 10,000 | - | 40,000 | - | 1,440,000 | |
| SAVARY ISLAND MARINE | | | | | | | | | |
| C0235 | Equipment | Marker Buoys | 2021 | 6,000 | - | - | - | - | Reserve (NS) |
| Subtotal Savary Island Marine | | | | 6,000 | - | - | - | - | |
| TOTAL CAPITAL - ELECTORAL AREA SERVICES | | | | 915,554 | 4,828,000 | 1,693,000 | 225,000 | 1,682,000 | |
| TOTAL CAPITAL - REGIONAL SERVICES | | | | 10,626,171 | 244,000 | 120,000 | 53,000 | 113,000 | |
| TOTAL CAPITAL - ELECTORAL AREA SERVICES | | | | 915,554 | 4,828,000 | 1,693,000 | 225,000 | 1,682,000 | |
| TOTAL CAPITAL - ALL SERVICES | | | | 11,541,724 | 5,072,000 | 1,813,000 | 278,000 | 1,795,000 | |



Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service. Reserves cannot be shifted from one service to the other with the exception of the Community Works Fund Reserve which can be used for costs that meet the eligibility criteria as outlined in the Gas Tax Agreement.

Statutory reserves are established by bylaw and can only be used for capital works. Non-statutory reserves are established as a provision for future expenditures.

Reserves



STATUTORY RESERVE FUNDS SUMMARY

| | 2021 | | | | Close Bal. | 2022 | 2023 | 2024 | 2025 |
|---------------------------------|------------------|------------------|---------------|------------------|--------------------|------------------|------------------|------------------|------------------|
| | Open Bal. | Contrib. | Interest | Exp. | | | | | |
| General Administration | 135 | - | 1 | - | 136 | 137 | 139 | 140 | 142 |
| Regional Feasibility | 32,575 | 5,000 | 326 | - | 37,900 | 43,226 | 48,552 | 53,878 | 59,203 |
| Regional Parks Acquisition | 184,910 | 183,000 | 1,849 | - | 369,759 | 554,609 | 739,458 | 924,307 | 1,109,156 |
| Cemetery Care Fund | 345,790 | 7,000 | 3,458 | - | 356,248 | 366,950 | 377,903 | 389,110 | 400,578 |
| Malaspina VFD Reserve #1 | 269,493 | 27,441 | 2,695 | - | 299,629 | 329,629 | 359,629 | 389,629 | 419,629 |
| Malaspina VFD Reserve #2 | 111,493 | 111,115 | 1,115 | - | 223,723 | 333,723 | 443,723 | 553,723 | 663,723 |
| Lasqueti VFD | 220,374 | 709 | 2,204 | (4,600) | 218,686 | 225,386 | 229,386 | 229,386 | 266,680 |
| Savary VFD | 234,334 | 52,456 | 2,343 | (22,091) | 267,041 | 193,041 | 225,041 | 254,041 | 198,041 |
| Northside VFD | 151,936 | 184,077 | 1,519 | (30,131) | 307,401 | 464,401 | 634,401 | 789,401 | 940,401 |
| Myrtle Pond Water | 175,393 | 14,508 | 1,754 | (9,300) | 182,355 | 204,931 | 229,076 | 169,948 | 196,900 |
| Lund Sewer | 67,149 | 7,651 | 671 | (16,750) | 58,722 | 76,197 | 101,289 | 135,219 | 171,236 |
| Lund Sewer DCC | 9,460 | - | 95 | - | 9,554 | 9,650 | 9,746 | 9,844 | 9,942 |
| Texada Health Centre | 46,853 | 24,000 | 469 | - | 71,322 | 94,322 | 115,322 | 135,322 | 67,322 |
| Texada Recreation Commission | 186,102 | 23,634 | 1,861 | - | 211,597 | 236,597 | 261,597 | 224,597 | 246,597 |
| Community Parks (Cash in Lieu) | 404,290 | 22,200 | 4,043 | - | 430,533 | 434,838 | 439,186 | 443,578 | 448,014 |
| Community Works | 1,076,126 | 345,230 | 10,761 | (388,845) | 1,043,272 | 1,364,779 | 1,706,500 | 2,100,626 | 2,498,694 |
| Total Statutory Reserves | 3,516,411 | 1,008,021 | 35,164 | (471,718) | - 4,087,878 | 4,932,415 | 5,920,947 | 6,802,749 | 7,696,258 |

NON-STATUTORY RESERVE FUNDS SUMMARY

| | 2021 | | | | | Close Bal. | 2022 | 2023 | 2024 | 2025 |
|-------------------------------------|------------------|------------------|---------------|--------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|
| | Open Bal. | Contrib. | Interest | Cap. Exp | Op. Exp | | | | | |
| General Administration | 508,139 | 71,815 | 5,081 | (120,000) | - | 465,035 | 531,035 | 521,035 | 571,035 | 641,035 |
| COVID19 Safe Restart Funding | 210,099 | - | - | - | (209,657) | 442 | - | - | - | - |
| Electoral Area Administration | 97,921 | 9,881 | 979 | - | - | 108,781 | 60,641 | 71,501 | 82,361 | 93,221 |
| EA Feasibility | 214,197 | 1,000 | 2,142 | - | (32,015) | 185,324 | 187,177 | 189,049 | 190,939 | 192,848 |
| Planning | 267,844 | 4,353 | 2,678 | - | (9,000) | 265,876 | 178,534 | 184,320 | 191,163 | 199,075 |
| Regional Parks Planning | 455,342 | 78,019 | 4,553 | (77,782) | - | 460,133 | 418,133 | 486,133 | 521,133 | 476,133 |
| Cemetery | 233,090 | 9,639 | 2,331 | - | - | 245,060 | 179,106 | 173,209 | 187,369 | 201,587 |
| Regional Animal Shelter | 3,449 | (1) | 34 | - | - | 3,483 | 3,517 | 3,553 | 3,588 | 3,624 |
| Regional Emergency Preparedness | 154,311 | 39,075 | 1,543 | (6,000) | - | 188,929 | 153,929 | 163,929 | 173,929 | 183,929 |
| Waste Mgmt Lasqueti Island | 15,407 | - | - | - | (15,407) | 0 | - | - | - | - |
| Lasqueti Island Landfill Liability | 202,889 | 30,000 | 2,029 | - | (133,490) | 101,428 | 80,242 | 58,401 | 35,888 | 12,688 |
| Waste Management | 1,173,251 | 14,477 | 11,733 | (916,129) | - | 283,332 | 283,332 | 361,832 | 440,332 | 518,832 |
| Waste Mgmt Shoreline Cleanup | 6,119 | 1,439 | 61 | - | - | 7,619 | 9,119 | 10,619 | 12,119 | 13,619 |
| Septage Disposal | 197,274 | 26,027 | 1,973 | - | - | 225,274 | 253,774 | 282,774 | 312,274 | 342,274 |
| Northside Recreation | 494,317 | 101,640 | 4,943 | - | - | 600,900 | 123,086 | 208,086 | 298,086 | 363,086 |
| Malaspina VFD | 59,992 | 44,310 | 600 | (41,500) | - | 63,402 | 83,402 | 67,402 | 32,402 | 49,402 |
| Myrtle Pond Water | 49,136 | 4,009 | 491 | - | - | 53,636 | 33,136 | 22,636 | 27,136 | 31,636 |
| Texada Health Centre | 8,858 | 607 | 89 | - | - | 9,554 | 10,754 | 11,954 | 13,154 | 7,354 |
| Texada Airport | 195,152 | 23,958 | 1,952 | (10,000) | - | 211,062 | 233,173 | 215,504 | 237,659 | 261,036 |
| Texada Airport - Runway | 51,002 | 29,490 | 510 | - | - | 81,002 | 111,002 | 141,002 | 171,002 | 31,002 |
| Texada Airport - Fencing | 15,397 | 4,846 | 154 | - | - | 20,397 | 25,397 | 30,397 | 35,397 | 40,397 |
| Texada Marine | 243,483 | 14,925 | 2,435 | - | (38,572) | 222,272 | 235,108 | 246,537 | 256,413 | 264,577 |
| Texada Heritage | 34,850 | 2,311 | 349 | - | - | 37,510 | 37,885 | 38,264 | 38,647 | 39,033 |
| Savary Island Marine | 112,781 | 58,585 | 1,128 | (6,000) | - | 166,494 | 263,047 | 340,470 | 358,303 | 442,036 |
| Savary Island Marine Barge Reserve | 4,114 | 1,959 | 41 | - | - | 6,114 | 8,114 | 10,114 | 12,114 | 14,114 |
| Lasqueti Island Marine | 98,372 | 346 | 984 | - | - | 99,702 | 100,933 | 102,172 | 103,194 | 104,226 |
| Total Non-Statutory Reserves | 5,106,785 | 572,712 | 48,813 | (1,177,411) | (438,141) | 4,112,757 | 3,603,575 | 3,940,891 | 4,305,636 | 4,526,762 |
| Totals | 8,623,196 | 1,580,732 | 83,977 | (1,649,129) | (438,141) | 8,200,635 | 8,535,990 | 9,861,838 | 11,108,384 | 12,223,020 |



Community Works Funds (CWF) are made available to eligible local governments by the Government of Canada pursuant to the Agreement on the Transfer of Federal Gas Tax Revenues (Gas Tax Agreement) between the Union of BC Municipalities and the governments of Canada and British Columbia. Funding under the program is intended to be directed to local priorities that fall within one of the eligible project categories, and that are in keeping with the Agreement's intended outcomes of reduced greenhouse gas emissions, cleaner air and cleaner water.

The qRD Board's Community Works Fund Allocation policy provides direction on who will be entrusted with allocating the CWF funding.

Community Works



COMMUNITY WORKS FUND REVENUE & EXPENDITURES

| | | 2020 Budget | 2020 Actual | 2021 | 2022 | 2023 | 2024 | 2025 |
|---------------------------------------|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| REVENUE | | | | | | | | |
| | Balance Forward | 946,387 | 946,387 | 1,076,126 | 1,043,272 | 1,364,779 | 1,706,500 | 2,100,626 |
| | Annual Allocation | 345,230 | 345,230 | 345,230 | 361,073 | 361,073 | 377,062 | 377,062 |
| | Interest | 13,249 | 26,898 | 10,761 | 10,433 | 13,648 | 17,065 | 21,006 |
| | Funds Available | 1,304,866 | 1,318,515 | 1,432,117 | 1,414,779 | 1,739,500 | 2,100,626 | 2,498,694 |
| EXPENDITURES & COMMITMENTS | | | | | | | | |
| Service | Item | | | | | | | |
| General Administration | GHG Report and Reduction Strategy | 20,000 | 3,090 | 16,910 | | | | |
| | Asset Management Training | 12,000 | 1,950 | 10,050 | | | | |
| EA Feasibility Studies | Economic Development Strategy | 50,000 | - | | | | | |
| | Connected Communities Study | 30,000 | 3,143 | 26,857 | | | | |
| | Sequestration/Natural Asset Restoration | 27,300 | - | 27,300 | | | | |
| Regional Parks | Padgett Road Bike Path | 37,533 | 12,727 | | | | | |
| Waste Management | Emission Reduction Quantification | 20,700 | - | 20,700 | | | | |
| | 2021 Waste Composition Study | | | 45,000 | | | | |
| | Re-Vegetation at RRC Site (Only if project cost exceeds RRC project budget) | | | 100,000 | | | | |
| Myrtle Pond Water | Water System Capacity Assessment | 25,000 | - | 25,000 | | | | |
| | Water System Asset Management Plan | 25,000 | - | 25,000 | | | | |
| | Install SCADA System | | | | 25,000 | | | |
| Lund Sewer | Renew outfall | 246,426 | 209,398 | 37,028 | | | | |
| | Waste Water Master Plan | 30,000 | - | 30,000 | | | | |
| | Waste Water Asset Management Plan | 25,000 | - | 25,000 | | | | |
| | Scada System | | | | 25,000 | | | |
| Texada Recreation Commission | Gillies Bay Old School parking lot upgrade | 23,176 | 12,082 | | | | | |
| | Replace Gillies Bay Old School Furnace | | | | | 33,000 | | |
| | Total Expenditures / Commitments | 572,135 | 242,390 | 388,845 | 50,000 | 33,000 | - | - |
| | Reserve Fund Balance | 732,732 | 1,076,126 | 1,043,272 | 1,364,779 | 1,706,500 | 2,100,626 | 2,498,694 |

COMMUNITY WORKS FUND EXPENDITURES TO DECEMBER 31, 2020

| SERVICE | ITEM | 2007-2020 |
|---|---|--|
| General Administration | Green House Gas Reduction Strategy | 11,753 |
| | Asset Mapping and GIS Upgrade | 35,603 |
| | Building Condition Assessment | 31,800 |
| | Asset Management Templates | 8,400 |
| | Asset Management Training | 1,950 |
| | Subtotal - General Administration | 89,505 |
| EA Feasibility Studies | Regional Transportation Study | 114,511 |
| | Haslam Lake Water Shed Water Quality | 6,096 |
| | MP & Surrounds Alternate Water Source Study | 50,250 |
| | Water Conservation Plan | 10,764 |
| | Southern Region Water Study | 5,369 |
| | Economic Development Strategy | - |
| | Connected Communities Study | 3,143 |
| | Sequestration/Natural Asset Restoration | - |
| | Subtotal - EA Feasibility Studies | 190,133 |
| Planning | Southern Region OCP Review Sustainability Focus | 72,624 |
| | Riparian Areas Regulation - Public Education re | 13,000 |
| | Regional Sustainability Planning | 27,640 |
| | Area A - Geotechnical Hazard Land Survey | 53,000 |
| | Population Projections | 4,500 |
| | Subtotal - Planning | 170,764 |
| Regional Parks | Parks and Open Space Plan | 41,818 |
| | Padgett Road Bike Path | 870,654 |
| | Gillies Bay Bike Path | 184,912 |
| | Palm Beach Park - Tennis Court Upgrade | 87,356 |
| | Craig Park - Tennis Court Upgrade | 78,161 |
| | Regional Trails Plan | 30,000 |
| | Subtotal - Regional Parks | 1,292,901 |
| Waste Management Lasqueti | Waste Management Plan | 45,099 |
| | Lasqueti Recycling Depot Upgrades | 202,388 |
| | | Subtotal - Waste Management Lasqueti |
| Waste Management | Emmissions Reduction Quantification | - |
| Community Recreation | Lasqueti Recreation Development | 38,870 |
| Rural Paratransit | Bus Shelters | 7,016 |
| Northside Recreation | Energy Efficiency Upgrades - Windows | 30,776 |
| | Energy Efficiency Upgrades - Heating | 7,336 |
| | | Subtotal - Northside Recreation |
| Malaspina VFD | Energy Efficiency Upgrades - Heating | 12,169 |
| | Energy Efficiency Upgrades - Bay Door | 5,477 |
| | Green Technology - Exhaust Removal | 12,747 |
| | | Subtotal - Malaspina VFD |
| Savary Island VFD | Energy Efficiency Upgrades | 140,387 |
| Northside VFD | Craig Road Fire Hall - Water Cistern | 33,201 |
| | Craig Road Fire Hall - Green Tech Exhaust Removal | 18,400 |
| | | Subtotal - Northside VFD |
| Myrtle Pond Water | Water Metering | 95,956 |
| | Water System Upgrades | 345,990 |
| | Water System Capacity Assessment | - |
| | Water System Asset Management Plan | - |
| | Subtotal - Myrtle Pond Water | 441,946 |
| Lund Sewer | Treatment System Upgrades | 96,897 |
| | Pump Replacement | 6,005 |
| | Purchase and Installation of two generators | 68,004 |
| | Emil Lake sewer extension | 149,694 |
| | New Treatment Plant | 81,004 |
| | Renew outfall | 209,398 |
| | Waste Water Master Plan | - |
| | Waste Water Asset Management Plan | - |
| | | Subtotal - Lund Sewer |
| Texada Island Airport | Texada Island Airport Master Plan | 10,000 |
| Texada Recreation Commission | Gillies Bay School - Heating System Upgrade | 20,935 |
| | Gillies Bay School - Energy Efficiency Upgrades | 30,227 |
| | Emily Lake Park bridge replacement | 15,000 |
| | Community Hall - Energy Efficiency Upgrades | 146,560 |
| | Gillies Bay Old Shool Parking Lot Upgrades | 47,153 |
| | | Subtotal - Texada Recreation Commission |
| Savary Island Marine | Active Transportation Infrastructure | 50,000 |
| Other Organizations | | - |
| Powell River Salmon Society | Lang Creek/ Haslam Lake Water Monitoring | 44,442 |
| Tourism Powell River | Signage Renewal | 91,123 |
| Lasqueti Community Association - Hall Revitalization | | 20,000 |
| Lund Waterworks Improvement | Water System Upgrades | 123,122 |
| | Subtotal - Other Organizations | 278,687 |
| | Total Expenditures | 3,948,680 |



The annual debt payments shown on the following pages are included in the respective individual service budgets. Long term debt for the City of Powell River flows through the Regional District.

Debt



ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| PURPOSE / SERVICE | DUE | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|------------|------------------|------------------|------------------|------------------|------------------|
| DEBT - CITY OF POWELL RIVER | | | | | | |
| City of Powell River | | | | | | |
| Rec Complex Rehab | 2030 | 19,983 | 19,983 | 19,983 | 19,983 | 19,983 |
| Principal | | 15,433 | 15,433 | 15,433 | 15,433 | 15,433 |
| Interest | | 4,550 | 4,550 | 4,550 | 4,550 | 4,550 |
| Roads Rehabilitation | 2025 | 70,626 | 69,140 | 67,616 | 66,053 | 64,450 |
| Principal | | 56,826 | 58,275 | 59,761 | 61,285 | 62,848 |
| Interest | | 13,800 | 10,865 | 7,855 | 4,768 | 1,603 |
| Millennium Parkland | 2034 | 66,512 | 66,512 | 66,512 | 66,512 | 66,512 |
| Principal | | 34,337 | 34,337 | 34,337 | 34,337 | 34,337 |
| Interest | | 32,175 | 32,175 | 32,175 | 32,175 | 32,175 |
| North Harbour Upgrades | 2041 | 301,981 | 301,981 | 301,981 | 301,981 | 301,981 |
| Principal | | 106,981 | 106,981 | 106,981 | 106,981 | 106,981 |
| Interest | | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 |
| New Library | 2036 | 158,800 | 158,800 | 158,800 | 158,800 | 158,800 |
| Principal | | 67,800 | 67,800 | 67,800 | 67,800 | 67,800 |
| Interest | | 91,000 | 91,000 | 91,000 | 91,000 | 91,000 |
| Liquid Waste Treatment Plant | 2050 | 445,499 | 445,499 | 445,499 | 445,499 | 445,499 |
| Principal | | 246,499 | 246,499 | 246,499 | 246,499 | 246,499 |
| Interest | | 199,000 | 199,000 | 199,000 | 199,000 | 199,000 |
| Liquid Waste Treatment Plant (Projected) | 2051 | | 883,720 | 883,720 | 883,720 | 883,720 |
| Principal | | | 447,356 | 447,356 | 447,356 | 447,356 |
| Interest | | | 436,364 | 436,364 | 436,364 | 436,364 |
| Subtotal City of Powell River | | 1,063,400 | 1,945,634 | 1,944,110 | 1,942,547 | 1,940,945 |
| DEBT - qathet REGIONAL DISTRICT | | | | | | |
| EXISTING AND PROPOSED | | | | | | |
| General Administration | | | | | | |
| Vadim Software (Short Term) | 2022 | 22,040 | 18,686 | | | |
| Principal | | 21,054 | 18,380 | | | |
| Interest | | 986 | 306 | | | |
| Electric Car (Short Term) | 2021 | 5,848 | | | | |
| Principal | | 5,752 | | | | |
| Interest | | 96 | | | | |
| Office Space - Unit 105 - 4675 Marine Avenue | 2022 | 67,500 | 71,455 | | | |
| Principal | | 64,139 | 70,283 | | | |
| Interest | | 3,361 | 1,171 | | | |
| Subtotal General Administration | | 95,388 | 90,141 | - | - | - |
| <i>Subtotal General Admin Principal</i> | | <i>90,946</i> | <i>88,663</i> | <i>-</i> | <i>-</i> | <i>-</i> |
| <i>Subtotal General Admin Interest</i> | | <i>4,442</i> | <i>1,478</i> | <i>-</i> | <i>-</i> | <i>-</i> |
| Waste Management | | | | | | |
| Resource Recovery Center (30 years) proposed | 2051 | 30,000 | 110,000 | 110,000 | 110,000 | 110,000 |
| Principal | | | 50,000 | 50,000 | 50,000 | 50,000 |
| Interest | | 30,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Waste Transfer Station (30 years) proposed | 2051 | 53,000 | 186,500 | 186,500 | 186,500 | 186,500 |
| Principal | | | 80,500 | 80,500 | 80,500 | 80,500 |
| Interest | | 53,000 | 106,000 | 106,000 | 106,000 | 106,000 |
| Subtotal Waste Management | | 83,000 | 296,500 | 296,500 | 296,500 | 296,500 |
| <i>Subtotal Waste Mgmt Principal</i> | | <i>-</i> | <i>130,500</i> | <i>130,500</i> | <i>130,500</i> | <i>130,500</i> |
| <i>Subtotal Waste Mgmt Interest</i> | | <i>83,000</i> | <i>166,000</i> | <i>166,000</i> | <i>166,000</i> | <i>166,000</i> |

ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| PURPOSE / SERVICE | DUE | 2021 | 2022 | 2023 | 2024 | 2025 |
|--|------------|-------------|-------------|-------------|-------------|-------------|
| Northside Recreation | | | | | | |
| School Purchase | 2024 | 5,967 | 5,967 | 5,967 | 4,042 | |
| Principal | | 2,117 | 2,117 | 2,117 | 2,117 | |
| Interest | | 3,850 | 3,850 | 3,850 | 1,925 | |
| School Replacement (30 years proposed) | 2022-2052 | | 60,803 | 65,615 | 65,615 | 65,615 |
| Principal | | | 27,115 | 27,115 | 27,115 | 27,115 |
| Interest | | | 33,688 | 38,500 | 38,500 | 38,500 |
| Subtotal Northside Recreation | | 5,967 | 66,769 | 71,582 | 69,657 | 65,615 |
| <i>Subtotal NS Recreation Principal</i> | | 2,117 | 29,232 | 29,232 | 29,232 | 27,115 |
| <i>Subtotal NS Recreation Interest</i> | | 3,850 | 37,538 | 42,350 | 40,425 | 38,500 |
| Malaspina VFD | | | | | | |
| Fire Truck Replace E53 & E54 Equipment Financing | 2039 | 43,895 | 43,895 | 43,895 | 43,895 | 43,895 |
| Principal | | 38,222 | 38,593 | 38,946 | 37,397 | 37,397 |
| Interest | | 5,673 | 5,302 | 4,949 | 6,497 | 6,497 |
| Fire Truck T55 & T57 Equipment Financing | 2036 | 45,600 | 45,600 | 45,600 | 45,600 | 45,600 |
| Principal | | 42,659 | 41,700 | 41,700 | 41,700 | 41,700 |
| Interest | | 2,941 | 3,900 | 3,900 | 3,900 | 3,900 |
| Subtotal Malaspina VFD | | 89,495 | 89,495 | 89,495 | 89,495 | 89,495 |
| <i>Subtotal MVFD Principal</i> | | 80,881 | 80,293 | 80,646 | 79,097 | 79,097 |
| <i>Subtotal MVFD Interest</i> | | 8,614 | 9,202 | 8,849 | 10,397 | 10,397 |
| Savary Island VFD | | | | | | |
| Engine 21 (20 years proposed) | 2042 | | 5,000 | 20,000 | 20,000 | 20,000 |
| Principal | | | 3,000 | 12,000 | 12,000 | 12,000 |
| Interest | | | 2,000 | 8,000 | 8,000 | 8,000 |
| Subtotal Savary VFD | | - | 5,000 | 20,000 | 20,000 | 20,000 |
| <i>Subtotal SVFD Principal</i> | | - | 3,000 | 12,000 | 12,000 | 12,000 |
| <i>Subtotal SVFD Interest</i> | | - | 2,000 | 8,000 | 8,000 | 8,000 |
| Northside VFD | | | | | | |
| Fire Department | 2042 | 25,476 | 25,476 | 25,476 | 25,476 | 25,476 |
| Principal | | 9,700 | 9,700 | 9,700 | 9,700 | 9,700 |
| Interest | | 15,776 | 15,776 | 15,776 | 15,776 | 15,776 |
| Fire Department | 2043 | 3,101 | 3,101 | 3,101 | 3,101 | 3,101 |
| Principal | | 1,121 | 1,121 | 1,121 | 1,121 | 1,121 |
| Interest | | 1,980 | 1,980 | 1,980 | 1,980 | 1,980 |
| Fire Department | 2044 | 2,172 | 2,172 | 2,172 | 2,172 | 2,172 |
| Principal | | 762 | 762 | 762 | 762 | 762 |
| Interest | | 1,410 | 1,410 | 1,410 | 1,410 | 1,410 |
| Lund Hall (30 years) proposed | 2052 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 |
| Principal | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Interest | | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| Subtotal Northside VFD | | 67,749 | 67,749 | 67,749 | 67,749 | 67,749 |
| <i>Subtotal NVFD Principal</i> | | 31,582 | 31,582 | 31,582 | 31,582 | 31,582 |
| <i>Subtotal NVFD Interest</i> | | 36,166 | 36,166 | 36,166 | 36,166 | 36,166 |
| Myrtle Pond Water System | | | | | | |
| Water System Upgrade | 2030 | 3,571 | 3,571 | 3,571 | 3,571 | 3,571 |
| Principal | | 2,649 | 2,649 | 2,649 | 2,649 | 2,649 |
| Interest | | 922 | 922 | 922 | 922 | 922 |
| Water System Upgrade | 2032 | 599 | 599 | 599 | 599 | 599 |
| Principal | | 321 | 321 | 321 | 321 | 321 |
| Interest | | 277 | 277 | 277 | 277 | 277 |
| Water System Upgrade | 2033 | 171 | 171 | 171 | 171 | 171 |
| Principal | | 88 | 88 | 88 | 88 | 88 |
| Interest | | 83 | 83 | 83 | 83 | 83 |
| Subtotal Myrtle Pond | | 4,341 | 4,341 | 4,341 | 4,341 | 4,341 |
| <i>Subtotal Myrtle Pond Principal</i> | | 3,058 | 3,058 | 3,058 | 3,058 | 3,058 |
| <i>Subtotal Myrtle Pond Interest</i> | | 1,283 | 1,283 | 1,283 | 1,283 | 1,283 |

ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| PURPOSE / SERVICE | DUE | 2021 | 2022 | 2023 | 2024 | 2025 |
|---|------------|------------------|------------------|------------------|------------------|------------------|
| Lund Sewer System | | | | | | |
| Treatment Plant Upgrade | 2026 | 2,299 | 2,299 | 2,299 | 2,299 | 2,299 |
| Principal | | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 |
| Interest | | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 |
| Treatment Plant Upgrades (Short Term) | 2022 | 11,500 | 12,008 | | | |
| Principal | | 10,931 | 11,811 | | | |
| Interest | | 569 | 197 | | | |
| Subtotal Lund Sewer | | 13,799 | 14,307 | 2,299 | 2,299 | 2,299 |
| <i>Subtotal Lund Sewer Principal</i> | | <i>12,180</i> | <i>13,060</i> | <i>1,249</i> | <i>1,249</i> | <i>1,249</i> |
| <i>Subtotal Lund Sewer Interest</i> | | <i>1,619</i> | <i>1,247</i> | <i>1,050</i> | <i>1,050</i> | <i>1,050</i> |
| Texada Health Center | | | | | | |
| Building Upgrades (20 years) | 2038 | 14,045 | 14,045 | 14,045 | 14,045 | 14,045 |
| Principal | | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 |
| Interest | | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 |
| Subtotal Texada Health Centre | | 14,045 | 14,045 | 14,045 | 14,045 | 14,045 |
| <i>Subtotal Texada HC Principal</i> | | <i>7,551</i> | <i>7,551</i> | <i>7,551</i> | <i>7,551</i> | <i>7,551</i> |
| <i>Subtotal Texada HC Interest</i> | | <i>6,493</i> | <i>6,493</i> | <i>6,493</i> | <i>6,493</i> | <i>6,493</i> |
| Texada Island Airport | | | | | | |
| Runway Renewal (30 years proposed) | 2025 | | | | | 78,000 |
| Principal | | | | | | 33,000 |
| Interest | | | | | | 45,000 |
| Subtotal Texada Island Airport | | - | - | - | - | 78,000 |
| <i>Subtotal Texada Island Airport Principal</i> | | <i>-</i> | <i>-</i> | <i>-</i> | <i>-</i> | <i>33,000</i> |
| <i>Subtotal Texada Island Airport Interest</i> | | <i>-</i> | <i>-</i> | <i>-</i> | <i>-</i> | <i>45,000</i> |
| Savary Island Marine | | | | | | |
| Dock and Breakwater Upgrades (Short Term) | 2021 | 28,134 | | | | |
| Principal | | 27,673 | | | | |
| Interest | | 461 | | | | |
| Subtotal Savary Island Marine | | 28,134 | - | - | - | - |
| <i>Subtotal Savary Island Marine Principal</i> | | <i>27,673</i> | <i>-</i> | <i>-</i> | <i>-</i> | <i>-</i> |
| <i>Subtotal Savary Island Marine Interest</i> | | <i>461</i> | <i>-</i> | <i>-</i> | <i>-</i> | <i>-</i> |
| Total qRD Debt Payments | | 401,917 | 648,346 | 566,010 | 564,084 | 638,042 |
| Total City and qRD Debt Payments | | 1,465,317 | 2,593,980 | 2,510,120 | 2,506,632 | 2,578,987 |



Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service. Revenues and costs cannot be shifted to other services, and no service is permitted to budget an operating deficit. Each service has its own participating areas (electoral areas, municipalities) and only those participants pay for the particular service.

The main revenue source for Regional District services is property value taxes (i.e. taxes based on the assessed value of land and improvements). Parcel taxes (i.e. a flat rate for each lot in the service area) and fees are other sources of revenue for a few services.

Service Budgets



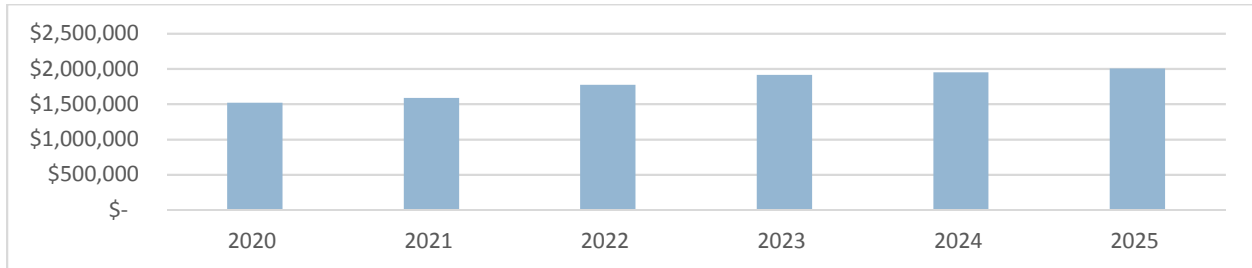


2021 General Administration

This function is funded by taxpayers within all of the membership areas and provides general administration to all Regional District services through the Local Government Act section 338 (2) (a). There is no requisition limit for this service

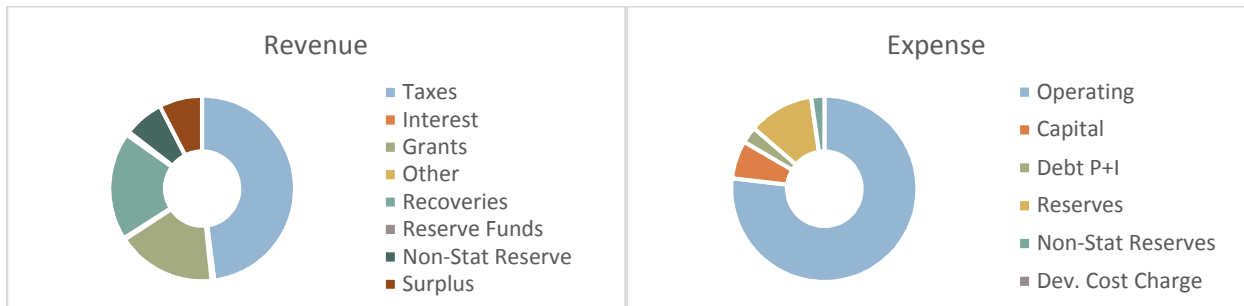
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

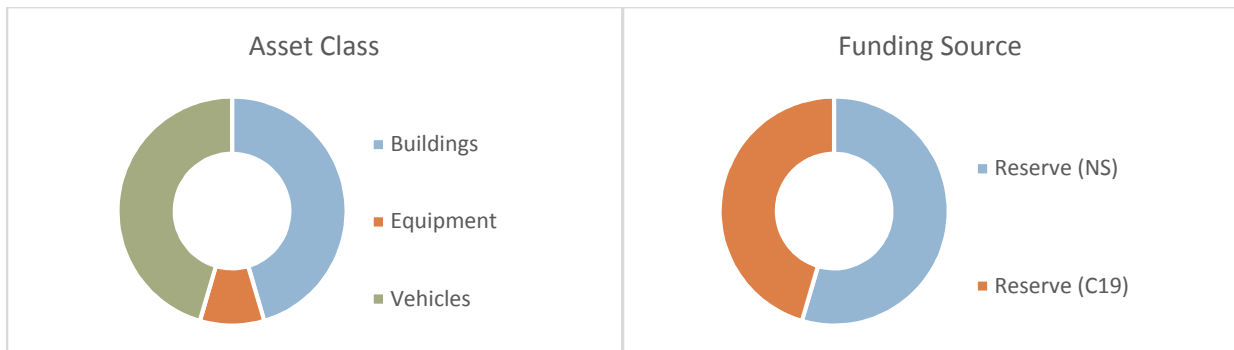
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|------------|-------------------------------|---------|----------------|
| C0122 | Equipment | Unit 202 Copier | 20,000 | Reserve (NS) |
| C0154 | Vehicles | Replace CS2 Ford Pickup | 50,000 | Reserve (NS) |
| C0155 | Vehicles | Replace CS3 Ford Pickup | 50,000 | Reserve (NS) |
| C0209 | Buildings | Renovate Maintenance Facility | 100,000 | Reserve (C19) |





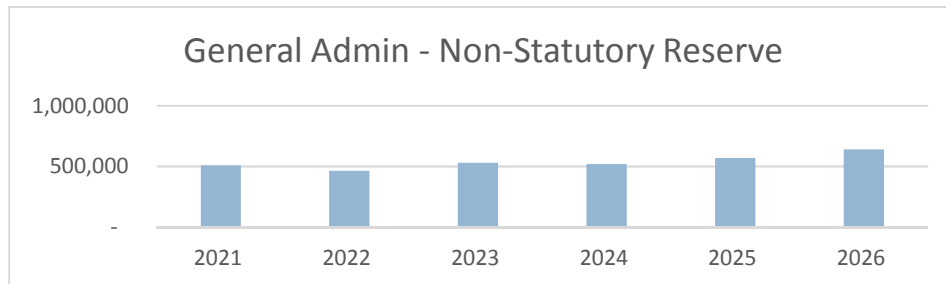
2021 General Administration

Reserves

Projected closing balances

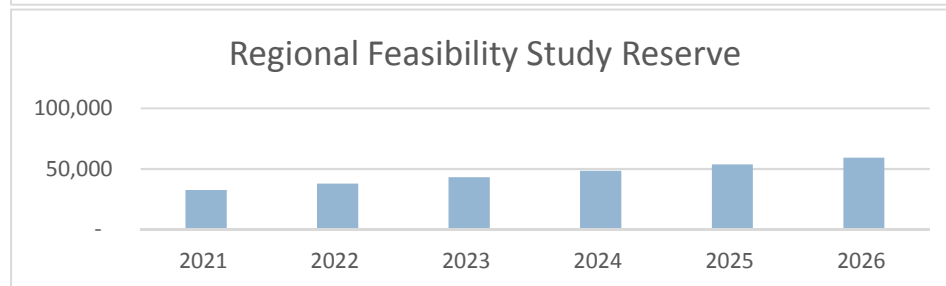
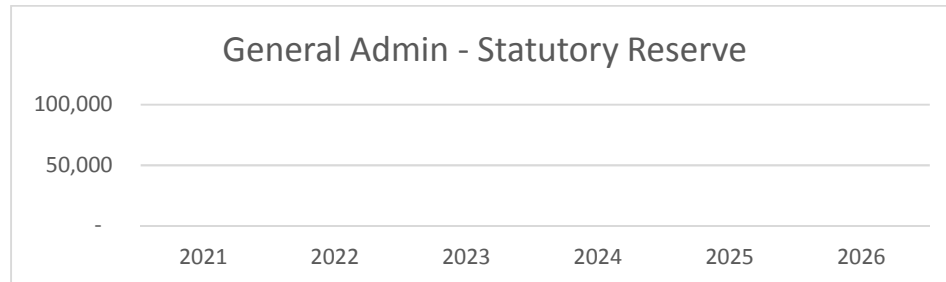
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize annual tax requisitions.



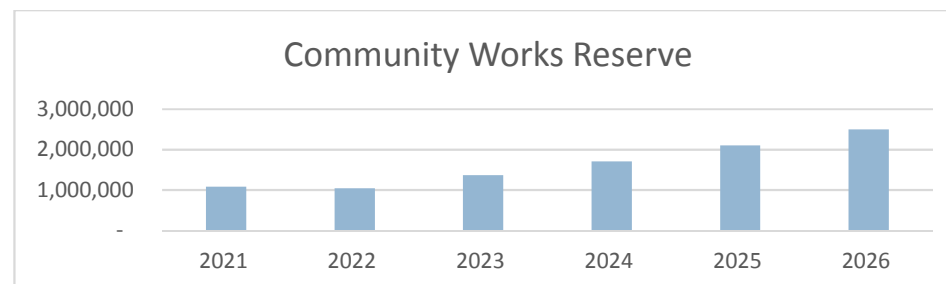
Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



Other Statutory Reserves

Statutory reserves available to multiple services.



qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|--|------------------|------------------|--------------------------|------------------|------------------|------------------|------------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | | | 1.05 | 1.12 | 1.08 | 1.02 | 1.03 | |
| 01-1-1000-1001 | Requisition - Property Value Tax | 1,520,346 | 1,520,346 | 1,589,191 | 1,773,289 | 1,915,343 | 1,950,532 | 2,003,793 |
| 01-1-1000-1010 | Grant-In-Lieu | 13,000 | 14,617 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 01-1-1000-1020 | Grant - Prov. of B.C. | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 01-1-1000-1021 | Grant - Community Works | 345,230 | 345,361 | 361,210 | 361,073 | 361,073 | 377,062 | 377,062 |
| 01-1-1000-1022 | COVID-19 Restart Grant | 424,000 | 424,000 | - | - | - | - | - |
| 01-1-1000-1023 | Grant - Other | 9,880 | 8,500 | 1,400 | - | - | - | - |
| 01-1-1000-1040 | Maintenance Facility Revenue | 2,000 | 844 | - | - | - | - | - |
| 01-1-1000-1120 | Interest Revenue (NS) | 3,788 | 24,488 | 5,081 | 4,650 | 5,310 | 5,210 | 5,710 |
| 01-1-1000-1121 | Interest Revenue (S) | - | 27,629 | 11,088 | 10,813 | 14,081 | 17,552 | 21,546 |
| 01-1-1000-1128 | Other Revenue | 8,500 | 17,341 | 8,500 | 8,670 | 8,843 | 9,020 | 9,201 |
| 01-1-1000-1130 | Recoveries - Operating | 564,914 | 564,915 | 566,876 | 546,647 | 564,709 | 581,551 | 580,452 |
| 01-1-1000-1131 | Recoveries - Other | - | - | - | - | - | - | - |
| 01-1-1000-1132 | Recoveries - Capital | - | - | - | - | - | - | - |
| 01-1-1000-1133 | Recoveries - Pooled Equipment | 30,070 | 62,311 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 01-1-1000-1140 | Transfer from Reserve (CW) | 32,000 | 5,040 | 18,860 | - | - | - | - |
| 01-1-1000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-1000-1148 | Transfer from Reserve (C19) | - | 58,186 | 11,870 | - | - | - | - |
| 01-1-1000-1150 | Prior Year Surplus - Operating | 150,664 | 150,664 | 250,000 | 200,000 | - | - | - |
| 01-1-1000-1499 | Gain on Sale/Disposal of Assets | - | - | - | - | - | - | - |
| 01-1-1000-1800 | Transfer in from Equity in Capital | - | 69,980 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 3,304,391 | 3,494,221 | 3,097,076 | 3,178,142 | 3,142,360 | 3,213,927 | 3,270,764 |
| EXPENSES | | | | | | | | |
| General Administration | | | | | | | | |
| 01-2-1000-1220 | Salary & Wages | 1,054,830 | 991,667 | 1,146,221 | 1,248,795 | 1,273,771 | 1,299,247 | 1,325,232 |
| 01-2-1000-1221 | Payroll Benefits & Overhead | 294,154 | 224,728 | 333,253 | 362,220 | 369,464 | 376,853 | 384,391 |
| 01-2-1000-1222 | Travel | 38,149 | 6,917 | 19,550 | 19,941 | 20,340 | 20,747 | 21,162 |
| 01-2-1000-1223 | Training | 48,069 | 32,709 | 53,155 | 54,218 | 55,302 | 56,409 | 57,537 |
| 01-2-1000-1224 | Health & Safety | 8,910 | 1,840 | 7,715 | 7,869 | 8,027 | 8,187 | 8,351 |
| 01-2-1000-1230 | Director Remuneration | 128,430 | 125,965 | 129,822 | 132,419 | 135,067 | 137,769 | 140,524 |
| 01-2-1000-1232 | Director Expense | 10,000 | 4,308 | 10,000 | 10,200 | 10,404 | 10,612 | 10,824 |
| 01-2-1000-1237 | Bank Charges | 3,100 | 5,450 | 3,100 | 3,162 | 3,225 | 3,290 | 3,356 |
| 01-2-1000-1240 | Vehicle Insurance/O&M | 11,550 | 7,912 | 10,350 | 10,557 | 10,768 | 10,984 | 11,203 |
| 01-2-1000-1255 | Consultants | 22,110 | 31,694 | 105,625 | 57,738 | 58,892 | 60,070 | 61,271 |
| 01-2-1000-1268 | Communications/Advertising | 51,826 | 34,168 | 62,826 | 64,083 | 65,365 | 66,672 | 68,005 |
| 01-2-1000-1270 | Other | 6,000 | 2,693 | 6,200 | 6,324 | 6,450 | 6,579 | 6,711 |
| 01-2-1000-1271 | Insurance | 13,400 | 13,707 | 15,077 | 16,585 | 18,244 | 20,068 | 22,075 |
| 01-2-1000-1274 | Studies/Professional Fees | 80,000 | 6,251 | 106,910 | 109,048 | 111,229 | 113,454 | 115,723 |
| 01-2-1000-1299 | Contingency | 20,000 | - | - | - | - | - | - |
| 01-2-1000-1360 | Audit Fees | 31,825 | 28,597 | 31,825 | 32,462 | 33,111 | 33,773 | 34,448 |
| 01-2-1000-1362 | Legal | 54,000 | 33,909 | 54,000 | 55,080 | 56,182 | 57,305 | 58,451 |
| 01-2-1000-1420 | Safety Equipment | 2,940 | 3,884 | 2,540 | 2,591 | 2,643 | 2,695 | 2,749 |
| 01-2-1000-1430 | Consultant - Computer Systems Services | 43,564 | 37,717 | 62,500 | 63,750 | 65,025 | 66,326 | 67,652 |
| 01-2-1000-1496 | Loss on Sale/Disposal of Assets | - | - | - | - | - | - | - |
| 01-2-1000-1801 | Amortization Expense | - | 69,980 | - | - | - | - | - |
| | Subtotal General Admin | 1,922,857 | 1,664,096 | 2,160,670 | 2,257,041 | 2,303,509 | 2,351,039 | 2,399,665 |

qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|------------------|------------------|--------------------------|------------------|------------------|------------------|------------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| Shared General Administration | | | | | | | | |
| 01-2-1000-1243 | Equipment Rental / Repairs | 24,140 | 23,140 | 23,140 | 23,603 | 24,075 | 24,556 | 25,047 |
| 01-2-1000-1244 | Equipment Purchases | 48,320 | 26,876 | 48,959 | 49,938 | 50,937 | 51,956 | 52,995 |
| 01-2-1000-1245 | Software and Licences | 114,155 | 119,205 | 118,418 | 120,787 | 123,202 | 125,666 | 128,180 |
| 01-2-1000-1246 | Services - Other | 1,140 | 765 | 4,291 | 4,377 | 4,464 | 4,553 | 4,645 |
| 01-2-1000-1247 | Services - Telephone/Internet | 18,946 | 15,998 | 15,958 | 16,277 | 16,602 | 16,934 | 17,273 |
| 01-2-1000-1248 | Services - Heat | 1,545 | 1,025 | 960 | 979 | 999 | 1,019 | 1,039 |
| 01-2-1000-1249 | Services - Hydro | 8,186 | 6,807 | 8,520 | 8,690 | 8,864 | 9,041 | 9,222 |
| 01-2-1000-1250 | Services - Garbage | 2,478 | 1,724 | 2,520 | 2,570 | 2,622 | 2,674 | 2,728 |
| 01-2-1000-1251 | Stationary & Supplies | 25,800 | 19,950 | 27,800 | 28,356 | 28,923 | 29,502 | 30,092 |
| 01-2-1000-1252 | Strata / Rental Fees | 15,294 | 13,086 | 14,000 | 14,280 | 14,566 | 14,857 | 15,154 |
| 01-2-1000-1259 | Taxes | - | - | - | - | - | - | - |
| 01-2-1000-1260 | Water | 1,989 | 980 | - | - | - | - | - |
| 01-2-1000-1261 | Sewer | 1,162 | 1,159 | - | - | - | - | - |
| 01-2-1000-1262 | Postage | 6,283 | 3,519 | 6,283 | 6,409 | 6,537 | 6,668 | 6,801 |
| 01-2-1000-1404 | Facility/Grounds Repairs/Maintenance | 28,095 | 15,553 | 25,745 | 26,260 | 26,785 | 27,321 | 27,867 |
| | Subtotal Shared General Administration | 297,531 | 249,787 | 296,594 | 302,526 | 308,576 | 314,748 | 321,043 |
| Operational Services Administration | | | | | | | | |
| 01-2-1005-1220 | Salary & Wages | 5,537 | 6,205 | 6,350 | 6,477 | 6,607 | 6,739 | 6,874 |
| 01-2-1005-1221 | Employee Benefits | 1,495 | 1,531 | 1,778 | 1,814 | 1,850 | 1,887 | 1,925 |
| 01-2-1005-1222 | Travel | 7,406 | 267 | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 01-2-1005-1223 | Training | 2,100 | 979 | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-1005-1246 | Services - Other | - | 450 | - | - | - | - | - |
| 01-2-1005-1247 | Services - Telephone/Internet | 5,804 | 7,339 | 8,160 | 8,323 | 8,490 | 8,659 | 8,833 |
| 01-2-1005-1249 | Services - Hydro | 5,600 | 4,516 | 6,216 | 6,340 | 6,467 | 6,596 | 6,728 |
| 01-2-1005-1250 | Services - Garbage | 1,080 | 1,166 | 1,800 | 1,836 | 1,873 | 1,910 | 1,948 |
| 01-2-1005-1404 | Maintenance Facility - O & M | 26,943 | 20,934 | 18,000 | 18,360 | 18,727 | 19,102 | 19,484 |
| 01-2-1005-1407 | Pooled Equipment - O & M | 30,600 | 40,714 | 30,600 | 31,212 | 31,836 | 32,473 | 33,122 |
| 01-2-1005-1408 | Pooled Equipment Purchases | 5,250 | 3,920 | 5,250 | 5,355 | 5,462 | 5,571 | 5,683 |
| 01-2-1005-1420 | Safety Equipment | 6,250 | 4,092 | 7,075 | 7,217 | 7,361 | 7,508 | 7,658 |
| | Subtotal Operational Services Administration | 98,066 | 92,113 | 90,229 | 92,034 | 93,875 | 95,752 | 97,667 |
| | TOTAL EXPENSES | 2,318,454 | 2,005,996 | 2,547,493 | 2,651,601 | 2,705,960 | 2,761,539 | 2,818,375 |
| DEBT AND TRANSFERS | | | | | | | | |
| Debt | | | | | | | | |
| 01-2-1000-1557 | Debt Principal | 146,707 | 138,748 | 90,946 | 88,663 | - | - | - |
| 01-2-1000-1558 | Debt Interest | - | 4,468 | 4,442 | 1,478 | - | - | - |
| | Subtotal Debt | 146,707 | 143,216 | 95,388 | 90,141 | - | - | - |
| Transfers | | | | | | | | |
| 01-2-1000-1500 | Transfer to Reserve (NS) | 65,000 | 292,709 | 76,896 | 70,000 | 70,000 | 70,000 | 70,000 |
| 01-2-1000-1501 | Transfer to Reserve (S) | - | 3 | 1 | 1 | 1 | 1 | 1 |
| 01-2-1000-1504 | Transfer to Reserve (CW) | 345,230 | 372,128 | 371,972 | 361,073 | 361,073 | 377,062 | 377,062 |
| 01-2-1000-1505 | Transfer to Regional Feasibility Reserve (S) | 5,000 | 5,727 | 5,326 | 5,326 | 5,326 | 5,326 | 5,326 |
| 01-2-1000-1509 | Transfer to COVID-19 Restart Reserve (NS) | 424,000 | 424,442 | - | - | - | - | - |
| | Subtotal Transfers | 839,230 | 1,095,009 | 454,195 | 436,401 | 436,401 | 452,389 | 452,389 |
| | TOTAL DEBT AND TRANSFERS | 985,937 | 1,238,225 | 549,583 | 526,541 | 436,401 | 452,389 | 452,389 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 3,304,391 | 3,244,221 | 3,097,076 | 3,178,142 | 3,142,360 | 3,213,927 | 3,270,764 |
| | Net Surplus (Deficit) | - | 0 | 250,000 | - | - | - | - |

qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|------------------|--------------------------|------------------|------------------|------------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-1000-1128 | - | - | - | - | 20,000 | - | - |
| 01-5-1000-1141 | - | - | - | - | - | - | - |
| 01-5-1000-1142 | 20,000 | 30,059 | 120,000 | 4,000 | 80,000 | 20,000 | - |
| 01-5-1000-1143 | - | - | - | - | - | - | - |
| 01-5-1000-1148 | - | - | 100,000 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 20,000 | 30,059 | 220,000 | 4,000 | 100,000 | 20,000 | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-1000-1220 | - | 820 | - | - | - | - | - |
| 01-6-1000-1221 | - | 228 | - | - | - | - | - |
| 01-6-1000-1469 | - | - | - | - | - | - | - |
| 01-6-1000-1471 | - | 2,045 | 100,000 | - | - | - | - |
| 01-6-1000-1473 | - | 26,967 | - | - | - | - | - |
| 01-6-1000-1474 | - | - | - | - | - | - | - |
| 01-6-1000-1475 | 20,000 | - | 20,000 | 4,000 | - | - | - |
| 01-6-1000-1476 | - | - | - | - | - | - | - |
| 01-6-1000-1478 | - | - | 100,000 | - | 100,000 | 20,000 | - |
| 01-6-1000-1500 | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | 20,000 | 30,059 | 220,000 | 4,000 | 100,000 | 20,000 | - |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| MUNICIPAL DEBT SERVICING | | | | | | | |
| Debt Recoveries | | | | | | | |
| 01-1-1000-1024 | 770,249 | 717,023 | 1,063,400 | 1,945,634 | 1,944,110 | 1,942,547 | 1,940,945 |
| Total Debt Recoveries | 770,249 | 717,023 | 1,063,400 | 1,945,634 | 1,944,110 | 1,942,547 | 1,940,945 |
| Debt Payments | | | | | | | |
| 01-2-1000-1551 | 770,249 | 717,023 | 1,063,400 | 1,945,634 | 1,944,110 | 1,942,547 | 1,940,945 |
| Total Debt Payments | 770,249 | 717,023 | 1,063,400 | 1,945,634 | 1,944,110 | 1,942,547 | 1,940,945 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| Opening Balance | 131 | 131 | 135 | 136 | 137 | 139 | 140 |
| Interest Earned | 2 | 3 | 1 | 1 | 1 | 1 | 1 |
| Transfers from Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 133 | 135 | 136 | 137 | 139 | 140 | 142 |
| STATUTORY RESERVE (REGIONAL FEASIBILITY FUND) | | | | | | | |
| Opening Balance | 26,847 | 26,847 | 32,575 | 37,900 | 43,226 | 48,552 | 53,878 |
| Interest Earned | 376 | 727 | 326 | 379 | 432 | 486 | 539 |
| Transfers from Operating | 5,000 | 5,000 | 5,000 | 4,947 | 4,893 | 4,840 | 4,787 |
| Closing Balance | 32,223 | 32,575 | 37,900 | 43,226 | 48,552 | 53,878 | 59,203 |
| STATUTORY RESERVE (COMMUNITY WORKS) | | | | | | | |
| Opening Balance | 946,387 | 946,387 | 1,076,126 | 1,043,272 | 1,364,779 | 1,706,500 | 2,100,626 |
| Interest Earned | 13,249 | 26,898 | 10,761 | 10,433 | 13,648 | 17,065 | 21,006 |
| Transfers from Operating | 345,230 | 345,230 | 345,230 | 361,073 | 361,073 | 377,062 | 377,062 |
| Transfers for Eligible Projects | - 572,135 | - 242,390 | - 388,845 | - 50,000 | - 33,000 | - | - |
| Closing Balance | 732,732 | 1,076,126 | 1,043,272 | 1,364,779 | 1,706,500 | 2,100,626 | 2,498,694 |

qathet Regional District
GENERAL ADMINISTRATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------|----------|-----------|--------------------------|----------|----------|---------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 245,489 | 245,489 | 508,139 | 465,035 | 531,035 | 521,035 | 571,035 |
| Interest Earned | 3,790 | 6,873 | 5,081 | 4,650 | 5,310 | 5,210 | 5,710 |
| Transfers from Operating | 61,210 | 285,836 | 71,815 | 65,350 | 64,690 | 64,790 | 64,290 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - 20,000 | - 30,059 | - 120,000 | - 4,000 | - 80,000 | - 20,000 | - |
| Closing Balance | 290,489 | 508,139 | 465,035 | 531,035 | 521,035 | 571,035 | 641,035 |
| STATUTORY RESERVE (COVID-19 RESTART FUNDING) | | | | | | | |
| Opening Balance | - | - | 210,099 | | | | |
| Interest Earned | - | 442 | | | | | |
| Transfers from Operating | - | 424,000 | - | | | | |
| Transfers for Eligible Projects | - - | 214,343 | - 209,657 | | | | |
| Closing Balance | - | 210,099 | 442 | | | | |



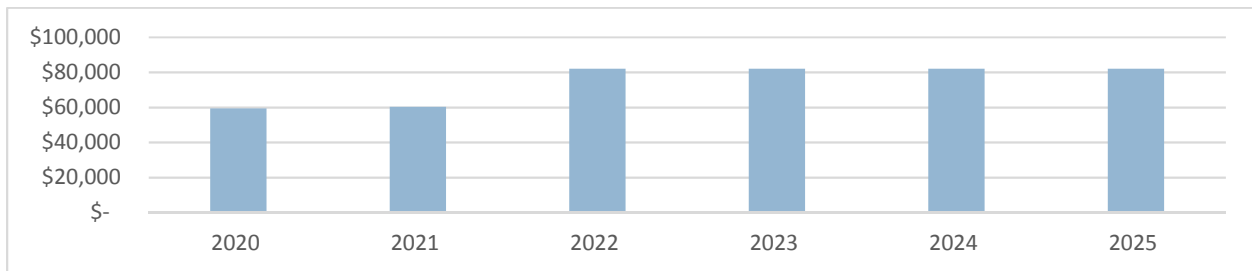
2021 Grants-in-Aid

The qathet Regional District supports the enhancement of a positive quality of life for all of its residents and one means of helping to achieve this goal is through an annual grants-in-aid program. Building on the four pillars of sustainability: economic, environmental, cultural, and social, applications will be considered for initiatives that offer programs and facilities that are utilized, frequented or patronized by residents of the qathet Regional District inclusive of electoral areas A, B, C, D, E, City of Powell River and Tla'amin.

The funding from the qRD may be used to kick start initiatives with seed funding, support capital projects to construct new, or to upgrade, repair, renovate or otherwise improve existing community indoor or outdoor public-use facilities. Funding can be used to promote or foster economic activity or provide for social well-being of the residents of the Powell River region district. It can also help to match funding obtained through Provincial and/or Federal programs.

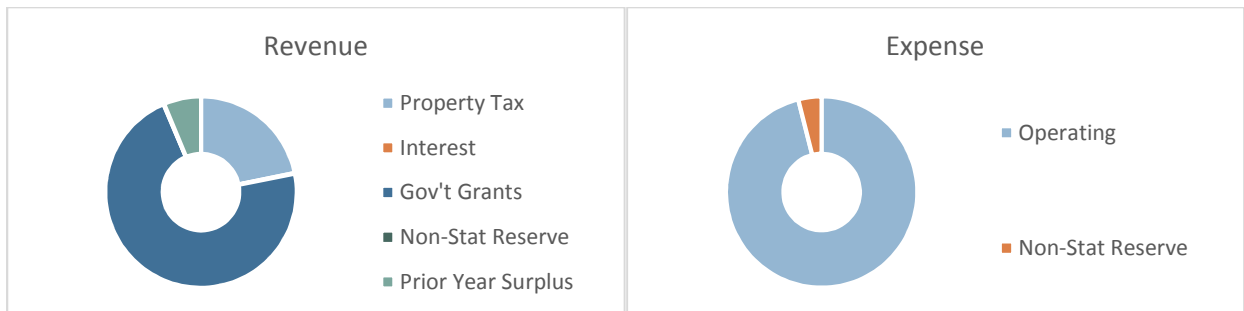
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
GRANTS-IN-AID

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | | | 1.02 | 1.36 | 1.00 | 1.00 | 1.00 |
| 01-1-1130-1001 | Requisition - Property Value Tax - All | 27,000 | 27,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-1-1131-1001 | Requisition - Property Value Tax - EA 'A' | 5,165 | 5,165 | 5,753 | 13,000 | 13,000 | 13,000 |
| 01-1-1132-1001 | Requisition - Property Value Tax - EA 'B' | 16,280 | 16,280 | 18,373 | 19,000 | 19,000 | 19,000 |
| 01-1-1133-1001 | Requisition - Property Value Tax - EA 'C' | 826 | 826 | 409 | 6,000 | 6,000 | 6,000 |
| 01-1-1134-1001 | Requisition - Property Value Tax - EA 'D' | 7,999 | 7,999 | 2,102 | 8,000 | 8,000 | 8,000 |
| 01-1-1135-1001 | Requisition - Property Value Tax - EA 'E' | 2,076 | 2,076 | 4,500 | 6,000 | 6,000 | 6,000 |
| 01-1-1130-1150 | Prior Year Surplus - General | - | - | - | - | - | - |
| 01-1-1131-1150 | Prior Year Surplus - EA A | 7,835 | 7,835 | 7,247 | - | - | - |
| 01-1-1132-1150 | Prior Year Surplus - EA B | 1,464 | 1,464 | 627 | - | - | - |
| 01-1-1133-1150 | Prior Year Surplus - EA C | 9,174 | 9,174 | 6,409 | - | - | - |
| 01-1-1134-1150 | Prior Year Surplus - EA D | 1 | 1 | 5,898 | - | - | - |
| 01-1-1135-1150 | Prior Year Surplus - EA E | 3,924 | 3,924 | 1,500 | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | | | | | | |
| | 81,744 | 81,744 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| EXPENSES | | | | | | | |
| 01-2-1130-1205 | General Grants | 27,000 | 27,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-2-1131-1205 | Electoral Area A | 13,000 | 5,753 | 13,000 | 13,000 | 13,000 | 13,000 |
| 01-2-1132-1205 | Electoral Area B | 17,744 | 17,117 | 19,000 | 19,000 | 19,000 | 19,000 |
| 01-2-1133-1205 | Electoral Area C | 10,000 | 3,591 | 6,000 | 6,000 | 6,000 | 6,000 |
| 01-2-1134-1205 | Electoral Area D | 8,000 | 2,102 | 8,000 | 8,000 | 8,000 | 8,000 |
| 01-2-1135-1205 | Electoral Area E | 6,000 | 4,500 | 6,000 | 6,000 | 6,000 | 6,000 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | | | | | | |
| | 81,744 | 60,064 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| Net Surplus (Deficit) | | | | | | | |
| | - | 21,680 | - | - | - | - | - |



2021 Regional Parks

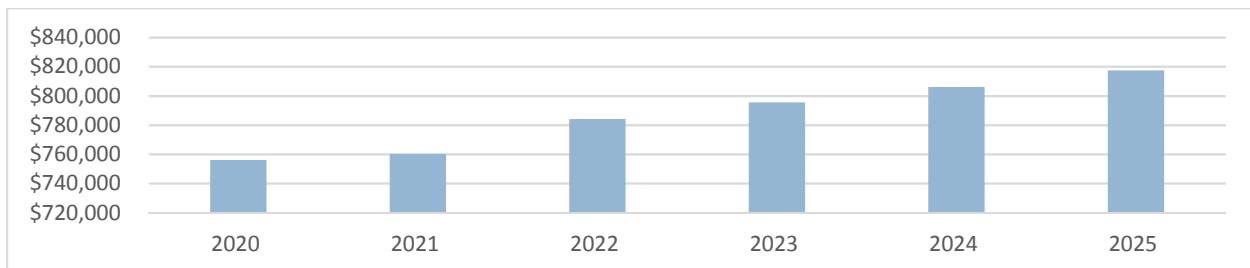
The function is funded by taxpayers within all Electoral Areas and the Municipality of Powell River. The service was converted and established as the Powell River Regional District Regional Parks Service under bylaw 439 and provides for:

- the acquisition, development, operation and maintenance of land, buildings and other facilities for regional park and associated recreational purposes;
- the operation of recreational programs and facilities of a regional nature by the Regional District and others;
- the operation of community programs, activities and services that are compatible with regional park or recreation purposes by the Regional District and others;
- commercial activities that are compatible with regional park or recreation purposes; and
- carrying out any function that is ancillary or incidental to the foregoing activities.

The requisition limit for the service is \$0.215 per \$1,000 of net taxable value of land and improvements in the service area.

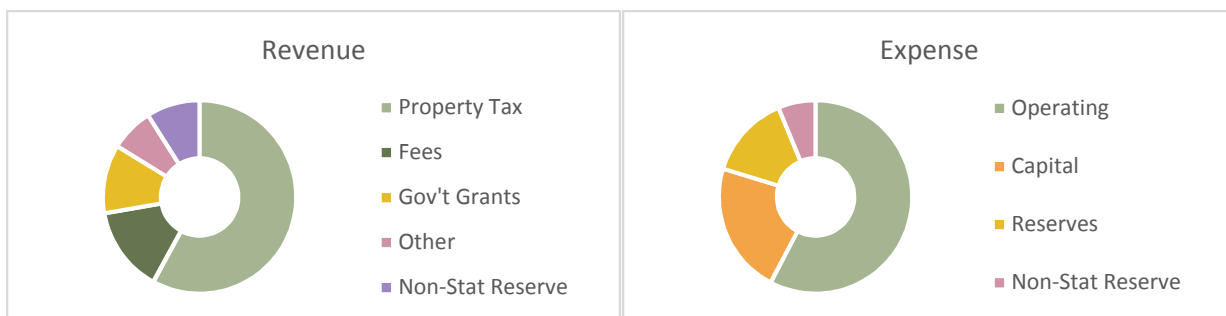
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



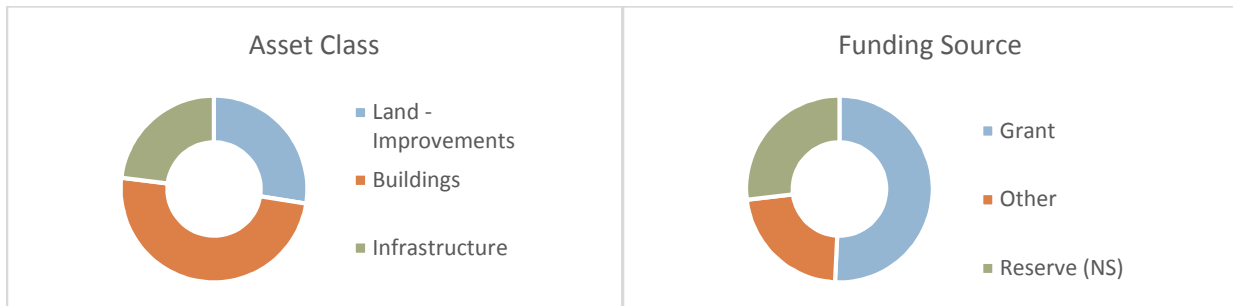


2021 Regional Parks

Capital Plan

Planned capital projects

| Area | Project | Asset Type | Description | Budget | Funding Source |
|-------------------------------|---------|---------------------|-----------------------------|---------|----------------|
| Regional Parks General | | | | | |
| | C0146 | Land | Padgett Road Bike Path | 65,000 | Other |
| Shelter Point | | | | | |
| | C0157 | Buildings | Covered Gathering Structure | 31,131 | Reserve (NS) |
| | C0157 | Buildings | Covered Gathering Structure | 112,119 | Grant |
| | C0210 | Land – Improvements | 9 Hole disc Golf Course | 14,800 | Reserve (NS) |
| Haywire Bay | | | | | |
| | C0071 | Infrastructure | Sani-Dump | 31,851 | Reserve (NS) |
| | C0159 | Infrastructure | Sani-Dump | 35,000 | Grant |

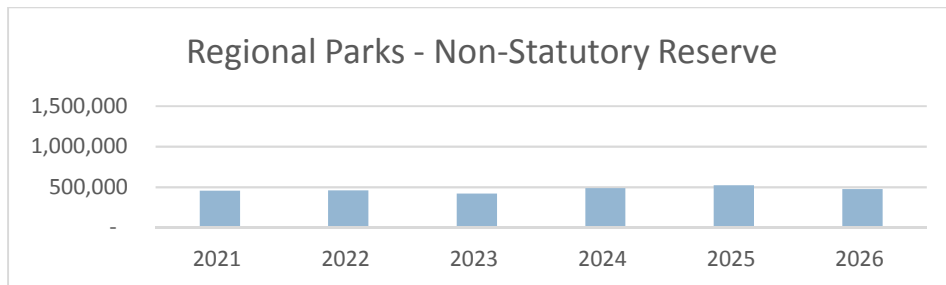


Reserves

Projected closing balances

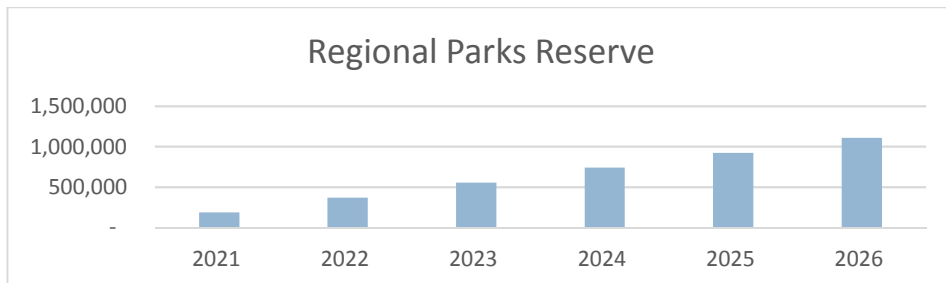
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



qathet Regional District
REGIONAL PARKS SUMMARY

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | 1.41 | 1.40 | 1.01 | 1.03 | 1.01 | 1.01 | 1.01 |
| 1001 Requisition - Property Value Tax | 756,168 | 756,168 | 760,137 | 784,144 | 795,442 | 806,069 | 817,480 |
| 1023 Grant | 3,800 | - | 3,800 | - | - | - | - |
| 1040 Rental Revenue | 8,400 | 8,400 | 8,400 | 8,568 | 8,739 | 8,914 | 9,092 |
| 1050 Camper Fees | 168,243 | 173,281 | 168,243 | 171,608 | 175,040 | 178,541 | 182,111 |
| 1051 Shower & Firewood | 8,000 | 8,422 | 8,000 | 8,160 | 8,323 | 8,490 | 8,659 |
| 1052 Concession | 3,500 | 952 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 |
| 1120 Interest Revenue (NS) | 3,758 | 7,287 | 4,553 | 4,601 | 4,181 | 4,861 | 5,211 |
| 1121 Interest Revenue (S) | - | 1,910 | 1,849 | 3,698 | 5,546 | 7,395 | 9,243 |
| 1128 Other | 8,350 | 11,267 | 30,500 | 31,110 | 31,732 | 32,367 | 33,014 |
| 1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 1142 Transfer from Reserve (NS) | - | - | 20,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 1148 Transfer from Reserve (C19) | - | 48,372 | 19,379 | - | - | - | - |
| 1150 Prior Year Surplus | 49,737 | 46,605 | - | - | - | - | - |
| 1498 Gain on Disposal of Asset | - | - | - | - | - | - | - |
| 1499 Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 1800 Transfer from Equity in Capital | - | 87,671 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 1,009,956 | 1,150,336 | 1,028,362 | 1,030,459 | 1,047,646 | 1,065,351 | 1,083,600 |
| EXPENSES | | | | | | | |
| 1220 Salary & Wages | 302,275 | 295,533 | 305,127 | 311,229 | 317,454 | 323,803 | 330,279 |
| 1221 Payroll Benefits & Overhead | 81,614 | 75,361 | 85,435 | 87,144 | 88,887 | 90,665 | 92,478 |
| 1222 Travel | 7,110 | 4,377 | 3,950 | 4,029 | 4,110 | 4,192 | 4,276 |
| 1223 Training | 4,220 | 1,270 | 2,820 | 2,876 | 2,934 | 2,993 | 3,052 |
| 1224 Health and Safety | 1,150 | - | 1,215 | 1,239 | 1,264 | 1,289 | 1,315 |
| 1228 Contractor Wages | 82,418 | 75,827 | 80,143 | 81,746 | 83,381 | 85,049 | 86,750 |
| 1229 Contractor Overhead | 1,683 | - | 2,202 | 2,246 | 2,291 | 2,336 | 2,383 |
| 1246 Services - Other | 7,560 | 1,434 | 8,550 | 8,721 | 8,895 | 9,073 | 9,255 |
| 1247 Services - Phone/Internet | 2,440 | 2,381 | 2,880 | 2,938 | 2,996 | 3,056 | 3,117 |
| 1248 Services - Heat | 1,950 | 2,669 | 2,980 | 3,040 | 3,100 | 3,162 | 3,226 |
| 1249 Services - Hydro | 6,656 | 6,651 | 6,637 | 6,770 | 6,906 | 7,044 | 7,185 |
| 1250 Services - Garbage | 12,862 | 9,783 | 10,170 | 10,373 | 10,581 | 10,792 | 11,008 |
| 1255 Consulting Fees | 3,490 | 2,666 | - | - | - | - | - |
| 1264 Concession Maintenance | 6,500 | 4,405 | 6,500 | 6,630 | 6,763 | 6,898 | 7,036 |
| 1268 Communications/Advertising | 3,000 | 159 | 7,000 | 7,140 | 7,283 | 7,428 | 7,577 |
| 1270 Other Expenses | 11,300 | 3,285 | 1,550 | 1,581 | 1,613 | 1,645 | 1,678 |
| 1271 Insurance | 11,253 | 16,552 | 18,207 | 20,027 | 22,030 | 24,233 | 26,656 |
| 1274 Studies / Professional Fees | 26,200 | - | 26,200 | 26,724 | 27,258 | 27,804 | 28,360 |
| 1280 Firewood | 2,000 | - | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 1285 Road Maintenance | 17,000 | 2,582 | 17,000 | 17,340 | 17,687 | 18,041 | 18,401 |
| 1286 Outdoor Learning Centre | 1,030 | - | 1,030 | 1,051 | 1,072 | 1,093 | 1,115 |
| 1299 Contingencies | 4,000 | - | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 1362 Legal Fees | - | - | - | - | - | - | - |
| 1404 Facility/Grounds Repairs/Maintenance | 101,500 | 94,684 | 101,500 | 103,530 | 105,601 | 107,713 | 109,867 |
| 1420 Safety Equipment | 11,250 | 2,295 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 1468 Minor Assets | 1,000 | - | - | - | - | - | - |
| 1485 Administration | 65,495 | 65,495 | 63,844 | 65,175 | 66,571 | 68,009 | 69,490 |
| 1496 Loss on Disposal of Asset | - | 2,312 | - | - | - | - | - |
| 1497 Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 1800 Amortization Expense | - | 85,359 | - | - | - | - | - |
| TOTAL EXPENSES | 776,956 | 755,083 | 760,940 | 777,610 | 794,797 | 812,502 | 830,751 |

qathet Regional District
REGIONAL PARKS SUMMARY

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| 1500 Transfer to Reserve (NS) | 50,000 | 210,343 | 82,573 | 68,000 | 68,000 | 68,000 | 68,000 |
| 1501 Transfer to Reserve (S) | 183,000 | 184,910 | 184,849 | 184,849 | 184,849 | 184,849 | 184,849 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 1,009,956 | 1,150,336 | 1,028,362 | 1,030,459 | 1,047,646 | 1,065,351 | 1,083,600 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 1023 Grant | - | 3,250 | 147,119 | - | - | - | - |
| 1128 Other Revenue | - | - | 65,000 | - | - | - | - |
| 1140 Transfer from Reserve (CW) | 37,533 | 12,727 | - | - | - | - | - |
| 1142 Transfer from Reserve (NS) | 17,381 | 23,414 | 77,782 | 110,000 | - | 33,000 | 113,000 |
| TOTAL REVENUE AND FUNDING SOURCES | 54,914 | 39,391 | 289,901 | 110,000 | - | 33,000 | 113,000 |
| CAPITAL SPENDING | | | | | | | |
| 1220 Salary & Wages | - | 9,497 | - | - | - | - | - |
| 1221 Employee Benefits | - | 2,592 | - | - | - | - | - |
| 1469 Land | - | - | - | - | - | - | - |
| 1470 Land Improvements | 49,914 | 21,674 | 79,800 | 75,000 | - | - | - |
| 1471 Buildings & Structures | - | 2,479 | 143,250 | 35,000 | - | - | 109,000 |
| 1474 Infrastructure | 5,000 | 3,149 | 66,851 | - | - | 33,000 | - |
| 1475 Equipment | - | - | - | - | - | - | 4,000 |
| TOTAL CAPITAL SPENDING | 54,914 | 39,391 | 289,901 | 110,000 | - | 33,000 | 113,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE - REGIONAL PARKS ACQUISITION | | | | | | | |
| Opening Balance | - | - | 184,910 | 369,759 | 554,609 | 739,458 | 924,307 |
| Interest Earned | - | 1,910 | 1,849 | 3,698 | 5,546 | 7,395 | 9,243 |
| Transfers from Operating | 183,000 | 183,000 | 183,000 | 181,152 | 179,303 | 177,455 | 175,606 |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 183,000 | 184,910 | 369,759 | 554,609 | 739,458 | 924,307 | 1,109,156 |
| NON-STATUTORY RESERVE - REGIONAL PARKS PLANNING | | | | | | | |
| Opening Balance | 268,413 | 268,413 | 455,342 | 460,133 | 418,133 | 486,133 | 521,133 |
| Interest Earned | 3,758 | 7,287 | 4,553 | 4,601 | 4,181 | 4,861 | 5,211 |
| Transfers from Operating | 46,242 | 203,056 | 78,019 | 63,399 | 63,819 | 63,139 | 62,789 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - 17,381 | - 23,414 | - 77,782 | - 110,000 | - - | - 33,000 | - 113,000 |
| Closing Balance | 301,032 | 455,342 | 460,133 | 418,133 | 486,133 | 521,133 | 476,133 |

qathet Regional District
REGIONAL PARKS GENERAL

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 2.16 | 2.16 | 1.01 | 1.03 | 1.01 | 1.00 | 1.01 |
| 01-1-1300-1001 | 401,162 | 401,162 | 406,103 | 418,393 | 421,465 | 423,564 | 426,124 |
| 01-1-1300-1023 | - | - | - | - | - | - | - |
| 01-1-1300-1120 | 3,758 | 7,287 | 4,553 | 4,601 | 4,181 | 4,861 | 5,211 |
| 01-1-1300-1121 | - | 1,910 | 1,849 | 3,698 | 5,546 | 7,395 | 9,243 |
| 01-1-1300-1128 | 3,350 | 10,805 | 7,500 | 7,650 | 7,803 | 7,959 | 8,118 |
| 01-1-1300-1140 | - | - | - | - | - | - | - |
| 01-1-1300-1142 | - | - | 20,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-1-1300-1148 | - | 48,372 | 19,379 | - | - | - | - |
| 01-1-1300-1150 | 49,875 | 49,875 | - | - | - | - | - |
| 01-1-1300-1800 | - | 29,926 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 458,144 | 549,337 | 459,385 | 449,342 | 453,996 | 458,779 | 463,697 |
| EXPENSES | | | | | | | |
| 01-2-1300-1220 | 144,961 | 126,670 | 137,535 | 140,285 | 143,091 | 145,953 | 148,872 |
| 01-2-1300-1221 | 39,140 | 35,940 | 38,510 | 39,280 | 40,066 | 40,867 | 41,684 |
| 01-2-1300-1222 | 4,235 | 760 | 1,075 | 1,097 | 1,118 | 1,141 | 1,164 |
| 01-2-1300-1223 | 4,020 | 1,210 | 2,620 | 2,672 | 2,726 | 2,780 | 2,836 |
| 01-2-1300-1224 | - | - | - | - | - | - | - |
| 01-2-1300-1255 | 3,490 | 2,666 | - | - | - | - | - |
| 01-2-1300-1268 | - | - | - | - | - | - | - |
| 01-2-1300-1270 | 5,700 | 86 | 700 | 714 | 728 | 743 | 758 |
| 01-2-1300-1271 | 2,008 | 3,443 | 3,788 | 4,167 | 4,583 | 5,041 | 5,546 |
| 01-2-1300-1274 | - | - | - | - | - | - | - |
| 01-2-1300-1299 | - | - | - | - | - | - | - |
| 01-2-1300-1362 | - | - | - | - | - | - | - |
| 01-2-1300-1404 | 3,000 | 4,305 | 8,400 | 8,568 | 8,739 | 8,914 | 9,092 |
| 01-2-1300-1420 | - | 369 | - | - | - | - | - |
| 01-2-1300-1468 | - | - | - | - | - | - | - |
| 01-2-1300-1485 | 18,590 | 18,590 | 17,336 | 17,710 | 18,095 | 18,490 | 18,896 |
| 01-2-1300-1801 | - | 29,926 | - | - | - | - | - |
| TOTAL EXPENSES | 225,144 | 223,967 | 209,963 | 214,493 | 219,147 | 223,929 | 228,848 |
| 01-2-1300-1500 | 50,000 | 210,343 | 64,573 | 50,000 | 50,000 | 50,000 | 50,000 |
| 01-2-1300-1501 | 183,000 | 184,910 | 184,849 | 184,849 | 184,849 | 184,849 | 184,849 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 458,144 | 619,221 | 459,385 | 449,342 | 453,996 | 458,779 | 463,697 |
| Net Surplus (Deficit) | - | 69,884 | - | - | - | - | - |

qathet Regional District
REGIONAL PARKS GENERAL

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--|---------------|---------------|--------------------------|------|------|------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-1300-1023 | Grant | - | - | - | - | - | - |
| 01-5-1300-1128 | Other Revenue | - | - | 65,000 | - | - | - |
| 01-5-1300-1140 | Transfer from Reserve (CW) | 37,533 | 12,727 | - | - | - | - |
| 01-5-1300-1142 | Transfer from Reserve (NS) | 2,381 | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 39,914 | 12,727 | 65,000 | - | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-1300-1220 | Salary & Wages | - | - | - | - | - | - |
| 01-6-1300-1221 | Employee Benefits | - | - | - | - | - | - |
| 01-6-1300-1469 | Land - Development | - | - | - | - | - | - |
| 01-6-1300-1470 | Land - Improvements | 39,914 | 12,727 | 65,000 | - | - | - |
| 01-6-1300-1474 | Infrastructure | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 39,914 | 12,727 | 65,000 | - | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - |

**qathet Regional District
SHELTER POINT PARK**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | 1.12 | 1.12 | 1.01 | 1.04 | 1.02 | 1.02 | 1.02 |
| 01-1-1400-1001 Requisition - Property Value Tax | 149,654 | 149,654 | 151,414 | 156,910 | 160,631 | 164,486 | 168,480 |
| 01-1-1400-1023 Grant | 1,900 | - | 1,900 | - | - | - | - |
| 01-1-1400-1040 Rental | 8,400 | 8,400 | 8,400 | 8,568 | 8,739 | 8,914 | 9,092 |
| 01-1-1400-1050 Camper Fees | 84,433 | 80,981 | 84,433 | 86,122 | 87,844 | 89,601 | 91,393 |
| 01-1-1400-1051 Shower & Firewood | 4,500 | 3,753 | 4,500 | 4,590 | 4,682 | 4,775 | 4,871 |
| 01-1-1400-1052 Concession | 3,500 | 952 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 |
| 01-1-1400-1128 Other | - | 191 | - | - | - | - | - |
| 01-1-1400-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1400-1148 Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1400-1150 Prior Year Surplus | - | - | - | - | - | - | - |
| 01-1-1400-1800 Transfer from Equity in Capi | - | 20,847 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 252,387 | 264,778 | 254,147 | 259,760 | 265,538 | 271,491 | 277,626 |
| EXPENSES | | | | | | | |
| 01-2-1400-1220 Salary & Wages | 44,782 | 41,380 | 48,233 | 49,197 | 50,181 | 51,185 | 52,209 |
| 01-2-1400-1221 Payroll Benefits & Overhead | 12,091 | 8,609 | 13,505 | 13,775 | 14,051 | 14,332 | 14,618 |
| 01-2-1400-1222 Travel | 2,000 | 3,244 | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 01-2-1400-1224 Health & Safety | 1,050 | - | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-1400-1228 Contractor Wages | 82,418 | 75,827 | 80,143 | 81,746 | 83,381 | 85,049 | 86,750 |
| 01-2-1400-1229 Contractor Overhead | 1,683 | - | 2,202 | 2,246 | 2,291 | 2,336 | 2,383 |
| 01-2-1400-1246 Services - Other | 4,950 | 556 | 4,950 | 5,049 | 5,150 | 5,253 | 5,358 |
| 01-2-1400-1247 Services - Telephone/Internet | 1,380 | 1,920 | 2,280 | 2,326 | 2,372 | 2,420 | 2,468 |
| 01-2-1400-1248 Services - Heat | 1,200 | 1,097 | 1,200 | 1,224 | 1,248 | 1,273 | 1,299 |
| 01-2-1400-1249 Service - Hydro | 4,120 | 4,095 | 3,720 | 3,794 | 3,870 | 3,948 | 4,027 |
| 01-2-1400-1250 Services - Garbage | 6,000 | 4,507 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-1400-1264 Concession Maintenance | 6,500 | 4,405 | 6,500 | 6,630 | 6,763 | 6,898 | 7,036 |
| 01-2-1400-1268 Communications/Advertising | - | - | 4,000 | 4,080 | 4,162 | 4,245 | 4,330 |
| 01-2-1400-1270 Other Expenses | 4,100 | 1,824 | 100 | 102 | 104 | 106 | 108 |
| 01-2-1400-1271 Insurance | 3,973 | 5,527 | 6,079 | 6,687 | 7,356 | 8,091 | 8,901 |
| 01-2-1400-1274 Studies/Professional Fees | 25,000 | - | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 |
| 01-2-1400-1280 Firewood | 2,000 | - | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 01-2-1400-1299 Contingency | - | - | - | - | - | - | - |
| 01-2-1400-1404 Facility/Grounds Repairs/Maintenance | 25,550 | 25,725 | 25,250 | 25,755 | 26,270 | 26,796 | 27,331 |
| 01-2-1400-1420 Safety Equipment | 1,750 | 447 | - | - | - | - | - |
| 01-2-1400-1468 Minor Assets | 1,000 | - | - | - | - | - | - |
| 01-2-1400-1485 Administration | 20,839 | 20,839 | 20,985 | 21,448 | 21,925 | 22,417 | 22,923 |
| 01-2-1400-1496 Loss on Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-1400-1497 Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-2-1400-1801 Amortization Expense | - | 20,847 | - | - | - | - | - |
| TOTAL EXPENSES | 252,387 | 220,848 | 254,147 | 259,760 | 265,538 | 271,491 | 277,626 |
| 01-2-1400-1500 Transfer to Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 252,387 | 220,848 | 254,147 | 259,760 | 265,538 | 271,491 | 277,626 |
| Net Surplus (Deficit) | - | 43,930 | - | - | - | - | - |

qathet Regional District
SHELTER POINT PARK

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------------------|---------------|--------------|----------------|--------------------------|----------|---------------|----------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1400-1023 | Grant | - | 3,250 | 112,119 | - | - | - | - |
| 01-5-1400-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-1400-1142 | Transfer from Reserve (NS) | 10,000 | - | 45,931 | 40,000 | - | 33,000 | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 10,000 | 3,250 | 158,050 | 40,000 | - | 33,000 | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1400-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-1400-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-1400-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-1400-1470 | Land - Improvements | 10,000 | 3,250 | 14,800 | 20,000 | - | - | - |
| 01-6-1400-1471 | Buildings & Structures | - | - | 143,250 | 20,000 | - | - | - |
| 01-6-1400-1474 | Infrastructure | - | - | - | - | - | 33,000 | - |
| 01-6-1400-1475 | Equipment | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 10,000 | 3,250 | 158,050 | 40,000 | - | 33,000 | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |

qathet Regional District
HAYWIRE BAY PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | 0.81 | 0.81 | 0.93 | 1.06 | 1.03 | 1.03 | 1.03 |
| 01-1-1500-1001 Requisition - Property Value Tax | 67,658 | 67,658 | 62,764 | 66,276 | 67,956 | 69,709 | 71,541 |
| 01-1-1500-1023 Grant | 1,900 | - | 1,900 | - | - | - | - |
| 01-1-1500-1050 Camper Fees | 83,810 | 92,300 | 83,810 | 85,486 | 87,195 | 88,939 | 90,718 |
| 01-1-1500-1051 Shower & Firewood Revenue | 3,500 | 4,669 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 |
| 01-1-1500-1128 Other Revenue | 5,000 | 105 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-1-1500-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1500-1148 Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1500-1150 Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1500-1800 Transfer from Equity in Capi | - | 10,581 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 161,867 | 175,312 | 156,973 | 160,432 | 163,995 | 167,669 | 171,460 |
| EXPENSES | | | | | | | |
| 01-2-1500-1220 Salary & Wages | 60,201 | 64,907 | 64,481 | 65,771 | 67,086 | 68,428 | 69,796 |
| 01-2-1500-1221 Payroll Benefits & Overhead | 16,254 | 14,301 | 18,055 | 18,416 | 18,784 | 19,160 | 19,543 |
| 01-2-1500-1222 Transportation | 550 | 374 | 550 | 561 | 572 | 584 | 595 |
| 01-2-1500-1223 Training | 200 | 60 | 200 | 204 | 208 | 212 | 216 |
| 01-2-1500-1224 Health & Safety | 100 | - | 215 | 219 | 224 | 228 | 233 |
| 01-2-1500-1246 Services - Other | 750 | - | 1,500 | 1,530 | 1,561 | 1,592 | 1,624 |
| 01-2-1500-1247 Services - Telephone/Internet | 1,060 | 461 | 600 | 612 | 624 | 637 | 649 |
| 01-2-1500-1248 Services - Heat | 750 | 1,572 | 1,780 | 1,816 | 1,852 | 1,889 | 1,927 |
| 01-2-1500-1249 Service - Hydro | - | - | - | - | - | - | - |
| 01-2-1500-1250 Services - Garbage | 3,750 | 3,449 | 3,750 | 3,825 | 3,902 | 3,980 | 4,059 |
| 01-2-1500-1268 Communications/Advertising | 3,000 | 159 | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-1500-1270 Other Expenses | 1,500 | 1,324 | 750 | 765 | 780 | 796 | 812 |
| 01-2-1500-1271 Insurance | 2,607 | 3,774 | 4,151 | 4,567 | 5,023 | 5,525 | 6,078 |
| 01-2-1500-1274 Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-1500-1280 Firewood | - | - | - | - | - | - | - |
| 01-2-1500-1285 Road Maintenance | 17,000 | 2,582 | 17,000 | 17,340 | 17,687 | 18,041 | 18,401 |
| 01-2-1500-1286 Outdoor Learning Centre | 1,030 | - | 1,030 | 1,051 | 1,072 | 1,093 | 1,115 |
| 01-2-1500-1299 Contingency | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-2-1500-1404 Facility/Grounds Repairs/Maintenance | 32,250 | 28,652 | 23,950 | 24,429 | 24,918 | 25,416 | 25,924 |
| 01-2-1500-1420 Safety Equipment | 5,500 | 1,452 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-1500-1468 Minor Assets | - | - | - | - | - | - | - |
| 01-2-1500-1485 Administration | 13,365 | 13,365 | 12,961 | 13,247 | 13,541 | 13,844 | 14,157 |
| 01-2-1500-1801 Amortization Expense | - | 10,581 | - | - | - | - | - |
| TOTAL EXPENSES | 161,867 | 147,012 | 156,973 | 160,432 | 163,995 | 167,669 | 171,460 |
| 01-2-1500-1500 Transfer to Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 161,867 | 147,012 | 156,973 | 160,432 | 163,995 | 167,669 | 171,460 |
| Net Surplus (Deficit) | - | 28,300 | - | - | - | - | - |

qathet Regional District
HAYWIRE BAY PARK

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------------------|--------------|--------------|---------------|--------------------------|------|------|--------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1500-1023 | Grant | - | - | 35,000 | - | - | - | - |
| 01-5-1500-1142 | Transfer from Reserve (NS) | 5,000 | 7,114 | 31,851 | - | - | - | 4,000 |
| TOTAL REVENUE AND FUNDING SOURCES | | 5,000 | 7,114 | 66,851 | - | - | - | 4,000 |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1500-1220 | Salary & Wages | - | 1,964 | - | - | - | - | - |
| 01-6-1500-1221 | Employee Benefits | - | 402 | - | - | - | - | - |
| 01-6-1500-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-1500-1470 | Land - Improvements | - | 1,599 | - | - | - | - | - |
| 01-6-1500-1471 | Buildings & Structures | - | - | - | - | - | - | 4,000 |
| 01-6-1500-1474 | Infrastructure | 5,000 | 3,149 | 66,851 | - | - | - | - |
| 01-6-1500-1475 | Equipment | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 5,000 | 7,114 | 66,851 | - | - | - | 4,000 |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |

qathet Regional District
PALM BEACH PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | 1.66 | 1.66 | 0.98 | 1.02 | 1.02 | 1.02 | 1.03 |
| 01-1-1600-1001 Requisition - Property Value Tax | 53,318 | 53,318 | 52,252 | 53,509 | 54,812 | 56,164 | 57,569 |
| 01-1-1600-1128 Other | - | 58 | - | | | | |
| 01-1-1600-1140 Transfer from Reserve (CW) | - | - | - | | | | |
| 01-1-1600-1148 Transfer from Reserve (C19) | - | - | - | | | | |
| 01-1-1600-1150 Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1600-1498 Transfer from Capital to Operations | - | - | - | | | | |
| 01-1-1600-1499 Gain on Sale/Disposal of Asset | - | - | - | | | | |
| 01-1-1600-1800 Transfer from Equity in Capi | - | 14,329 | - | | | | |
| TOTAL REVENUE AND FUNDING SOURCES | 53,318 | 67,705 | 52,252 | 53,509 | 54,812 | 56,164 | 57,569 |
| EXPENSES | | | | | | | |
| 01-2-1600-1220 Salary & Wages | 21,814 | 24,529 | 21,839 | 22,276 | 22,722 | 23,176 | 23,640 |
| 01-2-1600-1221 Payroll Benefits & Overhead | 5,890 | 6,532 | 6,115 | 6,237 | 6,362 | 6,489 | 6,619 |
| 01-2-1600-1222 Travel | 75 | - | 75 | 77 | 78 | 80 | 81 |
| 01-2-1600-1246 Services - Other | 720 | 878 | 960 | 979 | 999 | 1,019 | 1,039 |
| 01-2-1600-1249 Services - Hydro | 1,476 | 1,641 | 1,680 | 1,714 | 1,748 | 1,783 | 1,818 |
| 01-2-1600-1250 Services - Garbage | 852 | 1,247 | 1,140 | 1,163 | 1,186 | 1,210 | 1,234 |
| 01-2-1600-1271 Insurance | 1,389 | 2,207 | 2,428 | 2,671 | 2,938 | 3,232 | 3,555 |
| 01-2-1600-1274 Studies and Professional Fees | 1,200 | - | 1,200 | 1,224 | 1,248 | 1,273 | 1,299 |
| 01-2-1600-1299 Contingency | 1,000 | - | - | - | - | - | - |
| 01-2-1600-1404 Facility/Grounds Repairs/Maintenance | 13,000 | 11,133 | 12,500 | 12,750 | 13,005 | 13,265 | 13,530 |
| 01-2-1600-1420 Safety Equipment | 1,500 | 14 | - | - | - | - | - |
| 01-2-1600-1468 Minor Assets | - | - | - | - | - | - | - |
| 01-2-1600-1485 Administration | 4,402 | 4,402 | 4,314 | 4,418 | 4,526 | 4,637 | 4,753 |
| 01-2-1600-1801 Amortization Expense | - | 14,329 | - | | | | |
| TOTAL EXPENSES | 53,318 | 66,912 | 52,252 | 53,509 | 54,812 | 56,164 | 57,569 |
| 01-2-1600-1500 Transfer to Reserve (NS) | - | - | - | | | | |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 53,318 | 66,912 | 52,252 | 53,509 | 54,812 | 56,164 | 57,569 |
| Net Surplus (Deficit) | - | 793 | - | - | - | - | - |

qathet Regional District
CRAIG PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.32 | 1.32 | 1.22 | 1.02 | 1.02 | 1.02 | 1.02 |
| 01-1-1700-1001 Requisition - Property Value Tax | 42,725 | 42,725 | 51,953 | 53,084 | 54,250 | 55,453 | 56,693 |
| 01-1-1700-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1700-1128 Other Revenue | - | 68 | - | - | - | - | - |
| 01-1-1700-1148 Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1700-1150 Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1700-1800 Transfer from Equity in Capi | - | 11,988 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 42,725 | 54,781 | 51,953 | 53,084 | 54,250 | 55,453 | 56,693 |
| EXPENSES | | | | | | | |
| 01-2-1700-1220 Salary & Wages | 21,631 | 24,687 | 22,626 | 23,078 | 23,540 | 24,010 | 24,491 |
| 01-2-1700-1221 Payroll Benefits & Overhead | 5,840 | 6,509 | 6,335 | 6,462 | 6,591 | 6,723 | 6,857 |
| 01-2-1700-1222 Travel | 50 | - | 50 | 51 | 52 | 53 | 54 |
| 01-2-1700-1246 Services - Other | 520 | - | 520 | 530 | 541 | 552 | 563 |
| 01-2-1700-1249 Services - Hydro | 878 | 786 | 1,056 | 1,077 | 1,099 | 1,121 | 1,143 |
| 01-2-1700-1250 Services - Garbage | 60 | 136 | 60 | 61 | 62 | 64 | 65 |
| 01-2-1700-1271 Insurance | 918 | 1,196 | 1,316 | 1,448 | 1,592 | 1,752 | 1,927 |
| 01-2-1700-1274 Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-1700-1299 Contingency | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-2-1700-1404 Facility/Grounds Repairs/Maintenance | 7,800 | 14,441 | 14,700 | 14,994 | 15,294 | 15,600 | 15,912 |
| 01-2-1700-1420 Safety Equipment | 500 | 14 | - | - | - | - | - |
| 01-2-1700-1468 Minor Assets | - | - | - | - | - | - | - |
| 01-2-1700-1496 Loss on Sale/Disposal of Asset | - | 2,312 | - | - | - | - | - |
| 01-2-1700-1485 Administration | 3,528 | 3,528 | 4,290 | 4,383 | 4,479 | 4,579 | 4,681 |
| 01-2-1700-1801 Amortization Expense | - | 9,676 | - | - | - | - | - |
| TOTAL EXPENSES | 42,725 | 63,286 | 51,953 | 53,084 | 54,250 | 55,453 | 56,693 |
| 01-2-1700-1500 Transfer to Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 42,725 | 63,286 | 51,953 | 53,084 | 54,250 | 55,453 | 56,693 |
| Net Surplus (Deficit) | - | 8,505 | - | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-1700-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-1700-1142 Transfer from Non-Stat Reserve | - | 16,301 | - | 70,000 | - | - | 4,000 |
| TOTAL REVENUE AND FUNDING SOURCES | - | 16,301 | - | 70,000 | - | - | 4,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-1700-1220 Salary & Wages | - | 7,532 | - | - | - | - | - |
| 01-6-1700-1221 Employee Benefits | - | 2,190 | - | - | - | - | - |
| 01-6-1700-1470 Land - Improvements | - | 4,099 | - | 55,000 | - | - | - |
| 01-6-1700-1471 Buildings | - | 2,479 | - | 15,000 | - | - | - |
| 01-6-1700-1475 Equipment | - | - | - | - | - | - | 4,000 |
| TOTAL CAPITAL SPENDING | - | 16,301 | - | 70,000 | - | - | 4,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
 PARADISE VALLEY EXHIBITION PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|--------------|--------------|--------------------------|--------------|--------------|--------------|--------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | 0.20 | 0.20 | 2.19 | 1.02 | 1.02 | 1.02 | 1.02 | |
| 01-1-1800-1001 | Requisition - Property Value Tax | 2,192 | 2,192 | 4,803 | 4,888 | 4,976 | 5,066 | 5,159 |
| 01-1-1800-1128 | Other Revenue | - | 3 | - | - | - | - | |
| 01-1-1800-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | |
| 01-1-1800-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | |
| 01-1-1800-1150 | Prior Year Surplus - Operating | 3,131 | - | - | - | - | - | |
| | TOTAL REVENUE AND FUNDING SOURCES | 5,324 | 2,195 | 4,803 | 4,888 | 4,976 | 5,066 | 5,159 |
| EXPENSES | | | | | | | | |
| 01-2-1800-1220 | Salary & Wages | 876 | 391 | 1,231 | 1,256 | 1,281 | 1,306 | 1,333 |
| 01-2-1800-1221 | Payroll Benefits & Overhead | 237 | 119 | 345 | 352 | 359 | 366 | 373 |
| 01-2-1800-1222 | Travel | 50 | - | 50 | 51 | 52 | 53 | 54 |
| 01-2-1800-1246 | Services - Other | 620 | - | 620 | 632 | 645 | 658 | 671 |
| 01-2-1800-1249 | Services - Hydro | - | - | - | - | - | - | - |
| 01-2-1800-1250 | Services - Garbage | 100 | - | 100 | 102 | 104 | 106 | 108 |
| 01-2-1800-1271 | Insurance | 41 | 52 | 57 | 63 | 69 | 76 | 83 |
| 01-2-1800-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1800-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1800-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1800-1404 | Facility/Grounds Repairs/Maintenance | 2,150 | - | 1,650 | 1,683 | 1,717 | 1,751 | 1,786 |
| 01-2-1800-1420 | Safety Equipment | 500 | - | - | - | - | - | - |
| 01-2-1800-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| | TOTAL EXPENSES | 5,324 | 1,312 | 4,803 | 4,888 | 4,976 | 5,066 | 5,159 |
| 01-2-1800-1500 | Transfer to Reserve (NS) | - | - | - | - | - | - | - |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 5,324 | 1,312 | 4,803 | 4,888 | 4,976 | 5,066 | 5,159 |
| | Net Surplus (Deficit) | - | 883 | - | - | - | - | - |

qathet Regional District
DIVER'S ROCK PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|---|--------------------------------------|--------------|--------------|--------------------------|--------------|--------------|--------------|--------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1810-1001 | Requisition - Property Value Tax | 11,560 | 11,560 | 6,625 | 1.02 | 1.02 | 1.02 | 1.02 |
| 01-1-1810-1023 | Grant | - | - | - | 6,750 | 6,878 | 7,009 | 7,144 |
| 01-1-1810-1128 | Other Revenue | - | 8 | - | - | - | - | - |
| 01-1-1810-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1810-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1810-1150 | Prior Year Surplus - Operating | - 3,269 | - 3,269 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 8,291 | 8,299 | 6,625 | 6,750 | 6,878 | 7,009 | 7,144 |
| EXPENSES | | | | | | | | |
| 01-2-1810-1220 | Salary & Wages | 1,645 | 2,184 | 1,903 | 1,941 | 1,980 | 2,020 | 2,060 |
| 01-2-1810-1221 | Payroll Benefits & Overhead | 444 | 570 | 533 | 544 | 554 | 566 | 577 |
| 01-2-1810-1222 | Travel | 50 | - | 50 | 51 | 52 | 53 | 54 |
| 01-2-1810-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-1810-1249 | Services - Hydro | - | - | - | - | - | - | - |
| 01-2-1810-1250 | Services - Garbage | 100 | - | 100 | 102 | 104 | 106 | 108 |
| 01-2-1810-1271 | Insurance | 52 | 81 | 89 | 98 | 108 | 118 | 130 |
| 01-2-1810-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1810-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1810-1404 | Facility/Grounds Repairs/Maintenance | 4,000 | 1,571 | 3,200 | 3,264 | 3,329 | 3,396 | 3,464 |
| 01-2-1810-1420 | Safety Equipment | 500 | - | - | - | - | - | - |
| 01-2-1810-1485 | Administration | 1,500 | 1,500 | 750 | 750 | 750 | 750 | 750 |
| TOTAL EXPENSES | | 8,291 | 5,905 | 6,625 | 6,750 | 6,878 | 7,009 | 7,144 |
| 01-2-1810-1500 | Transfer to Reserve (Non-Stat) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 8,291 | 5,905 | 6,625 | 6,750 | 6,878 | 7,009 | 7,144 |
| Net Surplus (Deficit) | | - | 2,394 | - | - | - | - | - |

qathet Regional District
KLA HA MEN LUND GAZEBO PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|---|---------------|---------------|--------------------------|---------------|---------------|---------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | | | | 1.00 | 1.00 | 1.00 | 1.00 | |
| 01-1-1820-1001 | Requisition - Property Value Tax | 21,945 | 21,945 | 20,414 | 20,457 | 20,529 | 20,604 | 20,683 |
| 01-1-1820-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1820-1128 | Other Revenue | - | 30 | 18,000 | 18,360 | 18,727 | 19,102 | 19,484 |
| 01-1-1820-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1820-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 21,945 | 21,975 | 38,414 | 38,817 | 39,256 | 39,706 | 40,167 |
| EXPENSES | | | | | | | | |
| 01-2-1820-1220 | Salary & Wages | 5,488 | 9,763 | 6,383 | 6,510 | 6,641 | 6,773 | 6,909 |
| 01-2-1820-1221 | Payroll Benefits & Overhead | 1,482 | 2,506 | 1,787 | 1,823 | 1,859 | 1,897 | 1,934 |
| 01-2-1820-1222 | Travel | 50 | - | 50 | 51 | 52 | 53 | 54 |
| 01-2-1820-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-1820-1249 | Services - Hydro | 181 | 130 | 181 | 185 | 189 | 192 | 196 |
| 01-2-1820-1250 | Services - Garbage | - | 8 | 20 | 20 | 21 | 21 | 22 |
| 01-2-1820-1270 | Other | - | 51 | - | - | - | - | - |
| 01-2-1820-1271 | Insurance | 222 | 213 | 234 | 258 | 284 | 312 | 343 |
| 01-2-1820-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1820-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1820-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1820-1404 | Facility/Grounds Repairs/Maintenance | 12,250 | 8,567 | 10,050 | 10,251 | 10,456 | 10,665 | 10,878 |
| 01-2-1820-1420 | Safety Equipment | 500 | - | - | - | - | - | - |
| 01-2-1820-1485 | Administration | 1,771 | 1,771 | 1,708 | 1,719 | 1,755 | 1,792 | 1,830 |
| | TOTAL EXPENSES | 21,945 | 23,008 | 20,414 | 20,817 | 21,256 | 21,706 | 22,167 |
| 01-2-1820-1500 | Transfer to Reserve (Non Stat) | - | - | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 21,945 | 23,008 | 38,414 | 38,817 | 39,256 | 39,706 | 40,167 |
| | Net Surplus (Deficit) | - | 1,033 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1820-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-1820-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | 105,000 |
| | TOTAL REVENUE AND FUNDING SOURCES | - | - | - | - | - | - | 105,000 |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1820-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| 01-6-1820-1471 | Buildings | - | - | - | - | - | - | 105,000 |
| | TOTAL CAPITAL SPENDING | - | - | - | - | - | - | 105,000 |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
ROSSANDER PARK

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|---|--------------------------------------|--------------|--------------|--------------------------|--------------|--------------|--------------|--------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-1830-1001 | Requisition - Property Value Tax | 5,955 | 5,955 | 3,810 | 1.02 | 1.02 | 1.02 | 1.02 |
| 01-1-1830-1023 | Grant | - | - | - | 3,877 | 3,945 | 4,015 | 4,087 |
| 01-1-1830-1128 | Other Revenue | - | 0 | - | - | - | - | - |
| 01-1-1830-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1830-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1830-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 5,955 | 5,955 | 3,810 | 3,877 | 3,945 | 4,015 | 4,087 |
| EXPENSES | | | | | | | | |
| 01-2-1830-1220 | Salary & Wages | 876 | 1,022 | 896 | 914 | 932 | 951 | 970 |
| 01-2-1830-1221 | Payroll Benefits & Overhead | 237 | 275 | 251 | 256 | 261 | 266 | 272 |
| 01-2-1830-1222 | Travel | 50 | - | 50 | 51 | 52 | 53 | 54 |
| 01-2-1830-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-1830-1249 | Services - Hydro | - | - | - | - | - | - | - |
| 01-2-1830-1250 | Services - Garbage | 2,000 | 438 | - | - | - | - | - |
| 01-2-1830-1268 | Advertising/Communications | - | - | - | - | - | - | - |
| 01-2-1830-1271 | Insurance | 42 | 58 | 64 | 70 | 77 | 85 | 93 |
| 01-2-1830-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1830-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1830-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1830-1404 | Facility/Grounds Repairs/Maintenance | 1,500 | 291 | 1,800 | 1,836 | 1,873 | 1,910 | 1,948 |
| 01-2-1830-1420 | Safety Equipment | 500 | - | - | - | - | - | - |
| 01-2-1830-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| TOTAL EXPENSES | | 5,955 | 2,834 | 3,810 | 3,877 | 3,945 | 4,015 | 4,087 |
| 01-2-1830-1500 | Transfer to Reserve (Non Stat) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 5,955 | 2,834 | 3,810 | 3,877 | 3,945 | 4,015 | 4,087 |
| Net Surplus (Deficit) | | - | 3,121 | - | - | - | - | - |



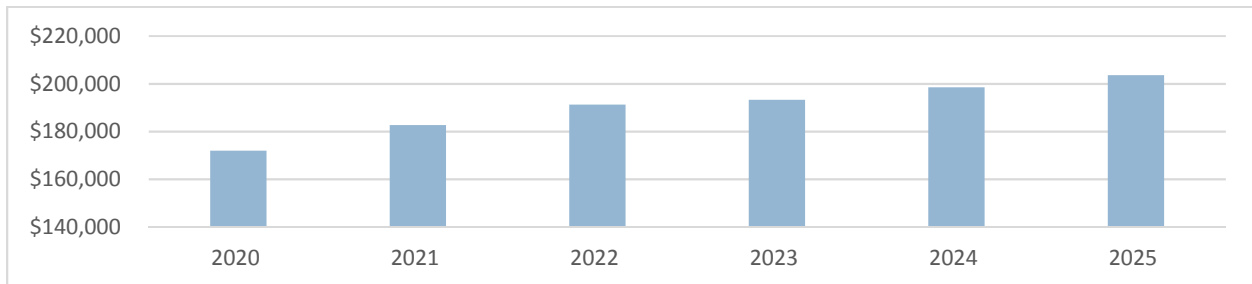
2021 Cemeteries

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D and provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions. Operation and maintenance of the cemeteries is governed by the cemetery bylaw.

The requisition limit for this service is \$0.063 per \$1,000 of net taxable value of land and improvements in the service area.

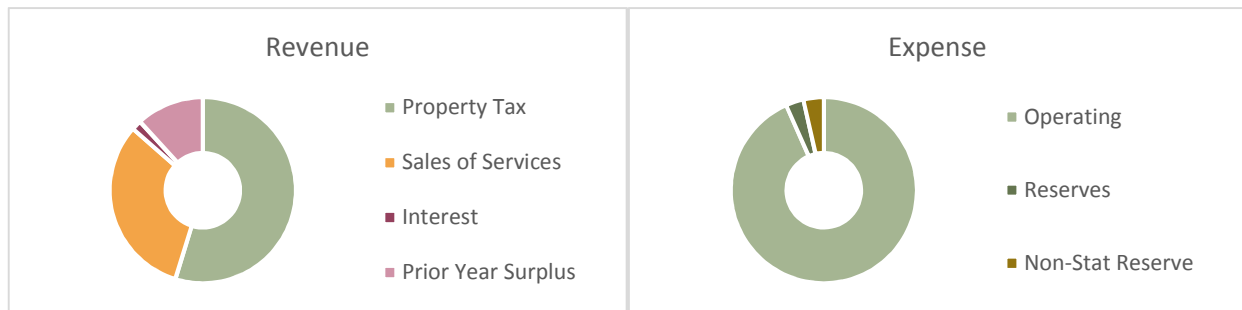
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

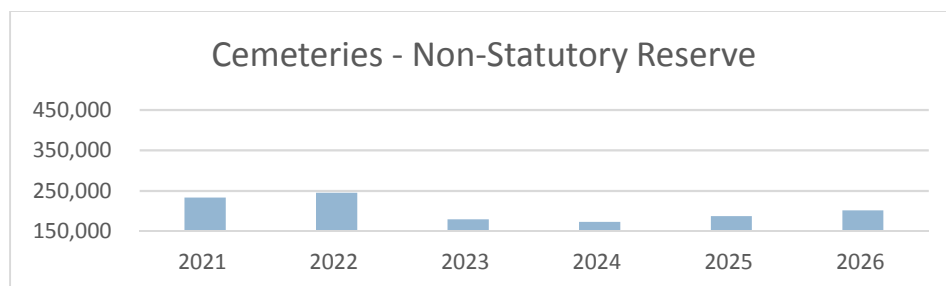


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.

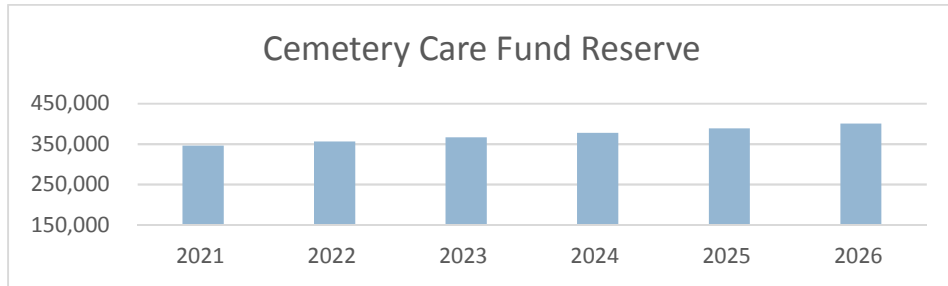




2021 Cemeteries

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
CEMETERIES**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 0.78 | 0.78 | 1.06 | 1.05 | 1.01 | 1.03 | 1.03 |
| 01-1-2000-1001 Requisition - Property Value Tax | 171,999 | 171,999 | 182,717 | 191,224 | 193,289 | 198,477 | 203,635 |
| 01-1-2000-1023 Grant | 1,900 | - | 1,900 | - | - | - | - |
| Cranberry - Sales & Services | 92,700 | 91,343 | 94,785 | 96,681 | 98,614 | 100,587 | 102,598 |
| Woodland - Sales & Services | 3,834 | - | 3,950 | 4,029 | 4,110 | 4,192 | 4,276 |
| 01-1-2000-1084 Care Fund Contributions Collected | - | 7,547 | 7,000 | 7,140 | 7,283 | 7,428 | 7,577 |
| 01-1-2000-1120 Interest Revenue (NS) | 7,802 | 5,778 | 2,331 | 2,451 | 5,461 | 5,511 | 5,765 |
| 01-1-2000-1121 Interest Revenue (Care Fund) | - | 8,416 | 3,458 | 3,562 | 3,670 | 3,779 | 3,891 |
| 01-1-2000-1128 Other Revenue | 2,500 | 3,374 | 2,500 | 2,550 | 2,601 | 2,653 | 2,706 |
| 01-1-2000-1133 Truck/Equipment Recoveries | - | - | - | - | - | - | - |
| 01-1-2000-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-2000-1141 Transfer from Reserve (Care Fund) | - | - | - | - | - | - | - |
| 01-1-2000-1142 Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-2000-1148 Transfer from Reserve (C19) | - | 500 | 503 | - | - | - | - |
| 01-1-2000-1150 Prior Year Surplus - Operating | 31,940 | 31,940 | 39,284 | 40,000 | 40,000 | 40,000 | 40,000 |
| 01-1-2000-1498 Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-1-2000-1499 Gain on Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-2000-1800 Transfer from Equity in Capital | - | 30,833 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 312,675 | 351,730 | 338,427 | 347,637 | 355,027 | 362,627 | 370,448 |
| EXPENSES | | | | | | | |
| 01-2-2000-1220 Salary & Wages | 147,545 | 131,724 | 153,315 | 156,381 | 159,509 | 162,699 | 165,953 |
| 01-2-2000-1221 Payroll Benefits & Overhead | 39,837 | 32,558 | 42,928 | 43,787 | 44,662 | 45,556 | 46,467 |
| 01-2-2000-1222 Travel | 1,000 | 718 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-2000-1223 Training | 500 | - | 500 | 510 | 520 | 531 | 541 |
| 01-2-2000-1224 Health & Safety | 575 | - | 705 | 719 | 733 | 748 | 763 |
| 01-2-2000-1244 Equipment Purchases | 6,180 | 2,204 | 7,480 | 7,630 | 7,782 | 7,938 | 8,097 |
| 01-2-2000-1245 Software & Licenses | - | - | 1,500 | 1,530 | 1,561 | 1,592 | 1,624 |
| 01-2-2000-1246 Services - Other | 4,225 | 3,517 | 4,175 | 4,259 | 4,344 | 4,431 | 4,519 |
| 01-2-2000-1247 Services - Phone | 3,345 | 3,088 | 3,360 | 3,427 | 3,496 | 3,566 | 3,637 |
| 01-2-2000-1248 Services - Heat | 1,200 | 1,831 | 1,500 | 1,530 | 1,561 | 1,592 | 1,624 |
| 01-2-2000-1249 Services - Hydro | 2,200 | 2,824 | 2,880 | 2,938 | 2,996 | 3,056 | 3,117 |
| 01-2-2000-1250 Services - Garbage | 1,100 | 1,164 | 1,200 | 1,224 | 1,248 | 1,273 | 1,299 |
| 01-2-2000-1251 Stationary & Supplies | - | - | 100 | 102 | 104 | 106 | 108 |
| 01-2-2000-1255 Consultant | - | - | - | - | - | - | - |
| 01-2-2000-1259 Services - Tax | - | - | - | - | - | - | - |
| 01-2-2000-1260 Services - Water | 675 | 726 | - | - | - | - | - |
| 01-2-2000-1261 Services - Sewer | 675 | 659 | - | - | - | - | - |
| 01-2-2000-1262 Services - Postage / Freight | 200 | 25 | - | - | - | - | - |
| 01-2-2000-1265 Equipment O & M | - | 293 | - | - | - | - | - |
| 01-2-2000-1268 Communications/Advertising | - | - | - | - | - | - | - |
| 01-2-2000-1270 Other | - | 2,206 | - | - | - | - | - |
| 01-2-2000-1271 Insurance | 5,479 | 5,930 | 6,524 | 7,176 | 7,893 | 8,683 | 9,551 |
| 01-2-2000-1274 Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-2000-1294 Purchases for Re-sale | 12,750 | 9,163 | 16,800 | 17,136 | 17,479 | 17,828 | 18,185 |
| 01-2-2000-1298 Operating Reserve | - | - | - | - | - | - | - |
| 01-2-2000-1299 Contingency | 5,000 | - | - | - | - | - | - |
| 01-2-2000-1404 Facility/Grounds Repairs/Maintenance | 23,000 | 24,469 | 32,000 | 32,640 | 33,293 | 33,959 | 34,638 |

**qathet Regional District
CEMETERIES**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---|----------------|----------------|----------------|---------------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| 01-2-2000-1415 | Mausoleum O & M | 8,209 | 3,113 | 8,209 | 8,373 | 8,541 | 8,712 | 8,886 |
| 01-2-2000-1416 | Woodlands O & M | 5,400 | 869 | 5,400 | 5,508 | 5,618 | 5,731 | 5,845 |
| 01-2-2000-1420 | Safety Equipment | 4,000 | 899 | - | - | - | - | - |
| 01-2-2000-1430 | Consultant - Computer Systems Services | - | - | 332 | 339 | 345 | 352 | 359 |
| 01-2-2000-1485 | Administration | 24,579 | 24,579 | 26,092 | 26,661 | 27,245 | 27,847 | 28,467 |
| 01-2-2000-1496 | Loss on Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-2000-1497 | Asset Transfer To Admin | - | - | - | - | - | - | - |
| 01-2-2000-1801 | Amortization Expense | - | 30,833 | - | - | - | - | - |
| | TOTAL EXPENSES | 297,675 | 283,390 | 316,000 | 322,888 | 329,972 | 337,260 | 344,762 |
| 01-2-2000-1501 | Transfer to Reserve - Care Fund | 5,000 | 15,963 | 10,458 | 10,702 | 10,952 | 11,207 | 11,468 |
| 01-2-2000-1500 | Transfer to Reserve (NS) | 10,000 | 13,093 | 11,970 | 14,046 | 14,103 | 14,160 | 14,218 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 312,675 | 312,446 | 338,427 | 347,637 | 355,027 | 362,627 | 370,448 |
| | Net Surplus (Deficit) | - | 39,284 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-2000-1023 | Grant | - | 4,000 | - | - | - | - | - |
| 01-5-2000-1142 | Transfer from Reserve (NS) | - | 7,464 | - | 80,000 | 20,000 | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | - | 11,464 | - | 80,000 | 20,000 | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-2000-1220 | Salary & Wages | - | 1,949 | - | - | - | - | - |
| 01-6-2000-1221 | Employee Benefits | - | 482 | - | - | - | - | - |
| 01-6-2000-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| 01-6-2000-1470 | Land - Improvement | - | 4,095 | - | - | - | - | - |
| 01-6-2000-1471 | Buildings & Structures | - | - | - | 80,000 | - | - | - |
| 01-6-2000-1474 | Infrastructure | - | - | - | - | - | - | - |
| 01-6-2000-1475 | Equipment - General | - | 4,938 | - | - | - | - | - |
| 01-6-2000-1478 | Vehicles | - | - | - | - | 20,000 | - | - |
| | TOTAL CAPITAL SPENDING | - | 11,464 | - | 80,000 | 20,000 | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| CARE FUND - STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 329,827 | 329,827 | 345,790 | 356,248 | 366,950 | 377,903 | 389,110 |
| | Interest Earned | 4,618 | 8,416 | 3,458 | 3,562 | 3,670 | 3,779 | 3,891 |
| | Transfers from Operating | 382 | 7,547 | 7,000 | 7,140 | 7,283 | 7,428 | 7,577 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Closing Balance | 334,827 | 345,790 | 356,248 | 366,950 | 377,903 | 389,110 | 400,578 |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 227,460 | 227,460 | 233,090 | 245,060 | 179,106 | 173,209 | 187,369 |
| | Interest Earned | 3,184 | 5,778 | 2,331 | 2,451 | 1,791 | 1,732 | 1,874 |
| | Transfers from Operating | 6,816 | 7,316 | 9,639 | 11,595 | 12,312 | 12,428 | 12,344 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | 7,464 | - | 80,000 | 20,000 | - | - |
| | Closing Balance | 237,460 | 233,090 | 245,060 | 179,106 | 173,209 | 187,369 | 201,587 |



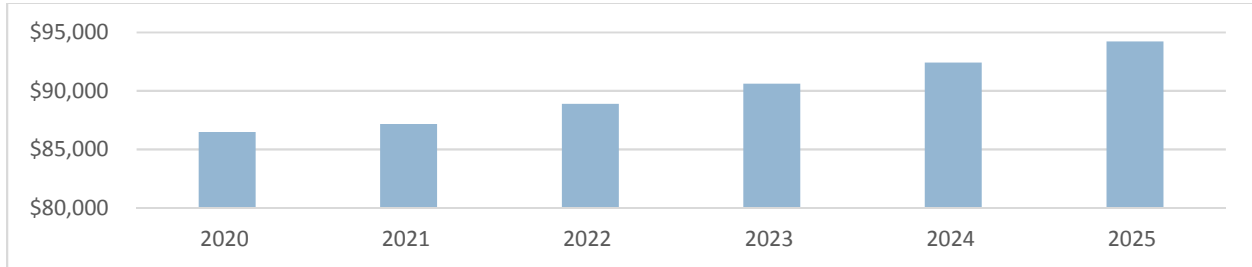
2021 Regional Animal Shelter

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D for the purpose of financing the operation of an animal shelter for the temporary shelter of abused, abandoned or stray animals. The service is currently operated through an agreement with the Society for the Prevention of Cruelty to Animals.

The requisition limit for the service is \$103,750.

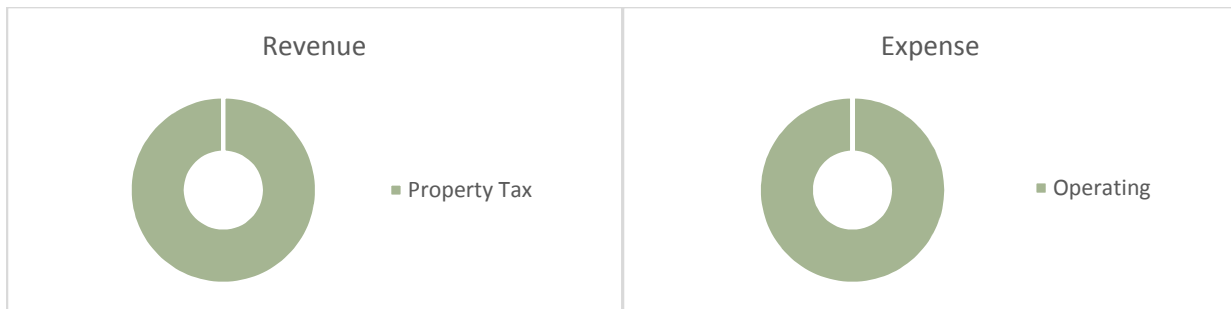
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

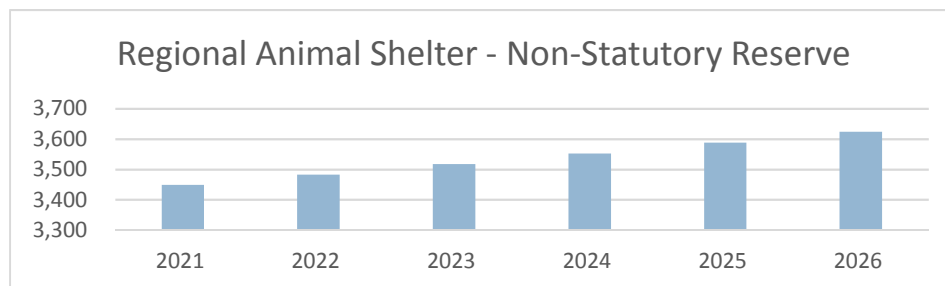


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
REGIONAL ANIMAL SHELTER SERVICE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.02 | 1.02 | 1.01 | 1.02 | 1.02 | 1.02 | 1.02 |
| 01-1-2100-1001 Requisition - Property Value Tax | 86,484 | 86,484 | 87,165 | 88,878 | 90,626 | 92,408 | 94,226 |
| 01-1-2100-1120 Interest Revenue (NS) | 47 | 85 | 34 | 35 | 35 | 36 | 36 |
| 01-1-2100-1150 Prior Year Surplus - Operating | - | 0 | 1 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 86,531 | 86,569 | 87,199 | 88,913 | 90,661 | 92,444 | 94,262 |
| EXPENSES | | | | | | | |
| 01-2-2100-1215 SPCA Contribution | 84,985 | 84,985 | 85,665 | 87,378 | 89,126 | 90,908 | 92,726 |
| 01-2-2100-1485 Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | 86,485 | 86,485 | 87,165 | 88,878 | 90,626 | 92,408 | 94,226 |
| 01-2-2100-1500 Transfer to Reserve (NS) | 46 | 85 | 34 | 35 | 35 | 36 | 36 |
| 01-2-2100-1507 Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 86,531 | 86,570 | 87,199 | 88,913 | 90,661 | 92,444 | 94,262 |
| Net Surplus (Deficit) | - | - | 1 | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 3,364 | 3,364 | 3,449 | 3,483 | 3,517 | 3,553 | 3,588 |
| Interest Earned | 47 | 85 | 34 | 35 | 35 | 36 | 36 |
| Transfers from Operating | - | 1 | - | 1 | - | - | - |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 3,410 | 3,449 | 3,483 | 3,517 | 3,553 | 3,588 | 3,624 |

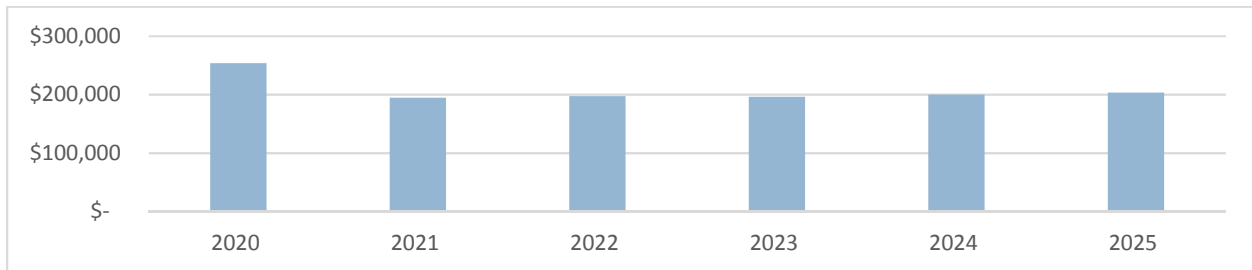


2021 Regional Emergency Preparedness

This function is funded by taxpayers within all of the membership areas. The Powell River Regional Emergency Program coordinates emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and the Tla'amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the general public throughout our region.

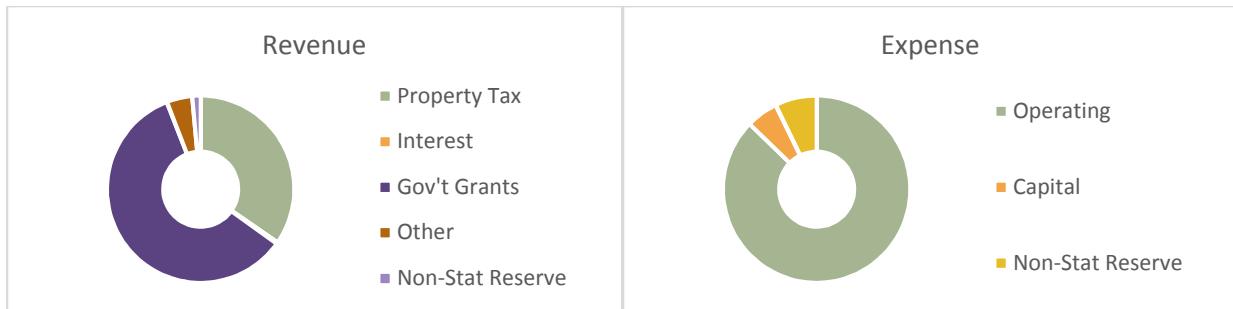
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

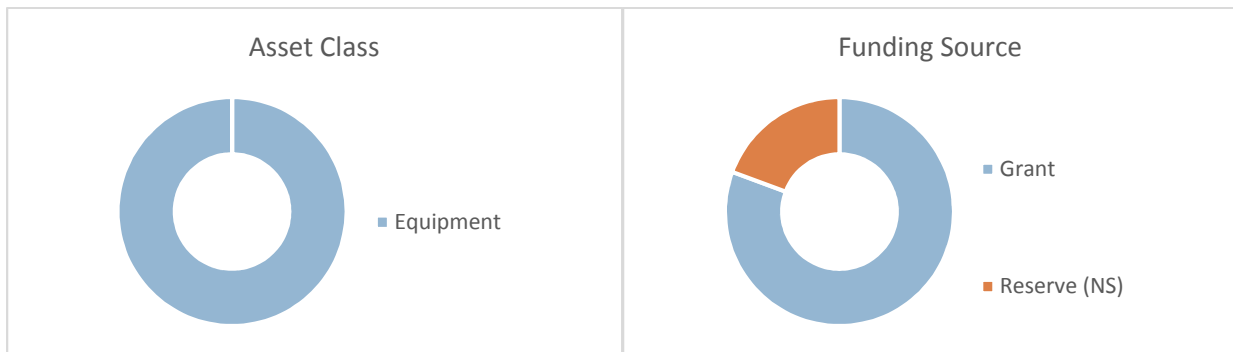
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|------------|--|--------|----------------|
| C0213 | Equipment | 20' container with evacuation support supplies | 25,000 | Grant |
| C0213 | Equipment | Emergency Supplies Container | 3,000 | Reserve (NS) |
| C0169 | Equipment | Emergency Supplies Container | 3,000 | Reserve (NS) |



2021 Regional Emergency Preparedness

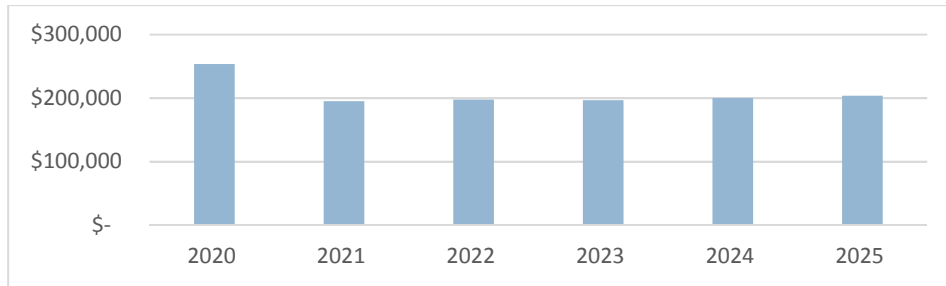


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
REGIONAL EMERGENCY PREPAREDNESS PROGRAM

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 0.94 | 0.94 | 0.77 | 1.01 | 0.99 | 1.02 | 1.02 |
| 01-1-2300-1001 Requisition - Property Value Tax | 253,562 | 253,562 | 194,850 | 197,517 | 196,379 | 199,876 | 203,462 |
| 01-1-2300-1023 Grant | 280,200 | 199,729 | 308,300 | | | | |
| 01-1-2300-1120 Interest Revenue (NS) | 857 | 1,679 | 1,543 | 1,889 | 1,539 | 1,639 | 1,739 |
| 01-1-2300-1128 Other | - | 196 | 10,000 | | | | |
| 01-1-2305-1128 Emergency Operations Center Funding | - | 60,376 | 15,000 | | | | |
| 01-1-2300-1142 Transfer from Reserve (NS) | - | - | - | | | | |
| 01-1-2300-1148 Transfer from Reserve (C19) | - | 31,739 | 2,083 | | | | |
| 01-1-2305-1148 Transfer from Reserve (C19) | - | 586 | - | | | | |
| 01-1-2300-1150 Prior Year Surplus | 20,000 | 20,000 | - | - | - | - | - |
| 01-1-2300-1800 Transfer from Equity in Capital | - | 13,374 | - | | | | |
| TOTAL REVENUE AND FUNDING SOURCES | 554,618 | 581,240 | 531,776 | 199,406 | 197,918 | 201,516 | 205,202 |
| EXPENSES | | | | | | | |
| General | | | | | | | |
| 01-2-2300-1220 Salary & Wages | 65,022 | 66,107 | 12,281 | 12,527 | 12,777 | 13,033 | 13,294 |
| 01-2-2300-1221 Payroll Benefits & Overhead | 17,556 | 15,062 | 3,439 | 3,508 | 3,578 | 3,649 | 3,722 |
| 01-2-2300-1222 Travel | 4,000 | 1,388 | 4,000 | 4,080 | 4,162 | 4,245 | 4,330 |
| 01-2-2300-1223 Training, Conferences & Memberships | 12,300 | 1,197 | 5,750 | 5,865 | 5,982 | 6,102 | 6,224 |
| 01-2-2300-1224 Health & Safety | - | 350 | - | - | - | - | - |
| 01-2-2300-1228 Contractor Wages | 289,500 | 184,704 | 293,800 | - | - | - | - |
| 01-2-2300-1229 Contractor Overhead | 1,711 | 993 | 2,657 | 2,710 | 2,765 | 2,820 | 2,876 |
| 01-2-2300-1240 Vehicle Costs | 3,861 | 3,843 | 6,361 | 6,488 | 6,618 | 6,750 | 6,885 |
| 01-2-2300-1245 Software & Licenses | - | - | 4,000 | 4,080 | 4,162 | 4,245 | 4,330 |
| 01-2-2300-1246 Services - Other | 5,500 | - | 1,500 | 1,530 | 1,561 | 1,592 | 1,624 |
| 01-2-2300-1247 Services - Phone / Internet | 3,560 | 3,457 | 3,760 | 3,835 | 3,912 | 3,990 | 4,070 |
| 01-2-2300-1268 Advertising/Communications | - | - | - | - | - | - | - |
| 01-2-2300-1270 Other | 8,500 | 10,487 | 10,500 | 10,710 | 10,924 | 11,143 | 11,366 |
| 01-2-2300-1271 Insurance | 1,201 | 1,431 | 1,574 | 1,732 | 1,905 | 2,096 | 2,305 |
| 01-2-2300-1274 Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-2300-1281 Materials & Supplies | 10,500 | 12,762 | 9,000 | 9,180 | 9,364 | 9,551 | 9,742 |
| 01-2-2300-1299 Contingency | - | - | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-2-2300-1354 Public Information | 14,500 | 14,338 | 10,500 | 10,710 | 10,924 | 11,143 | 11,366 |
| 01-2-2300-1367 EOC Equipment Storage | 1,000 | 900 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-2300-1368 Community Alerting System O & M | 11,000 | 9,282 | 11,000 | 11,220 | 11,444 | 11,673 | 11,907 |
| 01-2-2300-1369 Mobile Hospital O & M | 1,500 | 2,944 | 6,500 | 6,630 | 6,763 | 6,898 | 7,036 |
| 01-2-2300-1370 Emergency Plan Preparations | 1,000 | 138 | 500 | - | - | - | - |
| 01-2-2300-1371 Volunteer Assistance | 16,000 | 11,187 | 15,000 | 15,300 | 15,606 | 15,918 | 16,236 |
| 01-2-2300-1388 Rebate Program | 15,000 | 14,039 | 15,000 | 15,300 | 15,606 | 15,918 | 16,236 |
| 01-2-2300-1420 Safety Equipment | - | - | - | - | - | - | - |
| 01-2-2300-1430 Consultant - Computer Systems Services | - | - | - | - | - | - | - |
| 01-2-2300-1485 Administration | 47,907 | 47,907 | 43,035 | 42,981 | 43,826 | 44,689 | 45,571 |
| 01-2-2300-1801 Amortization Expense | - | 13,374 | - | | | | |
| Subtotal General | 531,118 | 415,889 | 476,158 | 184,406 | 187,918 | 191,516 | 195,202 |

qathet Regional District
REGIONAL EMERGENCY PREPAREDNESS PROGRAM

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------------------------------|----------------|----------------|----------------|---------------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Emergency Operation Center | | | | | | | | |
| 01-2-2305-1220 | EOC - Overtime Wages | - | 4,099 | | | | | |
| 01-2-2305-1221 | EOC - Benefit Costs | - | 586 | | | | | |
| 01-2-2305-1222 | EOC - Travel | - | - | | | | | |
| 01-2-2305-1227 | EOC - Food | - | - | | | | | |
| 01-2-2305-1228 | EOC - Service Contracts | - | 658 | | | | | |
| 01-2-2305-1243 | EOC - Rented Equipment | - | - | | | | | |
| 01-2-2305-1244 | EOC - Equipment Purchases | - | - | | | | | |
| 01-2-2305-1245 | EOC - Software & Licences | - | 10,165 | | | | | |
| 01-2-2305-1247 | EOC - Telephone and data service | - | 1,629 | | | | | |
| 01-2-2305-1265 | EOC - Owned Equipment Operating Costs | - | - | | | | | |
| 01-2-2305-1268 | EOC - Communications/Advertising | - | 1,287 | | | | | |
| 01-2-2305-1281 | EOC - Materials & Supplies | - | 9,799 | | | | | |
| 01-2-2305-1354 | EOC - Public Information | - | 16,147 | | | | | |
| 01-2-2305-1420 | EOC - Safety Equipment | - | 16,623 | | | | | |
| 01-2-2305-1299 | EOC - Contingency | | | 15,000 | | | | |
| Subtotal Emergency Operation Center | | - | 60,993 | 15,000 | - | - | - | - |
| TOTAL EXPENSES | | 532,319 | 478,314 | 492,733 | 186,138 | 189,823 | 193,611 | 197,507 |
| DEBT & TRANSFERS | | | | | | | | |
| 01-2-2300-1500 | Transfer to Reserve (NS) | 23,500 | 104,358 | 40,618 | 15,000 | 10,000 | 10,000 | 10,000 |
| 01-2-2300-1520 | Deferred Revenue | - | - | - | - | - | - | - |
| 01-2-2300-1506 | Transfer to Capital | - | - | - | - | - | - | - |
| 01-2-2300-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-2300-1558 | Debt Interest | - | - | - | - | - | - | - |
| TOTAL DEBT & TRANSFERS | | 23,500 | 104,358 | 40,618 | 15,000 | 10,000 | 10,000 | 10,000 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 554,618 | 581,240 | 531,776 | 199,406 | 197,918 | 201,516 | 205,202 |
| Net Surplus (Deficit) | | - | 0 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-2300-1142 | Transfer from Reserve (NS) | 13,500 | 11,230 | 6,000 | 50,000 | - | - | - |
| 01-5-2300-1152 | Transfer from Operating | - | - | - | - | - | - | - |
| 01-5-2300-1143 | Borrowing | - | - | - | - | - | - | - |
| 01-5-2300-1023 | Grant | 25,000 | 24,000 | 25,000 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 38,500 | 35,230 | 31,000 | 50,000 | - | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-2300-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-2300-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-2300-1471 | Buildings | - | - | - | - | - | - | - |
| 01-6-2300-1475 | Equipment | 38,500 | 35,230 | 31,000 | - | - | - | - |
| 01-6-2300-1478 | Vehicle | - | - | - | 50,000 | - | - | - |
| TOTAL CAPITAL SPENDING | | 38,500 | 35,230 | 31,000 | 50,000 | - | - | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 61,184 | 61,184 | 154,311 | 188,929 | 153,929 | 163,929 | 173,929 |
| Interest Earned | | 857 | 1,679 | 1,543 | 1,889 | 1,539 | 1,639 | 1,739 |
| Transfers from Operating | | 22,643 | 102,679 | 39,075 | 13,111 | 8,461 | 8,361 | 8,261 |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Transfer to Capital | | - | 13,500 | 6,000 | 50,000 | - | - | - |
| Closing Balance | | 71,184 | 154,311 | 188,929 | 153,929 | 163,929 | 173,929 | 183,929 |



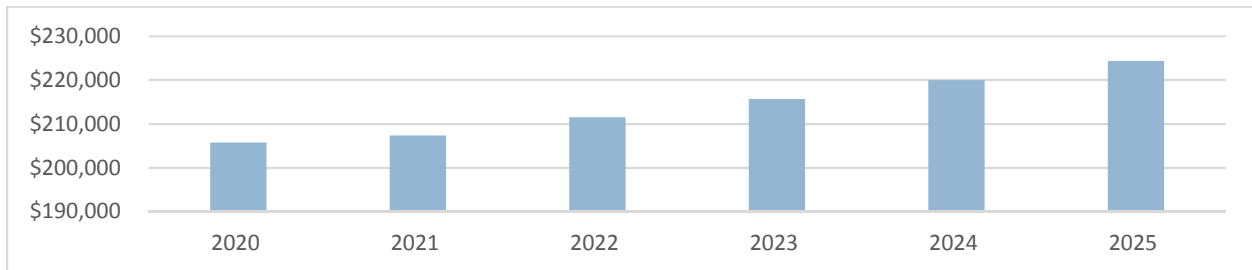
2021 Heritage Conservation

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, and C and provides for a heritage conservation service mainly to support the operation of museums and heritage attractions.

A requisition limit has not been set for the service.

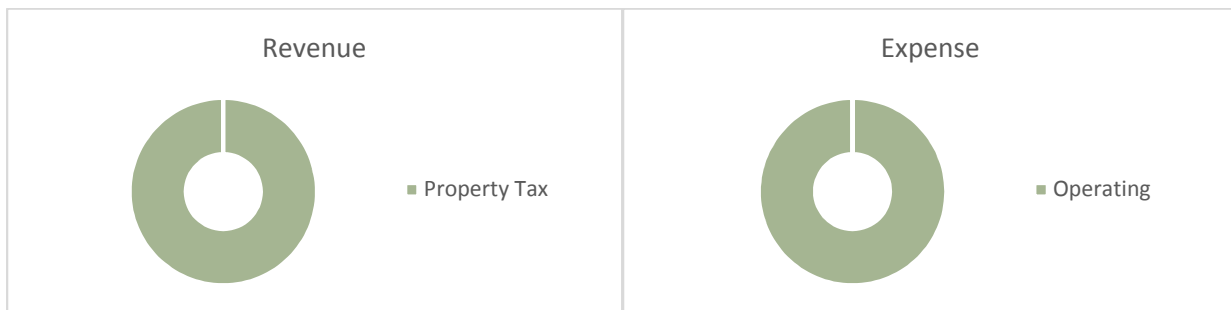
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
HERITAGE CONSERVATION

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | | | | 1.01 | 1.02 | 1.02 | 1.02 | 1.02 |
| 01-1-3000-1001 | Requisition - Property Value Tax | 205,740 | 205,740 | 207,374 | 211,491 | 215,691 | 219,975 | 224,345 |
| 01-1-3000-1120 | Interest Revenue | - | - | - | - | - | - | - |
| 01-1-3000-1150 | Prior Year Surplus | - | 0 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 205,740 | 205,740 | 207,374 | 211,491 | 215,691 | 219,975 | 224,345 |
| EXPENSES | | | | | | | | |
| 01-2-3000-1215 | Powell River Museum Contribution | 204,240 | 204,240 | 205,874 | 209,991 | 214,191 | 218,475 | 222,845 |
| 01-2-3000-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 205,740 | 205,740 | 207,374 | 211,491 | 215,691 | 219,975 | 224,345 |
| 01-2-3000-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 205,740 | 205,740 | 207,374 | 211,491 | 215,691 | 219,975 | 224,345 |
| Net Surplus (Deficit) | | - | 0 | - | - | - | - | - |

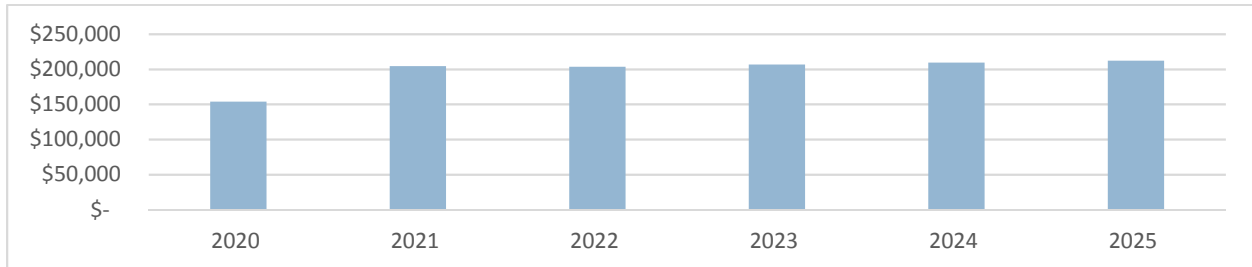


2020 Emergency Telephone 9-1-1

This function is funded by taxpayers within the municipality, electoral area A, B, C and D and provides for emergency 9-1-1 services.

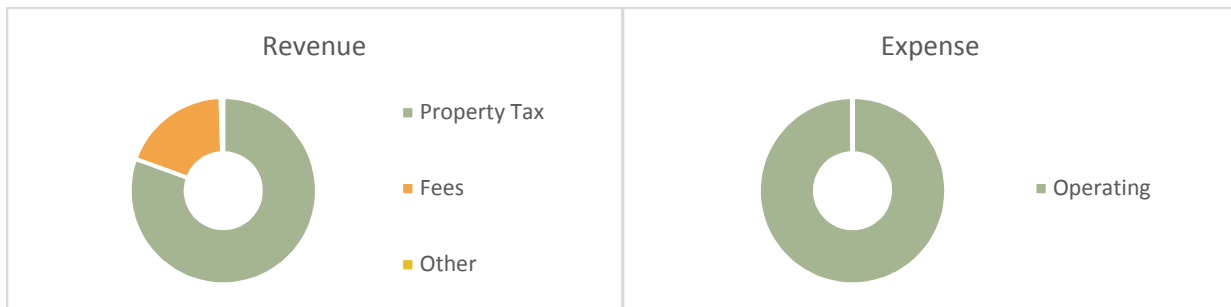
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
EMERGENCY TELEPHONE (911) SERVICES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|---|----------------------------------|----------------|----------------|--------------------------|----------------|----------------|----------------|---------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | 1.11 | 1.11 | 1.33 | 1.00 | 1.02 | 1.01 | 1.01 | |
| 01-1-3200-1001 | Requisition - Property Value Tax | 153,867 | 153,867 | 204,416 | 203,562 | 206,848 | 209,286 | 212,182 |
| 01-1-3200-1080 | Fees | 60,740 | 50,310 | 48,205 | 47,241 | 46,296 | 45,370 | 44,463 |
| 01-1-3200-1128 | Other Revenue | 1,164 | 1,562 | 1,164 | 1,187 | 1,211 | 1,235 | 1,260 |
| 01-1-3200-1150 | Prior Year Surplus | 11,444 | 11,444 | - 6,047 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| | 227,215 | 217,183 | 247,738 | 251,990 | 254,355 | 255,891 | 257,905 | |
| EXPENSES | | | | | | | | |
| 01-2-3200-1215 | North Island 911 Contribution | 196,183 | 194,585 | 215,592 | 219,468 | 221,597 | 222,949 | 224,721 |
| 01-2-3200-1256 | Telus Handling Charge | 6,256 | 5,593 | 5,365 | 5,258 | 5,153 | 5,050 | 4,949 |
| 01-2-3200-1270 | Other | - | - | - | - | - | - | - |
| 01-2-3200-1271 | Insurance | 964 | 1,205 | 1,325 | 1,458 | 1,604 | 1,764 | 1,940 |
| 01-2-3200-1299 | Contingency | 5,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-3200-1362 | Legal Fees | - | 3,035 | - | - | - | - | - |
| 01-2-3200-1485 | Administration | 18,812 | 18,812 | 20,455 | 20,807 | 21,002 | 21,129 | 21,295 |
| TOTAL EXPENSES | | | | | | | | |
| | 227,215 | 223,230 | 247,738 | 251,990 | 254,355 | 255,891 | 257,905 | |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | | | | | | | |
| | 227,215 | 223,230 | 247,738 | 251,990 | 254,355 | 255,891 | 257,905 | |
| | Net Surplus (Deficit) | - - | 6,047.18 | - | - | - | - | |

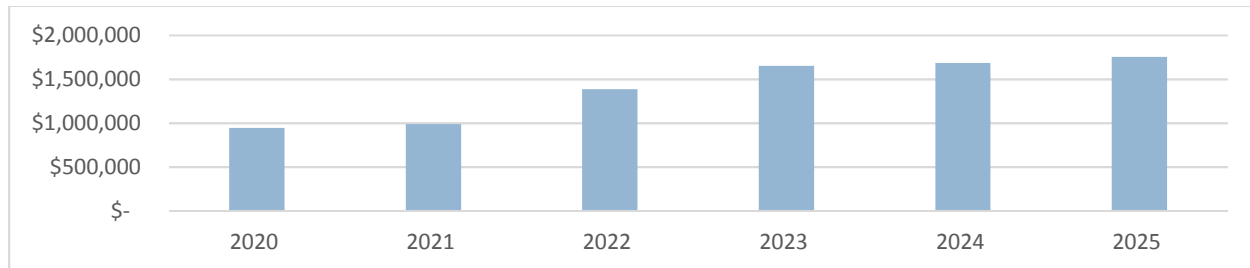


2021 Waste Management

This function is funded by taxpayers within all of the membership areas and provides for long term planning and management of solid waste for the entire regional district. “Working Towards Zero Waste” is the philosophy held by the qathet Regional District that informs it’s initiatives and programs. The qathet Regional District recently updated its Solid Waste Management Plan to guide how we will recycle, compost and dispose of the region’s garbage for the next 10-20 years. The Plan was reviewed by the Ministry of Environment and Climate Change Strategy and approved in 2018.

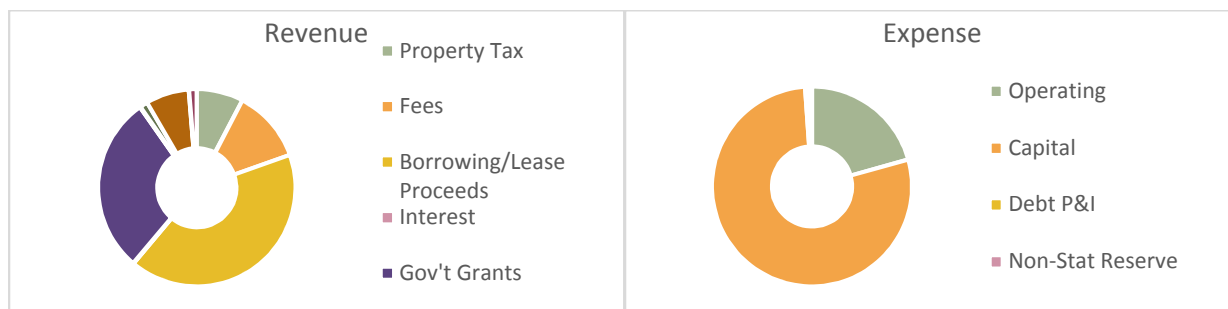
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

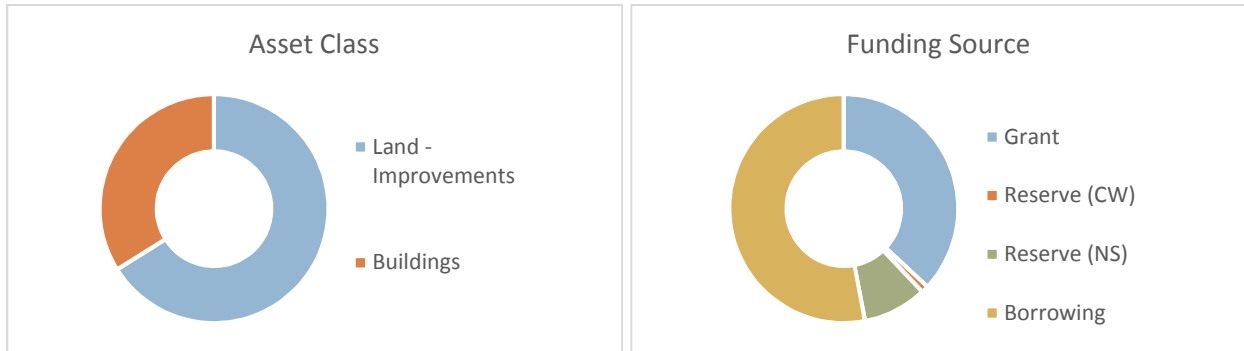


Capital Plan

Planned capital projects

| Project | TCA Category | Description | Budget | Funding Source |
|---------|---------------------|--|-----------|----------------|
| C0027 | Land - Improvements | Reuse/Recover/Recycle Facility Phase A | 2,084,797 | Grant |
| C0027 | Land - Improvements | Reuse/Recover/Recycle Facility Phase A | 135,409 | Reserve (NS) |
| C0173 | Buildings | JFC Contract Contingency | 100,000 | Reserve (NS) |
| C0027 | Land – Improvements | Resource Recover Center Phase B | 1,642,780 | Grant |
| C0027 | Land – Improvements | Resource Recover Center Phase B | 579,720 | Reserve (NS) |
| C0027 | Land – Improvements | Resource Recover Center Phase B | 2,122,500 | Borrowing |
| C0086 | Buildings | Resource Recover Center Transfer Station | 3,219,063 | Borrowing |
| C0171 | Buildings | Texada Metal Transfer Station | 96,000 | Reserve (NS) |
| C0172 | Buildings | Wood Stove at Lasqueti Recycling Center | 5,000 | Reserve (NS) |
| C0027RV | Land - Improvements | Re-vegetation at former Marine Ave Site | 100,000 | Reserve (CW) |

2021 Waste Management

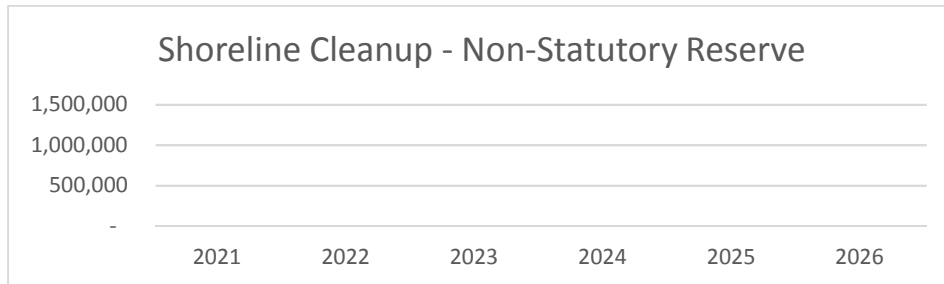
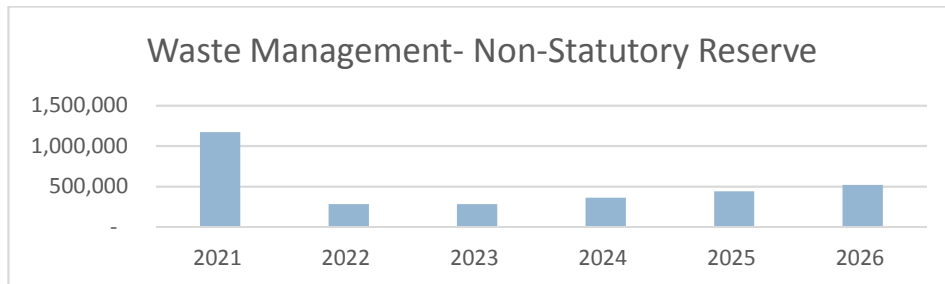


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
WASTE MANAGEMENT**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | 1.86 | 1.86 | 1.05 | 1.40 | 1.19 | 1.02 | 1.04 |
| 01-1-3500-1001 Requisition - Property Value Tax | 943,380 | 943,380 | 986,726 | 1,383,972 | 1,650,107 | 1,685,266 | 1,755,222 |
| 01-1-3500-1023 Grant | 14,000 | 14,000 | 16,750 | - | - | - | - |
| 01-1-3500-1090 Tipping Fees - Mainland | 1,362,500 | 1,406,305 | 1,450,000 | 1,480,000 | 1,510,000 | 1,540,000 | 1,570,000 |
| 01-1-3505-1090 Tipping Fees - Lasqueti | 8,140 | 3,690 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-1-3500-1091 Recycling BC Incentives/Fees | 60,000 | 97,066 | 85,000 | 86,700 | 88,434 | 90,203 | 92,007 |
| 01-1-3500-1092 Trash Bash Contribution | - | - | - | - | - | - | - |
| 01-1-3500-1093 Sales - Other | - | 1,210 | - | - | - | - | - |
| 01-1-3500-1120 Interest Revenue (NS) | 16,600 | 28,180 | 13,823 | 3,924 | 3,727 | 4,309 | 4,883 |
| 01-1-3500-1128 Other | 8,100 | 18,799 | 10,000 | 10,200 | 10,404 | 10,612 | 10,824 |
| 01-1-3500-1140 Transfer from Reserve (CW) | 20,700 | - | 65,700 | - | - | - | - |
| 01-1-3500-1142 Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-3505-1146 Transfer from Landfill Liability | - | - | 10,000 | 22,200 | 22,644 | 23,097 | 23,559 |
| 01-1-3500-1148 Transfer from Reserve (C19) | - | 3,861 | 442 | - | - | - | - |
| 01-1-3500-1150 Prior Year Surplus | 96,824 | 96,824 | 159,175 | 150,000 | 150,000 | 150,000 | 150,000 |
| 01-1-3500-1194 Invasive species treatment | - | - | - | - | - | - | - |
| 01-1-3500-1800 Transfer from Equity in Capital | - | 9,055 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 2,530,244 | 2,622,369 | 2,802,616 | 3,142,095 | 3,440,517 | 3,508,792 | 3,611,907 |
| EXPENSES | | | | | | | |
| Waste Management - Mainland | | | | | | | |
| 01-2-3500-1220 Salary & Wages | 78,377 | 83,232 | 109,859 | 112,056 | 54,297 | 55,383 | 56,491 |
| 01-2-3500-1221 Payroll Benefits & Overhead | 21,162 | 18,203 | 30,760 | 31,376 | 32,003 | 32,643 | 33,296 |
| 01-2-3500-1222 Travel | 8,670 | 559 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-3500-1223 Training, Conferences and Memberships | 7,528 | 2,183 | 2,810 | 2,866 | 2,924 | 2,982 | 3,042 |
| 01-2-3500-1224 Health & Safety | 500 | - | 500 | 510 | 520 | 531 | 541 |
| 01-2-3500-1228 Contractor Wages | 6,388 | 6,388 | 6,388 | 6,516 | 6,646 | 6,779 | 6,915 |
| 01-2-3500-1229 Contractor Overhead | 269 | 2,230 | 4,360 | 4,447 | 4,536 | 4,627 | 4,719 |
| 01-2-3500-1240 Burn Boss O&M | 2,500 | 1,846 | 2,500 | 2,550 | 2,601 | 2,653 | 2,706 |
| 01-2-3500-1255 Consulting Fees | 6,970 | 5,334 | 45,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| 01-2-3500-1268 Communications/Advertising | - | - | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-3500-1270 Other | 15,643 | 8,011 | 14,343 | 14,630 | 14,922 | 15,221 | 15,525 |
| 01-2-3500-1271 Insurance | 10,478 | 12,604 | 13,864 | 15,250 | 16,775 | 18,453 | 20,298 |
| 01-2-3500-1274 Studies/Professional Fees | 55,700 | - | 40,700 | 10,000 | 10,200 | 10,404 | 10,612 |
| 01-2-3500-1294 Purchases for resale | - | - | - | - | - | - | - |
| 01-2-3500-1299 Contingency | 5,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-3500-1354 Public Information | 123,725 | 133,614 | 129,895 | 132,493 | 135,143 | 137,846 | 140,603 |
| 01-2-3500-1362 Legal | 15,000 | 3,151 | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 |
| 01-2-3500-1372 Shoreline Cleanup | 8,000 | 1,537 | 8,160 | 8,323 | 8,490 | 8,659 | 8,833 |
| 01-2-3500-1376 Waste Handling | 235,596 | 240,413 | 252,083 | 257,124 | 262,267 | 267,512 | 272,863 |
| 01-2-3500-1377 Waste Transport | 497,211 | 510,440 | 526,586 | 537,118 | 547,860 | 558,818 | 569,994 |
| 01-2-3500-1378 Waste Disposal | 589,001 | 626,681 | 665,777 | 685,750 | 706,323 | 727,513 | 749,338 |
| 01-2-3500-1379 Organics Diversion | 150,000 | 165,179 | 150,000 | 153,000 | 156,060 | 159,181 | 162,365 |
| 01-2-3500-1380 Bin Service | - | - | - | - | - | - | - |
| 01-2-3500-1381 ICI Recycling | 16,000 | 458 | 16,000 | 16,320 | 16,646 | 16,979 | 17,319 |
| 01-2-3500-1382 Texada Transfer Station | 7,500 | 155 | 7,500 | 7,650 | 7,803 | 7,959 | 8,118 |
| 01-2-3500-1383 Depot Operation | 305,872 | 303,825 | 305,872 | 311,989 | 318,229 | 324,594 | 331,086 |

**qathet Regional District
WASTE MANAGEMENT**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|------------------|------------------|------------------|---------------------------------|------------------|------------------|------------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| 01-2-3500-1384 | Illegal Dumping | 10,000 | - | 10,000 | 10,200 | 10,404 | 10,612 | 10,824 |
| 01-2-3500-1386 | Invasive Species | 3,500 | 938 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 |
| 01-2-3500-1387 | Depot Maintenance | 5,000 | 6,350 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-3500-1388 | Rebate Programs | 34,250 | 20,093 | 27,000 | - | - | - | - |
| 01-2-3500-1389 | Resource Recovery Center Operation | - | - | - | 210,000 | 430,000 | 438,000 | 446,760 |
| 01-2-3500-1392 | Bylaw Enforcement | - | - | - | - | - | - | 32,500 |
| 01-2-3500-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-3500-1485 | Administration | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 01-2-3500-1801 | Amortization Expense | - | 9,055 | - | - | - | - | - |
| Subtotal Waste Management - Mainland | | 2,269,839 | 2,212,478 | 2,468,457 | 2,634,539 | 2,850,007 | 2,913,713 | 3,012,138 |
| Waste Management - Lasqueti | | | | | | | | |
| 01-2-3505-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-2-3505-1221 | Payroll Benefits & Overhead | - | - | - | - | - | - | - |
| 01-2-3505-1222 | Travel | 5,460 | - | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 01-2-3505-1228 | Contractor Wages | 33,219 | 37,657 | 37,820 | 38,576 | 39,348 | 40,135 | 40,938 |
| 01-2-3505-1229 | Contractor Overhead | 1,037 | 999 | 1,806 | 1,842 | 1,879 | 1,917 | 1,955 |
| 01-2-3505-1244 | Equipment Purchases | 1,000 | 1,019 | - | - | - | - | - |
| 01-2-3505-1270 | Other | 2,707 | - | 2,007 | 2,047 | 2,088 | 2,130 | 2,172 |
| 01-2-3505-1271 | Insurance | 1,008 | 2,713 | 2,984 | 3,283 | 3,611 | 3,972 | 4,370 |
| 01-2-3505-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-3505-1352 | Public Education | 17,025 | 5,291 | 12,300 | 12,546 | 12,797 | 13,053 | 13,314 |
| 01-2-3505-1372 | Shoreline Cleanup | - | - | - | - | - | - | - |
| 01-2-3505-1373 | Site Maintenance & Monitoring | 1,000 | - | - | - | - | - | - |
| 01-2-3505-1375 | Services Coordination | - | - | - | - | - | - | - |
| 01-2-3505-1376 | Waste Handling | - | - | - | - | - | - | - |
| 01-2-3505-1377 | Waste Transport | 75,000 | 39,242 | 75,000 | 76,500 | 78,030 | 79,591 | 81,182 |
| 01-2-3505-1378 | Waste Disposal | 7,500 | 3,641 | 7,500 | 7,650 | 7,803 | 7,959 | 8,118 |
| 01-2-3505-1383 | Depot Operation | 41,923 | 16,657 | 42,031 | 42,871 | 43,729 | 44,603 | 45,495 |
| 01-2-3505-1390 | Lasqueti Landfill Closure | 62,025 | - | - | - | - | - | - |
| 01-2-3505-1391 | Lasqueti Landfill Monitoring | - | - | 10,000 | 22,200 | 22,644 | 23,097 | 23,559 |
| 01-2-3505-1420 | Safety Equipment Lasqueti | - | 106 | - | - | - | - | - |
| 01-2-3505-1467 | Lasqueti Landfill Liability Costs | - | - | - | - | - | - | - |
| Subtotal Waste Management - Lasqueti | | 248,904 | 107,325 | 193,449 | 209,556 | 214,010 | 218,579 | 223,268 |
| TOTAL EXPENSES | | 2,518,743 | 2,319,803 | 2,661,906 | 2,844,095 | 3,064,017 | 3,132,292 | 3,235,407 |
| DEBT AND TRANSFERS | | | | | | | | |
| 01-2-3500-1500 | Transfer to Reserve (NS) | 10,000 | 68,838 | 26,210 | - | 78,500 | 78,500 | 78,500 |
| 01-2-3500-1502 | Transfer to Landfill Liability | - | 72,987 | 30,000 | - | - | - | - |
| 01-2-3500-1510 | Transfer to Shoreline Clean Up Reserve (NS) | 1,500 | 1,565 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-3500-1557 | Debt Principle | - | - | - | 130,500 | 130,500 | 130,500 | 130,500 |
| 01-2-3500-1558 | Debt Interest | - | - | 83,000 | 166,000 | 166,000 | 166,000 | 166,000 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 2,530,243 | 2,463,194 | 2,802,616 | 3,142,095 | 3,440,517 | 3,508,792 | 3,611,907 |
| Net Surplus (Deficit) | | 0 | 159,175 | - | - | - | - | - |

qathet Regional District
WASTE MANAGEMENT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--|------------------|------------------|--------------------------|---------|---------|---------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-3500-1023 | Grant | 4,341,977 | 2,217,480 | 3,727,577 | - | - | - |
| 01-5-3500-1128 | Other Revenue | - | - | - | - | - | - |
| 01-5-3500-1140 | Transfer from Reserve (CW) | - | - | 100,000 | - | - | - |
| 01-5-3500-1142 | Transfer from Reserve (NS) | 132,715 | 11,765 | 916,129 | - | - | - |
| 01-5-3500-1143 | Borrowing | 100,000 | - | 5,341,563 | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 4,574,692 | 2,229,246 | 10,085,270 | - | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-3500-1220 | Salary & Wages | - | 29 | - | - | - | - |
| 01-6-3500-1221 | Employee Benefits | - | 35 | - | - | - | - |
| 01-6-3500-1470 | Land - Improvements | 4,474,692 | 2,214,372 | 6,665,206 | - | - | - |
| 01-6-3500-1471 | Structures/Buildings | 100,000 | 14,810 | 3,420,063 | - | - | - |
| 01-6-3500-1475 | Equipment - General | - | - | - | - | - | - |
| | TOTAL CAPITAL SPENDING | 4,574,692 | 2,229,246 | 10,085,270 | - | - | - |
| | Net Surplus (Deficit) | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 1,116,178 | 1,116,178 | 1,173,251 | 283,332 | 283,332 | 361,832 |
| | Interest Earned | 16,536 | 28,051 | 11,733 | 2,833 | 2,833 | 3,618 |
| | Transfers from Operating | - | 6,536 | 40,788 | 14,477 | 2,833 | 75,667 |
| | Transfer to Operating | - | - | - | - | - | - |
| | Transfer to Capital | - | 132,715 | 11,765 | 916,129 | - | - |
| | Closing Balance | 993,463 | 1,173,251 | 283,332 | 283,332 | 361,832 | 440,332 |
| SHORELINE CLEANUP NON-STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 4,553 | 4,553 | 6,119 | 7,619 | 9,119 | 10,619 |
| | Interest Earned | 64 | 129 | 61 | 76 | 91 | 106 |
| | Transfers from Operating | 1,436.25 | 1,436 | 1,439 | 1,424 | 1,409 | 1,394 |
| | Transfer to Operating | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - |
| | Closing Balance | 6,053 | 6,119 | 7,619 | 9,119 | 10,619 | 12,119 |
| NON-STATUTORY RESERVE - Landfill Liability | | | | | | | |
| | Opening Balance | 242,332 | 242,332 | 202,889 | 101,428 | 80,242 | 58,401 |
| | Interest Earned | 3,393 | 6,033 | 2,029 | 1,014 | 802 | 584 |
| | Transfers from Operating | - | 3,393 | 72,987 | 30,000 | - | - |
| | Transfer to Operating | - | 175,120 | 118,463 | 133,490 | 22,200 | 22,644 |
| | Transfer to Capital | - | - | - | - | - | - |
| | Closing Balance | 67,212 | 202,889 | 101,428 | 80,242 | 58,401 | 35,888 |



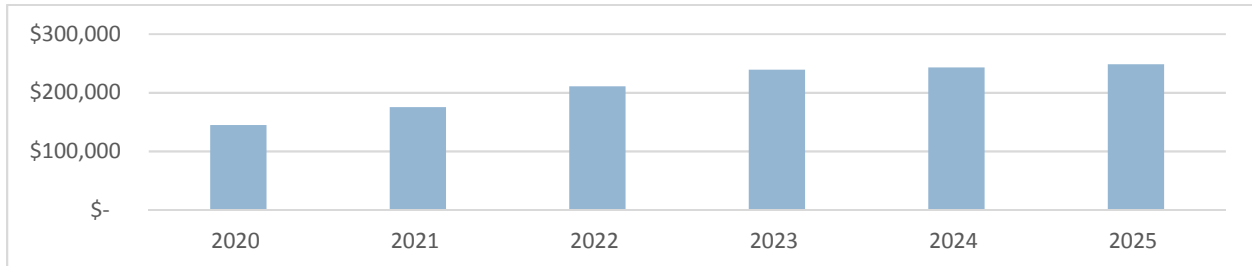
2021 Electoral Area Administration

This function is funded by taxpayers within electoral areas A through E and provides for activities such as the AVICC convention to be held in the qathet Regional District in 2019, directors' remuneration related to electoral area governance and the costs associated with the local government elections.

Funds are set aside annually into a reserve to fund the local government election every four years to avoid the need for a large tax increase in the year of the election

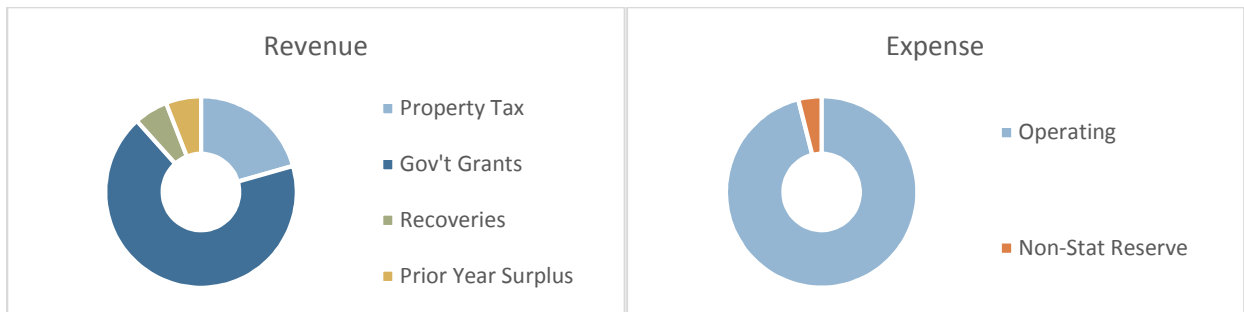
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

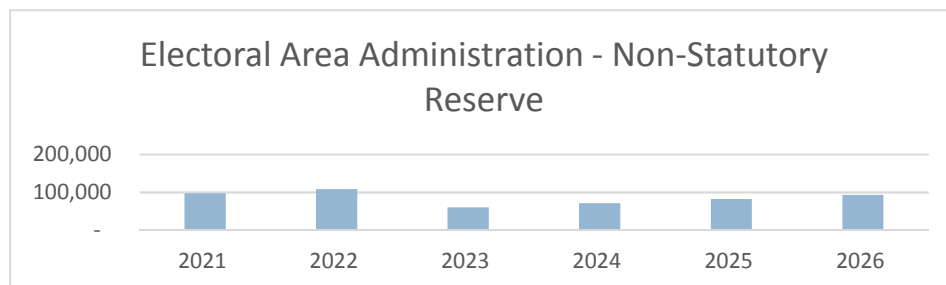


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
ELECTORAL AREA ADMINISTRATION**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.65 | 1.65 | 1.30 | 1.18 | 1.13 | 1.02 | 1.02 |
| 01-1-1120-1001 | 136,076 | 136,076 | 176,808 | 208,706 | 236,845 | 240,524 | 246,146 |
| 01-1-1121-1001 | 4,267 | 4,267 | - | 780 | 510 | 520 | 531 |
| 01-1-1122-1001 | 1,370 | 1,370 | - | 270 | 408 | 416 | 424 |
| 01-1-1123-1001 | 625 | 625 | - | 125 | 408 | 416 | 424 |
| 01-1-1124-1001 | 1,745 | 1,745 | - | 345 | 408 | 416 | 424 |
| 01-1-1125-1001 | 500 | 500 | - | 100 | 408 | 416 | 424 |
| 01-1-1120-1120 | 1,204 | 2,257 | 979 | 1,088 | 606 | 715 | 824 |
| 01-1-1120-1128 | - | 4,532 | - | 15,000 | - | - | - |
| 01-1-1120-1130 | 38,309 | 38,309 | 48,655 | 55,721 | 47,435 | 49,129 | 48,988 |
| 01-1-1120-1142 | - | - | - | 59,000 | - | - | - |
| 01-1-1120-1148 | - | 842 | 860 | - | - | - | - |
| 01-1-1120-1150 | 15,000 | 15,000 | 46,944 | - | - | - | - |
| 01-1-1121-1150 | 343 | 343 | 1,280 | - | - | - | - |
| 01-1-1122-1150 | 400 | 400 | 670 | - | - | - | - |
| 01-1-1123-1150 | 400 | 400 | 525 | - | - | - | - |
| 01-1-1124-1150 | 400 | 400 | 745 | - | - | - | - |
| 01-1-1125-1150 | 400 | 400 | 500 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 201,039 | 207,467 | 276,346 | 341,656 | 287,072 | 292,596 | 298,231 |
| EXPENDITURES | | | | | | | |
| General | | | | | | | |
| 01-2-1120-1200 | 5,000 | - | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-1120-1220 | 82,866 | 84,430 | 150,006 | 153,006 | 156,066 | 159,188 | 162,371 |
| 01-2-1120-1221 | 24,137 | 22,039 | 43,897 | 44,775 | 45,670 | 46,584 | 47,515 |
| 01-2-1120-1226 | - | - | - | - | - | - | - |
| 01-2-1120-1230 | 25,335 | 24,879 | 25,609 | 26,121 | 26,643 | 27,176 | 27,720 |
| 01-2-1120-1232 | 2,000 | 401 | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 01-2-1120-1233 | 41,250 | 6,430 | 36,875 | 37,613 | 38,365 | 39,132 | 39,915 |
| 01-2-1120-1234 | - | - | - | 60,000 | - | - | - |
| Subtotal General | 180,589 | 138,178 | 263,386 | 328,654 | 274,027 | 279,508 | 285,098 |
| Electoral Areas | | | | | | | |
| 01-2-1121-1200 | 4,610 | 3,330 | 500 | 510 | 520 | 531 | 541 |
| 01-2-1122-1200 | 1,770 | 1,100 | 400 | 408 | 416 | 424 | 433 |
| 01-2-1123-1200 | 1,025 | 500 | 400 | 408 | 416 | 424 | 433 |
| 01-2-1124-1200 | 2,145 | 1,400 | 400 | 408 | 416 | 424 | 433 |
| 01-2-1125-1200 | 900 | 400 | 400 | 408 | 416 | 424 | 433 |
| Subtotal Electoral Area | 10,450 | 6,730 | 2,100 | 2,142 | 2,185 | 2,229 | 2,273 |
| TOTAL EXPENSES | 191,039 | 144,909 | 265,486 | 330,796 | 276,212 | 281,736 | 287,371 |
| 01-2-1120-1500 | 10,000 | 11,895 | 10,860 | 10,860 | 10,860 | 10,860 | 10,860 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 201,039 | 156,804 | 276,346 | 341,656 | 287,072 | 292,596 | 298,231 |
| Net Surplus (Deficit) | - | 50,663 | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 86,026 | 86,026 | 97,921 | 108,781 | 60,641 | 71,501 | 82,361 |
| Interest Earned | 1,204 | 2,257 | 979 | 1,088 | 606 | 715 | 824 |
| Transfers from Operating | 8,796 | 9,638 | 9,881 | 9,772 | 10,254 | 10,145 | 10,036 |
| Transfer to Operating | - | - | - | 59,000 | - | - | - |
| Closing Balance | 96,026 | 97,921 | 108,781 | 60,641 | 71,501 | 82,361 | 93,221 |

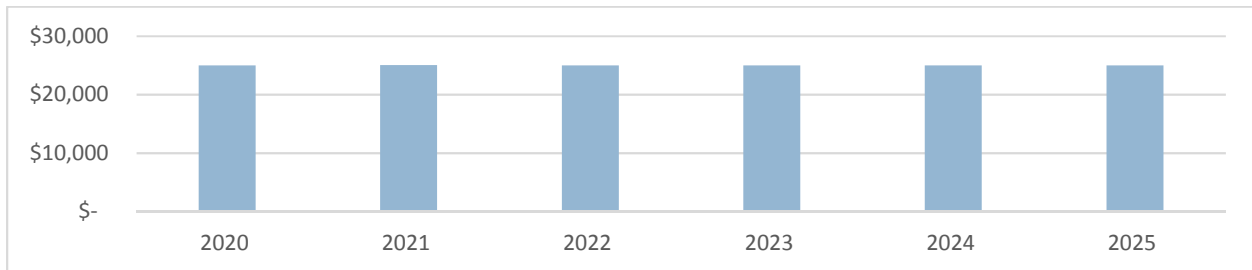


2021 Electoral Area Feasibility Studies

This function is funded by taxpayers within electoral areas A through E and provides funds for the establishment of new services. This function also provides for other studies that are funded by grants but that do not fit under another service. The costs that are expended to establish a new service become the costs of the new service so are repaid at that time.

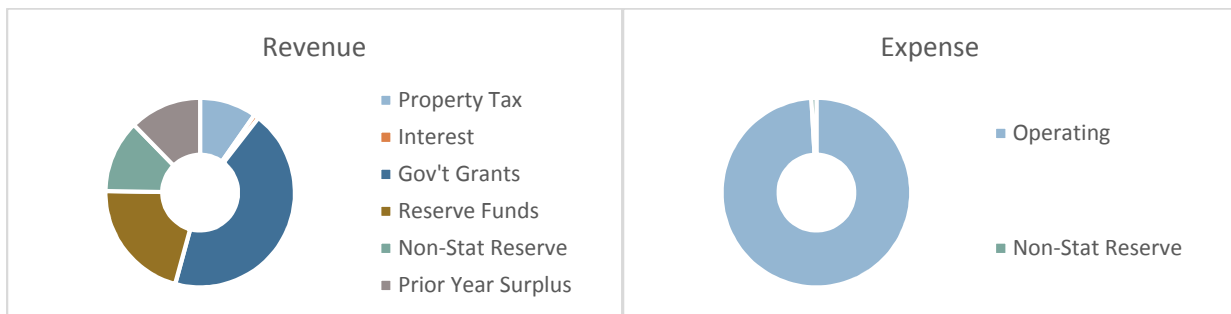
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

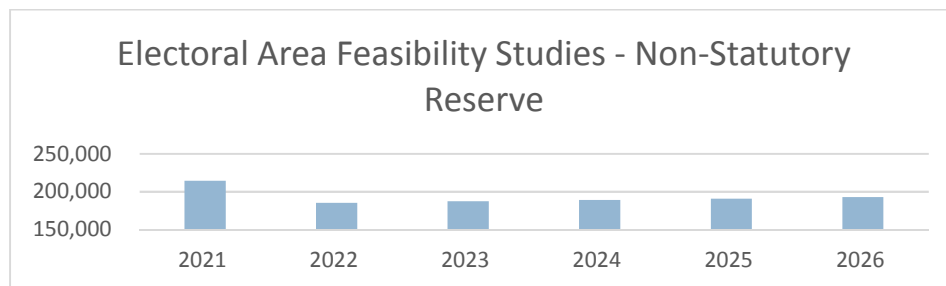


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
ELECTORAL AREA FEASIBILITY STUDIES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|---------------|----------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 0.98 | 0.98 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-1140-1001 Requisition - Property Value Tax | 25,000 | 25,000 | 25,025 | 25,000 | 25,000 | 25,000 | 25,000 |
| 01-1-1140-1022 Grant | 54,033 | 9,146 | 112,567 | | | | |
| 01-1-1140-1120 Interest Revenue (NS) | 2,911 | 5,241 | 2,142 | 1,853 | 1,872 | 1,890 | 1,909 |
| 01-1-1140-1128 Other Revenue | - | - | - | | | | |
| 01-1-1140-1140 Transfer from Grant (CW) | 87,300 | 3,143 | 54,132 | | | | |
| 01-1-1140-1142 Transfer from Reserve (NS) | 59,012 | - | 32,015 | | | | |
| 01-1-1140-1150 Prior Year Surplus - Operating | 9,761 | 9,761 | 31,733 | | | | |
| TOTAL REVENUE AND FUNDING SOURCES | 238,017 | 52,291 | 257,615 | 26,853 | 26,872 | 26,890 | 26,909 |
| EXPENSES | | | | | | | |
| 01-2-1140-0001 Savary Island Community Recreation 2017 | 21,700 | - | 21,700 | | | | |
| 01-2-1140-0002 Squitty Bay Dock Service Study 2017 | - | - | - | | | | |
| 01-2-1140-0003 Sub-Regional Museum Service 2017 | - | - | - | | | | |
| 01-2-1140-0004 Economic Development 2018 | 5,000 | - | 5,000 | | | | |
| 01-2-1140-0005 Sub-Regional Recreation Service 2018 | - | - | - | | | | |
| 01-2-1140-0006 Regional Potable Water Transmission Line Study 2018 | 45,000 | 4,166 | 40,834 | | | | |
| 01-2-1140-0007 Lasqueti Health Center Service Study 2018 | - | - | - | | | | |
| 01-2-1140-0008 Lund Water System Conversion 2018 | 28,606 | - | 28,606 | | | | |
| 01-2-1140-0009 Gillies Bay ID Water Conservation Study 2018 | - | - | - | | | | |
| 01-2-1140-0010 Pete's Lake Water Users Society-Water Quality Study 20 | - | - | - | | | | |
| 01-2-1140-0011 Tourism Powell River Signage Renewal 2018 | - | - | - | | | | |
| 01-2-1140-0012 Lasqueti Community Association - Hall Revitalization 201 | - | - | - | | | | |
| 01-2-1140-0013 Drainage Control and Stormwater Mgmt Study 2018 | - | - | - | | | | |
| 01-2-1140-0014 Economic Development Strategy | 80,000 | - | 80,000 | | | | |
| 01-2-1140-0015 Connected Communités Study | 20,000 | 3,168 | 49,532 | | | | |
| 01-2-1140-0016 Sequestration/Natural Asset Restoration | 27,300 | - | 27,300 | | | | |
| 01-2-1140-0017 Pine Tree Place ID IPG Study | - | 5,483 | - | | | | |
| 01-2-1140-1299 Contingency | 5,000 | - | - | 22,500 | 22,500 | 22,500 | 22,500 |
| 01-2-1140-1485 Administration | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| TOTAL EXPENSES | 235,106 | 15,316 | 255,473 | 25,000 | 25,000 | 25,000 | 25,000 |
| 01-2-1140-1500 Transfer to Feasibility Reserve (NS) | 2,911 | 5,241 | 2,142 | 1,853 | 1,872 | 1,890 | 1,909 |
| 01-2-1140-1504 Transfer to Reserve (CW) | - | - | - | | | | |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 238,017 | 20,557 | 257,615 | 26,853 | 26,872 | 26,890 | 26,909 |
| Net Surplus (Deficit) | - | 31,733 | - | - | - | - | - |
| NON-STATUTORY EA FEASIBILITY RESERVE | | | | | | | |
| Opening Balance | 207,955 | 207,955 | 214,197 | 185,324 | 187,177 | 189,049 | 190,939 |
| Interest Earned | 2,911 | 5,241 | 2,142 | 1,853 | 1,872 | 1,890 | 1,909 |
| Transfers from Operating | - | - | - | - | - | - | - |
| Repayments from Service Establishment - Lasqueti Heal | 1,000 | 1,000 | 1,000 | | | | |
| Transfer to Operating | - | - | 32,015 | - | - | - | - |
| Closing Balance | 152,855 | 214,197 | 185,324 | 187,177 | 189,049 | 190,939 | 192,848 |

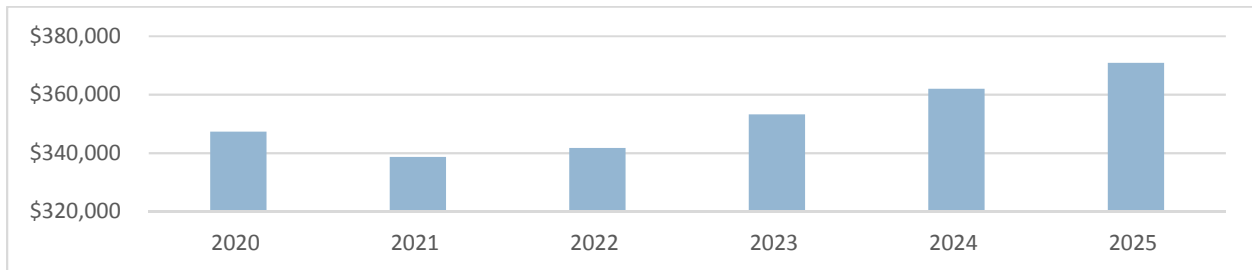


2021 Planning

This function is funded by taxpayers within electoral areas A through D. The Planning function provides land use planning services to electoral areas A, B, C and D of the qathet Regional District. The City of Powell River and Tla'amin Nation have their own planning departments and Electoral Area E (Lasqueti Island) receives its planning services from the Islands Trust.

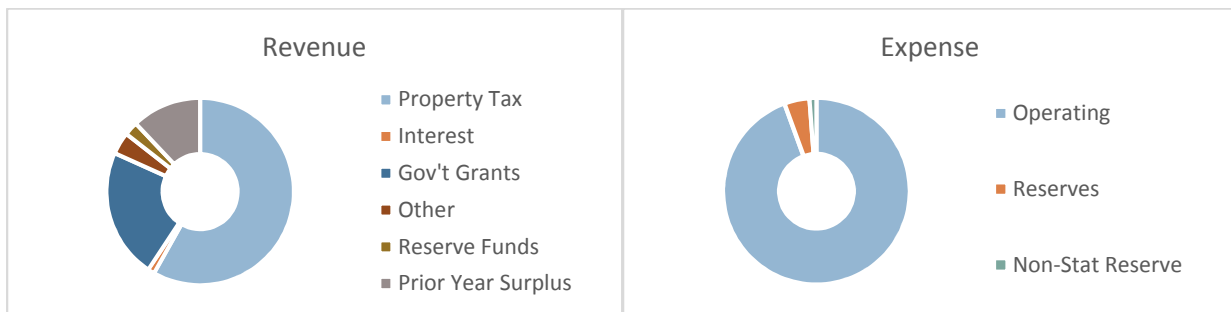
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

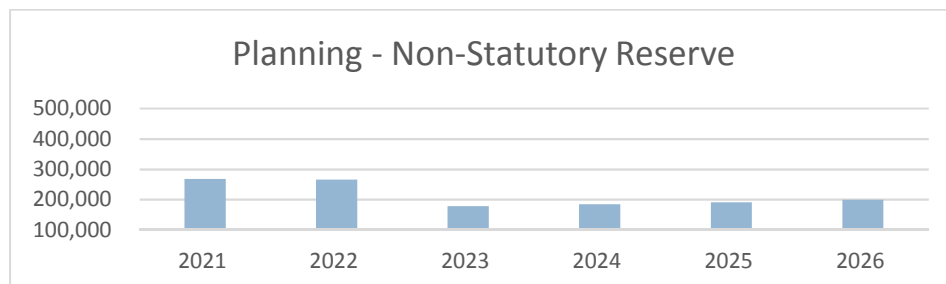


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.

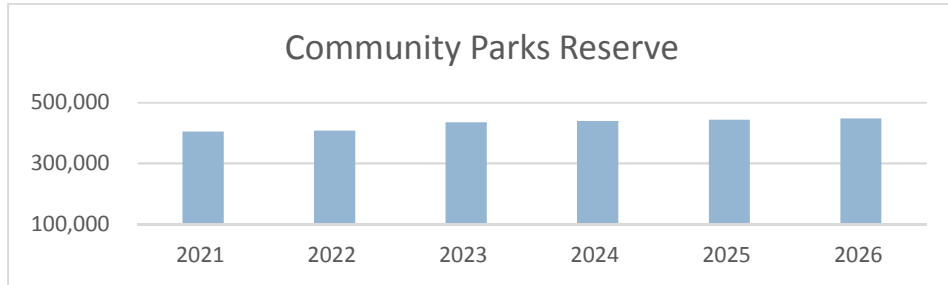


2021 Planning



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
REGIONAL PLANNING**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 0.82 | 0.82 | 0.98 | 1.01 | 1.03 | 1.02 | 1.02 |
| 01-1-1200-1001 | 347,357 | 347,357 | 338,688 | 341,761 | 353,295 | 361,999 | 370,878 |
| 01-1-1200-1023 | - | - | 130,350 | - | - | - | - |
| 01-1-1200-1030 | 500 | - | 500 | 510 | 520 | 531 | 541 |
| 01-1-1200-1035 | 2,400 | 600 | 2,050 | 2,091 | 2,133 | 2,175 | 2,219 |
| 01-1-1200-1120 | 2,710 | 4,907 | 2,678 | 2,659 | 1,785 | 1,843 | 1,912 |
| 01-1-1200-1121 | - | 9,920 | 4,043 | 4,305 | 4,348 | 4,392 | 4,436 |
| 01-1-1200-1128 | - | - | 22,200 | - | - | - | - |
| 01-1-1200-1140 | - | - | 14,000 | - | - | - | - |
| 01-1-1200-1142 | 9,000 | - | 9,000 | - | - | - | - |
| 01-1-1200-1148 | - | 18,046 | 4,502 | - | - | - | - |
| 01-1-1200-1150 | 66,129 | 66,129 | 70,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 01-1-1200-1800 | - | 14,428 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 428,096 | 461,387 | 598,011 | 451,326 | 462,082 | 470,940 | 479,986 |
| EXPENSES | | | | | | | |
| General | | | | | | | |
| 01-2-1200-1220 | 137,744 | 136,373 | 139,996 | 142,796 | 145,652 | 148,565 | 151,536 |
| 01-2-1200-1221 | 37,865 | 32,052 | 39,923 | 40,722 | 41,536 | 42,367 | 43,214 |
| 01-2-1200-1222 | 5,000 | 22 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-1200-1223 | 3,000 | 1,284 | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-1200-1230 | 9,686 | 9,069 | 9,787 | 9,982 | 10,182 | 10,386 | 10,593 |
| 01-2-1200-1232 | 1,000 | 513 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-1200-1245 | 1,750 | 1,608 | 1,750 | 1,785 | 1,821 | 1,857 | 1,894 |
| 01-2-1200-1255 | - | - | - | - | - | - | - |
| 01-2-1200-1268 | 10,310 | 5,524 | 11,800 | 12,036 | 12,277 | 12,522 | 12,773 |
| 01-2-1200-1271 | 1,652 | 1,820 | 2,002 | 2,202 | 2,422 | 2,664 | 2,931 |
| 01-2-1200-1281 | 1,000 | 133 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-1200-1284 | 500 | - | 500 | 510 | 520 | 531 | 541 |
| 01-2-1200-1299 | 5,000 | - | - | - | - | - | - |
| 01-2-1200-1323 | 750 | 150 | 6,630 | 6,763 | 6,898 | 7,036 | 7,177 |
| 01-2-1200-1362 | 65,000 | 8,635 | 68,500 | 68,500 | 68,500 | 68,500 | 68,500 |
| 01-2-1200-1420 | - | - | - | - | - | - | - |
| 01-2-1200-1430 | - | - | - | - | - | - | - |
| 01-2-1200-1485 | 84,729 | 84,729 | 85,499 | 87,100 | 88,734 | 90,403 | 92,107 |
| 01-2-1200-1801 | - | 14,428 | - | - | - | - | - |
| Subtotal General | 364,986 | 296,340 | 376,386 | 382,595 | 388,946 | 395,443 | 402,090 |
| Planning Projects | | | | | | | |
| 01-2-1205-1222 | - | - | - | - | - | - | - |
| 01-2-1205-1268 | - | - | - | - | - | - | - |
| 01-2-1205-1324 | - | - | - | - | - | - | - |
| 01-2-1205-1255 | - | - | 188,350 | 61,767 | 63,002 | 64,262 | 65,548 |
| 01-2-1205-1327 | - | - | - | - | - | - | - |
| 01-2-1205-1328 | 60,400 | 10,861 | - | - | - | - | - |
| 01-2-1205-1362 | - | - | - | - | - | - | - |
| Subtotal Planning Projects | 60,400 | 10,861 | 188,350 | 61,767 | 63,002 | 64,262 | 65,548 |
| TOTAL EXPENSES | 425,386 | 307,201 | 564,736 | 444,362 | 451,948 | 459,705 | 467,638 |

qathet Regional District
REGIONAL PLANNING

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| 01-2-1200-1500 | Transfer to Reserve (NS) | 2,710 | 74,266 | 7,031 | 2,659 | 5,785 | 6,843 | 7,912 |
| 01-2-1200-1501 | Transfer to Reserve (S) | - | 9,920 | 26,243 | 4,305 | 4,348 | 4,392 | 4,436 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 428,096 | 391,387 | 598,011 | 451,326 | 462,082 | 470,940 | 479,986 |
| Net Surplus (Deficit) | | - | 70,000 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-1200-1142 | Transfer from Reserve (NS) | - | - | - | 90,000 | - | - | - |
| 01-5-1200-1152 | Transfer from Operating | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | - | - | - | 90,000 | - | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-1200-1475 | Equipment - General | - | - | - | 90,000 | - | - | - |
| TOTAL CAPITAL SPENDING | | - | - | - | 90,000 | - | - | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 193,578 | 193,578 | 267,844 | 265,876 | 178,534 | 184,320 | 191,163 |
| Interest Earned | | 2,710 | 4,907 | 2,678 | 2,659 | 1,785 | 1,843 | 1,912 |
| Transfers from Operating | | - | 69,359 | 4,353 | - | 4,000 | 5,000 | 6,000 |
| Transfer to Operating | | - | - | 9,000 | - | - | - | - |
| Transfer to Capital | | - | - | - | 90,000 | - | - | - |
| Closing Balance | | 196,288 | 267,844 | 265,876 | 178,534 | 184,320 | 191,163 | 199,075 |
| COMMUNITY PARKS RESERVE - EA A (CASH IN LIEU OF PARK LAND) | | | | | | | | |
| Opening Balance | | 224,856 | 224,856 | 230,512 | 232,817 | 235,145 | 237,497 | 239,872 |
| Interest Earned | | 3,148 | 5,656 | 2,305 | 2,328 | 2,351 | 2,375 | 2,399 |
| Transfers from Operating | | - | - | - | - | - | - | - |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Transfer to Capital | | - | - | - | - | - | - | - |
| Closing Balance | | 228,004 | 230,512 | 232,817 | 235,145 | 237,497 | 239,872 | 242,270 |
| COMMUNITY PARKS RESERVE - EA B (CASH IN LIEU OF PARK LAND) | | | | | | | | |
| Opening Balance | | 51,374 | 51,374 | 52,666 | 53,193 | 53,725 | 54,262 | 54,805 |
| Interest Earned | | 719 | 1,292 | 527 | 532 | 537 | 543 | 548 |
| Transfers from Operating | | - | - | - | - | - | - | - |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Transfer to Capital | | - | - | - | - | - | - | - |
| Closing Balance | | 52,093 | 52,666 | 53,193 | 53,725 | 54,262 | 54,805 | 55,353 |
| COMMUNITY PARKS RESERVE - EA C (CASH IN LIEU OF PARK LAND) | | | | | | | | |
| Opening Balance | | 118,140 | 118,140 | 121,112 | 144,523 | 145,968 | 147,428 | 148,902 |
| Interest Earned | | 1,654 | 2,972 | 1,211 | 1,445 | 1,460 | 1,474 | 1,489 |
| Transfers from Operating | | - | - | 22,200 | - | - | - | - |
| Transfer to Operating | | - | - | - | - | - | - | - |
| Transfer to Capital | | - | - | - | - | - | - | - |
| Closing Balance | | 119,794 | 121,112 | 144,523 | 145,968 | 147,428 | 148,902 | 150,391 |



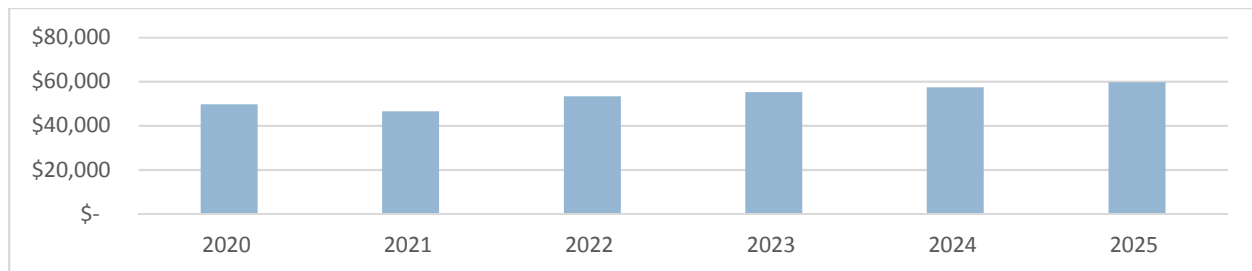
2021 Development (Referral) Services

This function provides processing of provincial land use and development referrals to determine whether proposed applications comply with qathet Regional District bylaws. Development referrals are received from a range of provincial agencies including:

- Ministry of Transportation & Infrastructure (rural subdivisions);
- Agricultural Land Commission (ALR subdivisions, exclusions, inclusions, non-farm use);
- Ministry of Forests, Lands & Natural Resource Operations (crown land tenures, crown foreshore tenures, water licenses, groundwater licenses, trail authorizations); and
- Ministry of Energy and Mines (mining permits).

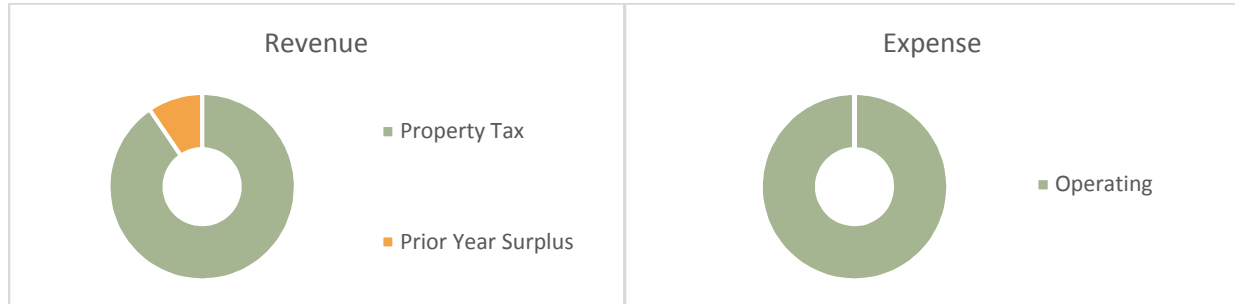
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
 DEVELOPMENT (REFERRALS) SERVICE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.03 | 1.03 | 0.93 | 1.15 | 1.04 | 1.04 | 1.04 |
| 01-1-1210-1001 Requisition - Property Value Tax | 49,760 | 49,760 | 46,502 | 53,268 | 55,280 | 57,430 | 59,730 |
| 01-1-1210-1148 Transfer from Reserve (C19) | - | 2,809 | - | - | - | - | - |
| 01-1-1210-1150 Prior Year Surplus - Operating | 615 | 615 | 4,881 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 50,374 | 53,183 | 51,383 | 53,268 | 55,280 | 57,430 | 59,730 |
| EXPENSES | | | | | | | |
| 01-2-1210-1220 Salary & Wages | 38,432 | 38,137 | 38,785 | 39,561 | 40,352 | 41,159 | 41,982 |
| 01-2-1210-1221 Payroll Benefits & Overhead | 10,377 | 8,450 | 10,860 | 11,946 | 13,140 | 14,454 | 15,900 |
| 01-2-1210-1271 Insurance | 66 | 216 | 238 | 261 | 288 | 316 | 348 |
| 01-2-1210-1485 Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 50,374 | 48,303 | 51,383 | 53,268 | 55,280 | 57,430 | 59,730 |
| NET REV / (EXP) | 0 | 4,881 | - | - | - | - | - |

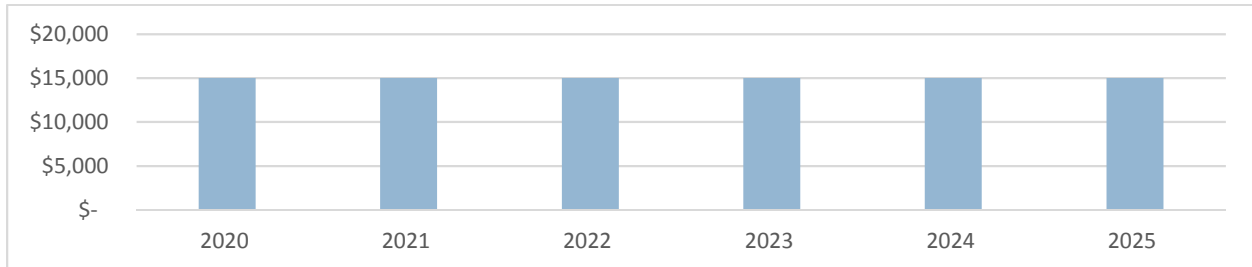


2021 Emergency Program Electoral Area D

This function is funded by taxpayers within electoral area D only and provides for an annual contribution to the Van Anda Improvement District to support the road rescue service on Texada Island.

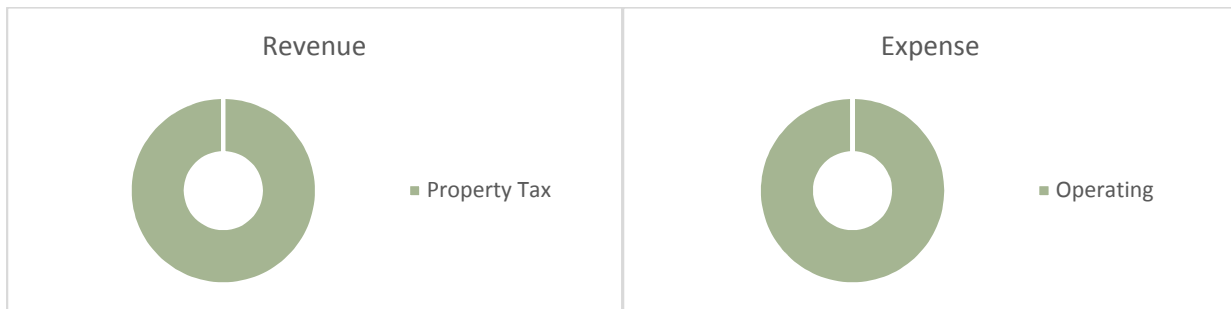
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
EMERGENCY PROGRAM - AREA 'D'

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-2200-1001 Requisition - Property Value Tax | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-1-2200-1128 Other | - | - | - | - | - | - | - |
| 01-1-2200-1150 Prior Year Surplus - Operating | 6 | 6 | 15 | - | - | - | - |
| 01-1-2200-1800 Transfer from Equity in Capital | - | 903 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 15,006 | 15,909 | 14,985 | 15,000 | 15,000 | 15,000 | 15,000 |
| EXPENSES | | | | | | | |
| 01-2-2200-1215 Road Rescue Contribution | 13,441 | 13,441 | 13,398 | 13,404 | 13,394 | 13,384 | 13,372 |
| 01-2-2200-1244 Equipment Purchases | - | - | - | - | - | - | - |
| 01-2-2200-1271 Insurance | 65 | 80 | 88 | 96 | 106 | 116 | 128 |
| 01-2-2200-1275 Accident Insurance | - | - | - | - | - | - | - |
| 01-2-2200-1485 Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-2200-1801 Amortization Expense | - | 903 | - | - | - | - | - |
| TOTAL EXPENSES | 15,006 | 15,923 | 14,985 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-2-2200-1500 Transfer to Non-Stat Reserve | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 15,006 | 15,923 | 14,985 | 15,000 | 15,000 | 15,000 | 15,000 |
| Net Surplus (Deficit) | - | 15 | - | - | - | - | - |

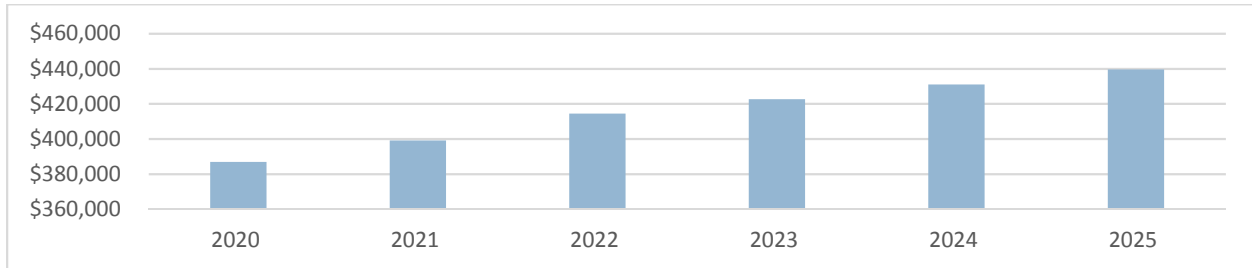


2021 Library Services

This function is funded by taxpayers within electoral areas A through D. The service provides for an annual contribution to the Powell River Library service to support operations and capital related to the library service.

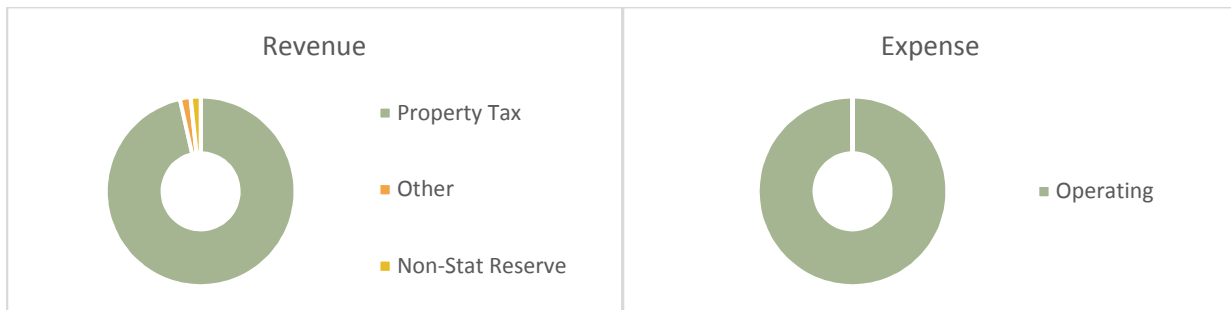
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
LIBRARY SERVICES (A,B,C,D)

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.04 | 1.04 | 1.03 | 1.04 | 1.02 | 1.02 | 1.02 |
| 01-1-3100-1001 Requisition - Property Value Tax | 386,835 | 386,835 | 399,183 | 414,385 | 422,642 | 431,065 | 439,657 |
| 01-1-3100-1128 Contribution from Tla'Amin | 6,095 | 7,470 | 7,470 | 7,470 | 7,470 | 7,470 | 7,470 |
| 01-1-3100-1148 Transfer from Reserve (C19) | - | - | 7,106 | | | | |
| 01-1-3100-1150 Prior Year Surplus | - 1,250 | - 1,250 | 0 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 391,681 | 393,056 | 413,759 | 421,855 | 430,112 | 438,535 | 447,127 |
| EXPENSES | | | | | | | |
| 01-2-3100-1215 Powell River Library Contribution | 390,181 | 391,556 | 412,259 | 420,355 | 428,612 | 437,035 | 445,627 |
| 01-2-3100-1299 Contingency | - | - | - | - | - | - | - |
| 01-2-3100-1485 Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 391,681 | 393,056 | 413,759 | 421,855 | 430,112 | 438,535 | 447,127 |
| Net Surplus (Deficit) | - | 0 | - | - | - | - | - |



2021 Waste Management Lasqueti Island

This function was funded by taxpayers within electoral area E only. There is no longer a requisition for this service as the Lasqueti waste management operations are now included as part of the Regional Waste Management service.

Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

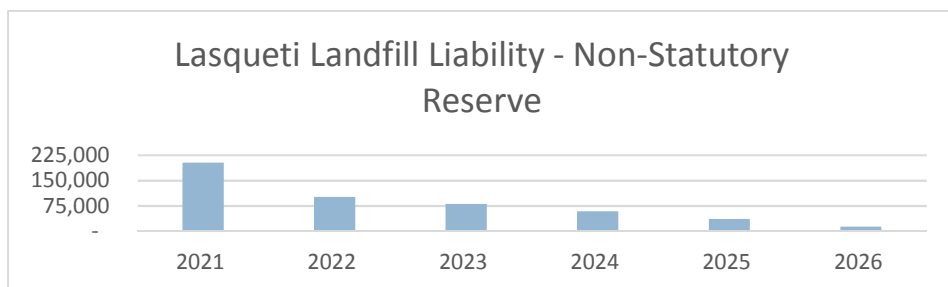
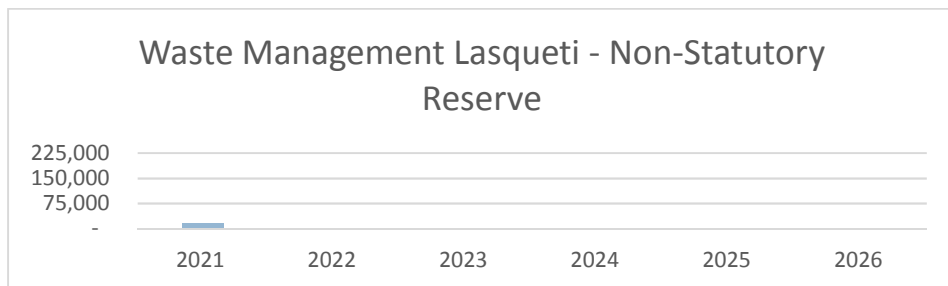


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
WASTE MANAGEMENT-LASQUETI ISLAND

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|--------|--------|--------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-1-3300-1001 | 1.26 | 1.26 | | | | | |
| 01-1-3300-1120 | - | - | - | - | - | - | - |
| 01-1-3300-1121 | 210 | 6,411 | | | | | |
| 01-1-3300-1121 | - | - | | | | | |
| 01-1-3300-1140 | - | - | - | | | | |
| 01-1-3300-1142 | 13,395 | - | 15,407 | | | | |
| 01-1-3300-1146 | 175,120 | 118,463 | 123,490 | | | | |
| 01-1-3300-1128 | - | - | - | | | | |
| 01-1-3300-1150 | - | - | - | | | | |
| 01-1-3300-1800 | - | 12,418 | | | | | |
| TOTAL REVENUE AND FUNDING SOURCES | 188,725 | 137,293 | 138,897 | - | - | - | - |
| EXPENSES | | | | | | | |
| 01-2-3300-1390 | 187,975 | 117,713 | 129,147 | | | | |
| 01-2-3300-1391 | - | - | 9,000 | | | | |
| 01-2-3300-1485 | 750 | 750 | 750 | | | | |
| 01-2-3300-1496 | - | - | | | | | |
| 01-2-3300-1801 | - | 12,418 | | | | | |
| TOTAL EXPENSES | 188,725 | 130,882 | 138,897 | - | - | - | - |
| 01-2-3300-1500 | - | 378 | | | | | |
| 01-2-3300-1502 | - | 6,033 | | | | | |
| 01-2-3300-1557 | - | - | | | | | |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 188,725 | 137,293 | 138,897 | - | - | - | - |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 15,029 | 15,029 | 15,407 | - | - | - | - |
| Interest Earned | 210 | 378 | | - | - | - | - |
| Transfers from Operating | - 210 - | 0 | - | - | - | - | - |
| Transfer to Operating | - 13,395 - | - | 15,407 | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 1,634 | 15,407 | 0 | - | - | - | - |
| NON-STATUTORY RESERVE - Landfill Liability | | | | | | | |
| Opening Balance | 242,332 | 242,332 | 202,889 | 101,428 | 80,242 | 58,401 | 35,888 |
| Interest Earned | 3,393 | 6,033 | 2,029 | 1,014 | 802 | 584 | 359 |
| Transfers from Operating | - 3,393 | 72,987 | 30,000 | - | - | - | - |
| Transfer to Operating | - 175,120 - | 118,463 | 133,490 | 22,200 | 22,644 | 23,097 | 23,559 |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 67,212 | 202,889 | 101,428 | 80,242 | 58,401 | 35,888 | 12,688 |



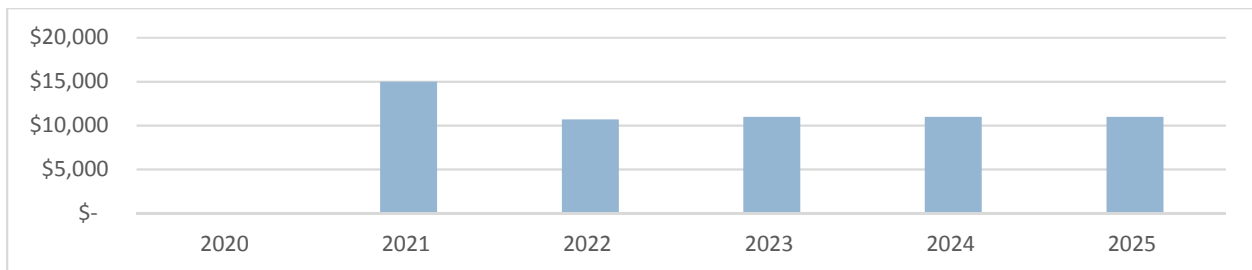
2021 House Numbering

This function is funded by taxpayers within electoral areas A through D. The service supports the issuance of new or revised civic addresses within electoral areas A through D.

The service also supports the issuance of civic addresses to the Tla'amin Nation on a cost for service basis.

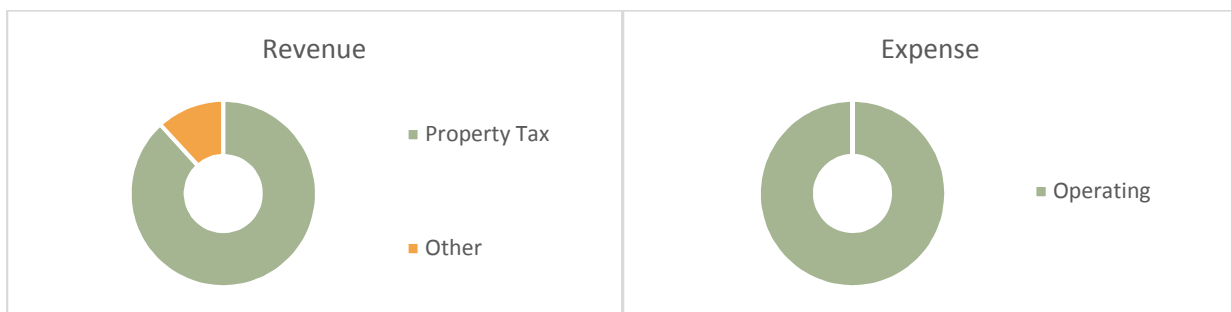
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
HOUSE NUMBERING

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-3600-1001 | Requisition - Property Value Tax | 28 | 28 | 14,999 | 10,669 | 10,972 | 10,979 | 10,987 |
| 01-1-3600-1023 | Grants | - | - | - | - | - | - | - |
| 01-1-3600-1128 | Other | 5,000 | 1 | 2,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-1-3600-1150 | Prior Year Surplus | 13,766 | 13,766 | 1,628 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 18,794 | 13,795 | 15,372 | 15,669 | 15,972 | 15,979 | 15,987 |
| EXPENSES | | | | | | | | |
| 01-2-3600-1324 | Map Updating & Reproduction | 18,000 | 14,620 | 14,564 | 14,855 | 15,152 | 15,152 | 15,152 |
| 01-2-3600-1271 | Insurance | 44 | 53 | 58 | 64 | 70 | 77 | 85 |
| 01-2-3600-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 18,794 | 15,423 | 15,372 | 15,669 | 15,972 | 15,979 | 15,987 |
| Net Surplus (Deficit) | | - | 1,628 | - | - | - | - | - |

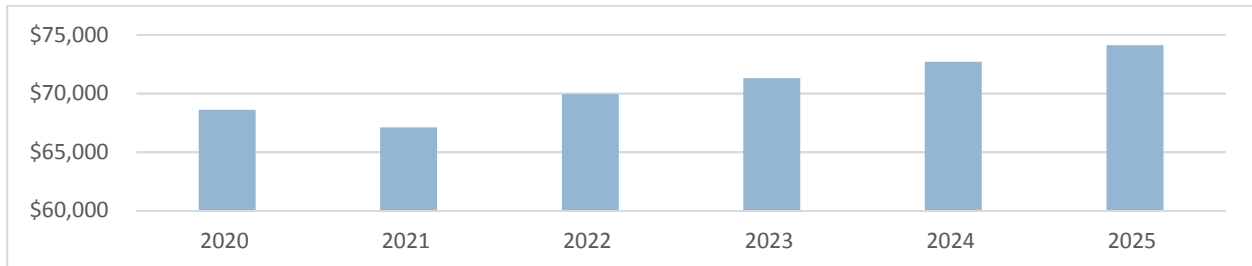


2021 Community Recreation Electoral Areas C and E

The cost of each function is funded by taxpayers within electoral areas C and E.

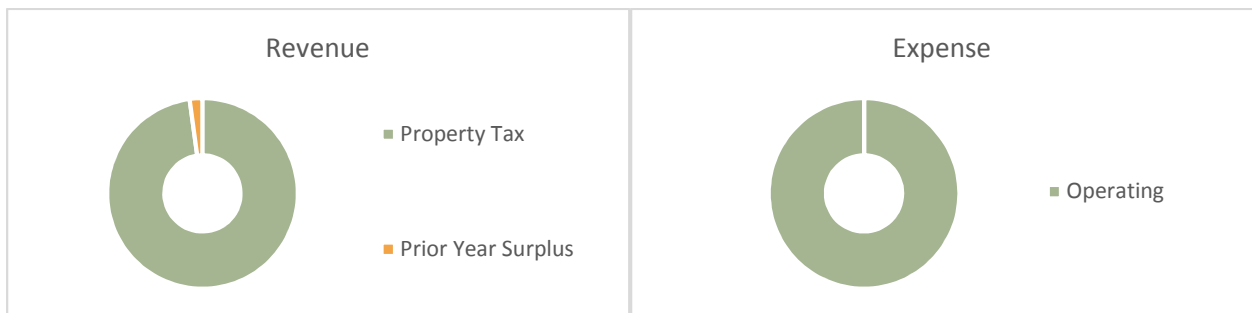
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
COMMUNITY RECREATION AREAS (C & E)

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | 1.03 | 1.03 | 1.00 | 1.02 | 1.02 | 1.02 | 1.02 | |
| 01-1-3700-1004 | Requisition - Property Value Tax - EA 'C' | 52,903 | 52,903 | 52,903 | 53,938 | 54,994 | 56,070 | 57,169 |
| 01-1-3700-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-3700-1140 | Transfer in from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-3700-1150 | Prior Year Surplus - Operating | - | 0 | 0 | - | - | - | - |
| 01-1-3701-1006 | Requisition - Property Value Tax - EA 'E' | 15,684 | 15,684 | 14,184 | 15,991 | 16,304 | 16,623 | 16,949 |
| 01-1-3701-1140 | Transfer in from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-3701-1150 | Prior Year Surplus - Operating | - | - | 1,500 | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 68,588 | 68,587 | 68,587 | 69,929 | 71,298 | 72,694 | 74,118 |
| EXPENSES | | | | | | | | |
| 01-2-3700-1215 | Area C - Kelly Creek Community School | 51,746 | 51,746 | 51,746 | 52,781 | 53,837 | 54,913 | 56,012 |
| 01-2-3700-1485 | Administration (Area C) | 1,157 | 1,157 | 1,157 | 1,157 | 1,157 | 1,157 | 1,157 |
| 01-2-3701-1215 | Area E - Lasqueti Community Association | 13,841 | 13,841 | 13,841 | 14,118 | 14,401 | 14,689 | 14,982 |
| 01-2-3701-1216 | Area E - Lasqueti Recreation Development | 1,500 | - | 1,500 | 1,530 | 1,561 | 1,592 | 1,624 |
| 01-2-3701-1485 | Administration (Area E) | 343 | 343 | 343 | 343 | 343 | 343 | 343 |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 68,587 | 67,087 | 68,587 | 69,929 | 71,298 | 72,694 | 74,118 |
| | Net Surplus (Deficit) | 0 | 1,500 | - | - | - | - | - |



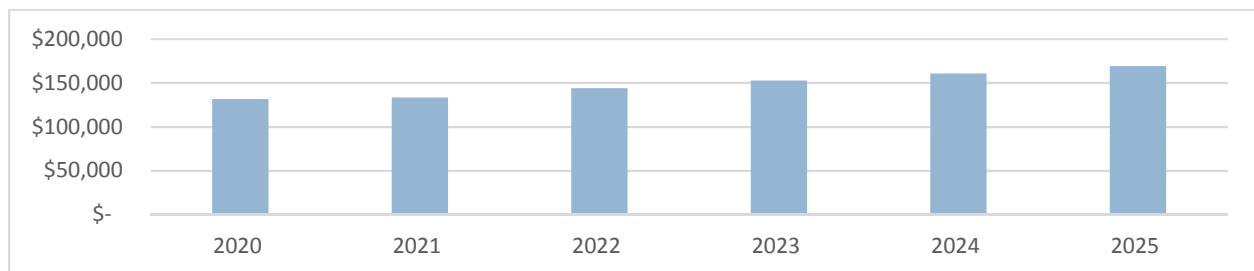
2021 Rural Paratransit

The Paratransit function is funded by taxpayers with electoral areas A through D and provides for a limited rural transit service. Fully accessible bus service is available for regional district residents on the following routes:

- Stillwater to Roberts Road
- Stillwater to Powell River
- Lund to Powell River
- Shelter Point on Texada Island to Powell River

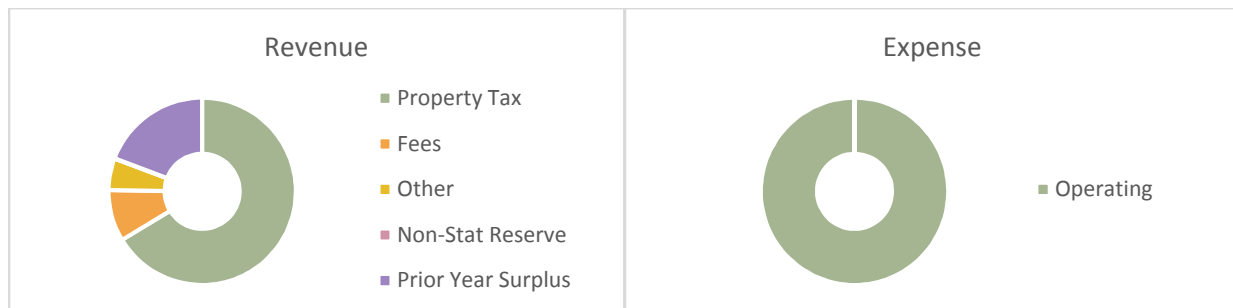
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
RURAL PARATRANSIT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.22 | 1.22 | 1.01 | 1.08 | 1.06 | 1.05 | 1.05 |
| 01-1-3800-1001 Requisition - Property Value Tax | 131,642 | 131,642 | 133,481 | 143,788 | 152,686 | 160,582 | 169,007 |
| 01-1-3800-1023 BC Transit Safe Restart Grant | - | 8,245 | 10,994 | 2,749 | | | |
| 01-1-3800-1081 Fare | 37,762 | 18,384 | 17,868 | 21,329 | 27,301 | 27,847 | 28,404 |
| 01-1-3800-1128 Other Revenue | - | 12 | | | | | |
| 01-1-3800-1140 Transfer from Reserve (CW) | - | - | - | | | | |
| 01-1-3800-1148 Transfer from Reserve (C19) | - | 137 | 145 | | | | |
| 01-1-3800-1150 Prior Year Surplus - Operating | 4,726 | 4,726 | 38,747 | 35,000 | 20,000 | 10,000 | 5,000 |
| 01-1-3800-1800 Transfer from Equity in Capital | - | 992 | | | | | |
| TOTAL REVENUE AND FUNDING SOURCES | 174,130 | 164,137 | 201,236 | 202,866 | 199,987 | 198,430 | 202,412 |
| EXPENSES | | | | | | | |
| 01-2-3800-1215 BC Transit Contribution | 121,841 | 90,204 | 127,954 | 142,070 | 145,528 | 148,438 | 151,407 |
| 01-2-3800-1217 Distribution of Fare Revenue - CoPR | 22,657 | 11,030 | 10,721 | 12,798 | 16,381 | 16,708 | 17,043 |
| 01-2-3800-1220 Salary & Wages | 6,003 | 6,047 | 5,814 | 5,930 | 6,049 | 6,170 | 6,293 |
| 01-2-3800-1221 Payroll Benefits & Overhead | 1,621 | 1,371 | 1,628 | 1,661 | 1,694 | 1,728 | 1,762 |
| 01-2-3800-1222 Travel | 50 | - | 50 | 51 | 52 | 53 | 54 |
| 01-2-3800-1270 Other | 2,000 | 256 | - | - | - | - | - |
| 01-2-3800-1271 Insurance | 580 | 957 | 1,053 | 1,158 | 1,274 | 1,402 | 1,542 |
| 01-2-3800-1299 Contingency | 5,000 | - | 35,000 | 20,000 | 10,000 | 5,000 | 5,000 |
| 01-2-3800-1404 Facility & Grounds Maintenance | - | 155 | 2,400 | 2,448 | 2,497 | 2,547 | 2,598 |
| 01-2-3800-1485 Administration | 14,378 | 14,378 | 16,616 | 16,750 | 16,513 | 16,384 | 16,713 |
| 01-2-3800-1801 Amortization Expense | - | 992 | | | | | |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 174,130 | 125,390 | 201,236 | 202,866 | 199,987 | 198,430 | 202,412 |
| Net Surplus (Deficit) | - | 38,747 | - | - | - | - | - |

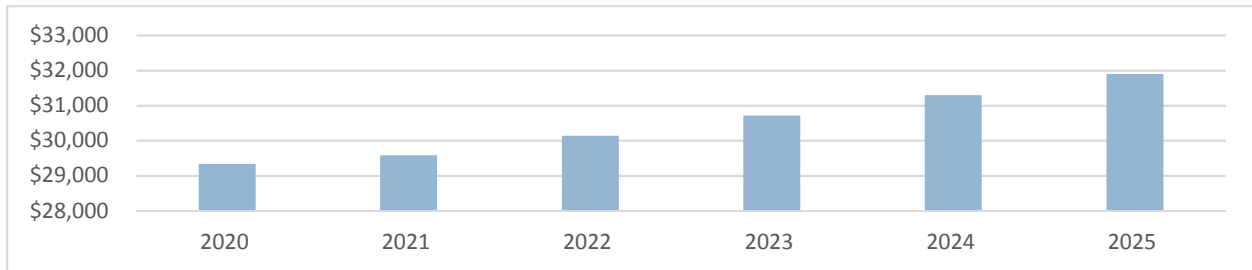


2021 Lasqueti Library

This function is funded by taxpayers within electoral area E only and provides for an annual contribution to the Vancouver Island Regional Library for library services to Lasqueti Island.

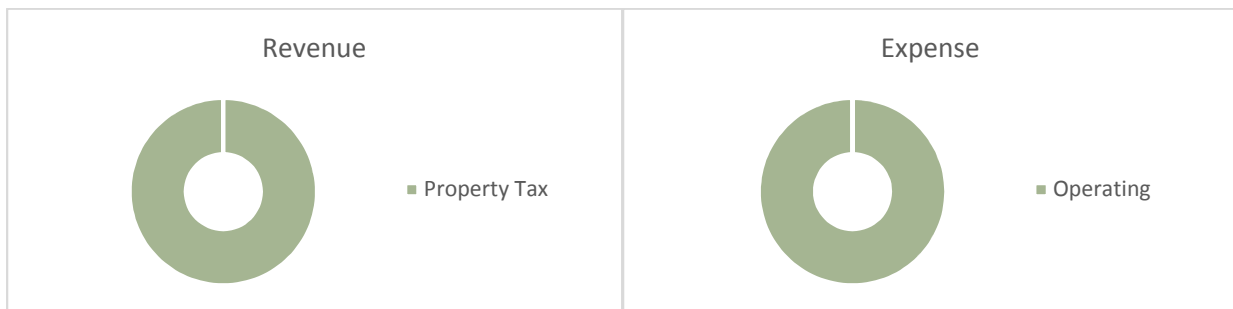
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
 LASQUETI ISLAND LIBRARY SERVICES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.00 | 1.00 | 1.01 | 1.02 | 1.02 | 1.02 | 1.02 |
| 01-1-3900-1001 Requisition - Property Value Tax | 29,338 | 29,338 | 29,584 | 30,144 | 30,717 | 31,301 | 31,897 |
| 01-1-3900-1150 Prior Year Surplus - Operating | - | 2 | - | 2 | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 29,336 | 29,338 | 29,582 | 30,144 | 30,717 | 31,301 | 31,897 |
| EXPENSES | | | | | | | |
| 01-2-3900-1215 Vancouver Island Regional Library Contribution | 27,836 | 27,836 | 28,082 | 28,644 | 29,217 | 29,801 | 30,397 |
| 01-2-3900-1485 Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 29,336 | 29,336 | 29,582 | 30,144 | 30,717 | 31,301 | 31,897 |
| Net Surplus (Deficit) | - | - | 2 | - | - | - | - |

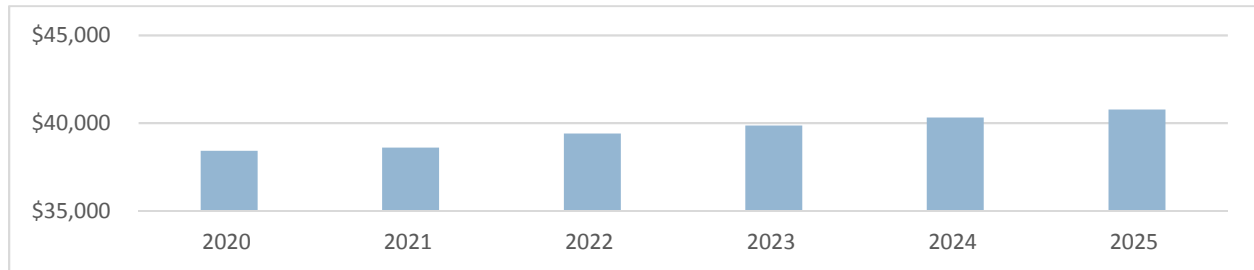


2021 Septage Disposal

The Septage Disposal service is funded by taxpayers within electoral areas A through D. The function provides for a contribution to the City of Powell River, through a service agreement, toward the costs associated with the operation and maintenance of the septage facility.

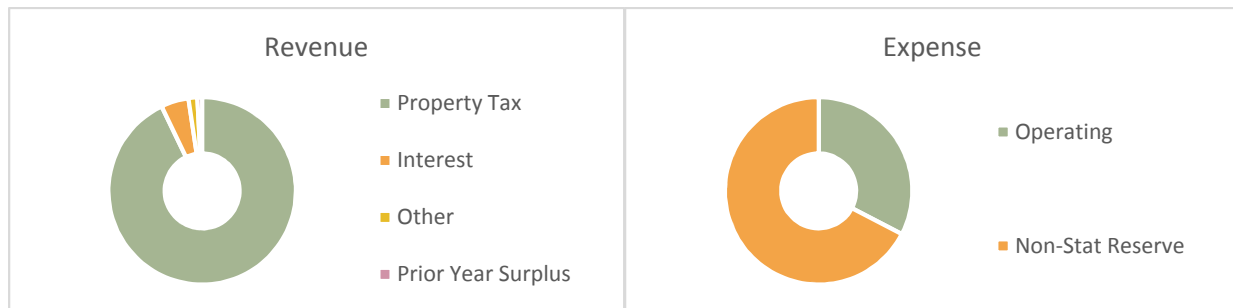
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

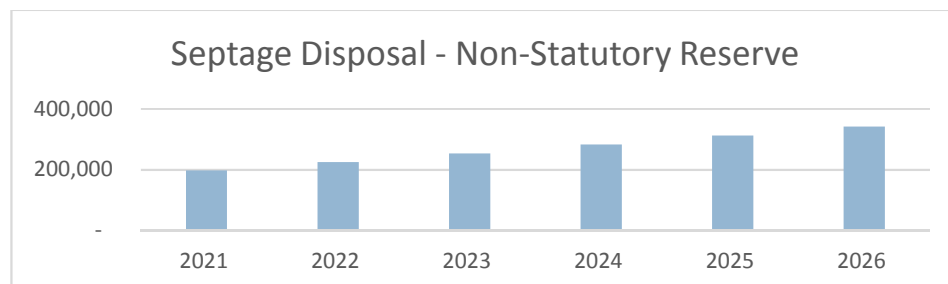


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
SEPTAGE DISPOSAL

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|------------------------------------|---|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | 1.02 | 1.02 | 1.00 | 1.02 | 1.01 | 1.01 | 1.01 | |
| 01-1-4000-1001 | Requisition - Property Value Tax | 38,421 | 38,421 | 38,612 | 39,401 | 39,855 | 40,310 | 40,766 |
| 01-1-4000-1120 | Interest Revenue (NS) | 2,340 | 4,472 | 1,973 | 2,253 | 2,538 | 2,828 | 3,123 |
| 01-1-4000-1128 | Other Revenue | 630 | 833 | 643 | 656 | 669 | 682 | 696 |
| 01-1-4000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-4000-1150 | Prior Year Surplus - Operating | 199 | 199 | 334 | - | - | - | - |
| 01-1-4000-1800 | Transfer from Equity in Capital | - | - | - | - | - | - | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 41,591 | 43,926 | 41,562 | 42,309 | 43,062 | 43,820 | 44,585 |
| EXPENSES | | | | | | | | |
| 01-2-4000-1218 | Payment to City - Operations | 6,376 | 6,353 | 6,404 | 6,532 | 6,663 | 6,796 | 6,932 |
| 01-2-4000-1219 | Payment to City - Desludging Res. | 5,558 | 5,539 | 5,583 | 5,695 | 5,809 | 5,925 | 6,044 |
| 01-2-4000-1271 | Insurance | 57 | 68 | 75 | 82 | 90 | 99 | 109 |
| 01-2-4000-1299 | Contingency | 100 | - | - | - | - | - | - |
| 01-2-4000-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-4000-1801 | Amortization Expense | - | - | - | - | - | - | - |
| | TOTAL EXPENSES | 13,591 | 13,460 | 13,562 | 13,809 | 14,062 | 14,320 | 14,585 |
| 01-2-4000-1500 | Transfer to Non-Stat Reserve | 28,000 | 30,132 | 28,000 | 28,500 | 29,000 | 29,500 | 30,000 |
| 01-2-4000-1557 | Debt Payment | - | - | - | - | - | - | - |
| | TOTAL EXPENSES, DEBT AND TRANSFERS | 41,591 | 43,592 | 41,562 | 42,309 | 43,062 | 43,820 | 44,585 |
| | Net Surplus (Deficit) | - | 334 | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 167,141 | 167,141 | 197,274 | 225,274 | 253,774 | 282,774 | 312,274 |
| | Interest Earned | 2,340 | 4,472 | 1,973 | 2,253 | 2,538 | 2,828 | 3,123 |
| | Transfers from Operating | 25,660 | 25,660 | 26,027 | 26,247 | 26,462 | 26,672 | 26,877 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 195,141 | 197,274 | 225,274 | 253,774 | 282,774 | 312,274 | 342,274 |

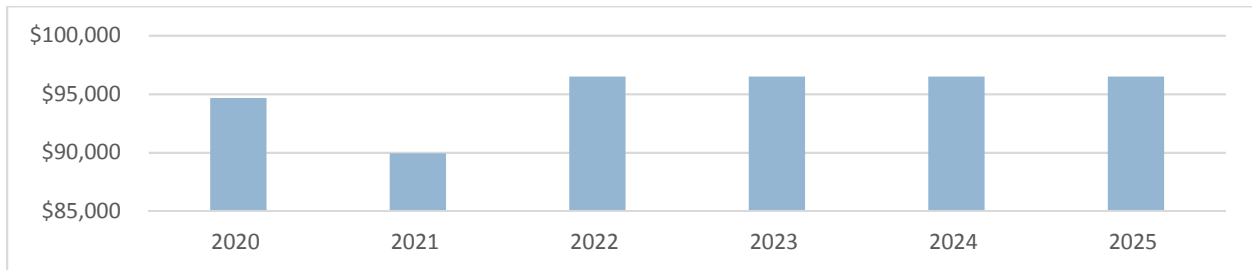


2021 Economic Development

This function is funded by taxpayers within electoral areas A, C and D and supports initiatives that enhance economic development in the region.

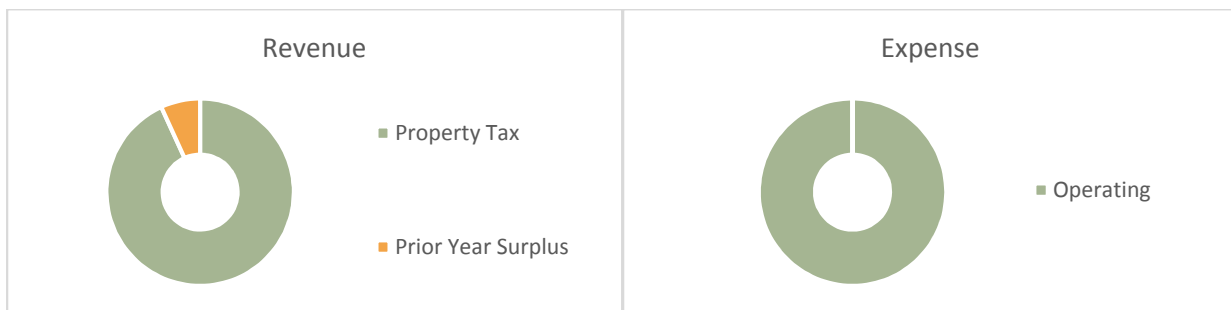
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
 ECONOMIC DEVELOPMENT SERVICE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------------------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | 1.00 | 1.00 | 0.95 | 1.07 | 1.00 | 1.00 | 1.00 |
| 01-1-4500-1001 | Requisition - Property Value Tax | 94,671 | 94,671 | 89,935 | 96,500 | 96,500 | 96,500 | 96,500 |
| 01-1-4500-1150 | Surplus/Deficit | 85 | 85 | 6,565 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 94,756 | 94,756 | 96,500 | 96,500 | 96,500 | 96,500 | 96,500 |
| EXPENSES | | | | | | | | |
| 01-2-4500-1205 | Grants to Organizations | 93,256 | 86,691 | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| 01-2-4500-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 94,756 | 88,191 | 96,500 | 96,500 | 96,500 | 96,500 | 96,500 |
| Net Surplus (Deficit) | | - | 6,565 | - | - | - | - | - |

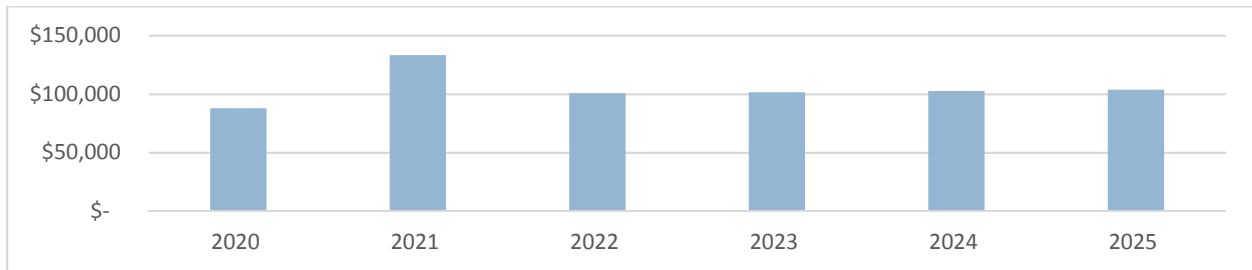


2021 Social Planning

The Social Planning function is funded by taxpayers within electoral areas A through E. The service supports the cost of a social planner through a contribution agreement with the City of Powell River.

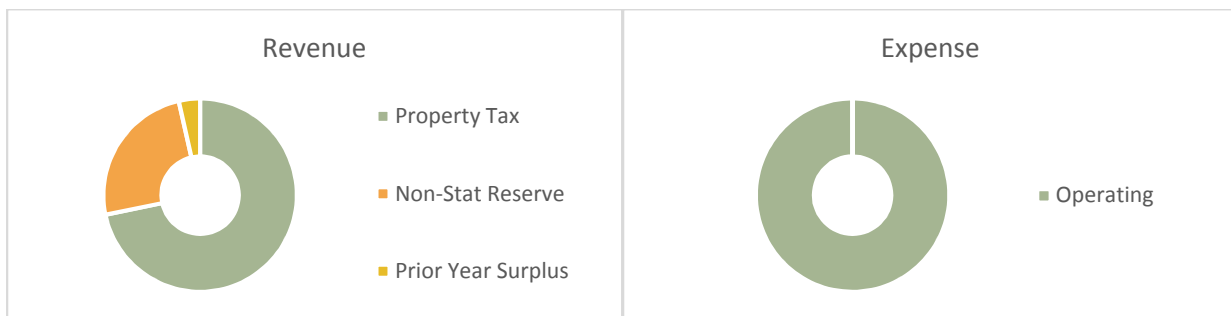
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
SOCIAL PLANNING SERVICE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | 1.52 | 0.76 | 1.01 | 1.01 | 1.01 |
| 01-1-4600-1001 | Requisition - Property Value Tax | 87,848 | 87,848 | 133,237 | 100,713 | 101,700 | 102,706 | 103,733 |
| 01-1-4600-1023 | Grant | - | - | 45,873 | | | | |
| 01-1-4600-1148 | Transfer from Reserve (C19) | - | 6,636 | - | | | | |
| 01-1-4600-1150 | Prior Year Surplus | 14,785 | 14,785 | 6,636 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 102,633 | 109,269 | 185,746 | 100,713 | 101,700 | 102,706 | 103,733 |
| EXPENSES | | | | | | | | |
| 01-2-4600-1205 | Grants to Organizations | 77,000 | 77,000 | 135,873 | 49,872 | 49,872 | 49,872 | 49,872 |
| 01-2-4600-1215 | City of Powell River Contribution | 24,133 | 24,133 | 48,373 | 49,341 | 50,328 | 51,334 | 52,361 |
| 01-2-4600-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 102,633 | 102,633 | 185,746 | 100,713 | 101,700 | 102,706 | 103,733 |
| 01-2-4600-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 102,633 | 102,633 | 185,746 | 100,713 | 101,700 | 102,706 | 103,733 |
| Net Surplus (Deficit) | | - | 6,636 | - | - | - | - | - |

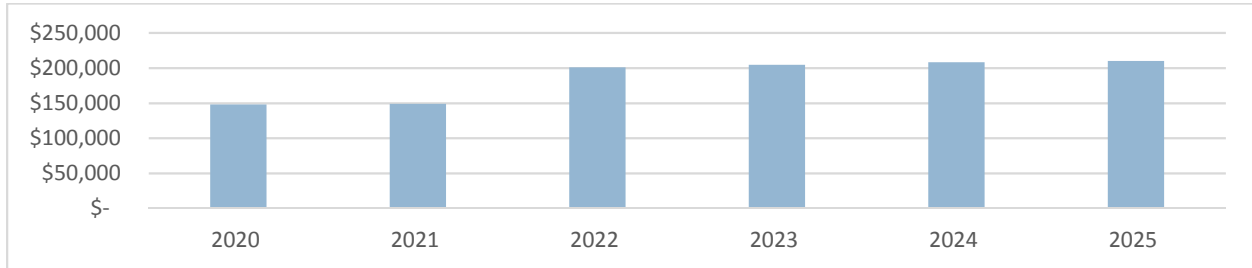


2021 Northside Recreation

This function is funded by taxpayers within the Northside Recreation service only (a subset of Electoral Area A) and supports operation of the Northside Community Recreation Centre as a public facility for community recreation, social and educational purposes.

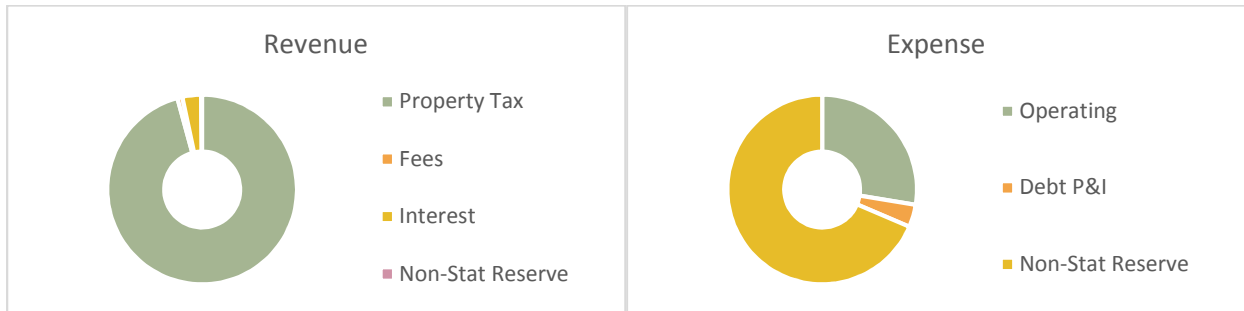
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

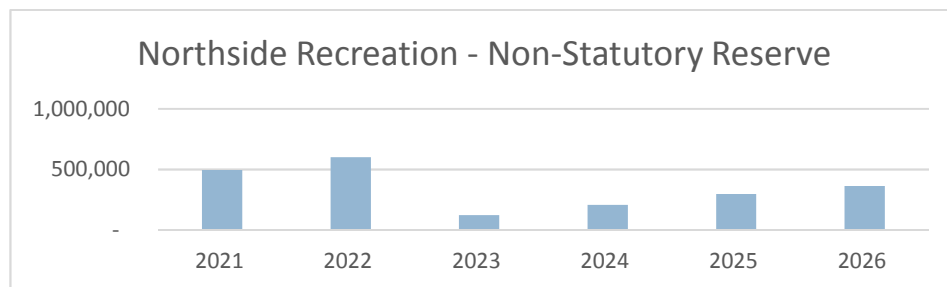


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
NORTHSIDE RECREATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|------------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.13 | 1.13 | 1.01 | 1.35 | 1.02 | 1.02 | 1.01 |
| 01-1-5000-1001 Annual Requisition | 147,842 | 147,842 | 148,861 | 200,846 | 204,683 | 208,206 | 209,791 |
| 01-1-5000-1023 Grant | - | - | - | - | - | - | - |
| 01-1-5000-1040 User Fee Revenue | 1,300 | 1,450 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| 01-1-5000-1120 Interest Revenue (NS) | 5,413 | 10,638 | 4,943 | 6,009 | 1,231 | 2,081 | 2,981 |
| 01-1-5000-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-5000-1142 Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-5000-1128 Other | - | 339 | - | - | - | - | - |
| 01-1-5000-1148 Transfer from Reserve (C19) | - | 1,572 | 289 | - | - | - | - |
| 01-1-5000-1150 Prior Year Surplus - Operating | - 6,605 | - 6,605 | - | - | - | - | - |
| 01-1-5000-1800 Transfer from Equity in Capital | - | 6,845 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 147,949 | 162,081 | 155,393 | 208,155 | 207,214 | 211,587 | 214,071 |
| EXPENSES | | | | | | | |
| 01-2-5000-1220 Salaries & Wages | 9,284 | 10,125 | 10,744 | 10,959 | 11,178 | 11,402 | 11,630 |
| 01-2-5000-1221 Payroll Benefits & Overhead | 2,507 | 2,706 | 3,008 | 3,069 | 3,130 | 3,193 | 3,256 |
| 01-2-5000-1222 Travel | - | 29 | - | - | - | - | - |
| 01-2-5000-1246 Services - Other | 1,500 | 1,547 | 2,220 | 2,264 | 2,310 | 2,356 | 2,403 |
| 01-2-5000-1247 Services - Phone / Internet | 3,000 | 2,742 | 3,240 | 3,305 | 3,371 | 3,438 | 3,507 |
| 01-2-5000-1248 Services - Heat | 6,000 | 6,839 | 5,870 | 5,987 | 6,107 | 6,229 | 6,394 |
| 01-2-5000-1249 Services - Hydro | 960 | 735 | 720 | 734 | 749 | 1,764 | 1,799 |
| 01-2-5000-1250 Services - Garbage | 200 | 100 | 200 | 204 | 208 | 212 | 216 |
| 01-2-5000-1271 Insurance | 2,040 | 2,457 | 2,702 | 2,973 | 3,270 | 5,597 | 6,157 |
| 01-2-5000-1274 Studies/Professional Fees | 5,000 | - | - | 5,000 | 5,100 | 5,202 | 5,306 |
| 01-2-5000-1299 Contingency | 100 | - | 100 | 102 | 104 | 106 | 108 |
| 01-2-5000-1404 Building & Ground Maintenance | 11,700 | 10,077 | 10,500 | 10,710 | 10,924 | 6,143 | 6,266 |
| 01-2-5000-1420 Safety Equipment | 3,000 | 131 | - | - | - | - | - |
| 01-2-5000-1485 Administration | 4,076 | 4,076 | 3,537 | 4,078 | 4,181 | 4,288 | 4,414 |
| 01-2-5000-1801 Amortization Expense | - | 6,845 | - | - | - | - | - |
| TOTAL EXPENSES | 49,366 | 48,408 | 42,843 | 49,385 | 50,632 | 51,930 | 53,456 |
| 01-2-5000-1557 Debt Principle | 5,967 | 2,117 | 2,117 | 29,232 | 29,232 | 29,232 | 27,115 |
| 01-2-5000-1558 Debt Interest | - | 3,850 | 3,850 | 37,538 | 42,350 | 40,425 | 38,500 |
| 01-2-5000-1500 Transfer to Reserve (NS) | 92,616 | 107,705 | 106,583 | 92,000 | 85,000 | 90,000 | 95,000 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 147,949 | 162,081 | 155,393 | 208,155 | 207,214 | 211,587 | 214,071 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-5000-1023 Grant | - | - | - | 2,881,000 | 1,299,186 | - | - |
| 01-5-5000-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-5000-1142 Transfer from Reserve (NS) | - | - | - | 569,814 | - | - | 30,000 |
| 01-5-5000-1143 Borrowing | - | - | - | 849,186 | 250,814 | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | - | - | - | 4,300,000 | 1,550,000 | - | 30,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-5000-1220 Salaries & Wages | - | - | - | - | - | - | - |
| 01-6-5000-1221 Benefits/Overhead | - | - | - | - | - | - | - |
| 01-6-5000-1469 Land | - | - | - | - | - | - | - |
| 01-6-5000-1470 Land - Improvements | - | - | - | - | - | - | 30,000 |
| 01-6-5000-1471 Buildings | - | - | - | 4,300,000 | 1,550,000 | - | - |
| 01-6-5000-1475 Equipment | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | - | - | - | 4,300,000 | 1,550,000 | - | 30,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
 NORTHSIDE RECREATION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|------------------------------|---------|---------|---------|--------------------------|---------|---------|---------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 386,612 | 386,612 | 494,317 | 600,900 | 123,086 | 208,086 | 298,086 |
| Interest Earned | 5,413 | 10,638 | 4,943 | 6,009 | 1,231 | 2,081 | 2,981 |
| Transfers from Operating | 87,203 | 97,067 | 101,640 | 85,991 | 83,769 | 87,919 | 92,019 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | - | 569,814 | - | - | 30,000 |
| Closing Balance | 479,228 | 494,317 | 600,900 | 123,086 | 208,086 | 298,086 | 363,086 |

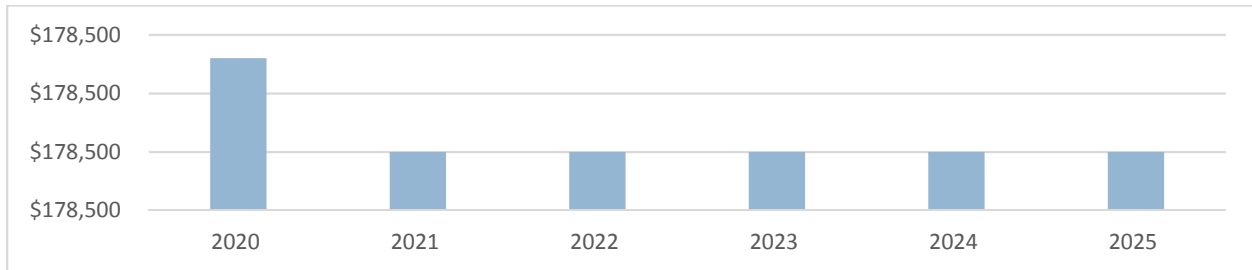


2021 Sub-Regional Recreation

This function is funded by taxpayers within electoral area A (exclusive of Savary Island), electoral areas B and C. This is a new service starting in 2019 to provide for a contribution to the operation of the City of Powell River recreation complex.

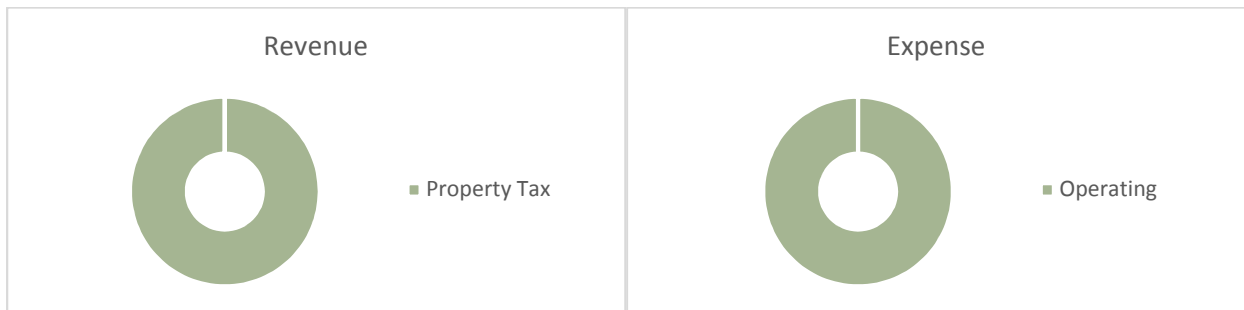
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
 SUB-REGIONAL RECREATION SERVICE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|--------------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| | | | | | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-5100-1001 | Requisition - Property Value Tax | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 |
| 01-1-5100-1120 | Interest Revenue (NS) | - | - | - | - | - | - | - |
| 01-1-5100-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 |
| EXPENSES | | | | | | | | |
| 01-2-5100-1215 | City of Powell River Contribution | 177,000 | 177,000 | 177,000 | 177,000 | 177,000 | 177,000 | 177,000 |
| 01-2-5100-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 |
| 01-2-5100-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 |
| Net Surplus (Deficit) | | - | 0 | - | - | - | - | - |



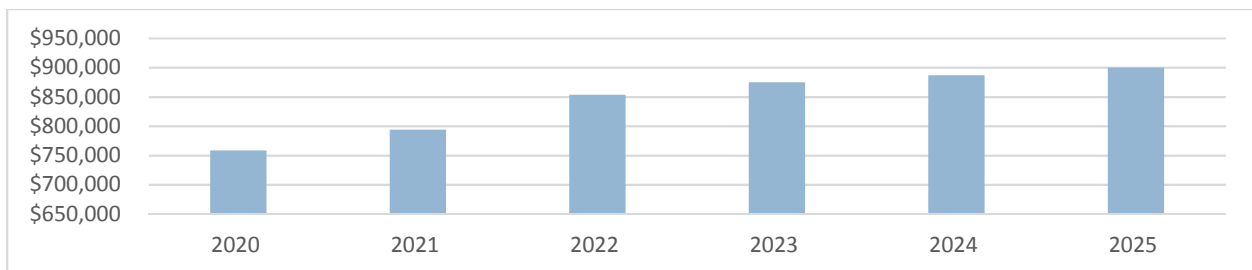
2021 Malaspina Fire Protection

This function is funded by taxpayers within the Malaspina Fire service only (a subset of Electoral Areas A, C and SIGD). The Malaspina Fire Protection service provides protection to all private properties from the City of Powell River's east boundary south to 1.3 km past Roberts Road. Per the qathet Regional District's policy the service currently provides for:

- Full service training
- Medical first responder: B,C,D,E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- 3A volunteer fully protected FUS Insurance Grading to the Myrtle Pond and Brew Bay areas that are services with fire hydrants
- 3B volunteer fire hall protection to everywhere else in the service area up to 8 km from either of the two halls

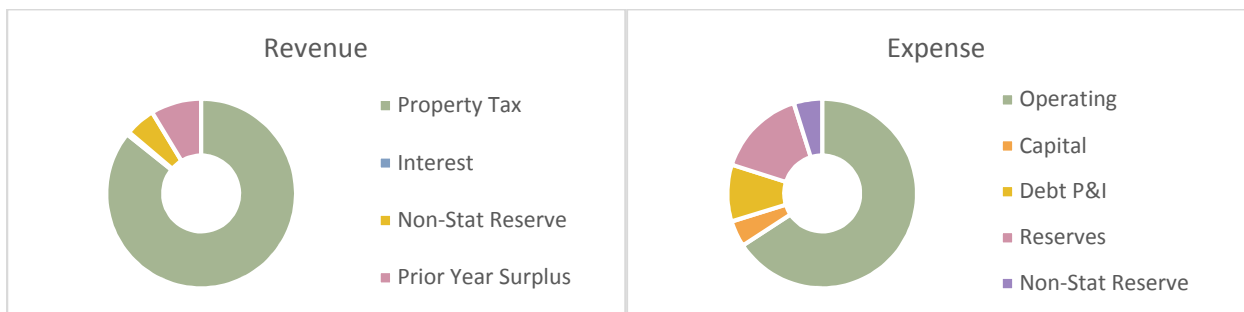
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers





2021 Malaspina Fire Protection

Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|------------|--------------------------------------|--------|----------------|
| C0214 | Equipment | SCBA Renewal | 18,500 | Reserve (NS) |
| C0215 | Equipment | Positive Pressure Fan | 7,500 | Reserve (NS) |
| C0219 | Equipment | Install Raise Option on E-53 Monitor | 5,500 | Reserve (NS) |
| C0090 | Equipment | Generator at No.1, 2 Firehall | 10,000 | Reserve (NS) |

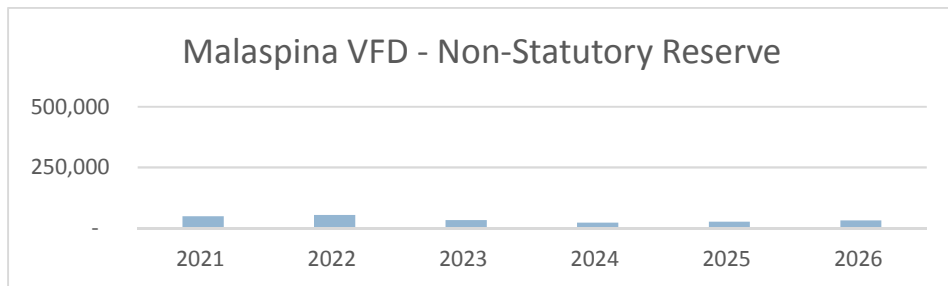


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.

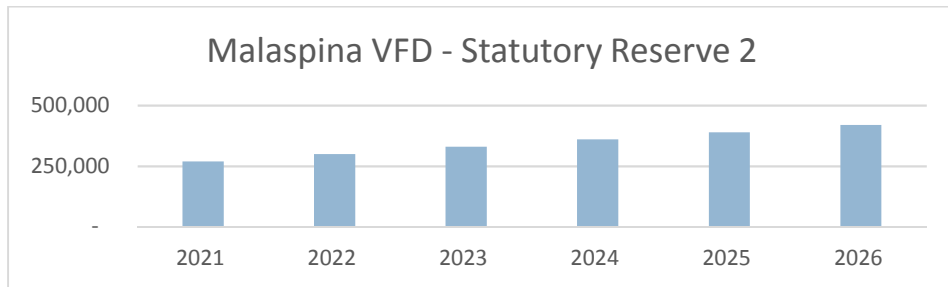
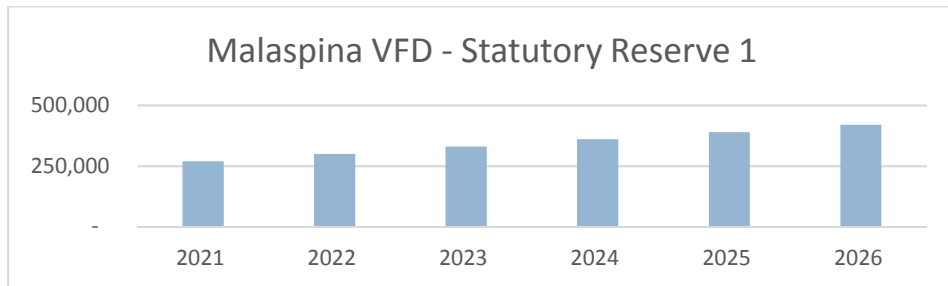




2021 Malaspina Fire Protection

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
MALASPINA FIRE DEPARTMENT**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | 1.15 | 1.15 | 1.05 | 1.07 | 1.03 | 1.01 | 1.01 |
| 01-1-6000-1001 Requisition - Property Value Tax | 758,544 | 758,544 | 794,011 | 853,537 | 875,013 | 887,197 | 899,936 |
| 01-1-6000-1120 Interest Revenue (NS) | 1,070 | 1,892 | 600 | 634 | 834 | 674 | 324 |
| 01-1-6000-1121 Interest Revenue (S) | - | 7,602 | 3,810 | 5,234 | 6,634 | 8,034 | 9,434 |
| 01-1-6000-1128 Other Revenue | - | 462 | - | - | - | - | - |
| 01-1-6000-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6000-1148 Transfer from Reserve (C19) | - | 7,192 | 6,394 | - | - | - | - |
| 01-1-6000-1150 Prior Year Surplus - Operating | - | - | 80,000 | - | - | - | - |
| 01-1-6000-1499 Gain on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-6000-1800 Transfer from Equity in Capital | - | 93,304 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 759,614 | 868,997 | 884,815 | 859,405 | 882,480 | 895,904 | 909,694 |
| EXPENSES | | | | | | | |
| 01-2-6000-1220 Salary & Wages | 16,432 | 15,335 | 59,377 | 60,564 | 61,775 | 63,011 | 64,271 |
| 01-2-6000-1221 Payroll Benefits & Overhead | 31,281 | 31,512 | 42,032 | 42,873 | 43,730 | 44,605 | 45,497 |
| 01-2-6000-1222 Travel | 500 | 2,128 | 500 | 510 | 520 | 531 | 541 |
| 01-2-6000-1223 Training | 91,300 | 62,626 | 122,141 | 124,584 | 127,075 | 129,617 | 132,209 |
| 01-2-6000-1224 Health & Safety | 4,345 | 1,548 | 8,345 | 8,512 | 8,682 | 8,856 | 9,033 |
| 01-2-6000-1225 Honorariums | 92,670 | 66,595 | 92,670 | 94,523 | 96,414 | 98,342 | 100,309 |
| 01-2-6000-1233 Seminar & Convention | 14,000 | 1,417 | 14,000 | 14,280 | 14,566 | 14,857 | 15,154 |
| 01-2-6000-1240 Vehicle - Gas & Oil | 10,000 | 4,417 | 10,000 | 10,200 | 10,404 | 10,612 | 10,824 |
| 01-2-6000-1242 Vehicle Maintenance | 33,000 | 39,878 | 18,000 | 18,360 | 18,727 | 19,102 | 19,484 |
| 01-2-6000-1244 Equipment Purchases | 65,650 | 54,652 | 57,598 | 58,750 | 59,925 | 61,123 | 62,346 |
| 01-2-6000-1245 Software & Licenses | - | - | 3,358 | 3,425 | 3,493 | 3,563 | 3,634 |
| 01-2-6000-1246 Services - Other | 10,928 | 3,207 | 6,750 | 6,885 | 7,023 | 7,163 | 7,306 |
| 01-2-6000-1247 Services - Phone / Internet | 10,623 | 11,358 | 12,996 | 13,256 | 13,521 | 13,791 | 14,067 |
| 01-2-6000-1248 Services - Heat / Propane | 1,460 | 1,752 | 2,175 | 2,219 | 2,263 | 2,308 | 2,354 |
| 01-2-6000-1249 Services - Hydro | 10,020 | 8,020 | 6,600 | 6,732 | 6,867 | 7,004 | 7,144 |
| 01-2-6000-1250 Services - Garbage | 739 | 340 | 480 | 490 | 499 | 509 | 520 |
| 01-2-6000-1251 Stationary & Supplies | 3,000 | 385 | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-6000-1262 Services - Postage | 500 | 43 | - | - | - | - | - |
| 01-2-6000-1265 Equipment O & M | 17,200 | 15,646 | 20,000 | 20,400 | 20,808 | 21,224 | 21,649 |
| 01-2-6000-1266 Communication O & M | 1,500 | 2,034 | 7,000 | 7,140 | 7,283 | 7,428 | 7,577 |
| 01-2-6000-1268 Communications/Advertising | - | 2,222 | - | - | - | - | - |
| 01-2-6000-1270 Other | 9,030 | 4,969 | 10,150 | 10,353 | 10,560 | 10,771 | 10,987 |
| 01-2-6000-1271 Insurance | 6,556 | 8,313 | 9,144 | 10,059 | 11,065 | 12,171 | 13,388 |
| 01-2-6000-1274 Studies/ Professional Fees | 41,250 | 31,822 | 11,000 | - | - | - | - |
| 01-2-6000-1277 Firefighter Insurance | 4,000 | 3,908 | 4,000 | 4,080 | 4,162 | 4,245 | 4,330 |
| 01-2-6000-1279 First Responder Equip. & Supplies | 8,000 | 3,951 | 8,000 | 8,160 | 8,323 | 8,490 | 8,659 |
| 01-2-6000-1299 Contingency | - | - | - | - | - | - | - |
| 01-2-6000-1340 Other Training/Membership | 2,500 | - | - | - | - | - | - |
| 01-2-6000-1362 Legal | 2,000 | 10,475 | 8,000 | 8,160 | 8,323 | 8,490 | 8,659 |
| 01-2-6000-1404 Hall Repairs | 8,900 | 12,042 | 12,560 | 12,811 | 13,067 | 13,329 | 13,595 |
| 01-2-6000-1420 Safety Equipment | 2,000 | 532 | - | - | - | - | - |
| 01-2-6000-1430 Consultant - Computer Systems Services | - | - | 996 | 1,016 | 1,036 | 1,057 | 1,078 |
| 01-2-6000-1461 Vehicle Insurance & Inspection | 7,990 | 8,042 | 7,990 | 8,150 | 8,313 | 8,479 | 8,649 |
| 01-2-6000-1468 Minor Assets | - | - | - | - | - | - | - |
| 01-2-6000-1485 Administration | 45,664 | 45,664 | 50,298 | 50,360 | 51,439 | 52,548 | 53,686 |
| 01-2-6000-1495 Transfer to Equity in Capital | - | - | - | - | - | - | - |
| 01-2-6000-1496 Loss on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-6000-1801 Amortization Expense | - | 93,304 | - | - | - | - | - |
| TOTAL EXPENSES | 553,036 | 548,136 | 609,159 | 609,910 | 622,985 | 636,410 | 650,199 |

**qathet Regional District
MALASPINA FIRE DEPARTMENT**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| 01-2-6000-1444 Lease Payments | - | - | - | - | - | - | - |
| 01-2-6000-1501 Transfer to Reserve (S) FIRE HALL | - | 13,643 | 30,136 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-2-6000-1509 Transfer to Reserve 2 (S) APPARATUS | 110,341 | 111,493 | 111,115 | 110,000 | 110,000 | 110,000 | 110,000 |
| 01-2-6000-1500 Transfer to Reserve (NS) EQ & MAJOR MAINT | 6,820 | 26,308 | 44,910 | 20,000 | 30,000 | 30,000 | 30,000 |
| 01-2-6000-1557 Debt Principle | 89,417 | 72,061 | 80,881 | 80,293 | 80,646 | 79,097 | 79,097 |
| 01-2-6000-1558 Debt Interest | - | 17,356 | 8,614 | 9,202 | 8,849 | 10,397 | 10,397 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 759,614 | 788,997 | 884,815 | 859,405 | 882,480 | 895,904 | 909,694 |
| Net Surplus (Deficit) | 0 | 80,000 | - | - | - | - | - |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-6000-1023 Grant | - | 25,000 | - | - | - | - | - |
| 01-5-6000-1141 Transfer from Reserve 1 (S) | - | - | - | - | - | - | - |
| 01-5-6000-1147 Transfer from Reserve 2 (S) | - | - | - | - | - | - | - |
| 01-5-6000-1142 Transfer from Reserve (NS) | 6,696 | 42,725 | 41,500 | - | 46,000 | 65,000 | 13,000 |
| 01-5-6000-1143 Borrowing | - | - | - | - | - | - | - |
| 01-5-6000-1144 Lease Revenue | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 6,696 | 67,725 | 41,500 | - | 46,000 | 65,000 | 13,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-6000-1220 Salary & Wages | - | - | - | - | - | - | - |
| 01-6-6000-1221 Benefits | - | - | - | - | - | - | - |
| 01-6-6000-1469 Land - Development | - | - | - | - | - | - | - |
| 01-6-6000-1470 Land - Improvements | - | - | - | - | 24,000 | - | - |
| 01-6-6000-1471 Buildings | - | - | - | - | - | 10,000 | - |
| 01-6-6000-1475 Equipment | 6,696 | 67,725 | 41,500 | - | 22,000 | 55,000 | 13,000 |
| 01-6-6000-1478 Vehicles | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | 6,696 | 67,725 | 41,500 | - | 46,000 | 65,000 | 13,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE 1 (FIRE HALLS) | | | | | | | |
| Opening Balance | 255,850 | 255,850 | 269,493 | 299,629 | 329,629 | 359,629 | 389,629 |
| Interest Earned | 3,582 | 6,451 | 2,695 | 2,996 | 3,296 | 3,596 | 3,896 |
| Transfers from Operating | - | 7,192 | 27,441 | 27,004 | 26,704 | 26,404 | 26,104 |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 259,432 | 269,493 | 299,629 | 329,629 | 359,629 | 389,629 | 419,629 |
| STATUTORY RESERVE 2 (APPARATUS) | | | | | | | |
| Opening Balance | - | - | 111,493 | 223,723 | 333,723 | 443,723 | 553,723 |
| Interest Earned | - | 1,152 | 1,115 | 2,237 | 3,337 | 4,437 | 5,537 |
| Transfers from Operating | 110,341 | 110,341 | 111,115 | 107,763 | 106,663 | 105,563 | 104,463 |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 110,341 | 111,493 | 223,723 | 333,723 | 443,723 | 553,723 | 663,723 |
| NON-STATUTORY RESERVE (EQUIPMENT) | | | | | | | |
| Opening Balance | 76,408 | 76,408 | 59,992 | 63,402 | 83,402 | 67,402 | 32,402 |
| Interest Earned | 1,070 | 1,892 | 600 | 634 | 834 | 674 | 324 |
| Transfers from Operating | 5,750.0 | 24,416 | 44,310 | 19,366 | 29,166 | 29,326 | 29,676 |
| Transfer to Capital | - 6,696 | - 42,725 | - 41,500 | - | - 46,000 | - 65,000 | - 13,000 |
| Closing Balance | 76,532 | 59,992 | 63,402 | 83,402 | 67,402 | 32,402 | 49,402 |



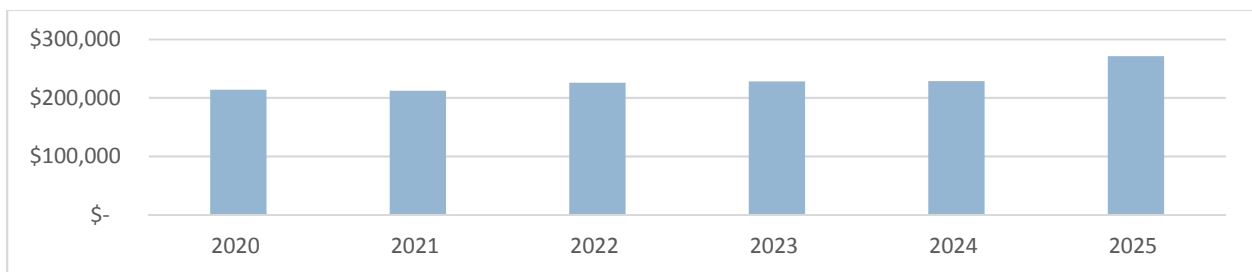
2021 Lasqueti Island Fire Protection

This function is funded by taxpayers within the Lasqueti Fire service only (a subset of Electoral Area E) and provides fire protection to the full service area. Per the qathet Regional District policy the service currently provides for:

- Exterior operations training
- Medical first responder: A, B, C, D, E
- General rescue – no technical training
- Hazmat awareness level
- Grade 5 unprotected FUS insurance Grading

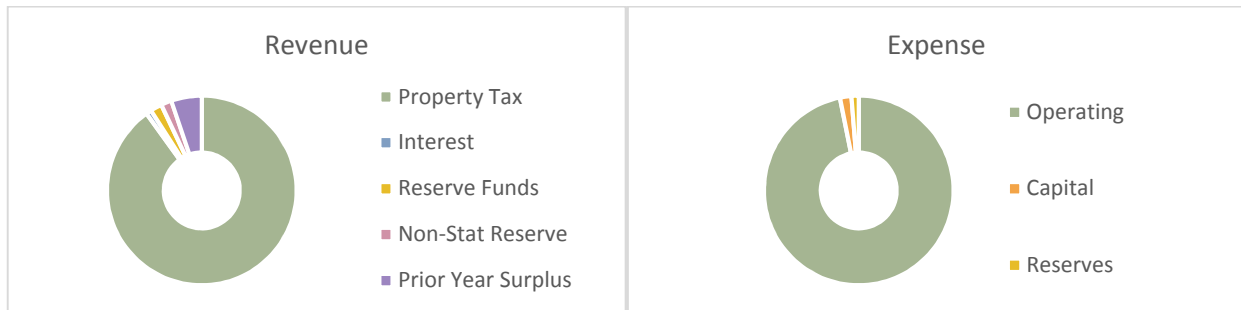
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



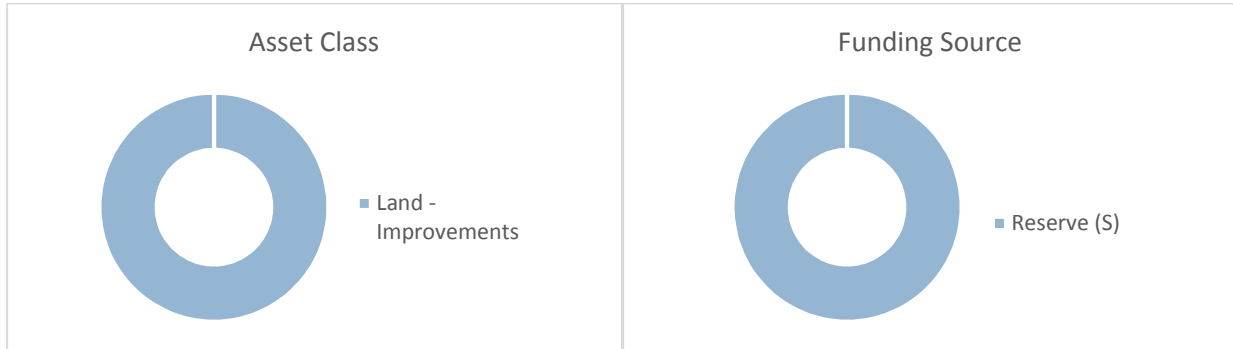


2021 Lasqueti Island Fire Protection

Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|-------------------|------------------------------------|--------|----------------|
| C0183 | Land Improvements | South hall apron for vehicle entry | 4,600 | Reserve (S) |

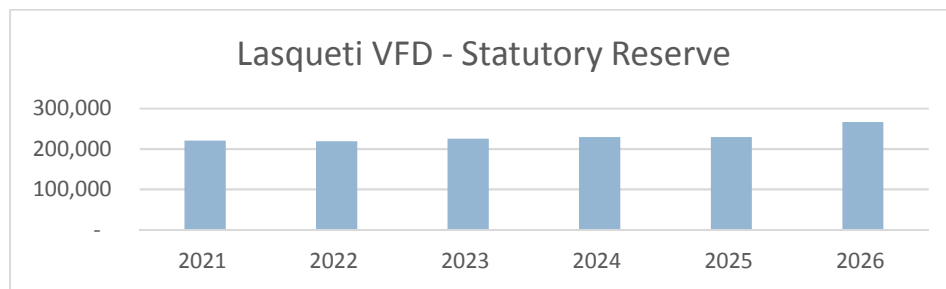


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
LASQUETI ISLAND FIRE DEPARTMENT**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.02 | 1.02 | 0.99 | 1.06 | 1.01 | 1.00 | 1.19 |
| 01-1-6100-1001 Requisition - Property Value Tax | 217,300 | 213,752 | 212,122 | 225,751 | 227,830 | 228,779 | 271,212 |
| 01-1-6100-1009 Requisition - Parcel Tax | - | - | - | - | - | - | - |
| 01-1-6100-1121 Interest Revenue (S) | - | 4,545 | 2,204 | 2,187 | 2,254 | 2,294 | 2,294 |
| 01-1-6100-1128 Other | - | 71 | - | - | - | - | - |
| 01-1-6100-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6100-1148 Transfer from Reserve (C19) | - | 5,627 | 4,236 | - | - | - | - |
| 01-1-6100-1150 Prior Year Surplus - Operating | - | - | 12,325 | - | - | - | - |
| 01-1-6100-1498 Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-1-6100-1499 Gain on Sale of Asset | - | - | - | - | - | - | - |
| 01-1-6100-1499 Gain on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-6100-1800 Transfer from Equity in Capital | - | 16,386 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 217,300 | 240,381 | 230,887 | 227,938 | 230,084 | 231,073 | 273,506 |
| EXPENSES | | | | | | | |
| 01-2-6100-1220 Salary & Wages | 9,611 | 8,480 | 17,840 | 18,197 | 18,561 | 18,932 | 19,311 |
| 01-2-6100-1221 Payroll Benefits & Overhead | 4,359 | 3,718 | 8,582 | 8,753 | 8,928 | 9,107 | 9,289 |
| 01-2-6100-1222 Travel | 200 | 126 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-6100-1223 Training Expense | 24,000 | 11,647 | 26,000 | 26,520 | 27,050 | 27,591 | 28,143 |
| 01-2-6100-1224 Health & Safety | 5,045 | 2,652 | 7,440 | 7,589 | 7,741 | 7,895 | 8,053 |
| 01-2-6100-1225 Volunteer Honorariums | 20,000 | 7,500 | 36,008 | 36,728 | 37,463 | 38,212 | 38,976 |
| 01-2-6100-1240 Vehicle - Gas & Oil | 2,500 | 414 | 2,500 | 2,550 | 2,601 | 2,653 | 2,706 |
| 01-2-6100-1242 Vehicle Maintenance | 4,000 | - | 4,000 | 4,080 | 4,162 | 4,245 | 4,330 |
| 01-2-6100-1244 Equipment Purchases | 25,500 | 14,591 | 22,193 | 22,637 | 23,090 | 23,552 | 24,023 |
| 01-2-6100-1245 Software & Licenses | - | - | 3,090 | 3,152 | 3,215 | 3,279 | 3,345 |
| 01-2-6100-1246 Services - Other | 2,850 | 561 | - | - | - | - | - |
| 01-2-6100-1247 Services - Phone / Internet | 16,236 | 13,214 | 18,096 | 18,458 | 18,827 | 19,204 | 19,588 |
| 01-2-6100-1248 Services - Heat | 1,085 | 134 | 1,135 | 1,158 | 1,181 | 1,204 | 1,229 |
| 01-2-6100-1250 Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6100-1251 Stationary & Supplies | - | 552 | - | - | - | - | - |
| 01-2-6100-1265 Equipment O & M | 1,000 | 257 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-6100-1266 Communication O & M | 2,500 | 1,027 | 2,500 | 2,550 | 2,601 | 2,653 | 2,706 |
| 01-2-6100-1268 Communications/Advertising | - | 607 | - | - | - | - | - |
| 01-2-6100-1270 Other | 6,575 | 1,436 | 6,575 | 6,707 | 6,841 | 6,977 | 7,117 |
| 01-2-6100-1271 Insurance | 2,656 | 4,401 | 4,841 | 5,325 | 5,858 | 6,444 | 7,088 |
| 01-2-6100-1274 Professional Fees | 18,440 | 15,293 | 10,500 | - | - | - | - |
| 01-2-6100-1277 Firefighter Insurance | 4,350 | 4,346 | 4,350 | 4,437 | 4,526 | 4,616 | 4,709 |
| 01-2-6100-1279 First Responder Expenditures | 3,000 | 3,617 | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-6100-1299 Contingency | 5,000 | - | - | - | - | - | - |
| 01-2-6100-1354 Public Information | - | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-2-6100-1362 Legal Fees | 10,000 | 21,627 | 10,000 | 10,200 | 10,404 | 10,612 | 10,824 |
| 01-2-6100-1368 Contracted Fire Dispatch | - | - | 4,500 | 4,590 | 4,682 | 4,775 | 4,871 |
| 01-2-6100-1404 Hall Maintenance | 11,000 | 4,083 | 7,000 | 7,140 | 7,283 | 7,428 | 7,577 |
| 01-2-6100-1420 Safety Equipment | 2,000 | 156 | - | - | - | - | - |
| 01-2-6100-1430 Consultant - Computer Systems Services | - | - | - | - | - | - | - |
| 01-2-6100-1461 Vehicle Insurance/Inspection | 5,000 | 4,979 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-6100-1468 Minor Assets | 1,000 | 1,019 | - | - | - | - | - |
| 01-2-6100-1485 Administration | 16,912 | 16,912 | 18,824 | 18,267 | 18,667 | 19,079 | 19,504 |
| 01-2-6100-1801 Amortization Expense | - | 16,386 | - | - | - | - | - |
| TOTAL EXPENSES | 204,819 | 159,733 | 227,974 | 221,238 | 226,084 | 231,073 | 236,212 |

**qathet Regional District
LASQUETI ISLAND FIRE DEPARTMENT**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------------------|----------------|----------------|----------------|---------------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| 01-2-6100-1501 | Transfer to Reserve (S) | 12,481 | 68,323 | 2,913 | 6,700 | 4,000 | - | 37,294 |
| 01-2-6100-1560 | Lease Payments | - | - | - | - | - | - | - |
| 01-2-6100-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-6100-1558 | Debt Interest | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 217,300 | 228,056 | 230,887 | 227,938 | 230,084 | 231,073 | 273,506 |
| Net Surplus (Deficit) | | 0 | 12,325 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-6100-1023 | Grant | - | 6,485 | - | - | - | - | - |
| 01-5-6100-1141 | Transfer from Reserve (S) | 28,000 | 25,161 | 4,600 | - | - | - | - |
| 01-5-6100-1143 | Borrowing | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 28,000 | 31,646 | 4,600 | - | - | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-6100-1220 | Salary & Wages | - | 322 | - | - | - | - | - |
| 01-6-6100-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-6100-1470 | Land Improvements | 8,000 | 4,600 | 4,600 | - | - | - | - |
| 01-6-6100-1471 | Buildings & Structures | 20,000 | 914 | - | - | - | - | - |
| 01-6-6100-1475 | Equipment | - | 12,175 | - | - | - | - | - |
| 01-6-6100-1478 | Vehicles | - | 15,463 | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 28,000 | 31,646 | 4,600 | - | - | - | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 177,212 | 177,212 | 220,374 | 218,686 | 225,386 | 229,386 | 229,386 |
| Interest Earned | | 2,481 | 4,545 | 2,204 | 2,187 | 2,254 | 2,294 | 2,294 |
| Transfers from Operating | | 12,481 | 63,778 | 709 | 4,513 | 1,746 | 2,294 | 35,000 |
| Transfer to Capital | | - 28,000 | - 25,161 | - 4,600 | - | - | - | - |
| Closing Balance | | 164,174 | 220,374 | 218,686 | 225,386 | 229,386 | 229,386 | 266,680 |



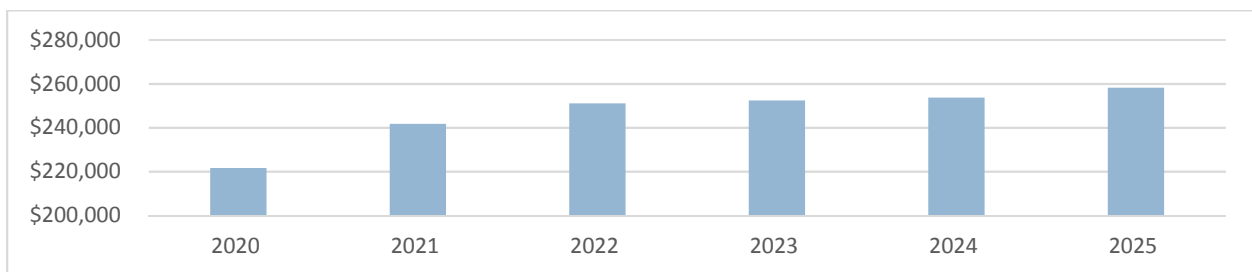
2021 Savary Island Fire Protection

This function is funded by taxpayers within the Savary Fire service only (a subset of Electoral Area A) and provides protection to Savary Island and 200 meters beyond the high water mark. Per the qathet Regional District policy the service currently provides for:

- Exterior operations training
- Medical first responder: A, B, C, D, E
- General rescue only
- Hazmat awareness level
- Grade 4 FUS insurance grading which provide limited protection to the island

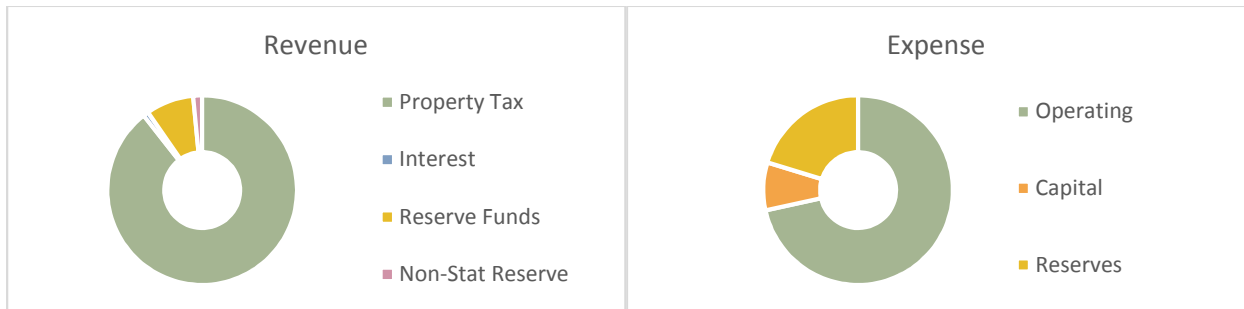
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

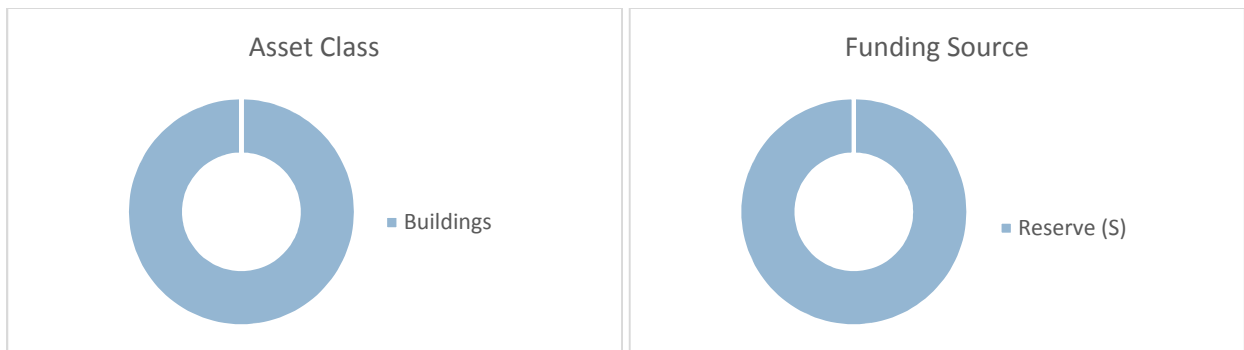
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|------------|-------------------------------------|--------|----------------|
| C0096 | Buildings | Rebuild stairwell ramp to main door | 22,091 | Reserve (S) |



2021 Savary Island Fire Protection

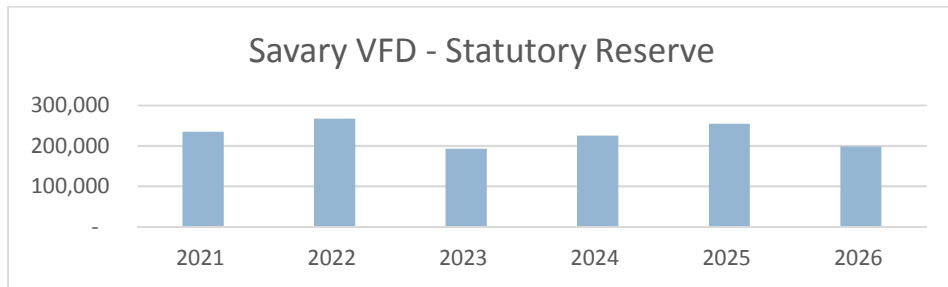


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



qathet Regional District
SAVARY ISLAND FIRE DEPARTMENT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.03 | 1.03 | 1.09 | 1.04 | 1.00 | 1.01 | 1.02 |
| 01-1-6200-1001 Requisition - Property Value Tax | 222,277 | 221,579 | 241,740 | 251,115 | 252,348 | 253,664 | 258,161 |
| 01-1-6200-1121 Interest Revenue (S) | - | 4,471 | 2,343 | 2,670 | 1,930 | 2,250 | 2,540 |
| 01-1-6200-1128 Other | - | 1,650 | - | - | - | - | - |
| 01-1-6200-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6200-1148 Transfer from Reserve (C19) | - | 5,525 | 4,145 | - | - | - | - |
| 01-1-6200-1150 Prior Year Surplus - Operating | 2,000 | 2,000 | - | - | - | - | - |
| 01-1-6200-1800 Transfer from Equity in Capital | - | 46,258 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 224,277 | 281,483 | 248,229 | 253,786 | 254,278 | 255,914 | 260,702 |
| EXPENSES | | | | | | | |
| 01-2-6200-1220 Salary & Wages | 9,435 | 8,562 | 18,817 | 19,193 | 19,577 | 19,969 | 20,368 |
| 01-2-6200-1221 Payroll Benefits & Overhead | 13,357 | 11,449 | 16,041 | 16,362 | 16,690 | 17,023 | 17,364 |
| 01-2-6200-1222 Travel | 100 | 44 | 100 | 102 | 104 | 106 | 108 |
| 01-2-6200-1223 Training | 17,500 | 888 | 16,000 | 16,320 | 16,646 | 16,979 | 17,319 |
| 01-2-6200-1224 Health & Safety | 5,220 | 319 | 7,940 | 8,099 | 8,261 | 8,426 | 8,595 |
| 01-2-6200-1225 Honorariums | 18,250 | 13,250 | 18,250 | 18,615 | 18,987 | 19,367 | 19,754 |
| 01-2-6200-1240 Vehicle - Gas & Oil | 2,500 | 1,719 | 2,500 | 2,550 | 2,601 | 2,653 | 2,706 |
| 01-2-6200-1242 Vehicles - Maintenance | 8,000 | 12,066 | 10,000 | 10,200 | 10,404 | 10,612 | 10,824 |
| 01-2-6200-1244 Equipment Purchases | 16,000 | 6,832 | 18,543 | 18,914 | 19,293 | 19,678 | 20,072 |
| 01-2-6200-1245 Software & Licenses | - | - | 3,240 | 3,305 | 3,371 | 3,438 | 3,507 |
| 01-2-6200-1246 Services - Other | 4,450 | 3,212 | 250 | 255 | 260 | 265 | 271 |
| 01-2-6200-1247 Services - Phone / Internet | 3,081 | 2,961 | 3,201 | 3,265 | 3,330 | 3,397 | 3,465 |
| 01-2-6200-1248 Services - Heat | 2,080 | 1,000 | 1,080 | 1,102 | 1,124 | 1,146 | 1,169 |
| 01-2-6200-1250 Services - Garbage | 500 | 392 | 250 | 255 | 260 | 265 | 271 |
| 01-2-6200-1251 Stationary & Supplies | - | - | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 01-2-6200-1265 Equipment O & M | 7,500 | 2,580 | 7,500 | 7,650 | 7,803 | 7,959 | 8,118 |
| 01-2-6200-1266 Communication O&M | 6,000 | 5,458 | 4,150 | 4,233 | 4,318 | 4,404 | 4,492 |
| 01-2-6200-1268 Communications/Advertising | - | 796 | - | - | - | - | - |
| 01-2-6200-1270 Other | 4,000 | 770 | 4,000 | 4,080 | 4,162 | 4,245 | 4,330 |
| 01-2-6200-1271 Insurance | 3,673 | 5,087 | 5,595 | 6,155 | 6,770 | 7,447 | 8,192 |
| 01-2-6200-1274 Studies | 12,150 | 10,570 | 800 | 816 | 832 | 849 | 866 |
| 01-2-6200-1277 Firefighter Insurance | 3,900 | 3,835 | 3,900 | 3,978 | 4,058 | 4,139 | 4,221 |
| 01-2-6200-1279 First Responder Equipment & Supplies | 12,000 | 8,241 | 12,000 | 12,240 | 12,485 | 12,734 | 12,989 |
| 01-2-6200-1299 Contingency | - | - | - | - | - | - | - |
| 01-2-6200-1352 Fire Prevention Education | 1,000 | 1,910 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-6200-1362 Legal Fees | 500 | - | 500 | 510 | 520 | 531 | 541 |
| 01-2-6200-1404 Hall Maintenance Repairs | 11,000 | 13,523 | 13,100 | 13,362 | 13,629 | 13,902 | 14,180 |
| 01-2-6200-1420 Safety Equipment | 2,200 | 597 | 200 | 204 | 208 | 212 | 216 |
| 01-2-6200-1430 Consultant - Computer Systems Services | - | - | - | - | - | - | - |
| 01-2-6200-1461 Vehicle Insurance/Inspection | 6,500 | 4,839 | 6,500 | 6,630 | 6,763 | 6,898 | 7,036 |
| 01-2-6200-1468 Minor Assets | - | - | - | - | - | - | - |
| 01-2-6200-1485 Administration | 15,381 | 15,381 | 15,971 | 16,331 | 16,702 | 17,085 | 17,480 |
| 01-2-6200-1801 Amortization Expense | - | 46,258 | - | - | - | - | - |
| TOTAL EXPENSES | 186,277 | 182,536 | 193,429 | 197,786 | 202,278 | 206,914 | 211,702 |
| 01-2-6200-1560 Lease Payments | - | - | - | - | - | - | - |
| 01-2-6200-1501 Transfer to Reserve (S) | 38,000 | 98,947 | 54,799 | 51,000 | 32,000 | 29,000 | 29,000 |
| 01-2-6200-1557 Debt Principle | - | - | - | 3,000 | 12,000 | 12,000 | 12,000 |
| 01-2-6200-1558 Debt Interest | - | - | - | 2,000 | 8,000 | 8,000 | 8,000 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 224,277 | 281,483 | 248,229 | 253,786 | 254,278 | 255,914 | 260,702 |
| Net Surplus (Deficit) | - | 0 | - | - | - | - | - |

qathet Regional District
SAVARY ISLAND FIRE DEPARTMENT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------|---------------|---------------|--------------------------|----------|----------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-6200-1023 | - | 11,371 | - | - | - | - | - |
| 01-5-6200-1128 | - | - | - | - | - | - | - |
| 01-5-6200-1141 | 37,837 | 27,909 | 22,091 | 125,000 | - | - | 85,000 |
| 01-5-6200-1143 | - | - | - | 250,000 | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 37,837 | 39,280 | 22,091 | 375,000 | - | - | 85,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-6200-1220 | - | - | - | - | - | - | - |
| 01-6-6200-1221 | - | - | - | - | - | - | - |
| 01-6-6200-1469 | - | - | - | - | - | - | - |
| 01-6-6200-1470 | - | - | - | - | - | - | 85,000 |
| 01-6-6200-1471 | 37,837 | 27,909 | 22,091 | - | - | - | - |
| 01-6-6200-1475 | - | 11,371 | - | 25,000 | - | - | - |
| 01-6-6200-1478 | - | - | - | 350,000 | - | - | - |
| TOTAL CAPITAL SPENDING | 37,837 | 39,280 | 22,091 | 375,000 | - | - | 85,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| Opening Balance | 163,295 | 163,295 | 234,334 | 267,041 | 193,041 | 225,041 | 254,041 |
| Interest Earned | 2,286 | 4,471 | 2,343 | 2,670 | 1,930 | 2,250 | 2,540 |
| Transfers from Operating | 38,000 | 94,477 | 52,456 | 48,330 | 30,070 | 26,750 | 26,460 |
| Transfer to Capital | - 37,837 | - 27,909 | - 22,091 | - 125,000 | - | - | - 85,000 |
| Closing Balance | 165,744 | 234,334 | 267,041 | 193,041 | 225,041 | 254,041 | 198,041 |



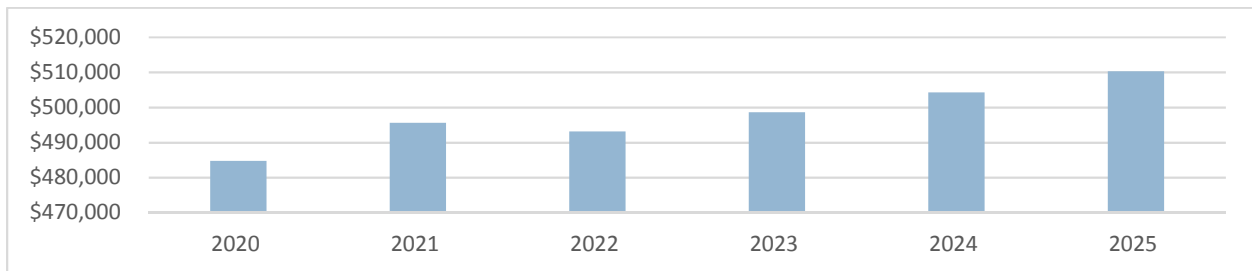
2021 Northside Fire Protection

This function is funded by taxpayers within the Northside Fire service only (a subset of Electoral Area A) and provides fire protection from the area just north of Lund south to Tla'amin Nation former reserve boundary. Per the qathet Regional District policy the service currently provides for:

- Full service training
- Medical first responder: B, C, D, E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- Superior Tanker Shuttle service to most of the service area
- 3A volunteer fully protected service to the Lund and Tla'amin areas serviced with fire hydrants
- 3B volunteer fire hall protection to the rest of the service area up to 8 km from either of the two halls

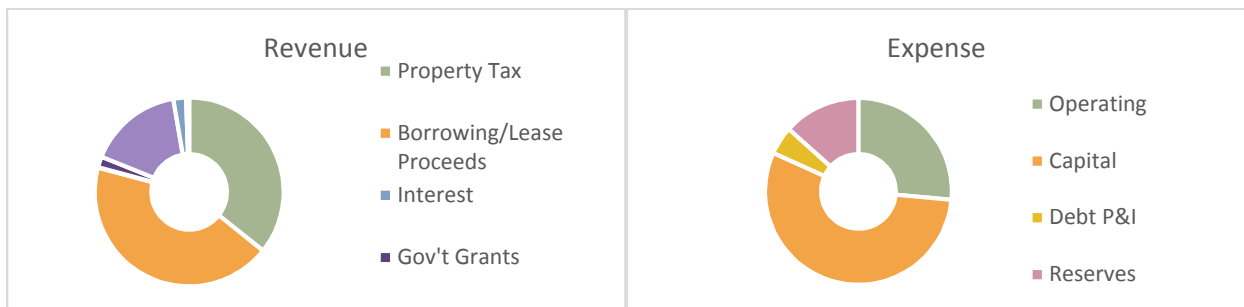
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



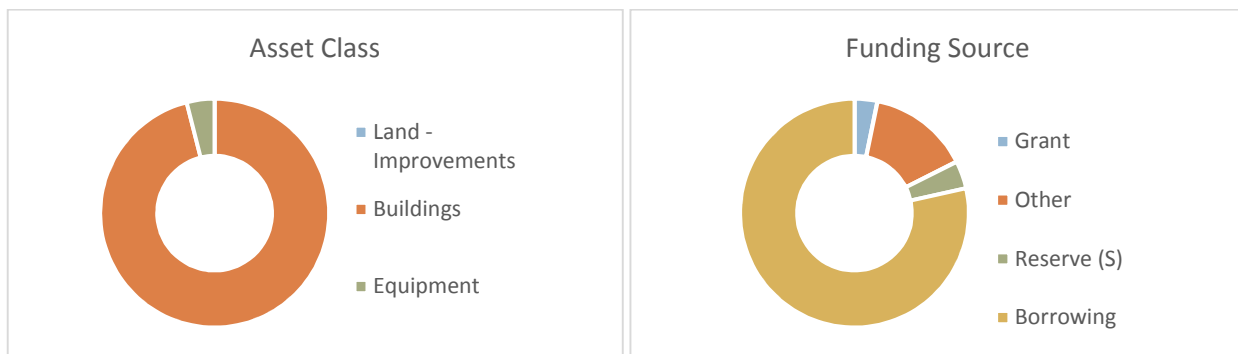


2021 Northside Fire Protection

Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|-------------------|---|----------|----------------|
| C0105 | Building | New Lund satellite hall | 603,153 | Borrowing |
| C0105 | Building | New Lund satellite hall | 60,000 | Other Revenue |
| C0105 | Building | New Lund satellite hall | -121,844 | Reserves (S) |
| C0105 | Building | New Hall Heating & Fixtures | 50,000 | Reserves (S) |
| C0191 | Building | Fire Training Center (installed) | 50,000 | Other Revenue |
| C0191 | Equipment | Fire Training Center (installed) | 25,000 | Grant |
| C0191 | Buildings | Fire Training Center (installed) | 63,973 | Reserves (S) |
| C0223 | Equipment | SCBA | 30,000 | Reserves (S) |
| C0207 | Land Improvements | Privacy Fencing around Malaspina Road tanks | 8,000 | Reserves (S) |

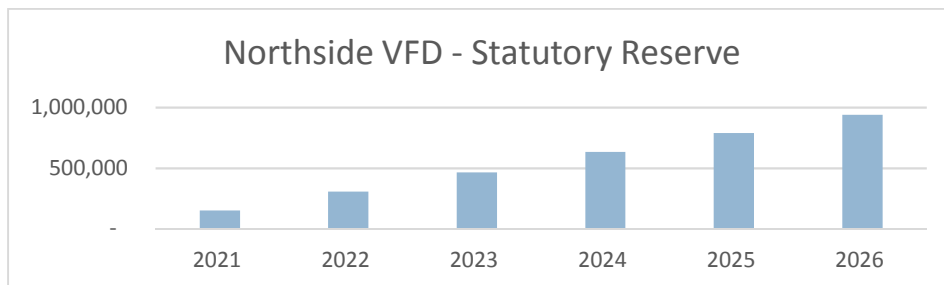


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
NORTHSIDE FIRE DEPARTMENT**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.15 | 1.15 | 1.02 | 0.99 | 1.01 | 1.01 | 1.01 |
| 01-1-6300-1001 Requisition - Property Value Tax | 484,807 | 484,807 | 495,626 | 493,127 | 498,652 | 504,276 | 510,292 |
| 01-1-6300-1121 Interest Revenue (S) | - | 3,268 | 1,519 | 3,074 | 4,644 | 6,344 | 7,894 |
| 01-1-6300-1128 Other Revenue | 96,568 | 115,678 | 115,400 | 116,554 | 117,720 | 118,897 | 120,086 |
| 01-1-6300-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6300-1148 Transfer from Reserve (C19) | - | 7,334 | 2,577 | - | - | - | - |
| 01-1-6300-1150 Prior Year Surplus - Operating | 1,310 | 1,310 | 5,000 | - | - | - | - |
| 01-1-6300-1151 Prior Year Surplus - Reserve | - | - | - | - | - | - | - |
| 01-1-6300-1499 Gain on Sale of Asset | - | - | - | - | - | - | - |
| 01-1-6300-1800 Transfer from Equity in Capital | - | 65,538 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 582,685 | 677,934 | 620,123 | 612,755 | 621,015 | 629,517 | 638,271 |
| EXPENSES | | | | | | | |
| 01-2-6300-1220 Salary & Wages | 23,444 | 18,766 | 54,417 | 55,506 | 56,616 | 57,748 | 58,903 |
| 01-2-6300-1221 Payroll Benefits & Overhead | 28,788 | 29,740 | 37,353 | 38,101 | 38,863 | 39,640 | 40,433 |
| 01-2-6300-1222 Travel | 250 | 367 | 250 | 255 | 260 | 265 | 271 |
| 01-2-6300-1223 Training | 72,000 | 90,037 | 41,200 | 42,024 | 42,864 | 43,722 | 44,596 |
| 01-2-6300-1224 Health & Safety | 4,345 | 1,941 | 7,045 | 7,186 | 7,330 | 7,476 | 7,626 |
| 01-2-6300-1225 Volunteer Honorariums | 48,620 | 39,341 | 51,720 | 52,754 | 53,809 | 54,886 | 55,983 |
| 01-2-6300-1233 Conventions & Seminars | 8,000 | 1,250 | 9,000 | 9,180 | 9,364 | 9,551 | 9,742 |
| 01-2-6300-1240 Vehicle Operating Gas & Oil | 3,000 | 6,048 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-6300-1242 Vehicle Maintenance | 16,659 | 18,613 | 10,609 | 10,821 | 11,038 | 11,258 | 11,484 |
| 01-2-6300-1244 Equipment Purchases | 31,310 | 6,874 | 47,737 | 48,691 | 49,665 | 50,659 | 51,672 |
| 01-2-6300-1245 Software & Licenses | - | - | 1,380 | 1,408 | 1,436 | 1,464 | 1,494 |
| 01-2-6300-1246 Services - Other | 6,150 | 2,340 | 5,250 | 5,355 | 5,462 | 5,571 | 5,683 |
| 01-2-6300-1247 Services - Phone / Internet | 3,960 | 3,618 | 3,600 | 3,672 | 3,745 | 3,820 | 3,897 |
| 01-2-6300-1248 Services - Heat | 4,080 | 484 | 900 | 918 | 936 | 955 | 974 |
| 01-2-6300-1249 Services - Hydro | 7,200 | 7,645 | 5,880 | 5,998 | 6,118 | 6,240 | 6,365 |
| 01-2-6300-1250 Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6300-1251 Stationary & Supplies | - | - | 250 | 255 | 260 | 265 | 271 |
| 01-2-6300-1265 Equipment O & M | 3,700 | 6,251 | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-6300-1266 Communication O&M | 1,000 | 2,471 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-2-6300-1268 Communications/Advertising | - | 2,612 | - | - | - | - | - |
| 01-2-6300-1270 Other | 5,000 | 4,345 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| 01-2-6300-1271 Insurance | 5,814 | 7,037 | 7,741 | 8,715 | 9,587 | 10,545 | 11,600 |
| 01-2-6300-1274 Professional Fees | 9,150 | 8,151 | - | - | - | - | - |
| 01-2-6300-1277 Firefighter Insurance | 4,000 | 3,835 | 4,000 | 4,080 | 4,162 | 4,245 | 4,330 |
| 01-2-6300-1279 First Responder Supplies | 4,200 | 8,035 | 7,280 | 7,426 | 7,574 | 7,726 | 7,880 |
| 01-2-6300-1298 Operating Reserve | - | - | - | - | - | - | - |
| 01-2-6300-1299 Contingency | - | - | - | - | - | - | - |
| 01-2-6300-1362 Legal Fees | - | 451 | - | - | - | - | - |
| 01-2-6300-1404 Hall Maintenance & Repairs | 2,910 | 4,007 | 13,700 | 13,974 | 14,253 | 14,539 | 14,829 |
| 01-2-6300-1420 Safety Equipment | 2,000 | 1,158 | - | - | - | - | - |
| 01-2-6300-1430 Consultant - Computer Systems Services | - | - | 332 | 339 | 345 | 352 | 359 |
| 01-2-6300-1461 Vehicle Insurance & Inspection | 12,849 | 6,408 | 12,849 | 13,106 | 13,368 | 13,635 | 13,908 |
| 01-2-6300-1485 Administration | 28,091 | 28,091 | 30,284 | 30,964 | 31,646 | 32,348 | 33,071 |
| 01-2-6300-1495 Transfer in Equity from Capital | - | - | - | - | - | - | - |
| 01-2-6300-1496 Loss on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-6300-1801 Amortization Expense | - | 65,538 | - | - | - | - | - |
| TOTAL EXPENSES | 336,521 | 375,454 | 366,778 | 375,007 | 383,267 | 391,768 | 400,523 |

**qathet Regional District
NORTHSIDE FIRE DEPARTMENT**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| 01-2-6300-1501 | Transfer to Reserve (S) | 156,574 | 234,219 | 185,596 | 170,000 | 170,000 | 170,000 | 170,000 |
| 01-2-6300-1557 | Debt Principle | 89,590 | 43,622 | 31,582 | 31,582 | 31,582 | 31,582 | 31,582 |
| 01-2-6300-1558 | Debt Interest | - | 19,640 | 36,166 | 36,166 | 36,166 | 36,166 | 36,166 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 582,685 | 672,934 | 620,123 | 612,755 | 621,015 | 629,517 | 638,271 |
| Net Surplus (Deficit) | | 0 | 5,000 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-6300-1023 | Grant | - | - | 25,000 | - | - | - | - |
| 01-5-6300-1128 | Other Revenue | 60,000 | - | 110,000 | - | - | - | - |
| 01-5-6300-1141 | Transfer from Reserve (S) | 171,147 | 159,995 | 30,131 | 13,000 | - | 15,000 | 19,000 |
| 01-5-6300-1143 | Borrowing | 150,000 | 150,000 | 603,153 | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 381,147 | 309,995 | 768,284 | 13,000 | - | 15,000 | 19,000 |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-6300-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-6300-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-6300-1469 | Land | - | - | - | - | - | - | - |
| 01-6-6300-1470 | Land Improvements | - | - | 8,000 | - | - | - | - |
| 01-6-6300-1471 | Buildings | 365,147 | 295,016 | 730,284 | - | - | - | - |
| 01-6-6300-1475 | Equipment | 16,000 | 14,980 | 30,000 | 13,000 | - | 15,000 | 19,000 |
| 01-6-6300-1478 | Vehicles | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 381,147 | 309,995 | 768,284 | 13,000 | - | 15,000 | 19,000 |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 77,712 | 77,712 | 151,936 | 307,401 | 464,401 | 634,401 | 789,401 |
| 01-4-0210-3054 | Interest Earned | 1,088 | 3,268 | 1,519 | 3,074 | 4,644 | 6,344 | 7,894 |
| 01-4-0210-3054 | Transfers from Operating | 156,574 | 230,951 | 184,077 | 166,926 | 165,356 | 163,656 | 162,106 |
| 01-4-0210-3054 | Transfer to Capital | - 171,147 | - 159,995 | - 30,131 | - 13,000 | - - | - 15,000 | - 19,000 |
| Closing Balance | | 64,227 | 151,936 | 307,401 | 464,401 | 634,401 | 789,401 | 940,401 |

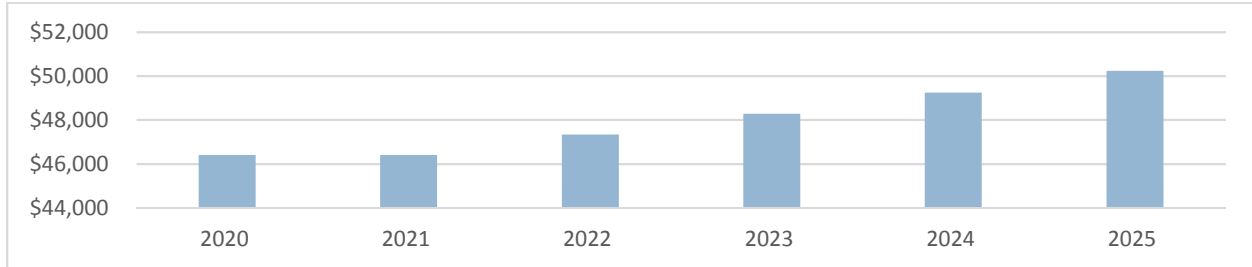


2021 Myrtle Pond Water

This function is funded by taxpayers within the Myrtle Pond Water service area only (83 parcels within Electoral Area B).

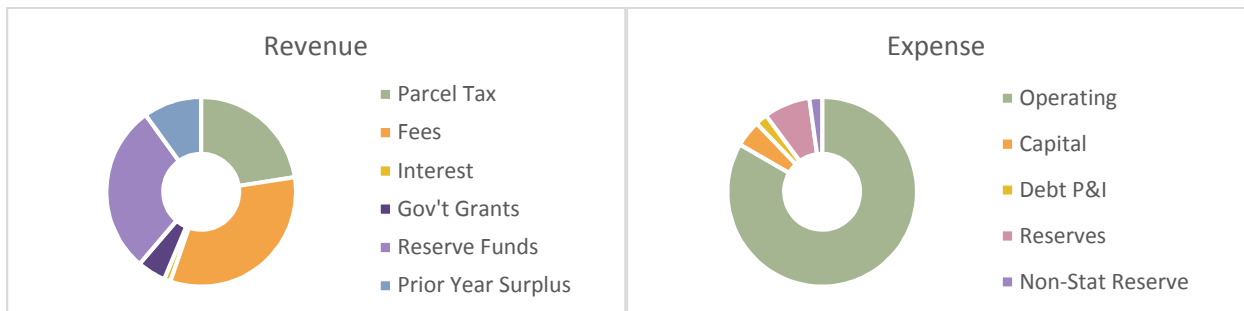
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

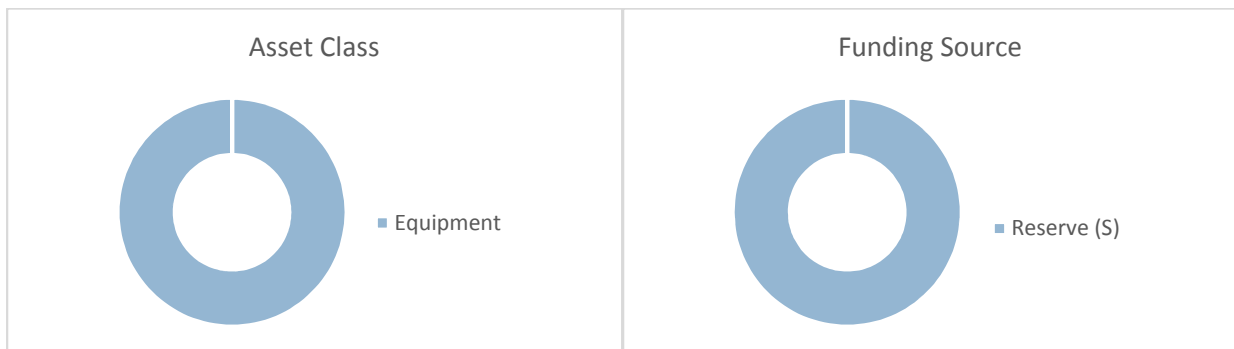
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|------------|-----------------------|--------|----------------|
| C0109 | Equipment | Water Sample Stations | 9,300 | Reserve (S) |



2021 Myrtle Pond Water

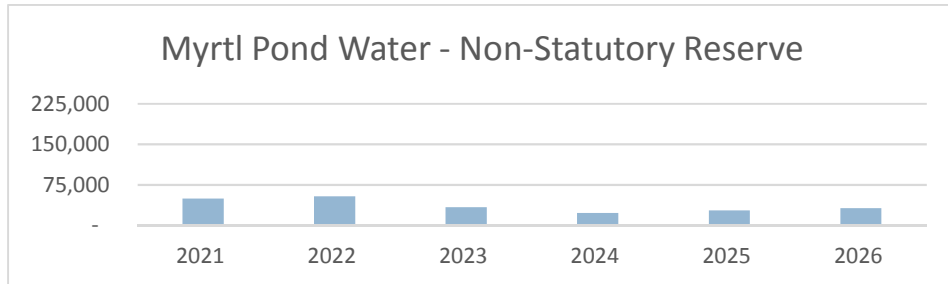


Reserves

Projected closing balances

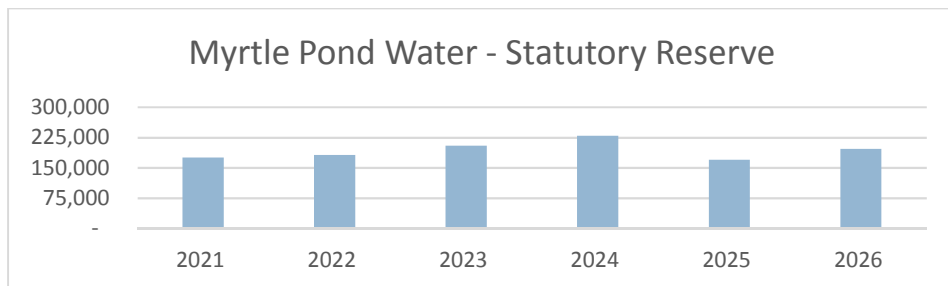
Non-Statutory Reserves

General purpose reserves used to fund future expenditures i.e. meter replacement.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
MYRTLE POND WATER SYSTEM**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.03 | 1.03 | 1.00 | 1.02 | 1.02 | 1.02 | 1.02 |
| 02-1-6600-1009 Requisition - Parcel Tax | 46,405 | 46,405 | 46,405 | 47,333 | 48,280 | 49,245 | 50,230 |
| 02-1-6600-1015 User Fees | 61,699 | 76,351 | 67,521 | 70,222 | 73,030 | 75,952 | 78,990 |
| 02-1-6600-1023 Grant | - | - | 10,000 | - | - | - | - |
| 02-1-6600-1120 Interest Revenue (NS) | 597 | 1,117 | 491 | 536 | 331 | 226 | 271 |
| 02-1-6600-1121 Interest Revenue (S) | - | 3,763 | 1,754 | 1,824 | 2,049 | 2,291 | 1,699 |
| 02-1-6600-1128 Other Revenue | - | 3 | - | - | - | - | - |
| 02-1-6600-1140 Transfer from Reserve (CW) | 20,000 | - | 50,000 | - | - | - | - |
| 02-1-6600-1148 Transfer from Reserve (C19) | - | 1,443 | 175 | - | - | - | - |
| 02-1-6600-1150 Prior Year Surplus - Operating | - | - | 534 | - | - | - | - |
| 02-1-6600-1151 Prior Year Surplus - Reserve | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 02-1-6600-1800 Transfer from Equity in Capital | - | 45,204 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 148,702 | 194,287 | 196,880 | 139,915 | 143,691 | 147,714 | 151,191 |
| EXPENSES | | | | | | | |
| 02-2-6600-1220 Salary & Wages | 5,763 | 5,469 | 6,824 | 6,960 | 7,099 | 7,241 | 7,386 |
| 02-2-6600-1221 Payroll Benefits & Overhead | 1,556 | 1,314 | 1,911 | 1,949 | 1,988 | 2,028 | 2,068 |
| 02-2-6600-1222 Travel | - | - | - | - | - | - | - |
| 02-2-6600-1223 Training | 1,500 | 629 | 1,500 | 1,530 | 1,561 | 1,592 | 1,624 |
| 02-2-6600-1224 Health & Safety | - | - | - | - | - | - | - |
| 02-2-6600-1228 Contractor | 24,662 | 21,511 | 25,573 | 26,084 | 26,606 | 27,138 | 27,681 |
| 02-2-6600-1229 Contractor Benefits | 609 | 395 | 805 | 821 | 837 | 854 | 871 |
| 02-2-6600-1246 Services - Other | 1,300 | 205 | 900 | 918 | 936 | 955 | 974 |
| 02-2-6600-1249 Services - Hydro | 6,656 | 7,022 | 6,720 | 6,854 | 6,991 | 7,131 | 7,274 |
| 02-2-6600-1250 Services - Garbage | 200 | 16 | 50 | 51 | 52 | 53 | 54 |
| 02-2-6600-1265 Equipment O&M | 20,239 | 27,071 | 25,239 | 20,744 | 21,159 | 21,582 | 22,013 |
| 02-2-6600-1268 Communications/Advertising | - | - | - | - | - | - | - |
| 02-2-6600-1269 Water Sampling | - | - | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 02-2-6600-1270 Other | 1,150 | 1,060 | 1,150 | 1,173 | 1,196 | 1,220 | 1,245 |
| 02-2-6600-1271 Insurance | 1,876 | 4,475 | 4,923 | 5,415 | 5,957 | 6,552 | 7,208 |
| 02-2-6600-1274 Studies/Professional Fees | 20,000 | - | 60,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| 02-2-6600-1298 Operating Reserve | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 02-2-6600-1299 Contingency | - | - | - | - | - | - | - |
| 02-2-6600-1361 Allowance for Doubtful Accounts | - | - | - | - | - | - | - |
| 02-2-6600-1362 Legal | - | 1,356 | - | - | - | - | - |
| 02-2-6600-1404 Facility & Grounds Maintenance | - | 538 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 02-2-6600-1420 Safety Equipment | 1,000 | 81 | - | - | - | - | - |
| 02-2-6600-1485 Administration | 12,736 | 12,736 | 14,183 | 8,959 | 9,141 | 9,330 | 9,528 |
| 02-2-6600-1801 Amortization Expense | - | 45,204 | - | - | - | - | - |
| TOTAL EXPENSES | 119,248 | 129,083 | 171,777 | 108,498 | 110,704 | 113,002 | 115,397 |
| 02-2-6600-1500 Transfer to Reserve (NS) | 4,500 | 6,463 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 02-2-6600-1501 Transfer to Reserve (S) | 18,522 | 33,469 | 16,262 | 22,576 | 24,145 | 25,871 | 26,952 |
| 02-2-6600-1508 Transfer to Reserve (CW) | - | - | - | - | - | - | - |
| 02-2-6600-1557 Debt Principle | 6,432 | 2,829 | 3,058 | 3,058 | 3,058 | 3,058 | 3,058 |
| 02-2-6600-1558 Debt Interest | - | 1,909 | 1,283 | 1,283 | 1,283 | 1,283 | 1,283 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 148,702 | 173,753 | 196,880 | 139,915 | 143,691 | 147,714 | 151,191 |
| Net Surplus (Deficit) | 0 | 20,534 | 0 | 0 | 0 | 0 | 0 |

**qathet Regional District
MYRTLE POND WATER SYSTEM**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--|--------------|----------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 02-5-6600-1023 | Grant | - | - | - | - | - | - |
| 02-5-6600-1128 | Other Revenue | - | - | - | - | - | - |
| 02-5-6600-1141 | Transfer from Reserve (S) | 9,300 | - | 9,300 | - | 85,000 | - |
| 02-5-6600-1142 | Transfer from Reserve (NS) | - | - | - | 25,000 | 15,000 | - |
| | TOTAL REVENUE AND FUNDING SOURCES | 9,300 | - | 9,300 | 25,000 | 15,000 | 85,000 |
| CAPITAL SPENDING | | | | | | | |
| 02-6-6600-1220 | Salary & Wages | - | - | - | - | - | - |
| 02-6-6600-1221 | Benefits | - | - | - | - | - | - |
| 02-6-6600-1470 | Land Improvements | - | - | - | - | - | - |
| 02-6-6600-1471 | Buildings | - | - | - | - | - | - |
| 02-6-6600-1474 | Infrastructure | - | - | - | 25,000 | 15,000 | 85,000 |
| 02-6-6600-1475 | Equipment | 9,300 | - | 9,300 | - | - | - |
| | TOTAL CAPITAL SPENDING | 9,300 | - | 9,300 | 25,000 | 15,000 | 85,000 |
| | Net Surplus (Deficit) | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 141,924 | 141,924 | 175,393 | 182,355 | 204,931 | 229,076 |
| | Interest Earned | 1,987 | 3,763 | 1,754 | 1,824 | 2,049 | 2,291 |
| | Transfers from Operating | 18,522 | 29,706 | 14,508 | 20,752 | 22,096 | 23,581 |
| | Transfer to Capital | - | 9,300 | - | - | - | 85,000 |
| | Closing Balance | 153,133 | 175,393 | 182,355 | 204,931 | 229,076 | 169,948 |
| NON-STATUTORY RESERVE | | | | | | | |
| | Opening Balance | 42,673 | 42,673 | 49,136 | 53,636 | 33,136 | 22,636 |
| | Interest Earned | 597 | 1,117 | 491 | 536 | 331 | 226 |
| | Transfers from Operating | 3,903 | 5,346 | 4,009 | 3,964 | 4,169 | 4,274 |
| | Transfer to Operating | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | 25,000 | 15,000 | - |
| | Closing Balance | 47,173 | 49,136 | 53,636 | 33,136 | 22,636 | 27,136 |

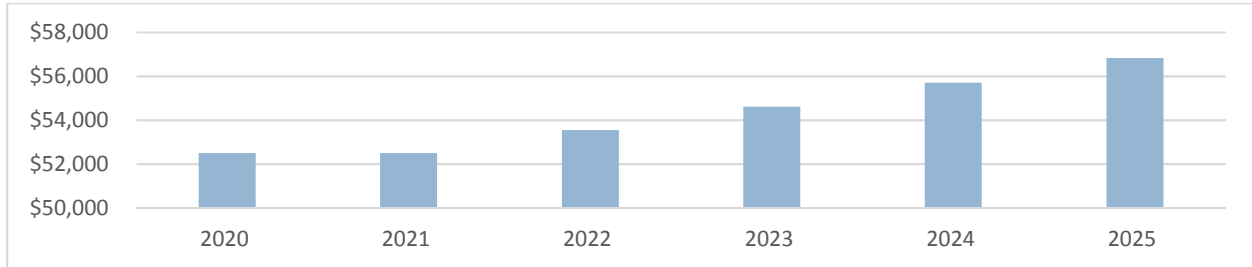


2021 Lund Sewer

This function is funded by taxpayers within the Lund Sewer System service area only (98 parcels in the Lund area).

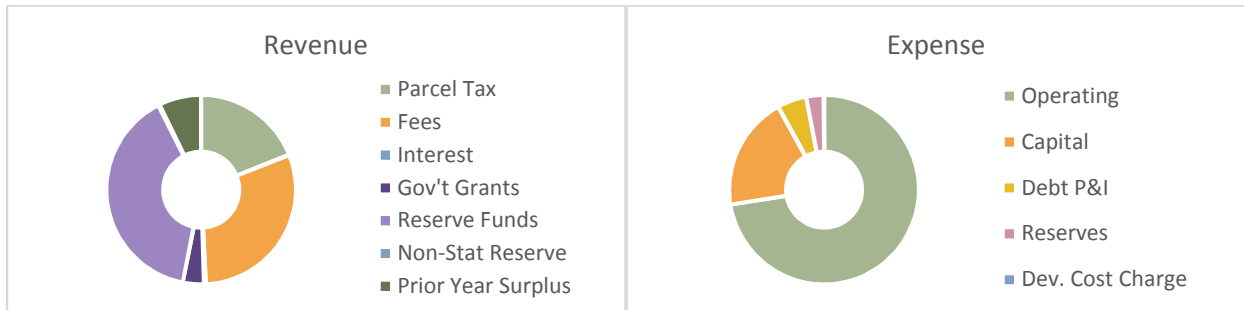
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

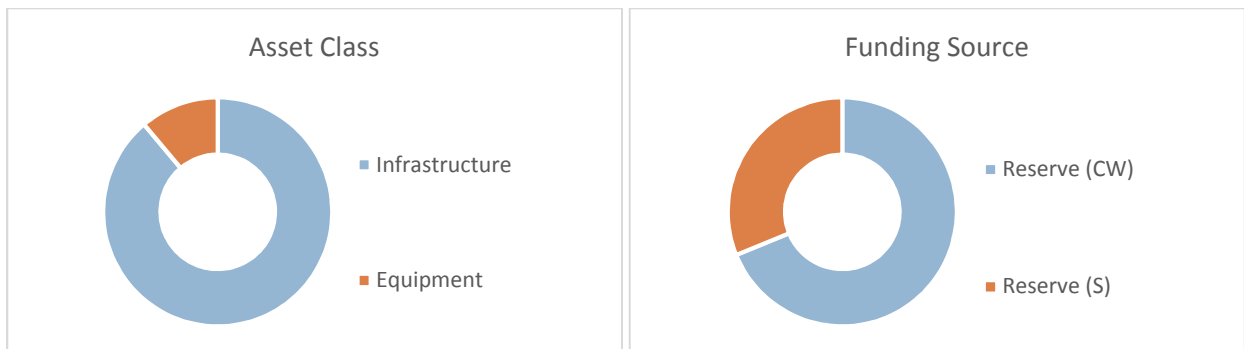
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|----------------|------------------------------------|--------|----------------|
| C0225 | Equipment | Replace Sludge Pump | 6,000 | Reserve (S) |
| C0117 | Infrastructure | Lund Sewer Outfall Renewal/Upgrade | 10,750 | Reserve (S) |
| C0117 | Infrastructure | Lund Sewer Outfall Renewal/Upgrade | 37,028 | Reserve (CW) |



2021 Lund Sewer

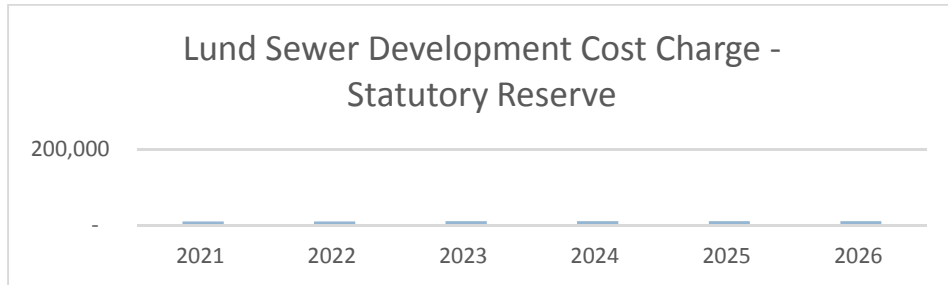
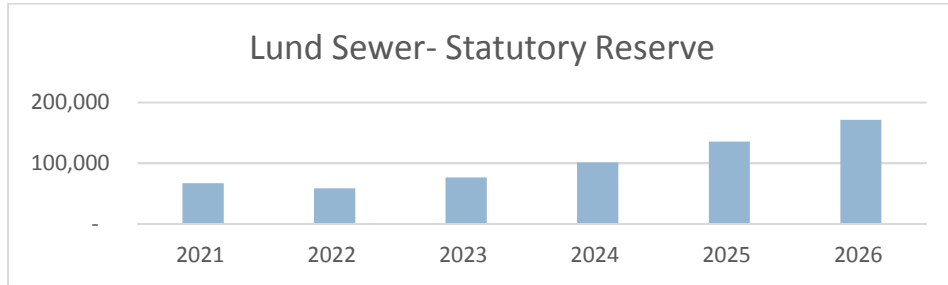


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
LUND SEWER**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.00 | 1.00 | 1.00 | 1.02 | 1.02 | 1.02 | 1.02 |
| 03-1-6900-1009 Requisition - Parcel Tax | 52,500 | 52,500 | 52,500 | 53,550 | 54,621 | 55,713 | 56,828 |
| 03-1-6900-1015 User Fees | 80,951 | 75,593 | 83,490 | 89,762 | 96,153 | 99,999 | 103,999 |
| 03-1-6900-1121 Interest Revenue (S) | - | 1,414 | 671 | 587 | 762 | 1,013 | 1,352 |
| 03-1-6900-1122 Interest Revenue (DCC) | - | 232 | 95 | 96 | 96 | 97 | 98 |
| 03-1-6900-1023 Grant | 10,000 | - | 10,000 | - | - | - | - |
| 03-1-6900-1128 Other | - | 15 | - | - | - | - | - |
| 03-1-6900-1140 Transfer from Reserve (CW) | 55,000 | - | 55,000 | - | - | - | - |
| 03-1-6900-1148 Transfer from Reserve (C19) | - | 810 | 695 | - | - | - | - |
| 03-1-6900-1150 Prior Year Surplus - Operating | 6,000 | 6,000 | 0 | - | - | - | - |
| 03-1-6900-1151 Prior Year Surplus - Operating Reserve | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 03-1-6900-1800 Transfer from Equity in Capital | - | 83,902 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 224,451 | 240,467 | 222,451 | 163,995 | 171,632 | 176,822 | 182,277 |
| EXPENSES | | | | | | | |
| 03-2-6900-1220 Salary & Wages | 4,425 | 2,591 | 3,846 | 3,923 | 4,001 | 4,081 | 4,163 |
| 03-2-6900-1221 Payroll Benefits & Overhead | 1,195 | 752 | 1,077 | 1,098 | 1,120 | 1,143 | 1,166 |
| 03-2-6900-1222 Travel | 500 | 62 | 500 | 510 | 520 | 531 | 541 |
| 03-2-6900-1223 Training | 2,500 | 1,016 | 2,500 | 2,550 | 2,601 | 2,653 | 2,706 |
| 03-2-6900-1224 Health & Safety | - | - | - | - | - | - | - |
| 03-2-6900-1228 Contractor | 25,034 | 23,156 | 25,743 | 26,258 | 26,783 | 27,319 | 27,865 |
| 03-2-6900-1229 Contractor Overhead | 616 | 477 | 809 | 825 | 842 | 859 | 876 |
| 03-2-6900-1246 Services - Other | 1,143 | 378 | 1,703 | 1,737 | 1,772 | 1,807 | 1,843 |
| 03-2-6900-1247 Services - Phone / Internet | - | - | 150 | - | - | 2,000 | 2,040 |
| 03-2-6900-1249 Services - Hydro | 7,416 | 5,030 | 5,400 | 5,508 | 5,618 | 5,731 | 5,845 |
| 03-2-6900-1250 Services - Garbage | 300 | - | 120 | 122 | 125 | 127 | 130 |
| 03-2-6900-1260 Services - Water | 850 | 868 | - | - | - | - | - |
| 03-2-6900-1265 Equipment O&M | 11,261 | 13,270 | 23,261 | 18,726 | 19,101 | 19,483 | 19,873 |
| 03-2-6900-1267 Equipment Repair | 12,000 | 13,619 | - | - | - | - | - |
| 03-2-6900-1268 Communications/Advertising | - | - | - | - | - | - | - |
| 03-2-6900-1270 Other | 2,000 | 784 | - | - | - | - | - |
| 03-2-6900-1271 Insurance | 5,348 | 7,785 | 8,564 | 9,420 | 10,362 | 11,398 | 12,538 |
| 03-2-6900-1274 Studies/Professional Fees | 65,000 | 1,500 | 65,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| 03-2-6900-1295 Monitoring | 1,530 | 1,664 | 1,530 | 1,561 | 1,592 | 1,624 | 1,656 |
| 03-2-6900-1296 Desludging | 20,000 | 8,894 | 20,000 | 20,400 | 20,808 | 21,224 | 21,649 |
| 03-2-6900-1298 Operating Reserve | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 03-2-6900-1299 Contingency | - | - | - | - | - | - | - |
| 03-2-6900-1361 Bad Debt Expenditures | - | - | - | - | - | - | - |
| 03-2-6900-1362 Legal | - | 1,415 | - | - | - | - | - |
| 03-2-6900-1404 Building & Grounds Maintenance | 3,500 | 1,429 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 |
| 03-2-6900-1420 Safety Equipment | 1,000 | - | - | - | - | - | - |
| 03-2-6900-1468 Minor Assets | - | - | - | - | - | - | - |
| 03-2-6900-1485 Administration | 16,706 | 16,706 | 16,533 | 10,909 | 11,159 | 11,601 | 11,879 |
| 03-2-6900-1801 Amortization Expense | - | 83,902 | - | - | - | - | - |
| TOTAL EXPENSES | 202,323 | 185,298 | 200,236 | 132,117 | 135,145 | 140,496 | 143,863 |
| 03-2-6900-1501 Transfer to Reserve (S) | 8,329 | 21,483 | 8,322 | 17,475 | 34,092 | 33,931 | 36,017 |
| 03-2-6900-1503 Transfer to Reserve (DCC) | - | 232 | 95 | 96 | 96 | 97 | 98 |
| 03-2-6900-1557 Debt Principle | 13,799 | 11,913 | 12,180 | 13,060 | 1,249 | 1,249 | 1,249 |
| 03-2-6900-1558 Debt Interest | - | 1,540 | 1,619 | 1,247 | 1,050 | 1,050 | 1,050 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 224,451 | 220,467 | 222,451 | 163,995 | 171,632 | 176,822 | 182,277 |
| Net Surplus (Deficit) | 0 | 20,000 | 0 | - | - | - | - |

qathet Regional District
LUND SEWER

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--------------------------------|----------------|----------------|---------------|--------------------------|--------------|---------|---------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 03-5-6900-1023 | Grant Revenue | - | - | - | - | - | - | - |
| 03-5-6900-1128 | Other Revenue | - | - | - | - | - | - | - |
| 03-5-6900-1140 | Transfer from Reserve (CW) | 246,426 | 209,398 | 37,028 | 25,000 | - | - | - |
| 03-5-6900-1141 | Transfer from Reserve (S) | 10,750 | 7,681 | 16,750 | - | 9,000 | - | - |
| 03-5-6900-1143 | Borrowing | - | - | - | - | - | - | - |
| 03-5-6900-1145 | Transfer from Deferred Revenue | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 257,176 | 217,080 | 53,778 | 25,000 | 9,000 | - | - |
| CAPITAL SPENDING | | | | | | | | |
| 03-6-6900-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 03-6-6900-1221 | Benefits | - | - | - | - | - | - | - |
| 03-6-6900-1469 | Land | - | - | - | - | - | - | - |
| 03-6-6900-1470 | Land Improvements | - | - | - | - | 9,000 | - | - |
| 03-6-6900-1471 | Buildings & Structures | - | - | - | - | - | - | - |
| 03-6-6900-1474 | Infrastructure | 257,176 | 209,398 | 47,778 | - | - | - | - |
| 03-6-6900-1475 | Equipment - General | - | 7,681 | 6,000 | 25,000 | - | - | - |
| 03-6-6900-1500 | Transfer to Reserve | - | - | - | - | - | - | - |
| 03-6-6900-1520 | Transfer to Deferred Revenue | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | 257,176 | 217,080 | 53,778 | 25,000 | 9,000 | - | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 53,347 | 53,347 | 67,149 | 58,722 | 76,197 | 101,289 | 135,219 |
| | Interest Earned | 747 | 1,414 | 671 | 587 | 762 | 1,013 | 1,352 |
| | Transfers from Operating | 8,329 | 20,069 | 7,651 | 16,888 | 33,330 | 32,918 | 34,664 |
| | Transfer to Capital | - 10,750 | - 7,681 | - 16,750 | - - | 9,000 | - | - |
| | Closing Balance | 51,673 | 67,149 | 58,722 | 76,197 | 101,289 | 135,219 | 171,236 |
| STATUTORY RESERVE - Development Cost Charge | | | | | | | | |
| | Opening Balance | 9,228 | 9,228 | 9,460 | 9,554 | 9,650 | 9,746 | 9,844 |
| | Interest Earned | 129 | 232 | 95 | 96 | 96 | 97 | 98 |
| | Transfers from Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 9,357 | 9,460 | 9,554 | 9,650 | 9,746 | 9,844 | 9,942 |

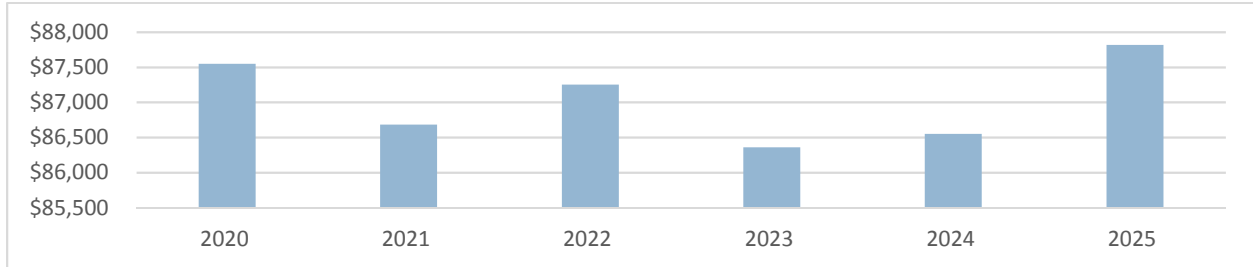
2021 Texada Health Center



This function is funded by taxpayers within electoral area D only and supports the function of acquiring, operating and maintaining the Texada Island Medical Clinic in electoral area D.

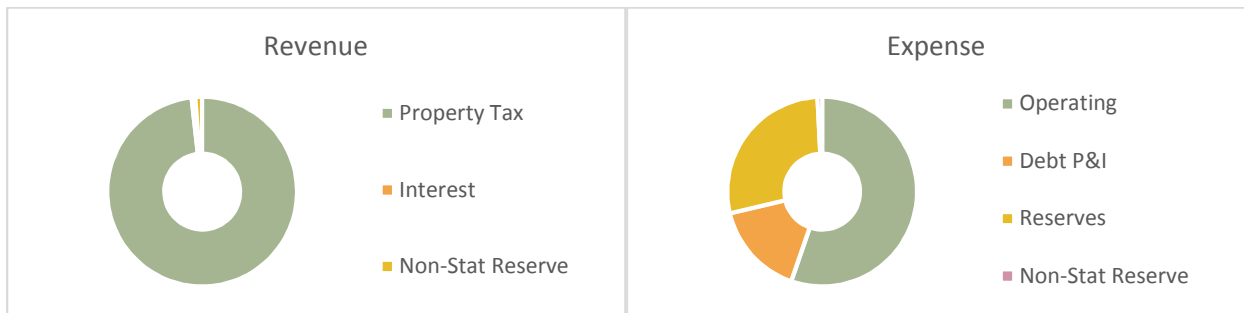
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

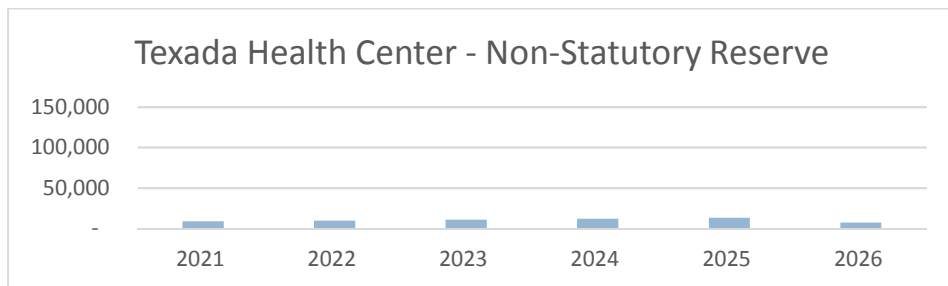


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.

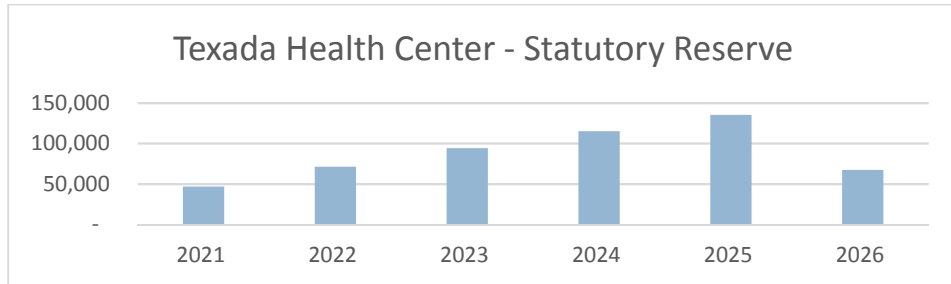


2021 Texada Health Center



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



qathet Regional District
 TEXADA HEALTH CENTRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|----------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.07 | 1.07 | 0.99 | 1.01 | 0.99 | 1.00 | 1.01 |
| 01-1-7000-1001 Requisition - Property Value Tax | 87,548 | 87,548 | 86,683 | 87,251 | 86,359 | 86,549 | 87,817 |
| 01-1-7000-1120 Interest Revenue (NS) | 52 | 105 | 89 | 96 | 108 | 120 | 132 |
| 01-1-7000-1121 Interest Revenue (S) | - | 920 | 469 | 713 | 943 | 1,153 | 1,353 |
| 01-1-7000-1128 Other | - | 28 | - | - | - | - | - |
| 01-1-7000-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7000-1148 Transfer from Reserve (C19) | - | 13 | 1,027 | - | - | - | - |
| 01-1-7000-1150 Prior Year Surplus - Operating | - 3,308 | - 3,308 | - 534 | - | - | - | - |
| 01-1-7000-1800 Transfer from Equity in Capital | - | 20,810 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 84,291 | 106,116 | 87,733 | 88,060 | 87,410 | 87,822 | 89,301 |
| EXPENSES | | | | | | | |
| 01-2-7000-1220 Salary & Wages | 6,059 | 3,870 | 5,965 | 6,084 | 6,206 | 6,330 | 6,457 |
| 01-2-7000-1221 Payroll Benefits & Overhead | 1,636 | 996 | 1,670 | 1,704 | 1,738 | 1,772 | 1,808 |
| 01-2-7000-1222 Travel | 100 | 191 | 100 | 102 | 104 | 106 | 108 |
| 01-2-7000-1228 Contractor | 16,865 | 17,462 | 15,475 | 15,784 | 16,100 | 16,422 | 16,750 |
| 01-2-7000-1229 Contractor Overhead | 464 | 591 | 396 | 404 | 412 | 420 | 429 |
| 01-2-7000-1246 Services - Other | 400 | 318 | 1,750 | 1,785 | 1,821 | 1,857 | 1,894 |
| 01-2-7000-1259 Services - Taxes | 550 | 543 | - | - | - | - | - |
| 01-2-7000-1260 Services - Water | 800 | 450 | - | - | - | - | - |
| 01-2-7000-1270 Other | 500 | - | - | - | - | - | - |
| 01-2-7000-1271 Insurance | 2,796 | 3,350 | 3,685 | 4,053 | 4,459 | 4,905 | 5,395 |
| 01-2-7000-1274 Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-7000-1281 Purchase - Supplies | 1,000 | 260 | - | - | - | - | - |
| 01-2-7000-1288 Contribution to CHC | 9,000 | 8,991 | 9,297 | 9,483 | 9,673 | 9,866 | 10,064 |
| 01-2-7000-1299 Contingency | 2,000 | - | - | - | - | - | - |
| 01-2-7000-1404 Building & Ground Maintenance | 5,579 | 8,383 | 6,179 | 6,302 | 6,428 | 6,557 | 6,688 |
| 01-2-7000-1420 Safety Equipment | 1,000 | - | - | - | - | - | - |
| 01-2-7000-1485 Administration | 4,297 | 4,297 | 4,007 | 4,113 | 4,225 | 4,341 | 4,463 |
| 01-2-7000-1801 Amortization Expense | - | 20,810 | - | - | - | - | - |
| TOTAL EXPENSES | 53,046 | 70,512 | 48,524 | 49,816 | 51,165 | 52,578 | 54,057 |
| 01-2-7000-1500 Transfer to Reserve (NS) | 1,200 | 5,174 | 696 | 1,200 | 1,200 | 1,200 | 1,200 |
| 01-2-7000-1501 Transfer to Reserve (S) | 16,000 | 16,920 | 24,469 | 23,000 | 21,000 | 20,000 | 20,000 |
| 01-2-7000-1557 Debt Principle | 14,045 | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 |
| 01-2-7000-1558 Debt Interest | - | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 84,291 | 106,650 | 87,733 | 88,060 | 87,410 | 87,822 | 89,301 |
| Net Surplus (Deficit) | 0 - | 534 | - | - | - | - | - |

qathet Regional District
 TEXADA HEALTH CENTRE

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | |
|--|--|--------|--------|--------------------------|--------|---------|---------------|---------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-7000-1023 | Grant | - | - | - | - | - | - | |
| 01-5-7000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | |
| 01-5-7000-1141 | Transfer from Reserve (S) | - | - | - | - | - | 88,000 | |
| 01-5-7000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | 7,000 | |
| 01-5-7000-1143 | Borrowing | - | - | - | - | - | - | |
| | TOTAL REVENUE AND FUNDING SOURCES | - | - | - | - | - | 95,000 | |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-7000-1220 | Salary & Wages | - | - | - | - | - | - | |
| 01-6-7000-1221 | Benefits | - | - | - | - | - | - | |
| 01-6-7000-1469 | Land | - | - | - | - | - | - | |
| 01-6-7000-1470 | Land Improvements | - | - | - | - | - | 88,000 | |
| 01-6-7000-1471 | Buildings | - | - | - | - | - | - | |
| 01-6-7000-1474 | Infrastructure | - | - | - | - | - | - | |
| 01-6-7000-1475 | Equipment | - | - | - | - | - | 7,000 | |
| | TOTAL CAPITAL SPENDING | - | - | - | - | - | 95,000 | |
| | Net Surplus (Deficit) | - | - | - | - | - | - | |
| STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 29,933 | 29,933 | 46,853 | 71,322 | 94,322 | 115,322 | 135,322 |
| | Interest Earned | 419 | 920 | 469 | 713 | 943 | 1,153 | 1,353 |
| | Transfers from Operating | 16,000 | 16,000 | 24,000 | 22,287 | 20,057 | 18,847 | 18,647 |
| | Transfer to Capital | - | - | - | - | - | - | 88,000 |
| | Closing Balance | 46,353 | 46,853 | 71,322 | 94,322 | 115,322 | 135,322 | 67,322 |
| NON-STATUTORY RESERVE | | | | | | | | |
| | Opening Balance | 3,684 | 3,684 | 8,858 | 9,554 | 10,754 | 11,954 | 13,154 |
| | Interest Earned | 52 | 105 | 89 | 96 | 108 | 120 | 132 |
| | Transfers from Operating | 1,148 | 5,069 | 607 | 1,104 | 1,092 | 1,080 | 1,068 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | 7,000 |
| | Closing Balance | 4,884 | 8,858 | 9,554 | 10,754 | 11,954 | 13,154 | 7,354 |

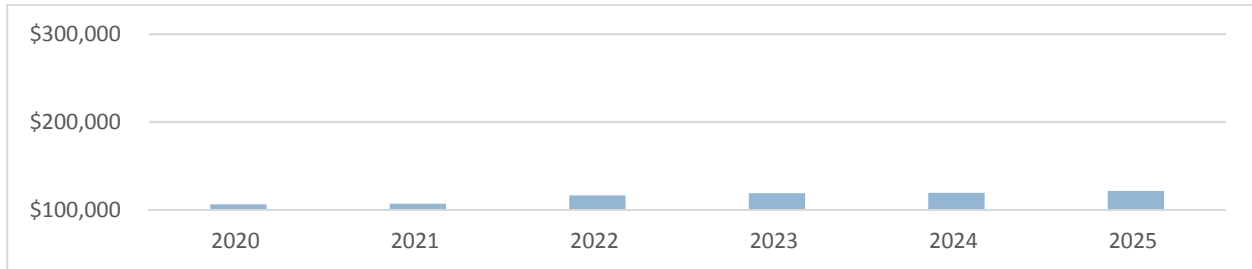


2021 Texada Island Recreation Commission

This function is funded by taxpayers within electoral area D only and supports the provision of recreational programming and the acquisition and maintenance of recreational facilities on Texada Island.

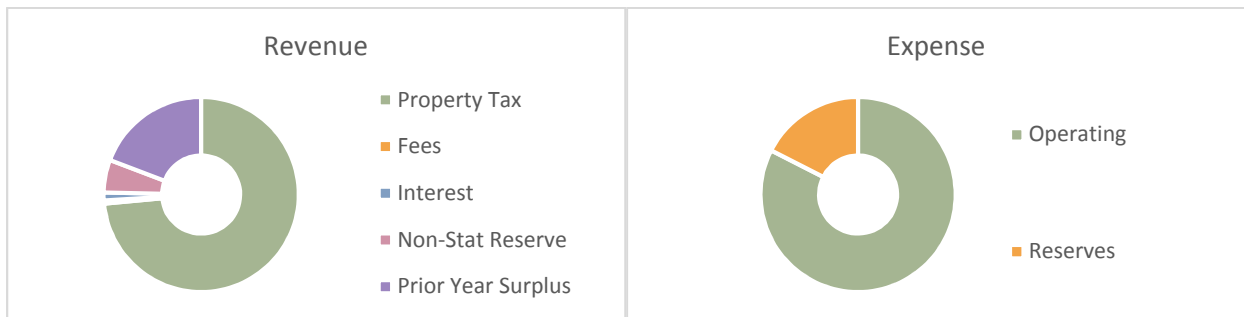
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

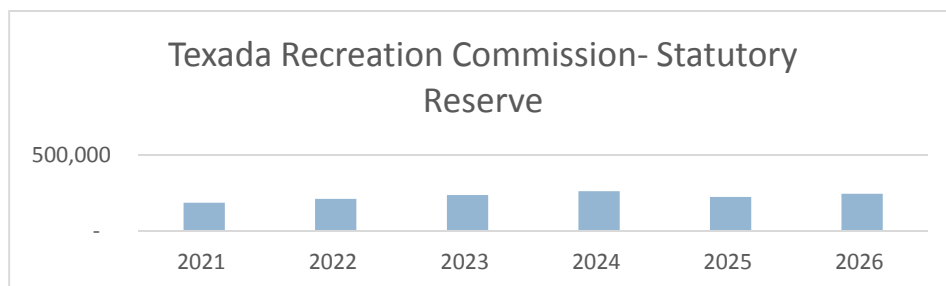


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



qathet Regional District
 TEXADA ISLAND RECREATION COMMISSION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.01 | 1.01 | 1.01 | 1.09 | 1.02 | 1.00 | 1.02 |
| 01-1-7100-1001 Requisition - Property Value Tax | 106,156 | 106,156 | 106,834 | 116,457 | 118,750 | 119,161 | 121,319 |
| 01-1-7100-1121 Interest Revenue (S) | - | 4,169 | 1,861 | 2,116 | 2,366 | 2,616 | 2,246 |
| 01-1-7100-1023 Grant | - | - | - | - | - | - | - |
| 01-1-7100-1041 Community Hall Rental | 1,915 | 191 | 500 | 510 | 520 | 531 | 541 |
| 01-1-7100-1042 Gillies Bay School Rental | 3,619 | 120 | 300 | 306 | 312 | 318 | 325 |
| 01-1-7100-1043 Gillies Bay Field Rental | 459 | - | - | - | - | - | - |
| 01-1-7100-1128 Other Revenue | - | 73 | - | - | - | - | - |
| 01-1-7100-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7100-1148 Transfer from Reserve (C19) | - | 9,392 | 7,865 | - | - | - | - |
| 01-1-7100-1150 Prior Year Surplus - Operating | 9,894 | 9,894 | 28,000 | - | - | - | - |
| 01-1-7100-1800 Transfer from Equity in Capital | - | 25,152 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 122,043 | 155,147 | 145,360 | 119,389 | 121,949 | 122,626 | 124,431 |
| EXPENSES | | | | | | | |
| Shared Expenses | | | | | | | |
| 01-2-7100-1220 Salary & Wages | 26,898 | 21,940 | 27,962 | 28,522 | 29,092 | 29,674 | 30,267 |
| 01-2-7100-1221 Payroll Benefits & Overhead | 7,263 | 4,492 | 7,829 | 7,986 | 8,146 | 8,309 | 8,475 |
| 01-2-7100-1222 Travel | 252 | 1,355 | 2,960 | 3,019 | 3,080 | 3,141 | 3,204 |
| 01-2-7100-1228 Contractors | - | - | - | - | - | - | - |
| 01-2-7100-1229 Contractor Overhead | - | - | - | - | - | - | - |
| 01-2-7100-1268 Communications/Advertising | - | - | 2,060 | 2,101 | 2,143 | 2,186 | 2,230 |
| 01-2-7100-1270 Other Expense | 5,519 | 1,389 | - | - | - | - | - |
| 01-2-7100-1271 Insurance | 4,550 | 6,262 | 7,000 | 7,700 | 8,470 | 9,317 | 10,249 |
| 01-2-7100-1274 Studies/Professional Fees | - | 5,481 | - | - | - | - | - |
| 01-2-7100-1299 Contingency | 2,000 | - | - | - | - | - | - |
| 01-2-7100-1404 Other Facilities Maintenance | 2,000 | 1,385 | 2,400 | 2,448 | 2,497 | 2,547 | 2,598 |
| 01-2-7100-1409 Grants In Aid | 1,750 | 750 | 1,750 | 1,785 | 1,821 | 1,857 | 1,894 |
| 01-2-7100-1420 Safety Equipment | 3,563 | 838 | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 |
| 01-2-7100-1485 Administration | 9,535 | 9,535 | 9,897 | 7,794 | 8,005 | 8,226 | 8,458 |
| 01-2-7100-1801 Amortization Expense | - | 25,152 | - | - | - | - | - |
| Subtotal Shared Expenses | 63,329 | 78,578 | 63,859 | 63,395 | 65,334 | 67,379 | 69,539 |
| Gillies Bay Community Hall | | | | | | | |
| 01-2-7100-1394 Maintenance - Community Hall | 33,859 | 7,122 | - | - | - | - | - |
| 01-2-7110-1228 Contractors | - | - | 644 | 656 | 670 | 683 | 697 |
| 01-2-7110-1229 Contractor Overhead | - | - | 16 | 17 | 17 | 17 | 18 |
| 01-2-7110-1246 Services - Other | - | - | 942 | 961 | 980 | 999 | 1,019 |
| 01-2-7110-1247 Services - Telephone/Internet | - | - | - | - | - | - | - |
| 01-2-7110-1249 Services - Hydro | - | - | 2,400 | 2,448 | 2,497 | 2,547 | 2,598 |
| 01-2-7110-1250 Services - Garbage | - | - | 796 | 812 | 828 | 845 | 862 |
| 01-2-7110-1274 Studies and Professional Fees | - | - | 3,070 | - | - | - | - |
| 01-2-7110-1404 Facility/Grounds Repairs/Maintenance | - | - | 26,230 | 3,755 | 3,830 | 3,906 | 3,984 |
| Subtotal Gillies Bay Community Hall | 33,859 | 7,122 | 34,098 | 8,648 | 8,821 | 8,998 | 9,178 |

qathet Regional District
 TEXADA ISLAND RECREATION COMMISSION

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---------------------------------|--|---------------|---------------|--------------|--------------------------|--------------|---------------|---------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Gillies Bay Tennis Court | | | | | | | | |
| 01-2-7120-1228 | Contractors | - | - | 468 | 478 | 487 | 497 | 507 |
| 01-2-7120-1229 | Contractor Overhead | - | - | 12 | 12 | 12 | 13 | 13 |
| 01-2-7120-1246 | Services - Other | - | - | 1,005 | 1,025 | 1,046 | 1,067 | 1,088 |
| 01-2-7120-1404 | Facility/Grounds Repairs/Maintenance | - | - | 500 | 510 | 520 | 531 | 541 |
| | Subtotal Gillies Bay Tennis Court | - | - | 1,985 | 2,025 | 2,066 | 2,107 | 2,149 |
| Gillies Bay Old School | | | | | | | | |
| 01-2-7100-1395 | Maintenance - Gillies Bay School | 13,165 | 11,028 | | | | | |
| 01-2-7130-1228 | Contractors | - | - | 2,305 | 2,351 | 2,398 | 2,446 | 2,495 |
| 01-2-7130-1229 | Contractor Overhead | - | - | 59 | 60 | 61 | 63 | 64 |
| 01-2-7130-1246 | Services - Other | - | - | 1,142 | 1,165 | 1,188 | 1,212 | 1,236 |
| 01-2-7130-1247 | Services - Telephone/Internet | - | - | 1,920 | 1,958 | 1,998 | 2,038 | 2,078 |
| 01-2-7130-1249 | Services - Hydro | - | - | 3,120 | 3,182 | 3,246 | 3,311 | 3,377 |
| 01-2-7130-1404 | Facility/Grounds Repairs/Maintenance | - | - | 900 | 918 | 936 | 955 | 974 |
| | Subtotal Gillies Bay Old School | 13,165 | 11,028 | 9,446 | 9,635 | 9,827 | 10,024 | 10,224 |
| Gillies Bay Ball Field | | | | | | | | |
| 01-2-7100-1396 | Maintenance - Gillies Bay Ball Field | 6,867 | 6,647 | | | | | |
| 01-2-7140-1228 | Contractors | - | - | 4,106 | 4,188 | 4,271 | 4,357 | 4,444 |
| 01-2-7140-1229 | Contractor Overhead | - | - | 105 | 107 | 109 | 112 | 114 |
| 01-2-7140-1246 | Services - Other | - | - | 1,002 | 1,022 | 1,042 | 1,063 | 1,084 |
| 01-2-7140-1249 | Services - Hydro | - | - | 231 | 235 | 240 | 245 | 250 |
| 01-2-7140-1404 | Facility/Grounds Repairs/Maintenance | - | - | 1,215 | 1,239 | 1,264 | 1,289 | 1,315 |
| | Subtotal Gillies Bay Ball Field | 6,867 | 6,647 | 6,658 | 6,791 | 6,927 | 7,066 | 7,207 |
| Van Anda Ball Field | | | | | | | | |
| 01-2-7100-1397 | Maintenance - Van Anda Ball Field | 1,823 | 1,378 | | | | | |
| 01-2-7150-1228 | Contractors | - | - | 1,080 | 1,102 | 1,124 | 1,147 | 1,169 |
| 01-2-7150-1229 | Contractor Overhead | - | - | 28 | 28 | 29 | 29 | 30 |
| 01-2-7150-1249 | Services - Hydro | - | - | 180 | 184 | 187 | 191 | 195 |
| 01-2-7150-1404 | Facility/Grounds Repairs/Maintenance | - | - | 600 | 612 | 624 | 637 | 649 |
| | Subtotal Van Anda Ball Field | 1,823 | 1,378 | 1,888 | 1,926 | 1,964 | 2,004 | 2,044 |
| Van Anda Park | | | | | | | | |
| 01-2-7160-1228 | Contractors | - | - | 180 | 184 | 187 | 191 | 195 |
| 01-2-7160-1229 | Contractor Overhead | - | - | 5 | 5 | 5 | 5 | 5 |
| 01-2-7160-1404 | Facility/Grounds Repairs/Maintenance | - | - | - | - | - | - | - |
| | Subtotal Van Anda Park | - | - | 185 | 188 | 192 | 196 | 200 |
| Erickson Beach | | | | | | | | |
| 01-2-7170-1228 | Contractors | - | - | 240 | 245 | 250 | 255 | 260 |
| 01-2-7170-1229 | Contractor Overhead | - | - | 6 | 6 | 6 | 7 | 7 |
| 01-2-7170-1404 | Facility/Grounds Repairs/Maintenance | - | - | 500 | 510 | 520 | 531 | 541 |
| | Subtotal Erickson Beach | - | - | 746 | 761 | 776 | 792 | 808 |

qathet Regional District
TEXADA ISLAND RECREATION COMMISSION

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|--------------------------------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| Emily Lake | | | | | | | | |
| 01-2-7180-1404 | Facility/Grounds Repairs/Maintenance | - | - | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| Subtotal Emily Lake | | - | - | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| TOTAL EXPENSES | | 119,043 | 104,753 | 119,865 | 94,389 | 96,949 | 99,626 | 102,431 |
| 01-2-7100-1501 | Transfer to Reserve (S) | 3,000 | 22,394 | 25,495 | 25,000 | 25,000 | 23,000 | 22,000 |
| 01-2-7100-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-7100-1558 | Debt Interest | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 122,043 | 127,147 | 145,360 | 119,389 | 121,949 | 122,626 | 124,431 |
| Net Surplus (Deficit) | | - | 28,000 | - | - | - | - | - |
| CAPITAL | | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-5-7100-1140 | Transfer from Reserve (CW) | - | 12,082 | - | - | 33,000 | - | - |
| 01-5-7100-1141 | Transfer from Reserve (S) | - | - | - | - | - | 60,000 | - |
| TOTAL REVENUE AND FUNDING SOURCES | | - | 12,082 | - | - | 33,000 | 60,000 | - |
| CAPITAL SPENDING | | | | | | | | |
| 01-6-7100-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-7100-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-7100-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-7100-1470 | Land - Improvements | - | 12,082 | - | - | - | 60,000 | - |
| 01-6-7100-1471 | Buildings | - | - | - | - | 33,000 | - | - |
| 01-6-7100-1475 | Equipment / Infrastructure | - | - | - | - | - | - | - |
| TOTAL CAPITAL SPENDING | | - | 12,082 | - | - | 33,000 | 60,000 | - |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |
| STATUTORY RESERVE | | | | | | | | |
| Opening Balance | | 163,708 | 163,708 | 186,102 | 211,597 | 236,597 | 261,597 | 224,597 |
| Interest Earned | | 2,292 | 4,169 | 1,861 | 2,116 | 2,366 | 2,616 | 2,246 |
| Transfers from Operating | | 3,000 | 18,225 | 23,634 | 22,884 | 22,634 | 20,384 | 19,754 |
| Transfer to Capital | | - | - | - | - | - | 60,000 | - |
| Closing Balance | | 168,999 | 186,102 | 211,597 | 236,597 | 261,597 | 224,597 | 246,597 |

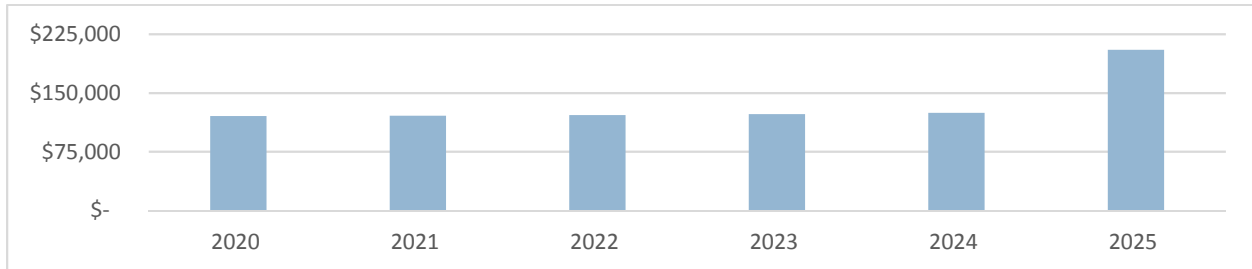


2021 Texada Island Airport

This function is funded by taxpayers within electoral area D only and supports the acquisition, maintenance and operation of the Texada Island Airport.

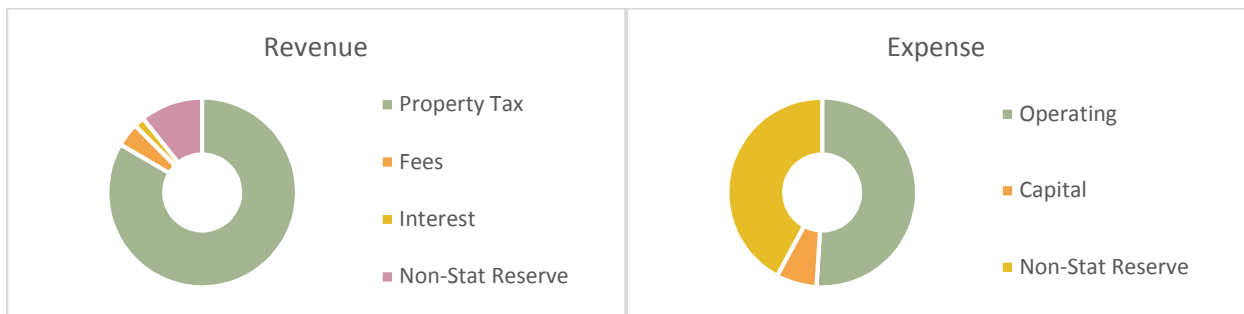
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

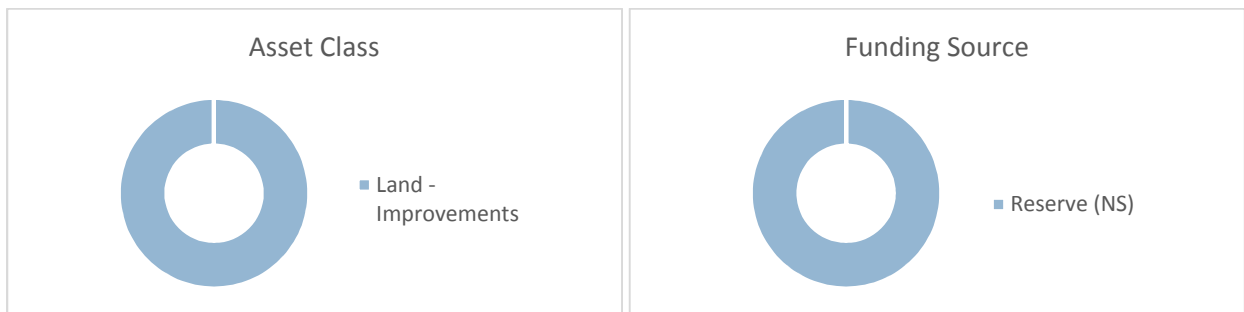
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

| Project | Asset Type | Description | Budget | Funding Source |
|---------|---------------------|---------------|--------|----------------|
| C0112 | Land – Improvements | Crack sealing | 10,000 | Reserve (NS) |



2021 Texada Island Airport

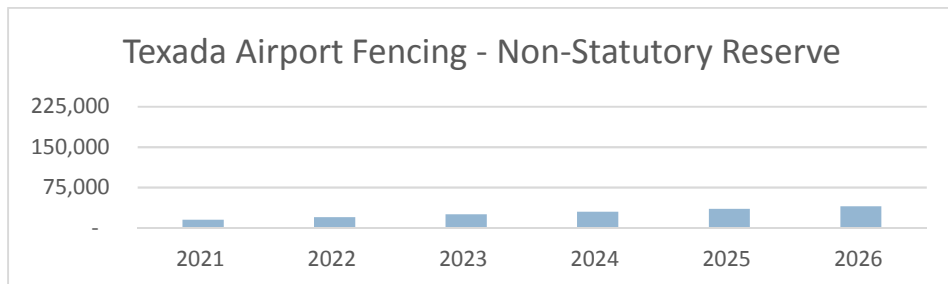
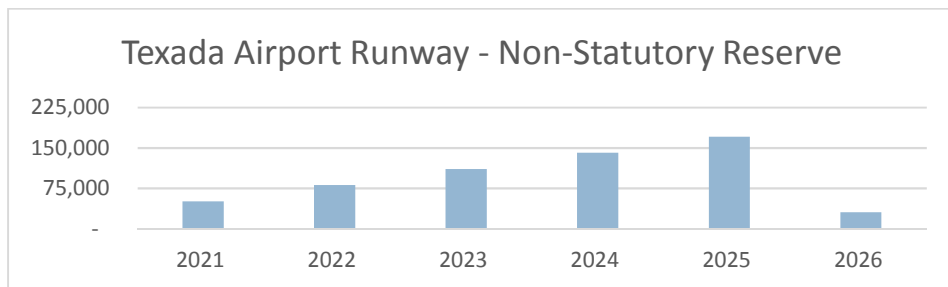
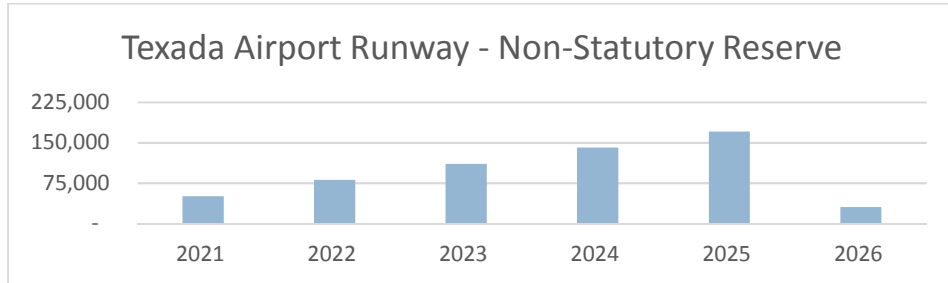


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.



qathet Regional District
 TEXADA AIRPORT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.05 | 1.05 | 1.00 | 1.01 | 1.01 | 1.01 | 1.65 |
| 01-1-7200-1001 | 120,563 | 120,563 | 120,737 | 121,576 | 122,858 | 124,625 | 205,088 |
| 01-1-7200-1023 | - | - | - | - | - | - | - |
| 01-1-7200-1044 | 5,800 | 5,279 | 5,800 | 5,974 | 6,153 | 6,338 | 6,528 |
| 01-1-7200-1120 | 2,513 | 5,044 | 2,616 | 3,125 | 3,696 | 3,869 | 4,441 |
| 01-1-7200-1128 | - | 20 | - | - | - | - | - |
| 01-1-7200-1140 | - | - | - | - | - | - | - |
| 01-1-7200-1148 | - | 3,514 | 5,486 | - | - | - | - |
| 01-1-7200-1150 | - | - | - | - | - | - | - |
| 01-1-7200-1800 | - | 2,455 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 128,875 | 136,876 | 134,638 | 130,674 | 132,707 | 134,832 | 216,056 |
| EXPENSES | | | | | | | |
| 01-2-7200-1220 | 16,960 | 12,296 | 17,300 | 17,646 | 17,999 | 18,359 | 18,726 |
| 01-2-7200-1221 | 4,579 | 2,470 | 4,844 | 4,941 | 5,040 | 5,141 | 5,243 |
| 01-2-7200-1222 | 1,250 | 330 | 250 | 255 | 260 | 265 | 271 |
| 01-2-7200-1223 | 2,500 | - | - | - | - | - | - |
| 01-2-7200-1224 | 25 | - | 25 | 26 | 26 | 27 | 27 |
| 01-2-7200-1228 | 16,000 | 14,463 | 16,000 | 16,320 | 16,646 | 16,979 | 17,319 |
| 01-2-7200-1229 | 630 | 267 | 630 | 643 | 655 | 669 | 682 |
| 01-2-7200-1244 | - | - | - | - | - | - | - |
| 01-2-7200-1246 | 2,751 | 943 | 2,751 | 2,806 | 2,862 | 2,920 | 2,978 |
| 01-2-7200-1247 | 1,066 | 1,052 | 910 | 928 | 947 | 966 | 985 |
| 01-2-7200-1249 | 2,300 | 2,410 | 2,600 | 2,652 | 2,705 | 2,759 | 2,814 |
| 01-2-7200-1250 | 240 | 11 | 120 | 122 | 125 | 127 | 130 |
| 01-2-7200-1268 | - | - | - | - | - | - | - |
| 01-2-7200-1271 | 3,512 | 4,918 | 5,410 | 5,951 | 6,546 | 7,201 | 7,921 |
| 01-2-7200-1274 | 5,000 | - | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-7200-1289 | 2,500 | - | 2,500 | 2,550 | 2,601 | 2,653 | 2,706 |
| 01-2-7200-1299 | 3,000 | - | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-7200-1354 | 1,500 | - | - | - | - | - | - |
| 01-2-7200-1361 | - | - | - | - | - | - | - |
| 01-2-7200-1362 | - | - | - | - | - | - | - |
| 01-2-7200-1404 | 7,000 | 5,599 | 8,300 | 8,466 | 8,635 | 8,808 | 8,984 |
| 01-2-7200-1420 | 1,188 | 1,194 | - | - | - | - | - |
| 01-2-7200-1485 | 6,373 | 6,388 | 6,088 | 6,248 | 6,416 | 6,592 | 6,775 |
| 01-2-7200-1801 | - | 2,455 | - | - | - | - | - |
| TOTAL EXPENSES | 78,375 | 54,796 | 73,728 | 75,674 | 77,707 | 79,832 | 82,056 |
| 01-2-7200-1500 | 15,500 | 46,377 | 25,910 | 20,000 | 20,000 | 20,000 | 21,000 |
| 01-2-7200-1512 | 5,000 | 5,165 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-7200-1513 | 30,000 | 30,538 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-2-7200-1557 | - | - | - | - | - | - | 33,000 |
| 01-2-7200-1558 | - | - | - | - | - | - | 45,000 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 128,875 | 136,876 | 134,638 | 130,674 | 132,707 | 134,832 | 216,056 |
| Net Surplus (Deficit) | - | 0 | - | - | - | - | - |

qathet Regional District
 TEXADA AIRPORT

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|----------|----------|---------------|--------------------------|---------------|----------|------------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-7200-1142 | - | - | 10,000 | - | 40,000 | - | 170,000 |
| 01-5-7200-1143 | | | | | | | 1,270,000 |
| | | | | | | | |
| TOTAL REVENUE AND FUNDING SOURCES | - | - | 10,000 | - | 40,000 | - | 1,440,000 |
| CAPITAL SPENDING | | | | | | | |
| 01-6-7200-1220 | - | - | - | - | - | - | - |
| 01-6-7200-1221 | - | - | - | - | - | - | - |
| 01-6-7200-1470 | - | - | 10,000 | - | 40,000 | - | 1,440,000 |
| 01-6-7200-1474 | - | - | - | - | - | - | - |
| | | | | | | | |
| TOTAL CAPITAL SPENDING | - | - | 10,000 | - | 40,000 | - | 1,440,000 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 148,775 | 148,775 | 195,152 | 211,062 | 233,173 | 215,504 | 237,659 |
| Interest Earned | - | 5,044 | 1,952 | 2,111 | 2,332 | 2,155 | 2,377 |
| Transfers from Operating | 15,500 | 41,333 | 23,958 | 20,000 | 20,000 | 20,000 | 21,000 |
| Transfer to Operating | | | | | | | |
| Transfer to Capital | - | - | 10,000 | - | 40,000 | - | |
| Closing Balance | 164,275 | 195,152 | 211,062 | 233,173 | 215,504 | 237,659 | 261,036 |
| NON-STATUTORY RESERVE - Runway | | | | | | | |
| Opening Balance | 20,464 | 20,464 | 51,002 | 81,002 | 111,002 | 141,002 | 171,002 |
| Interest Earned | 286 | 4,736 | 510 | 810 | 1,110 | 1,410 | 1,710 |
| Transfers from Operating | 29,714 | 25,802 | 29,490 | 29,190 | 28,890 | 28,590 | 28,290 |
| Transfer to Operating | | | | | | | |
| Transfer to Capital | | | | | | | 170,000 |
| Closing Balance | 50,464 | 51,002 | 81,002 | 111,002 | 141,002 | 171,002 | 31,002 |
| NON-STATUTORY RESERVE - Fencing | | | | | | | |
| Opening Balance | 10,232 | 10,232 | 15,397 | 20,397 | 25,397 | 30,397 | 35,397 |
| Interest Earned | 143 | 308 | 154 | 204 | 254 | 304 | 354 |
| Transfers from Operating | 4,857 | 4,857 | 4,846 | 4,796 | 4,746 | 4,696 | 4,646 |
| Transfer to Operating | | | | | | | |
| Transfer to Capital | | | | | | | |
| Closing Balance | 15,232 | 15,397 | 20,397 | 25,397 | 30,397 | 35,397 | 40,397 |

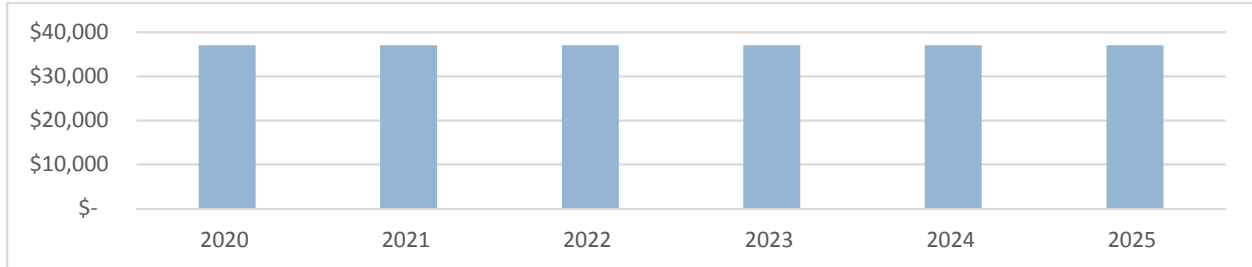


2021 Texada Island Marine

This function is funded by taxpayers within electoral area D only. This service supports the administration and operation of the Van Anda dock which was divested to the qathet Regional District from Transport Canada

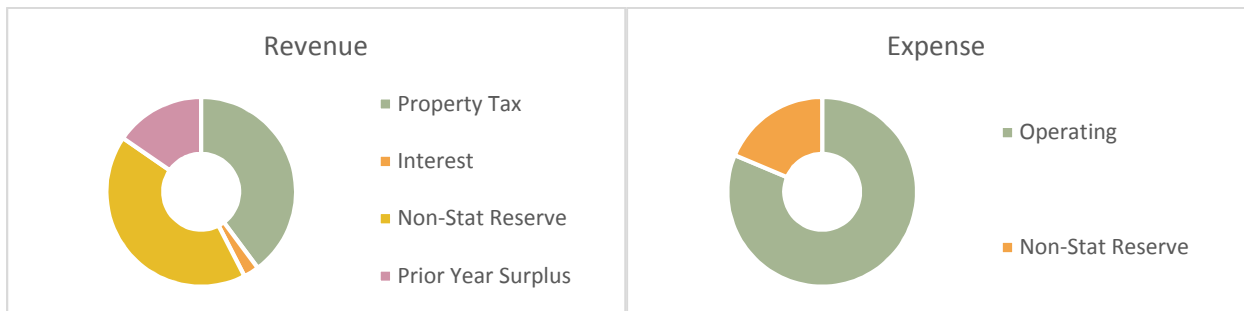
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

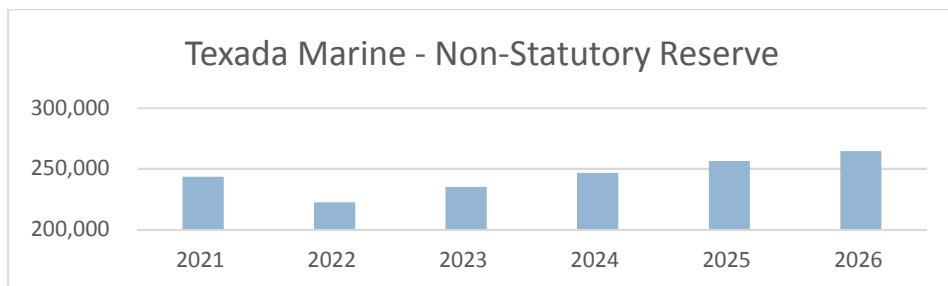


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
 TEXADA ISLAND MARINE FACILITIES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-7300-1001 Requisition - Property Value Tax | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 |
| 01-1-7300-1120 Interest Revenue (NS) | 3,325 | 5,974 | 2,435 | 2,223 | 2,351 | 2,465 | 2,564 |
| 01-1-7300-1128 Other | - | - | - | - | - | - | - |
| 01-1-7300-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7300-1142 Transfer from Reserve (NS) | 32,425 | - | 38,572 | - | - | - | - |
| 01-1-7300-1148 Transfer from Reserve (C19) | - | 3 | 542 | - | - | - | - |
| 01-1-7300-1150 Prior Year Surplus - Operating | - | - | 14,328 | - | - | - | - |
| 01-1-7300-1800 Transfer from Equity in Capital | - | 27,075 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 72,750 | 70,052 | 92,877 | 39,223 | 39,351 | 39,465 | 39,564 |
| EXPENSES | | | | | | | |
| 01-2-7300-1220 Salary & Wages | 2,909 | 3,339 | 3,417 | 3,485 | 3,555 | 3,626 | 3,698 |
| 01-2-7300-1221 Payroll Benefits & Overhead | 786 | 792 | 957 | 976 | 995 | 1,015 | 1,036 |
| 01-2-7300-1222 Travel | 200 | 540 | 500 | 510 | 520 | 531 | 541 |
| 01-2-7300-1268 Communications/Advertising | - | - | - | - | - | - | - |
| 01-2-7300-1271 Insurance | 5,564 | 9,553 | 10,508 | 11,559 | 12,715 | 13,986 | 15,385 |
| 01-2-7300-1299 Contingency | 1,500 | - | - | - | - | - | - |
| 01-2-7300-1354 Public Engagement | 3,000 | - | 3,000 | 3,060 | 3,121 | 3,184 | 3,247 |
| 01-2-7300-1404 Facility & Grounds Maintenance | 48,000 | 2,647 | 34,900 | 5,202 | 5,306 | 5,412 | 5,520 |
| 01-2-7300-1420 Safety Equipment | - | - | - | - | - | - | - |
| 01-2-7300-1429 Annual Inspections | 2,500 | - | 16,000 | 9,820 | 10,016 | 10,217 | 10,421 |
| 01-2-7300-1485 Administration | 5,801 | 5,801 | 6,235 | 2,179 | 2,305 | 2,443 | 2,593 |
| 01-2-7300-1801 Amortization Expense | - | 27,075 | - | - | - | - | - |
| TOTAL EXPENSES | 70,260 | 49,746 | 75,517 | 26,386 | 27,922 | 29,589 | 31,401 |
| 01-2-7300-1500 Transfer to Reserve (NS) | 2,490 | 5,977 | 17,360 | 12,836 | 11,429 | 9,876 | 8,164 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 72,750 | 55,724 | 92,877 | 39,223 | 39,351 | 39,465 | 39,564 |
| Net Surplus (Deficit) | 0 | 14,328 | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 237,506 | 237,506 | 243,483 | 222,272 | 235,108 | 246,537 | 256,413 |
| Interest Earned | 3,325 | 5,974 | 2,435 | 2,223 | 2,351 | 2,465 | 2,564 |
| Transfers from Operating | - | 835 | 3 | 10,614 | 9,078 | 7,411 | 5,599 |
| Transfer to Operating | - | 32,425 | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 207,571 | 243,483 | 222,272 | 235,108 | 246,537 | 256,413 | 264,577 |

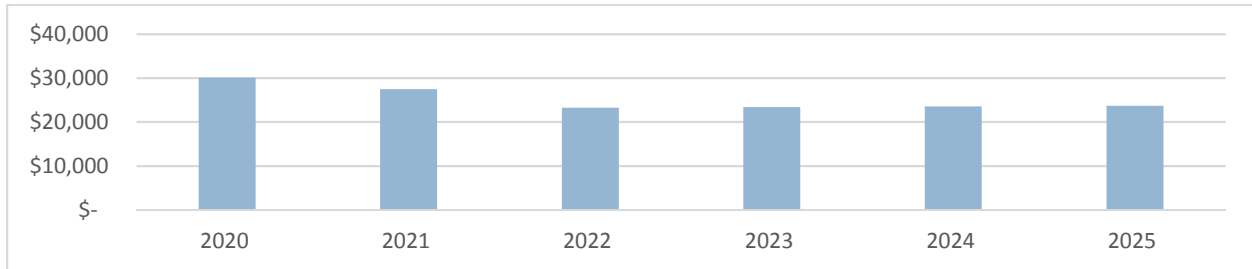


2021 Texada Heritage Commission

This function is funded by taxpayers within electoral area D only and supports the operation of a museum, heritage planning, and conservation within electoral area D.

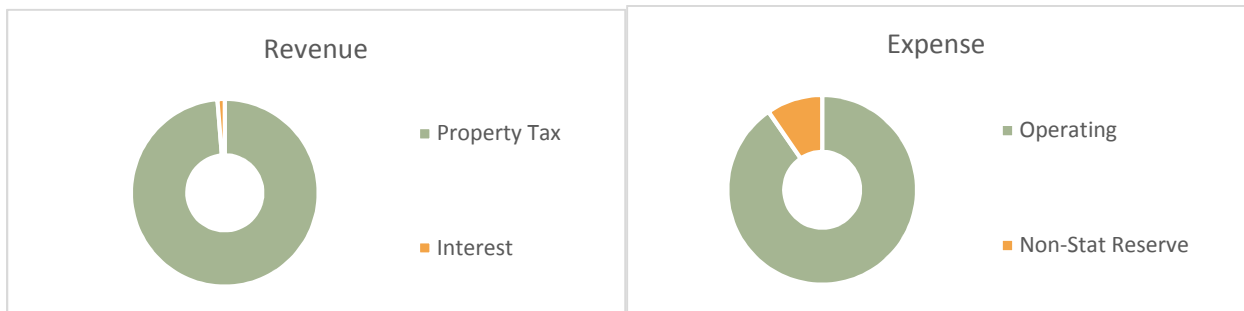
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

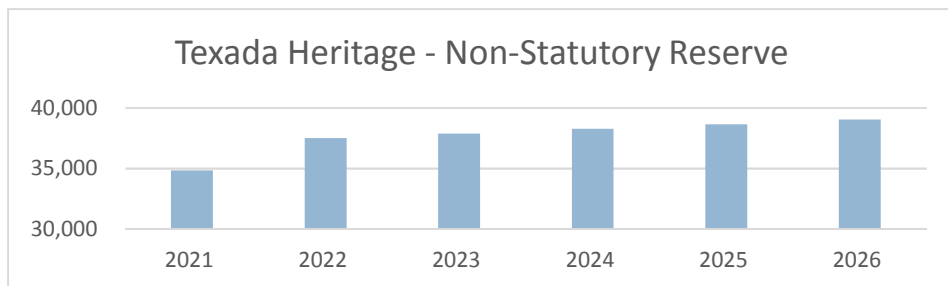


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
 TEXADA HERITAGE COMMISSION

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.00 | 1.00 | 0.91 | 0.85 | 1.01 | 1.00 | 1.01 |
| 01-1-7400-1001 Requisition - Property Value Tax | 30,104 | 30,104 | 27,434 | 23,263 | 23,408 | 23,503 | 23,640 |
| 01-1-7400-1120 Interest Revenue (NS) | 232 | 438 | 349 | 375 | 379 | 383 | 386 |
| 01-1-7400-1128 Other Revenue | - | 13 | - | - | - | - | - |
| 01-1-7400-1150 Prior Year Surplus - Operating | - | - | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-1-7400-1800 Transfer from Equity in Capital | - | 533 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 30,336 | 31,087 | 27,783 | 25,638 | 25,787 | 25,885 | 26,027 |
| EXPENSES | | | | | | | |
| 01-2-7400-1220 Salaries & Wages | 461 | 185 | 470 | 480 | 489 | 499 | 509 |
| 01-2-7400-1221 Payroll Benefits & Overhead | 125 | 55 | 132 | 134 | 137 | 140 | 143 |
| 01-2-7400-1223 Training | 2,122 | 89 | 1,200 | 1,224 | 1,248 | 1,273 | 1,299 |
| 01-2-7400-1268 Communications/Advertising | - | - | - | - | - | - | - |
| 01-2-7400-1270 General Expenses | 1,061 | 313 | 500 | 510 | 520 | 479 | 470 |
| 01-2-7400-1271 Insurance | 252 | 333 | 366 | 402 | 443 | 487 | 536 |
| 01-2-7400-1299 Contingency | 424 | - | - | - | - | - | - |
| 01-2-7400-1352 Public Education | 530 | 678 | 540 | 551 | 562 | 573 | 585 |
| 01-2-7400-1404 Facility & Grounds Maintenance | 8,000 | 142 | 1,500 | 1,530 | 1,561 | 1,592 | 1,624 |
| 01-2-7400-1420 Safety Equipment | - | - | - | - | - | - | - |
| 01-2-7400-1483 Heritage Preservation | 212 | - | 216 | 220 | 225 | 229 | 234 |
| 01-2-7400-1484 Contribution to Heritage Society | 12,597 | 8,155 | 18,125 | 18,125 | 18,125 | 18,125 | 18,125 |
| 01-2-7400-1485 Administration | 2,321 | 2,321 | 2,074 | 2,086 | 2,098 | 2,106 | 2,117 |
| 01-2-7400-1801 Amortization Expense | - | 533 | - | - | - | - | - |
| TOTAL EXPENSES | 28,104 | 12,804 | 25,123 | 25,263 | 25,408 | 25,503 | 25,640 |
| 01-2-7400-1500 Transfer to Non-Stat Reserve | 2,232 | 18,284 | 2,660 | 375 | 379 | 383 | 386 |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 30,336 | 31,087 | 27,783 | 25,638 | 25,787 | 25,885 | 26,027 |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 16,567 | 16,567 | 34,850 | 37,510 | 37,885 | 38,264 | 38,647 |
| Interest Earned | 232 | 438 | 349 | 375 | 379 | 383 | 386 |
| Transfers from Operating | 2,000 | 17,846 | 2,311 | - | - | - | - |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 18,799 | 34,850 | 37,510 | 37,885 | 38,264 | 38,647 | 39,033 |

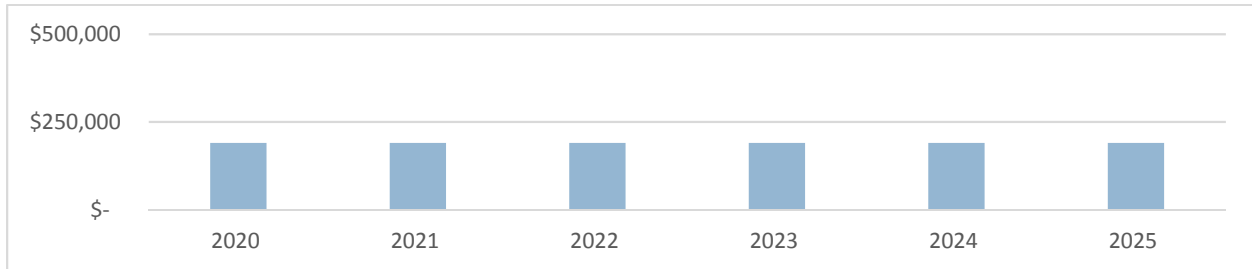


2021 Savary Island Marine

This function is funded by taxpayers within Savary Island only and provides for the operation and maintenance of the Savary Island dock and other public marine transportation facilities on Savary Island.

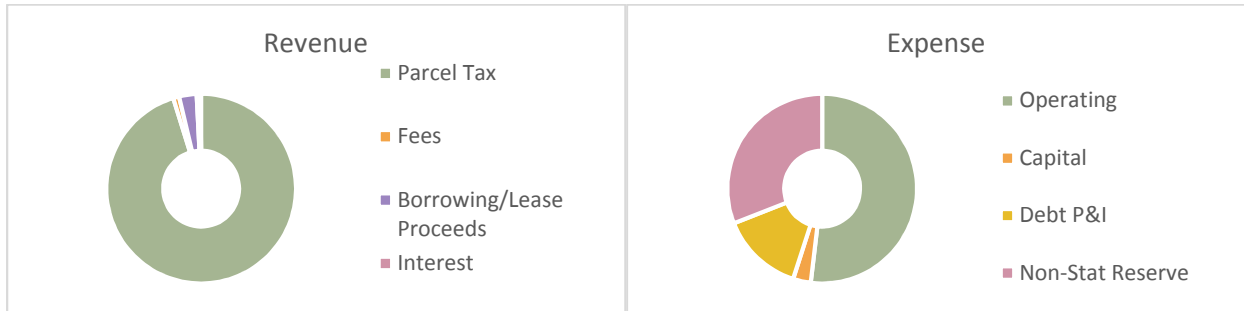
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

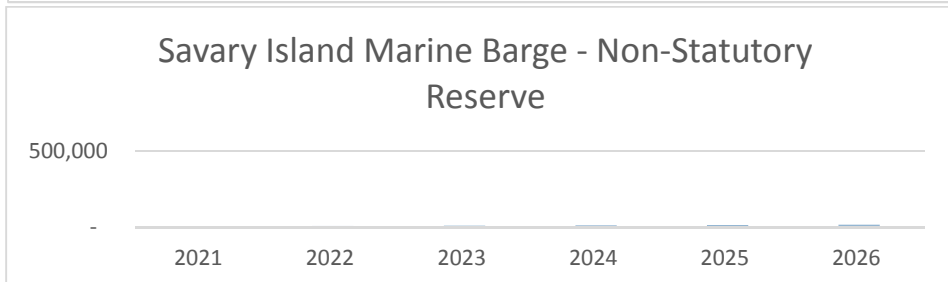
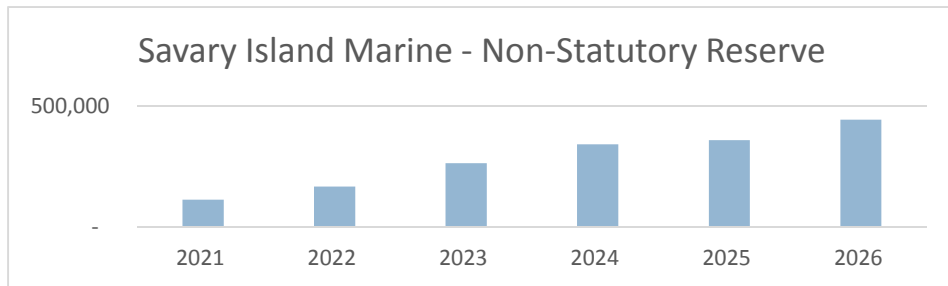


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
SAVARY ISLAND MARINE FACILITIES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-8000-1009 Requisition - Parcel Tax | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| 01-1-8000-1045 Barge Ramp Licencing Fees | 2,000 | 7,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-1-8000-1120 Interest Revenue (NS) | 857 | 1,650 | 1,169 | 1,726 | 2,712 | 3,506 | 3,704 |
| 01-1-8000-1128 Other | - | 731 | - | | | | |
| 01-1-8000-1140 Transfer from Reserve (CW) | - | - | - | | | | |
| 01-1-8000-1142 Transfer from Non-Stat Reserve | - | - | - | | | 60,283 | |
| 01-1-8000-1148 Transfer from Reserve (C19) | - | 204 | 121 | | | | |
| 01-1-8000-1150 Prior Year Surplus - Operating | 10,000 | 10,000 | 204 | | | | |
| 01-1-8000-1800 Transfer from Equity in Capital | - | 85,076 | | | | | |
| TOTAL REVENUE AND FUNDING SOURCES | 202,857 | 294,661 | 193,494 | 193,726 | 194,712 | 255,789 | 195,704 |
| EXPENSES | | | | | | | |
| 01-2-8000-1220 Salaries & Wages | 18,328 | 14,320 | 10,646 | 10,859 | 11,076 | 11,298 | 11,524 |
| 01-2-8000-1221 Payroll Benefits & Overhead | 4,949 | 4,202 | 2,981 | 3,041 | 3,101 | 3,163 | 3,227 |
| 01-2-8000-1222 Travel | 20 | - | 20 | 20 | 21 | 21 | 22 |
| 01-2-8000-1224 Health & Safety | - | - | - | - | - | - | - |
| 01-2-8000-1228 Contractor | 12,977 | 13,125 | 13,399 | 13,667 | 13,940 | 14,219 | 14,503 |
| 01-2-8000-1229 Contractor Overhead | 391 | - | 493 | 503 | 513 | 523 | 534 |
| 01-2-8000-1265 Equipment Purchases | 500 | 244 | 500 | 510 | 520 | 531 | 541 |
| 01-2-8000-1268 Communications/Advertising | - | - | - | - | - | - | - |
| 01-2-8000-1271 Insurance | 10,873 | 18,681 | 20,550 | 22,604 | 24,865 | 27,351 | 30,087 |
| 01-2-8000-1274 Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-8000-1299 Contingency | 8,500 | - | - | - | - | - | - |
| 01-2-8000-1323 General Expenses | - | 137 | - | - | - | - | - |
| 01-2-8000-1362 Legal | - | 6,688 | - | - | - | - | - |
| 01-2-8000-1402 Barge Fac. R&M/Miscellaneous | 6,634 | 1,188 | 12,500 | 12,750 | 13,005 | 13,265 | 13,530 |
| 01-2-8000-1404 Repairs & Maintenance | 12,500 | 3,767 | 8,000 | 8,160 | 8,323 | 60,490 | 9,699 |
| 01-2-8000-1405 Site Maintenance | 15,000 | 850 | 10,000 | 10,200 | 10,404 | 80,612 | 12,224 |
| 01-2-8000-1420 Safety Equipment | - | - | - | - | - | - | - |
| 01-2-8000-1429 Annual Inspections | 11,500 | 1,182 | 16,000 | 5,000 | 20,000 | 5,000 | 5,000 |
| 01-2-8000-1485 Administration | 5,931 | 5,931 | 8,558 | 7,858 | 9,519 | 19,483 | 9,080 |
| 01-2-8000-1801 Amortization Expense | - | 85,076 | | | | | |
| TOTAL EXPENSES | 108,104 | 155,392 | 103,646 | 95,172 | 115,288 | 235,956 | 109,971 |
| 01-2-8000-1500 Transfer to Reserve (NS) | 9,292 | 53,606 | 59,713 | 96,553 | 77,424 | 17,833 | 83,733 |
| 01-2-8000-1511 Transfer to Barge Sub-Licence Reserve (NS) | 2,000 | 2,044 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-2-8000-1557 Debt Principle | 83,462 | 82,062 | 27,673 | - | - | - | - |
| 01-2-8000-1558 Debt Interest | - | 1,354 | 461 | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 202,858 | 294,457 | 193,494 | 193,726 | 194,712 | 255,789 | 195,704 |
| Net Surplus (Deficit) | - | 204.00 | - | 0 | 0 | 0 | 0 |

qathet Regional District
SAVARY ISLAND MARINE FACILITIES

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|----------|----------|--------------|--------------------------|----------|----------|----------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| CAPITAL | | | | | | | |
| CAPITAL REVENUE AND FUNDING SOURCES | | | | | | | |
| 01-5-8000-1140 | - | - | - | - | - | - | - |
| 01-5-8000-1142 | - | - | 6,000 | - | - | - | - |
| 01-5-8000-1143 | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | - | - | 6,000 | - | - | - | - |
| CAPITAL SPENDING | | | | | | | |
| 01-6-8000-1220 | - | - | - | - | - | - | - |
| 01-6-8000-1221 | - | - | - | - | - | - | - |
| 01-6-8000-1470 | - | - | - | - | - | - | - |
| 01-6-8000-1471 | - | - | - | - | - | - | - |
| 01-6-8000-1475 | - | - | 6,000 | - | - | - | - |
| TOTAL CAPITAL SPENDING | - | - | 6,000 | - | - | - | - |
| Net Surplus (Deficit) | - | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 59,174 | 59,174 | 112,781 | 166,494 | 263,047 | 340,470 | 358,303 |
| Interest Earned | 828 | 1,577 | 1,128 | 1,665 | 2,630 | 3,405 | 3,583 |
| Transfers from Operating | 8,464 | 52,029 | 58,585 | 94,888 | 74,793 | 14,428 | 80,150 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | 6,000 | - | - | - | - |
| Closing Balance | 68,466 | 112,781 | 166,494 | 263,047 | 340,470 | 358,303 | 442,036 |
| NON-STATUTORY RESERVE - Savary Barge Sub-License | | | | | | | |
| Opening Balance | 2,070 | 2,070 | 4,114 | 6,114 | 8,114 | 10,114 | 12,114 |
| Interest Earned | 29 | 73 | 41 | 61 | 81 | 101 | 121 |
| Transfers from Operating | 1,971 | 1,971 | 1,959 | 1,939 | 1,919 | 1,899 | 1,879 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 4,070 | 4,114 | 6,114 | 8,114 | 10,114 | 12,114 | 14,114 |

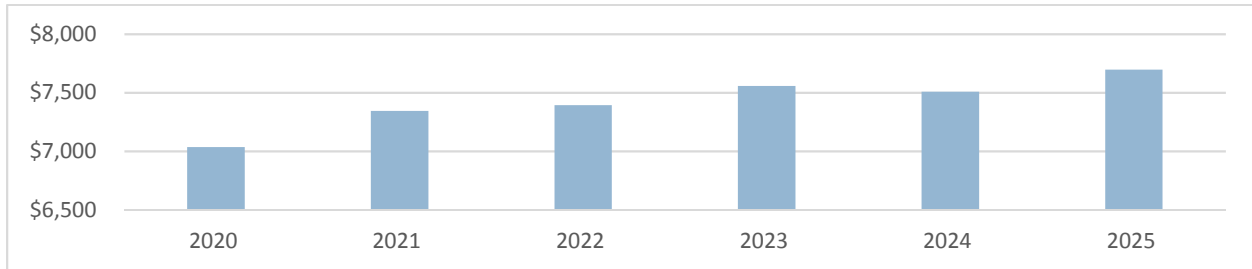


2021 Lasqueti Island Marine

This function is funded by taxpayers within electoral area E only and provides for the operation and maintenance of a multi-purpose ramp for barge loading, boat launching and ancillary uses.

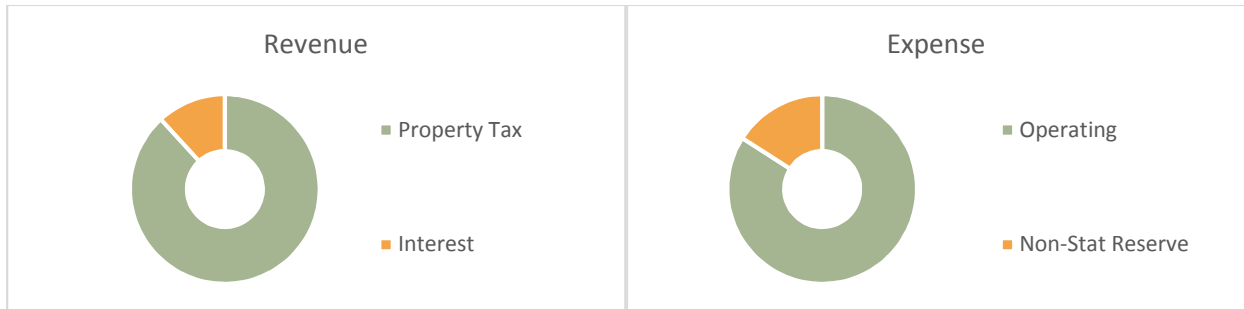
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

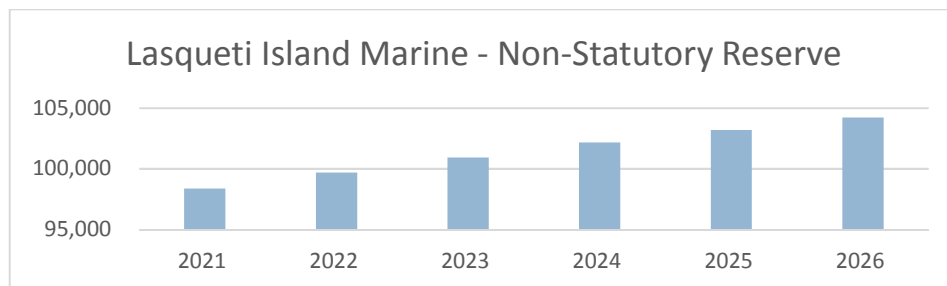


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
LASQUETI ISLAND MARINE RAMP**

| | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|--|---------------|---------------|--------------|--------------------------|--------------|--------------|--------------|
| | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | |
| | 1.00 | 1.00 | 1.04 | 1.01 | 1.02 | 0.99 | 1.03 |
| 01-1-8600-1001 Requisition - Property Value Tax | 7,035 | 7,035 | 7,343 | 7,392 | 7,558 | 7,507 | 7,696 |
| 01-1-8600-1120 Interest Revenue (NS) | 1,247 | 2,260 | 984 | 997 | 1,009 | 1,022 | 1,032 |
| 01-1-8600-1140 Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-8600-1150 Prior Year Surplus - Operating | 2,847 | 2,847 | - | - | - | - | - |
| 01-1-8600-1800 Transfer from Equity in Capital | - | 3,978 | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | 11,129 | 16,121 | 8,327 | 8,389 | 8,567 | 8,529 | 8,728 |
| EXPENSES | | | | | | | |
| 01-2-8600-1220 Salaries & Wages | 769 | 305 | 784 | 800 | 816 | 832 | 849 |
| 01-2-8600-1221 Payroll Benefits & Overhead | 208 | 92 | 220 | 224 | 228 | 233 | 238 |
| 01-2-8600-1222 Travel | - | - | - | - | - | - | - |
| 01-2-8600-1246 Services - Other | - | - | 350 | 357 | 364 | 371 | 379 |
| 01-2-8600-1271 Insurance | 438 | 585 | 643 | 708 | 778 | 856 | 942 |
| 01-2-8600-1274 Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-8600-1299 Contingency | 1,500 | - | - | - | - | - | - |
| 01-2-8600-1404 Repairs & Maintenance | 3,500 | 340 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 |
| 01-2-8600-1420 Safety Equipment | - | - | - | - | - | - | - |
| 01-2-8600-1485 Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-8600-1801 Amortization Expense | - | 3,978 | - | - | - | - | - |
| TOTAL EXPENSES | 7,914 | 6,800 | 6,997 | 7,158 | 7,328 | 7,507 | 7,696 |
| 01-2-8600-1500 Transfer to Reserve (NS) | 3,215 | 9,321 | 1,330 | 1,231 | 1,239 | 1,022 | 1,032 |
| 01-2-8600-1501 Transfer to Reserve (Feasibility) | - | - | - | - | - | - | - |
| 01-2-8600-1557 Debt Payment | - | - | - | - | - | - | - |
| TOTAL EXPENSES, DEBT AND TRANSFERS | 11,129 | 16,121 | 8,327 | 8,389 | 8,567 | 8,529 | 8,728 |
| Net Surplus (Deficit) | 0 | - | - | - | - | - | - |
| NON-STATUTORY RESERVE | | | | | | | |
| Opening Balance | 89,051 | 89,051 | 98,372 | 99,702 | 100,933 | 102,172 | 103,194 |
| Interest Earned | 1,247 | 2,260 | 984 | 997 | 1,009 | 1,022 | 1,032 |
| Transfers from Operating | 1,968 | 7,061 | 346 | 234 | 230 | - | - |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 92,266 | 98,372 | 99,702 | 100,933 | 102,172 | 103,194 | 104,226 |

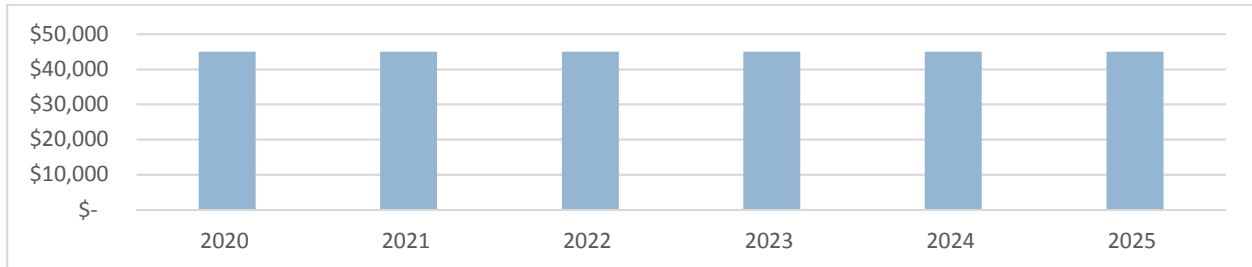


2021 Lasqueti Health Center

This function is funded by taxpayers within electoral area E only. This is a new service to assist with funding the operation of the Lasqueti Health Centre through a contribution agreement with the Lasqueti Last Resort Society.

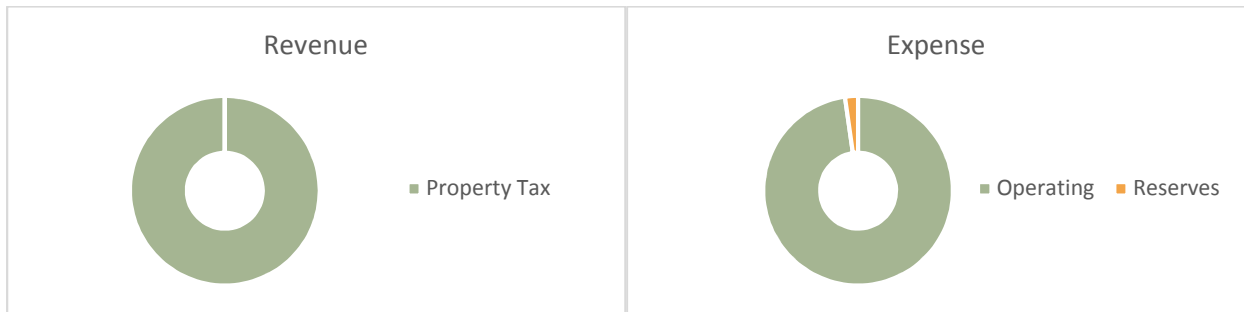
Tax Requisition Trend

Actual and projected tax requisition for 2020 to 2025



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
LASQUETI HEALTH CENTRE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|
| | | 2020 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| OPERATING | | | | | | | | |
| REVENUE AND FUNDING SOURCES | | | | | | | | |
| 01-1-8700-1001 | Requisition - Property Value Tax | 45,000 | 45,000 | 45,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-1-8700-1120 | Interest Revenue | - | - | - | - | - | - | - |
| 01-1-8700-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| TOTAL REVENUE AND FUNDING SOURCES | | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| EXPENSES | | | | | | | | |
| 01-2-8700-1215 | Last Resort Society Contribution | 42,500 | 42,500 | 42,500 | 43,475 | 43,500 | 43,500 | 43,500 |
| 01-2-8700-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| TOTAL EXPENSES | | 44,000 | 44,000 | 44,000 | 44,975 | 45,000 | 45,000 | 45,000 |
| 01-2-8700-1507 | Transfer to EA Feasibility Reserve (NS) | 1,000 | 1,000 | 1,000 | 25 | | | |
| TOTAL EXPENSES, DEBT AND TRANSFERS | | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Net Surplus (Deficit) | | - | - | - | - | - | - | - |